

# BUILDING BACK A BETTER CABONNE

## Cabonne Recovery Plan













In the spirit of reconciliation, Cabonne Council acknowledges and pays respect to the Wiradjuri people, the traditional custodians of the land referred to as Cabonne.

Cabonne Council also pays respect to the Elders, both past and present, of the Wiradjuri Nation and extend that respect of other Indigenous Australians who are present in the Cabonne area.

We recognise Aboriginal spiritual, social, and cultural connections to these lands and waters, and state our commitment to ensuring that Aboriginal rights, as enshrined in legislation, are upheld and not eroded.





## Message from Mayor Kevin Beatty

The events of 13 and 14 November 2022, have left a lasting legacy on our Shire, our communities, and our environment.

The catastrophic event saw homes, businesses, livestock, rural properties, crops, machinery and infrastructure damaged, destroyed or lost across Cabonne. Most devastatingly, the flood event also resulted in the loss of two Cabonne residents.

The sheer scope of the floods means we are yet to fully realise the long-term impacts on the environment, the economy and the health and wellbeing of the community. The wellbeing and mental health challenges that will impact our community in coming months and years will be difficult to quantify and even harder to manage.

Whilst we have been supported by both the NSW and Federal Governments in the immediate clean-up and recovery efforts, our communities are going to require ongoing support for a number of years, but we want to ensure that this support helps us to build back better.

The Cabonne Recovery Plan 'Building Back a Better Cabonne', helps to identify the key elements required to rebuild and stimulate our local economy, as well as support efforts to secure additional investments in essential areas which underpin our recovery. It prioritises infrastructure restoration and the economic recovery of our towns and villages, while ensuring we keep sight of delivering the basics our community expects.

Council will continue to work with our impacted communities to understand their recovery needs. I want to thank all residents who have taken time to share their valuable inputs into this recovery plan. Ongoing engagement with our communities will continue as we support the recovery journey of Cabonne. I am so proud of the resilience and determination demonstrated by so many across Cabonne, and the way that our communities have worked to support each other.

We know there will be many challenges as we recover from the events of November 2022, however the Cabonne Recovery Plan is our opportunity to leave a positive legacy for the future. Together, we will build back a better Cabonne.



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# What is a Recovery Plan?

**The Cabonne Recovery Plan will outline the actions the community and Council are taking in response to the flood event and breaks down the estimated costs to repair critical infrastructure throughout Cabonne, as well as the cost to local homes, businesses, the natural environment and the wellbeing of our communities.**

**The Cabonne Recovery Plan will help drive our direction to restore the Cabonne Local Government Area in partnership with Council, the community, disaster support agencies, and state and federal government.**

**The Plan also looks to the future with ideas to restart our regional economy and build back better, so our community is more resilient to future natural disasters.**

**Cabonne Council will continue to work with, and advocate on behalf of our communities to understand how to build the community's long-term resilience to disaster through improving community infrastructure and public assets to ensure our region is socially sustainable, now and in the future.**

**The Cabonne Recovery Plan will be a living document as conversations continue with our communities, and plans, projects, and priorities are detailed and adjusted.**



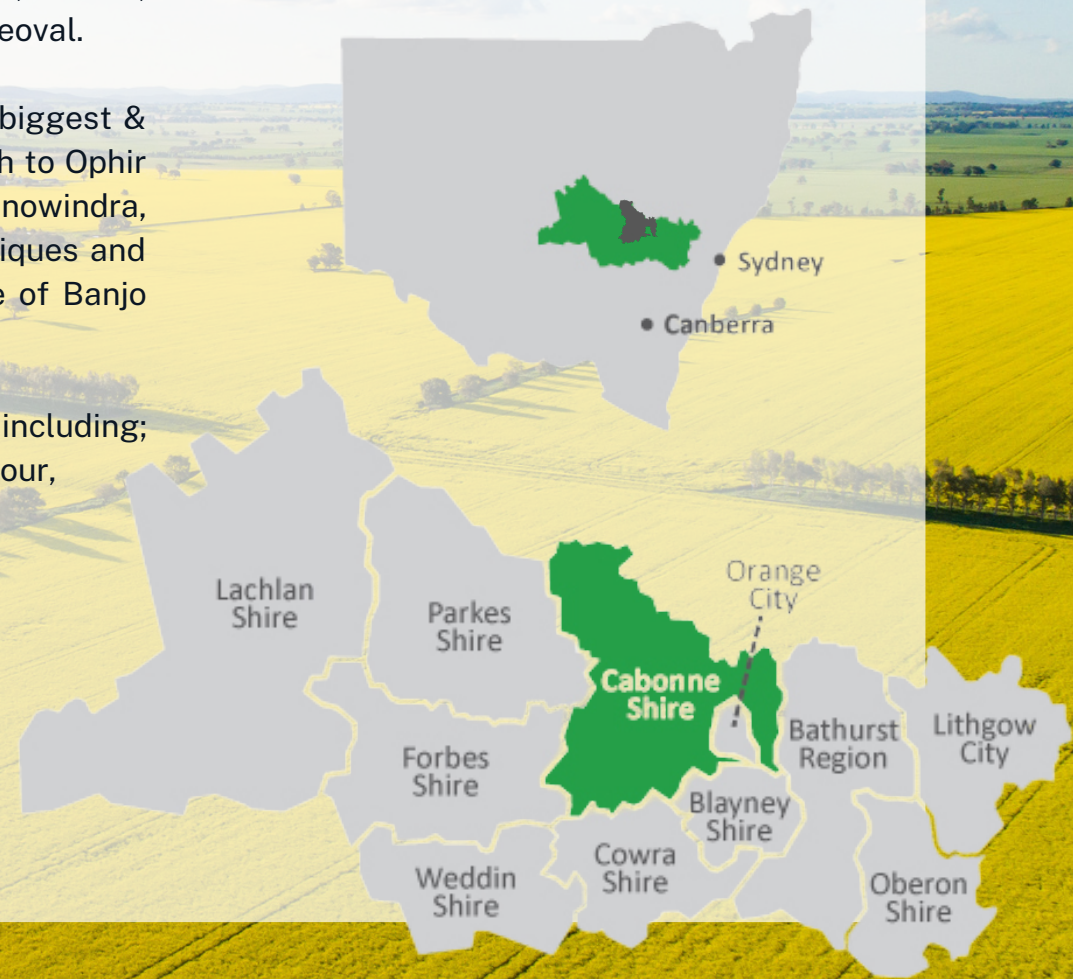
# About Cabonne

Cabonne is a rich rural shire in Central West NSW, made up of 11 towns, villages, and localities including: Borenore, Canowindra, Cargo, Cudal, Cumnock, Eugowra, Manildra, Molong, Mullion Creek, Nashdale and Yeoval.

Cabonne extends from Eugowra in the west, the site of Australia's biggest & most famous gold robbery at Escort Rock by Frank Gardiner, through to Ophir in the east, where Australia's first gold rush was. In the south is Canowindra, the ballooning Capital of Australia, a town full of historic pubs, antiques and wine, and to the north is the village of Yeoval, the childhood home of Banjo Paterson, one of Australia's most famous poets.

Australia's Food Basket produces a spectacular variety of foods including; dairy products, beef, lamb, venison, apples, berries, canola oil, wine, flour, eggs, honey and gourmet food products.

The Cabonne Local Government Area (LGA) occupies 6,023 square kilometres with our pristine environment home to some of the most beautiful and bountiful country in New South Wales, including the magnificent Mount Canobolas, Borenore Caves and three National Parks. Mount Canobolas is the highest point in the Shire at 1395m above sea level.







**13 & 14 November 2022**



# Timeline of Events

Yeoval

Cumnock

3  
Molong

4  
Manildra

2  
Cudal

Borenore

Nashdale

Cargo

5  
Eugowra

1  
Canowindra

Mullion Creek

**13 November 2022**

On the night of Sunday, 13 November 2022, a significant weather event impacted the Cabonne Local Government Area.

SES had advised of potential flooding for Canowindra and Eugowra, and the area was on Watch and Act

**Canowindra - 5pm, 13 November 2022**

SES advised of flooding in Canowindra Main Street. Emergency services staff dispatched to assist with sandbagging.

**Cudal - 10.30pm, 13 November 2022**

Flooding reported in houses in Cudal. Roads closed in area preventing emergency service crews from attending.

**Molong - 11.30pm, 13 November 2022**

Flooding hits Molong. Town is almost immediately cut off. Red Alert issued for Molong Creek Dam.

**Manildra - 12.30pm, 14 November 2022**

Road closures cut off Manildra. Flooding impacts Manildra Flour Mill.

**Eugowra - 3am, 14 November 2022**

Major flooding begins to impact Eugowra. By 9am a second flood peak occurs with several waves of water hitting Eugowra, overwhelming the town. Emergency helicopter rescues commence with 18 helicopters utilised throughout the day.



# Counting the Cost

## IMPACTED

5 towns impacted.

Localities impacted include Murga, Toogong, Boree and Mandagery



## INFRASTRUCTURE



**\$3.5M**

Road repair undertaken to date



**\$80M+**

Initial estimates of capital works required for road repair over 2-years

## BUSINESS & ECONOMY



**1,855**

businesses in Cabonne



**100+**

businesses damaged

## COMMUNITY



**426+**

houses impacted by the flood event



**118**

community infrastructure assets damaged

## ENVIRONMENT



**10,543**

tonnes of waste taken to Cabonne facilities



**1,274M<sup>3</sup>**

Man-made debris cleared





# Climate adaptation and flood mitigation

The flood events of 13 and 14 November 2022 are widely accepted as being unprecedented across Cabonne.

Council has been acutely aware that it is widely acknowledged that the climate is changing, both globally and locally. It is important that the Cabonne Recovery Plan considers the impacts of a changing climate and identifies projects and initiatives that assist Council and the community to adapt to this changing climate.

Council has over recent years been working with the Cabonne Flood Plain Management Committee to appropriately address contemporary flood risks, as well as develop flood risk management plans across effected sections of the Shire.

Data from the 2014 *Central West and Orana Climate Change Snapshot* shows that, at a minimum, the Cabonne Local Government Area can expect increased risks related to both more intense rainfall and changes in seasonal rainfall patterns.

***In the Central West and Orana the majority of models (9 out of 12) agree that spring rainfall will decrease in the near future and the far future (8 out of 12 models). The majority of models (10 out of 12) agree that autumn rainfall will increase in the near future and the far future (11 out of 12 models).***

***The greatest reduction in rainfall is projected around Parkes, Forbes and Cowra in spring. Autumn increases are relatively uniform across the region.***

***An increase in summer rainfall is projected for the far future (11 out of 12 models) but changes in the near future are less uniform with drier conditions in the north and wetter conditions in the south. Changes in winter rainfall are less clear with projected decreases in the near future (7 out of 12 models) and projected increases in the far future.***

***Seasonal rainfall projections for the near future and far future span both drying and wetting scenarios: in the near future the changes are: summer -15% to +16%, autumn -11% to +42%, winter -12% to +3%, and spring -25% to +11%; in the far future the projected range of changes are: summer -10% to +26%, autumn -9% to +45%, winter -25% to +34%, and spring -25% to +17%.***

In March 2023, the Intergovernmental Panel on Climate Change released data and analysis to indicate that the 2014 earlier predictions may indeed be optimistic, and the current risk posed may be even greater.





# Climate adaptation and flood mitigation

Data from the Bureau of Meteorology's (BOM) State of the Climate Report 2022 highlighted that *"observations, reconstructions of past climate and climate modelling continue to provide a consistent picture of ongoing, long-term climate change interacting with underlying natural variability. Associated changes in weather and climate extremes — such as extreme heat, heavy rainfall and coastal inundation, fire weather and drought — have a large impact on the health and wellbeing of our communities and ecosystems."*

These changes are happening at an increased pace — the past decade has seen record-breaking extremes leading to natural disasters that are exacerbated by anthropogenic (human-caused) climate change. These changes have a growing impact on the lives and livelihoods of all Australians. Australia needs to plan for, and adapt to, the changing nature of climate risk now and in the decades ahead.

The BOM also notes that southern and eastern Australia - including the Cabonne LGA - is projected to experience a continued decrease, on average, in cool season rainfall, which will likely lead to more time in drought, but with ongoing climate variability that will give rise to short-duration heavy-rainfall events at a range of timescales.

Unfortunately, Council is yet to source recent localised predictions, however current analysis on the available data shows the changes to rainfall represent a very high risk which will result in more frequent and significant flood and stormwater events across the Shire.

The Cabonne Recovery Plan is by necessity a high-level strategic document to guide the community, Council and other levels of Government on the needs of the Local Government Area as we work to recover from the events of November 2022, to build back better, and to ensure our community is more resilient to future natural disasters.

It will be necessary to further develop a number of projects and initiatives to ensure adequate detail and scope are achieved to inform decision making and prioritisation.

Council is required to develop climate adaptation plans across all aspects of its operations. The Cabonne Recovery Plan will highlight a number of measures that are required as both a response to this disaster, and simultaneously as a response to the changing climate and the flood risk posed.

Council is already undertaking detailed flood and risk management studies and planning processes across its flood-prone catchments. Council is also at the initial stages of developing climate adaptation plans in relation to its infrastructure and operations.



# Climate adaptation and flood mitigation

Throughout the Cabonne Recovery Plan the projects and activities that relate more pointedly to climate adaptation and flood mitigation, as identified by the community and Council, are identified using the following icon:



Many of the climate adaptation and flood mitigation projects and activities identified in the Recovery Plan use the words flood-resilient and betterment. Council is seeking these improvements not to "gold-plate" high-risk infrastructure, but to ensure it is future proof.

These projects and activities will be further developed and refined, with a number of supporting documents to be developed by Council including:

- Flood Risk Management Plans
- Climate Adaptation Plan
- Disaster Recovery Action Plans.

Whilst it is somewhat subjective what projects and activities are a direct response to climate adaptation and/or flood mitigation, an example of the difference between a recovery project that is not a direct response to this category but is still vitally important in restoring our communities is:

***"Restore the visitor economy".***

Whereas the following recovery project is a direct response to damage caused by climatic factors:

***"Rebuild Nyrang Creek Bridge between Canowindra and Eugowra to better resist future flooding."***

Understanding the potential intensification of extreme rainfall in a warming climate is important to inform the continued safe operation and prioritisation in seeking betterment of Council's high-risk infrastructure.





# The engagement process

Central to the Cabonne Recovery Plan is understanding of the community priority projects of the five flood-affected townships of Canowindra, Cudal, Eugowra, Manildra, and Molong.

Spending time together discussing options and possibilities delivered an understanding of what matters most to each community, both now and into the future. It also provided another opportunity for Council and Community to be updated on what everyone has done and is continuing to do to ensure recovery leads to a better future for each township and the Shire overall.

Building Back a Better Cabonne - Recovery Plan, has benefitted from community input.

Engagement processes were held throughout April and May 2023 and included conversations, workshops, and a community survey.

Raising awareness of the engagement and informing the community about the plan and its purpose was supported by newsletters, media releases and social media. However, the most effective means of motivating people to contribute came from the determined leadership within each community, acting together with strong local networks.

**BUILDING BACK A BETTER CABONNE**  
**Cabonne Recovery Plan**

It has now been nearly 6 months since the November flood event. In many ways we are beginning to be able to see the recovery efforts of our community as businesses re-open, repairs are made to roads and community infrastructure, and as Pods start to replace caravans. Yet, the sheer scope of the floods means we are yet to fully realise the long-term impacts on the environment, the economy, and the health and well-being of our communities.

**MESSAGE FROM MAYOR KEVIN BEATTY**

Cabonne Council is working to develop a Cabonne Recovery Plan following the flooding event that devastated our region on 13 and 14 November 2022. The Cabonne Recovery Plan will help drive our direction to restore the Cabonne Local Government Area over the next two years in partnership with Council, the community, disaster support agencies, and state and federal government. The Plan also looks to the future with ideas to restart our regional economy and build back better, so our community is more resilient to future natural disasters. Council wants to ensure that everyone impacted by the flooding event has the opportunity to contribute their thoughts and ideas on the things that matter to them and their future. This survey will be part of collating the many views of the community. However, there will be additional opportunities to participate in this process as we continue to develop the Recovery Plan over the next few months. Council is encouraging all residents from flood impacted areas to complete the below survey. There are three ways you can complete the survey:

1. Fill in this paper survey by Wednesday, 10 May 2023 and return it to Council in the pre-paid envelope.
2. On-line at <https://www.surveymonkey.com/r/cabonnererecovery>. Fill it in and press 'submit'.
3. By visiting one of the Council offices in Molong, Cudal, Canowindra, or our temporary office at the Eugowra Showground.

**APRIL**  
Community survey sent out.

**MAY**  
Council considers draft of Cabonne Recovery Plan. Plan is placed on 28-day public exhibition.

**EARLY JUNE**  
Community information sessions/ additional survey on Recovery Plan.

**JUNE**  
Council adopts Cabonne Recovery Plan.

**ONGOING**  
Plan is utilised by all stakeholders (including government) to support recovery.



The workshops focused on the following four themes of the Recovery Plan:

- Restore Community Infrastructure
- Environmental Restoration and Adaptation
- Support Communities to Recover
- Rebuild and Support Businesses and the Regional Economy.

Participants were asked to add any projects or initiatives they thought were missing from each theme. Once they had contributed these, they then identified their overall priorities from any of the four themes. Using three tokens of decreasing value, each participant selected their key priorities.

Token values were added up to produce a list of priorities for each township from the perspective of workshop participants.

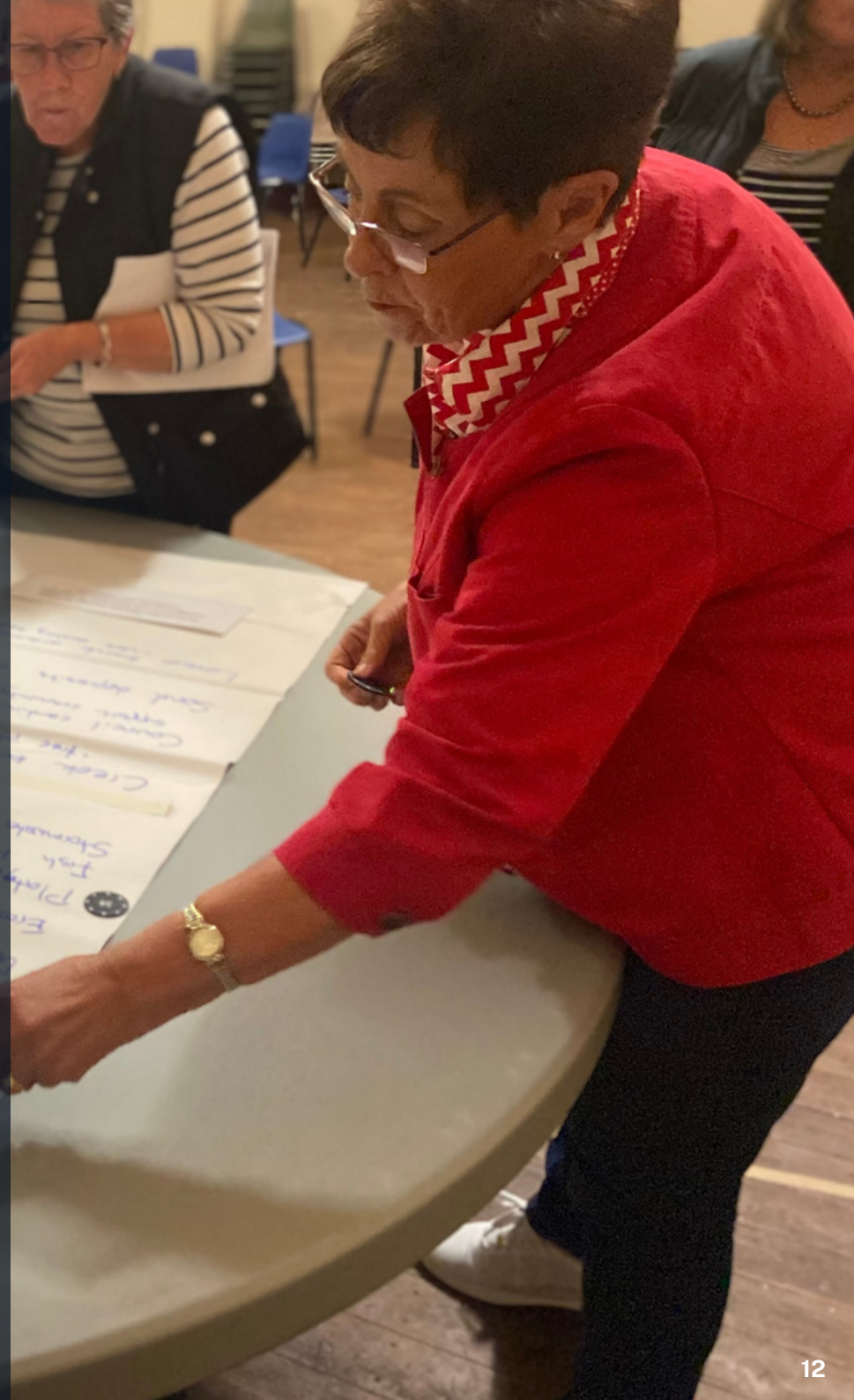
Following the workshops, the Cabonne Recovery Survey was sent to every household in the five townships.

It also asked participants to state their three priorities within the four themes and provide thoughts on anything they thought was missing. Surveys were available online and in paper format.

Results were collated by firstly allocating each participant's comment to a theme and issue within the theme. The number of comments were then counted to indicate priorities.

The priorities from the workshops and surveys were then combined. They are shown in this plan's relevant town and village pages, as primary projects.

The greatest priority for each town is listed as the priority project.





# Survey results



## Workshops

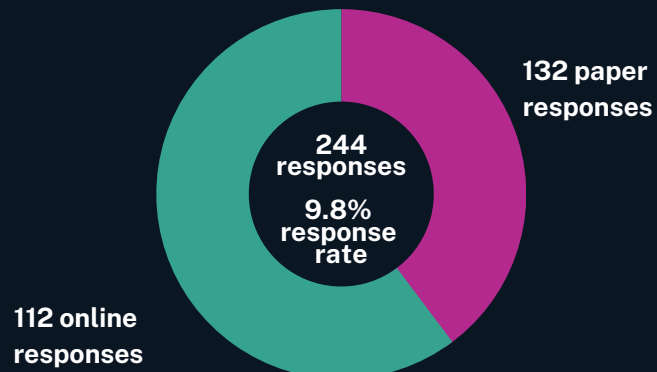
- 5 x town workshops - Canowindra, Cudal, Eugowra, Manildra and Molong
- 72 participants overall



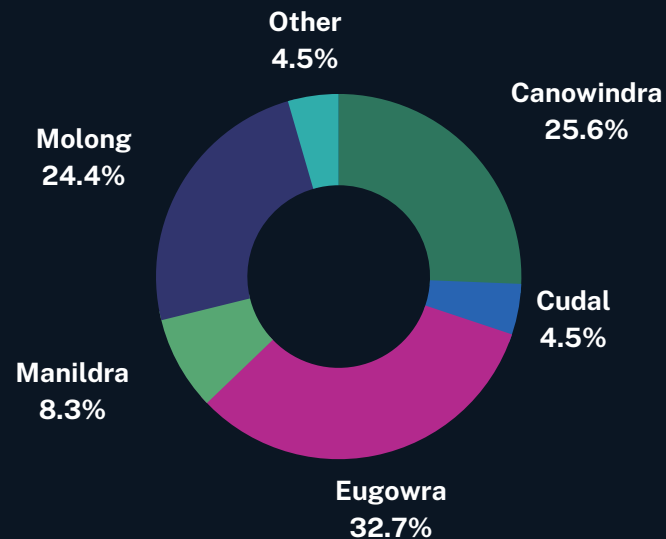
## Surveys

- 2,500 surveys sent to residents
- 244 completed surveys
- 9.8% response rate

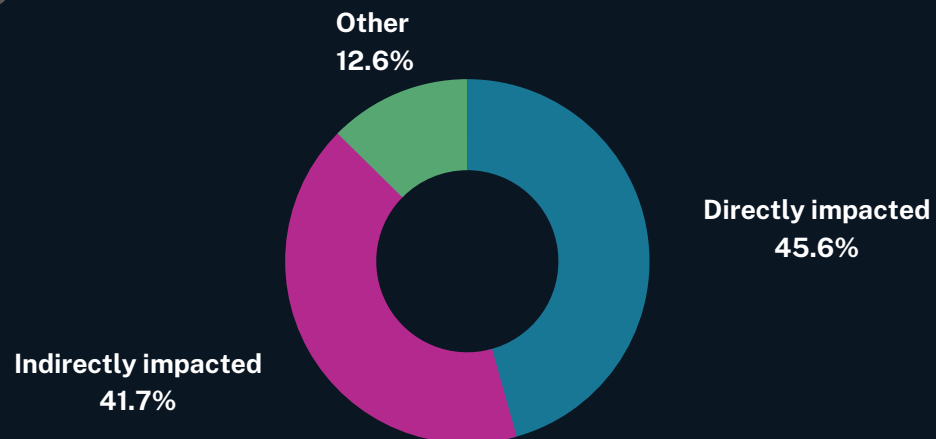
## Responses received



## Locations



## Impact of flood event





# Recovery Planning Framework

Under the Local Government Act 1993, all Councils in NSW are required use the Integrated Planning & Reporting framework to guide planning and reporting activities.

The Integrated Planning and Reporting Framework requires councils to measure progress in delivering the activities set out in the Delivery Program and Operational Plan and to show how all projects and initiatives scheduled, contribute towards achieving an outcome the community has identified as a priority in the Cabonne Community Strategic Plan (CSP).

Cabonne Council's CSP was developed using data from extensive community engagement and the plan identified five strategic directions that support the goals of the community.

The Community Strategic Plan (CSP) also identifies long-term goals and priorities for the community. This helps to inform the Council's Delivery Program and Operational Plans, which set out how these goals will be achieved by Council and how resources will be allocated.

The Community Strategic Plan strategic directions are:

## 01 Leadership

Cabonne's local **LEADERS** - both elected and community leaders - are unified, focused and work together for the betterment of our region.



## 02 Infrastructure

Cabonne's urban and transport **INFRASTRUCTURE** is safe and reliable whilst also being connective, responsive, and relevant.



## 03 Community

Cabonne **COMMUNITIES** are connected to each other, connected to quality services, and connected in wanting to better our Cabonne region.



## 04 Economy

Cabonne has a thriving, sustainable, and adaptive **ECONOMY** that builds on our community's strengths.



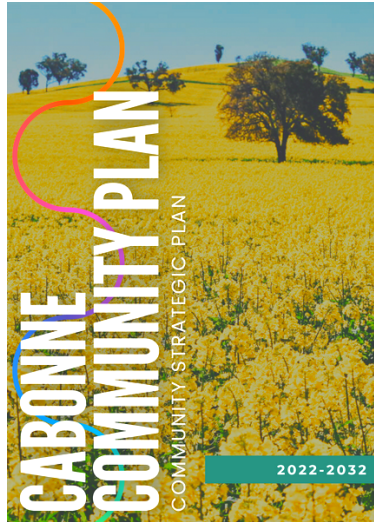
## 05 Environment

The Cabonne Community values and wants to improve our natural and built **ENVIRONMENT**.





# Recovery Planning Framework

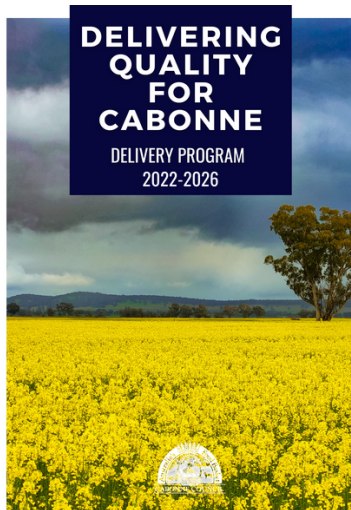


## COMMUNITY STRATEGIC PLAN 2022-2032

The Community Strategic Plan is the highest level of strategic planning undertaken by a council, with a ten-year plus timeframe. All other plans must support achievement of the Community Strategic Plan objectives.

The purpose of the Cabonne Community Strategic Plan is to identify the community's main priorities and aspirations for the future, and to plan strategies for achieving these goals.

While a council has a custodial role in initiating, preparing and maintaining the Community Strategic Plan on behalf of the local government area, it is not wholly responsible for its implementation. Other partners, such as state agencies, non-government organisations, business and industry, joint organisations and community groups may also be engaged in delivering the strategies of the Plan.



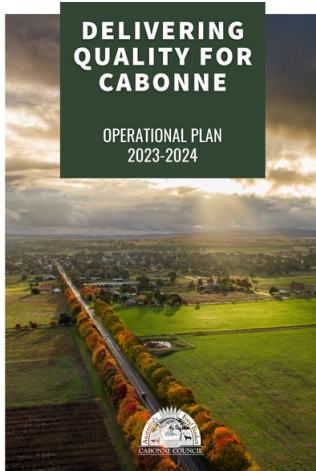
## DELIVERY PROGRAM 2022-2026

The Delivery Program is a four-year plan which outlines Council's commitment to achieving the outcomes and strategies of the Community Strategic Plan. It sets out the initiatives that Council will undertake during its four-year term of office, with detailed annual actions to implement the initiatives listed in Council's annual Operational Plan and Budget.

This includes implementing actions as detailed in the Cabonne Recovery Plan.



# Recovery Planning Framework



## OPERATIONAL PLAN 2023-2024

Council's one-year Operational Plan sits separately to the Delivery Program and spells out the initiatives and projects that will be undertaken by Council towards achieving the commitments made in the Delivery Program.

This includes implementing actions as detailed in the Cabonne Recovery Plan.

## CABONNE RECOVERY PLAN

This Plan will outline the measures Council is taking in response to the flood event and breaks down the estimated costs to repair critical infrastructure throughout Cabonne, as well as the cost to local homes, businesses, the natural environment and the wellbeing of our communities.

The Plan also looks to the future with plans to restart our regional economy and build back better, so our community is more resilient to future natural disasters.

Cabonne Council will continue to work with, and advocate on behalf of our communities to understand how to build the community's long-term resilience to disaster through improving community infrastructure and public assets to ensure our region is socially sustainable, now and in the future.

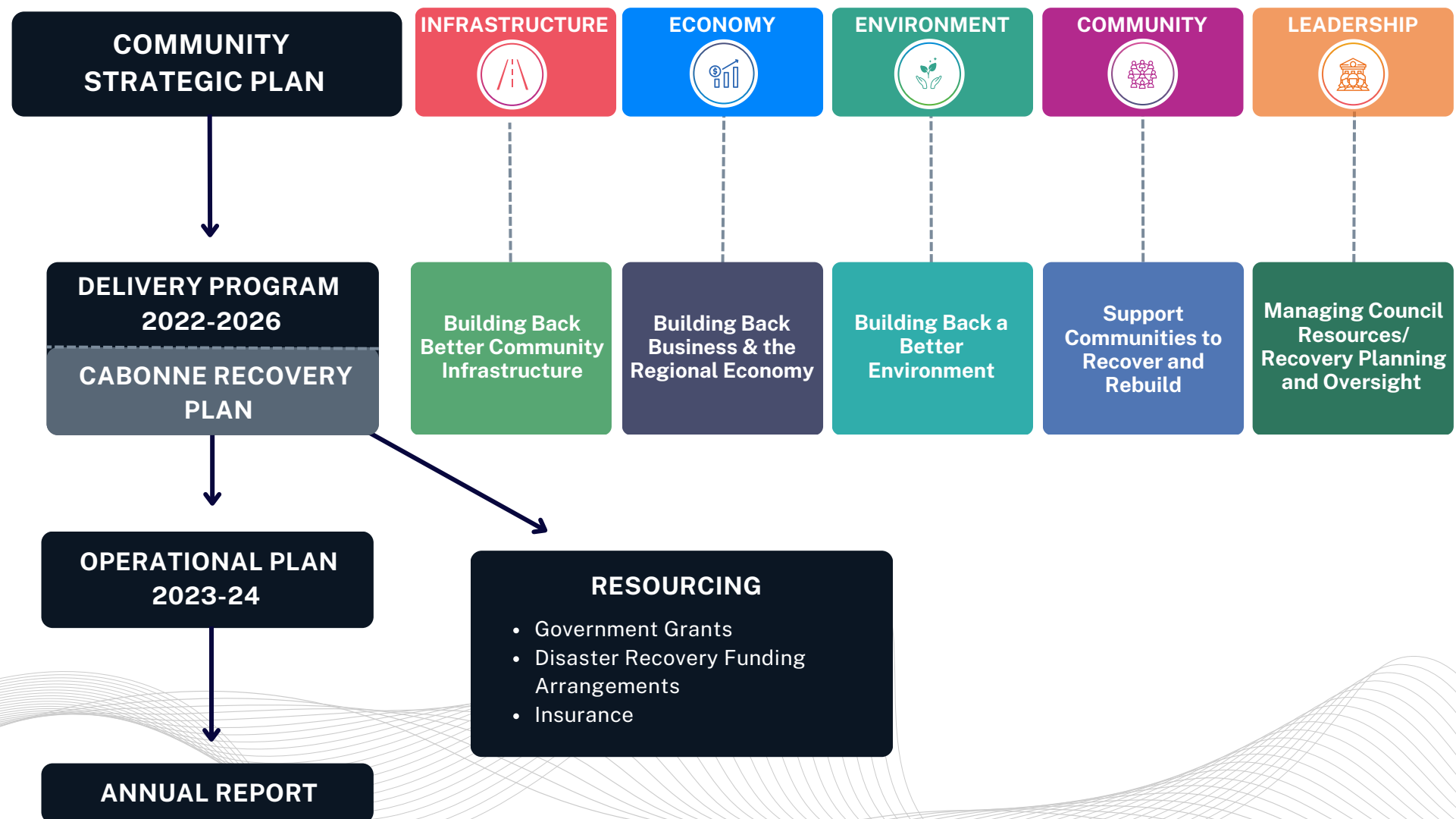
Whilst the Delivery Program and Operational Plan will reference the Cabonne Recovery Plan, the Cabonne Recovery Plan will outline the measures Council and the community are taking in response to the flood event and breaks down the estimated costs to repair critical infrastructure throughout Cabonne, as well as the costs to local homes, businesses, the natural environment, and the wellbeing of its communities.





# Recovery Planning Framework

In planning the Cabonne Recovery Plan, Council has linked the strategic directions from the Community Strategic Plan (CSP) to the key themes of the Recovery Plan.





# How to read the plan?

## 1 REFERENCE NUMBER

As Council reports back on recovery projects and activities, the reference number will allow for identification of these key projects.

Where the symbol is included, this refers to projects and activities that relate more pointedly to climate adaptation and flood mitigation, as identified by the community and Council.

## 2 PROJECT






Is the identified project or activity required to support recovery. Some projects and activities may require detailed design work to better attract government funding, for grant applications, the development of targeted action plans, advocacy proposals, and to support not-for-profit/community funding opportunities.

## 3 LOCATION

Whilst the flood predominately impacted Cudal, Canowindra, Eugowra, Manildra and Molong, there are some projects which will support the entire shire.

Specific town/village projects have also been identified.

### KEY PROJECTS AND ACTIVITIES






REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.2 BRIDGES</b>					
1.2.1 	Removal and clean-up of Canowindra railway and rail bridge.	Canowindra	Funded by Transport for NSW	<ul style="list-style-type: none"> <li>UGL</li> <li>Transport for NSW</li> <li>Environment Protection Authority</li> <li>Department of Planning and the Environment</li> </ul>	<b>M</b>
1.2.2	Reinstate Canowindra Swinging Bridge.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	<b>M</b>
1.2.3 	Removal of vegetation and silt at Canowindra twin bridges.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> </ul>	<b>M</b>
1.2.4 	Rebuild of Canowindra Bridge.	Canowindra	Funded - DRFA	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	<b>M</b>
1.2.5 	Rebuild of the Nyrang Creek Bridge between Canowindra and Cudal to better resist future flooding.	Canowindra Eugowra	Funded - DRFA Unfunded- Betterment component of fixing bridge	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	<b>M</b>
1.2.6 	Replacement of Swinging Bridge and improved design to accommodate future floods.	Cudal	Funded - DRFA	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	<b>M</b>
1.2.7	Improve road access on bridge to Dean Park.	Cudal	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	<b>M</b>



# How to read the plan?

## KEY PROJECTS AND ACTIVITIES

### 1.2 BRIDGES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
1.2.1 	Removal and clean-up of Canowindra railway and rail bridge.	Canowindra	Funded by Transport for NSW	<ul style="list-style-type: none"> <li>UGL</li> <li>Transport for NSW</li> <li>Environment Protection Authority</li> <li>Department of Planning and the Environment</li> </ul>	M
1.2.2	Reinstate Canowindra Swinging Bridge.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	M
1.2.3 	Removal of vegetation and silt at Canowindra twin bridges.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> </ul>	M
1.2.4 	Rebuild of Canomodine Bridge.	Canowindra	Funded - DRFA	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	M
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1.2.7	Improve road access on bridge to Dean Park.	Cudal	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	M

4

## FUNDING

Identifies actual funding received by Council, or potential funding sources (such as grant programs).

Many projects are listed as unfunded or unknown as there is no identified funding source.

In some instances projects may never be funded.

5

## KEY PARTNERS

Are the Government Departments, community, Council, company, or not-for-profit organisations that will be key in helping to deliver funding an/or support for a project.

6

## TIMEFRAME

Whilst it is difficult to put timeframes on delivery of unfunded projects, Council has identified the following timeframes:

C

Complete

S

Short - Up to 12months (post flood event)

M

Medium - 12months -3 years

L

Long - 3 years

O

Ongoing

6









# 1. Building Back Better Community Infrastructure

## COUNCIL'S ROLE: ADVOCACY & DELIVERY

### AT A GLANCE

Cabonne Council manages a 1930km road network. It is vital that Council's roads, bridges, culverts and footpaths are maintained to support Cabonne's agriculture industry, encourage tourism, and ensure that all road users are able to travel safely.

Unfortunately, these transport links have been severely damaged by a number of consecutive flood events since 2021, which has placed significant strain on Council's annual repair program. Council is still assessing the full extent of the repairs required and expects that further damage will emerge in the post-flood period as saturated pavements begin to fail.

One of the major issues with the way disaster assistance funding is made available to Council's to assist in infrastructure rehabilitation, is that the funding only allows for like-for-like replacement of assets, rather than betterment, which would enable Council's to build climate-resilient infrastructure.



### WHAT WILL COUNCIL DO?

While Council is undertaking repairs to our road and community infrastructure, Council also needs to continue with its existing grant-funded projects, so that we don't lose this funding for our community. We must also ensure that our regular inspection and maintenance programs are carried out, so we identify any emerging issues quickly.

The first step in the recovery process is to finalise the full damage assessment, including bridge inspections, and lodge applications for Disaster Funding Assistance with the NSW Government or through Council's insurer.

A top priority in the recovery period is to keep our key regional link roads and freight routes operational and improve their future flood resilience.

Other priorities include fixing up our damaged sporting and community facilities. Whilst some of these works are covered by our flood insurance, it will take time to complete the damage assessments, source the materials and complete the repairs. Council will work closely with user groups while this work is being carried out.

Council will also be focusing on our unsealed roads network, ensuring people have safe access to their properties and systematically repairing major damage as funds become available.



### KEY COUNCIL PRIORITIES



**Advocate for betterment funding** to ensure that roads and community assets are climate-resilient.

**Rebuild and repair damaged roads, bridges and culverts.**

**Restore and maintain community facilities and assets**, including sporting facilities, parks, recreation areas, cemeteries, footpaths and cycleways.

Deliver **quality water supply** services.

**Repair/rebuild sewage treatment** plants and sewerage networks.

Advocate for government assistance to support community groups with further **grants for sporting clubs who have lost equipment or facilities.**

Continue to **deliver maintenance contracts** for State and Regional Roads.

**Review 2023-24 Capital Works Program** to prioritise flood damage repairs.

CSP LINKAGES



1.2, 1.3



3.2, 3.4, 3.5



2.1, 2.3, 2.4, 2.5




5.1, 5.3, 5.4



## KEY PROJECTS AND ACTIVITIES






### KEY

- C** Complete
- S** Short - Up to 12months (post flood event)
- M** Medium - 12months - 3 years
- L** Long - 3 years
- O** Ongoing

REFERENCE	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.1 ROADS</b>					
1.1.1 	Rebuild and ensure sustainability of road works across Cabonne LGA.	Shire-wide	<p><b>Funded</b></p> <ul style="list-style-type: none"> <li>• Fixing Local Roads</li> <li>• Pothole Repair Program</li> <li>• Bridge Renewal Program</li> <li>• Repair Roads Maintenance Program</li> <li>• Regional Road Block program (State)</li> <li>• Roads of Strategic Importance - Peak Hill Road</li> <li>• Fixing Country Roads</li> <li>• Roads to Recovery</li> <li>• Safer Roads Sooner Program</li> <li>• DRFA</li> <li>• Emergency Works</li> <li>• Immediate Restoration Works</li> </ul> <p><b>Unfunded</b></p> <ul style="list-style-type: none"> <li>• Drainage clearing</li> <li>• Gravel re-sheeting (175km)</li> <li>• Road betterment</li> </ul>	<ul style="list-style-type: none"> <li>• Transport for NSW</li> <li>• Department of Infrastructure, Transport, Regional Development and Communications</li> <li>• Cabonne Council</li> </ul>	<b>S/M/L</b>




## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.2 BRIDGES</b>					
1.2.1 	Removal and clean-up of Canowindra railway and rail bridge.	<b>Canowindra</b>	Funded by Transport for NSW	<ul style="list-style-type: none"> <li>• UGL</li> <li>• Transport for NSW</li> <li>• Environment Protection Authority</li> <li>• Department of Planning and the Environment</li> </ul>	<b>M</b>
1.2.2	Reinstate Canowindra Swinging Bridge.	<b>Canowindra</b>	Unfunded	<ul style="list-style-type: none"> <li>• Transport for NSW</li> </ul>	<b>M</b>
1.2.3 	Removal of vegetation and silt at Canowindra twin bridges.	<b>Canowindra</b>	Unfunded	<ul style="list-style-type: none"> <li>• Department of Planning and the Environment</li> </ul>	<b>M</b>
1.2.4 	Rebuild of Canomodine Bridge.	<b>Canowindra</b>	Funded - DRFA	<ul style="list-style-type: none"> <li>• Transport for NSW</li> </ul>	<b>M</b>
1.2.5 	Rebuild of the Nyrang Creek Bridge between Canowindra and Eugowra to better resist future flooding.	<b>Canowindra Eugowra</b>	Funded - DRFA Unfunded- Betterment component of fixing bridge	<ul style="list-style-type: none"> <li>• Transport for NSW</li> </ul>	<b>M</b>
1.2.6 	Replacement of Swinging Bridge and improved design to accommodate future floods.	<b>Cudal</b>	Funded - DRFA	<ul style="list-style-type: none"> <li>• Transport for NSW</li> </ul>	<b>M</b>
1.2.7	Improve road access on bridge to Dean Park.	<b>Cudal</b>	Unfunded	<ul style="list-style-type: none"> <li>• Cabonne Council</li> </ul>	<b>M</b>





## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.2 BRIDGES</b>					
1.2.8	Replace Apex Bridge at Eugowra.	Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	L
1.2.9	Replacement of the Mandagery Creek Bridge and Eugowra Creek Bridge at Eugowra to ensure structures are stronger, safer and can provide access for heavy vehicles and pedestrians.	Eugowra	Unfunded Seeking funding	<ul style="list-style-type: none"> <li>Transport for NSW</li> <li>Department of Infrastructure, Transport, Regional Development and Communications</li> </ul>	L
1.2.10	Keep footpath separate on the rebuild of the Mandagery Creek bridge which was originally community funded.	Manildra	Unfunded	<ul style="list-style-type: none"> <li>Transport for NSW</li> </ul>	M
1.2.11 	Extend the Molong Rail Bridge to increase waterway capacity, flow, and hazard reduction.	Molong	Unfunded. Initial creek clean-up and dredging funded through NSW Government. NSW Government engineers to work with Council on long-term solution.	<ul style="list-style-type: none"> <li>UGL</li> <li>Transport for NSW</li> <li>Department of Infrastructure, Transport, Regional Development and Communications</li> <li>Department of Planning and the Environment</li> </ul>	S/L








## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.3 STREETS AND FOOTPATHS</b>					
1.3.1 	Road and drainage surveying within town limits in Molong, Canowindra, Eugowra, Cudal and Manildra.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	<b>S/M</b>
1.3.2	Active transport footpaths and bridges in Molong, Mullion Creek, Cargo, Cudal, Cumnock, Eugowra, Manildra, and Canowindra.	Shire-wide	Partially funded: \$535k from LRCI \$990k Active Transport  Unfunded: Application submitted for \$1.7m under Active Transport Program	<ul style="list-style-type: none"> <li>Department of Infrastructure, Transport, Regional Development and Communicaitons</li> <li>Transport for NSW</li> <li>Cabonne Council</li> </ul>	<b>M</b>
1.3.3 	Resurfacing of town streets - including culvert, gutter, and drainage cleanouts.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	<b>M/L</b>
1.3.4	Replacement and update property numbering/urban & rural addressing identification: <ul style="list-style-type: none"> <li>South Canowindra</li> <li>Eugowra</li> </ul>	Canowindra Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	<b>L</b>
1.3.5	Replace and restore concrete footpaths in Eugowra.	Eugowra	Funded under DRFA Unfunded - parkland paths	<ul style="list-style-type: none"> <li>Transport for NSW</li> <li>Cabonne Council</li> </ul>	<b>S</b>
1.3.6	Reactivate and ensure pedestrian access and mobility through footpaths, bridges, paths, lighting etc.	Manildra	Unfunded	<ul style="list-style-type: none"> <li>Department of Infrastructure, Transport, Regional Development and Communicaitons</li> <li>Transport for NSW</li> <li>Cabonne Council</li> <li>Essential Energy</li> </ul>	<b>M/L</b>





## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.4 SEWAGE, STORMWATER, DRAINAGE MANAGEMENT</b>					
1.4.1 	Flood mitigation and resilience including gauges, studies, and communications.	Shire-wide	Unfunded.  Application submitted under NSW Governments Disaster Ready Fund - Stream 1.	<ul style="list-style-type: none"> <li>State Emergency Service</li> <li>Bureau of Meteorology</li> <li>Cabonne Council</li> <li>National Emergency Management Authority</li> </ul>	<b>S</b>
1.4.2 	Development of flood, stormwater, and drainage studies and improvements - including movement of drainage reserves to rivers and creeks.	Cudal Canowindra Eugowra Molong	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and Environment</li> <li>Cabonne Council</li> </ul>	<b>S/M</b>
1.4.3 	Invest and utilise temporary flood box-wall mitigation.	Canowindra Eugowra Molong	Unfunded- \$500k  Application submitted under NSW Governments Disaster Ready Fund - Stream 1.	<ul style="list-style-type: none"> <li>State Emergency Service</li> <li>Cabonne Council</li> <li>National Emergency Management Authority</li> </ul>	<b>S/M</b>
1.4.4 	Commission and implement priority recommendations from flood and drainage studies across flood impacted towns and villages.	Cudal Canowindra Eugowra Molong	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and Environment</li> <li>Cabonne Council</li> </ul>	<b>M/L</b>
1.4.5 	Finalise and implement key recommendations from the Molong Flood Study and the Floodplain Risk Management Study and Plan.	Molong	Plan - Funded Implementation - unfunded	<ul style="list-style-type: none"> <li>Department of Planning and Environment</li> <li>Cabonne Council</li> </ul>	<b>S/M</b>
1.4.6	New sewerage pump station Eugowra.	Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> </ul>	<b>S</b>






KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
1.5 WATER SUPPLY					
1.5.1 	Molong infrastructure growth strategy including update of water, wastewater infrastructure to support new flood-resilient residential, retail and industry growth.	Molong	<p>\$145k received to undertake Business Case Development.</p> <p>Funding applied for under NSW Government 'Growing Regional Economies Fund'.</p>	<ul style="list-style-type: none"><li>Regional NSW</li><li>Cabonne Council</li></ul>	






## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>1.6 SPORT AND RECREATION INFRASTRUCTURE</b>					
1.6.1 	Restore impacted swimming pools, and ensure better protection from future floods.	Shire-wide	Partially funded - \$2.88m received to undertake activation project of Council swimming pools	<ul style="list-style-type: none"> <li>NSW Government - Resources for Regions Grant</li> <li>Cabonne Council</li> <li>Insurance</li> </ul>	<b>S</b>
1.6.2 	Review and activate the plans of management/masterplanning for key impacted Showgrounds.	Canowindra Cudal Eugowra Manildra Molong	Unfunded. Approximate cost \$150k	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Crown Lands</li> <li>User groups</li> </ul>	<b>S/M</b>
1.6.3	Restore or replace the lighting at the Eugowra sports ground.	Eugowra	Unfunded.	<ul style="list-style-type: none"> <li>Regional NSW</li> <li>Department of Infrastructure, Transport, Regional Development and Communicaitons</li> <li>NSW Clubgrants</li> <li>Cabonne Council</li> </ul>	<b>M</b>
1.6.4 	Flood proofing and repurposing enhanced female changerooms in Manildra and Eugowra.	Eugowra Manildra	Partially funded: \$634k through NSW Government Stronger Country Communities Fund  Unfunded: Seeking additional funds /insurance to support flood-proofing of facilities.	<ul style="list-style-type: none"> <li>Regional NSW</li> <li>Cabonne Council</li> <li>Insurance</li> </ul>	<b>S</b>



KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
1.6 SPORT AND RECREATION INFRASTRUCTURE					
1.6.5	Refurbishment of sport and recreation facilities at Jack Huxley Oval, Manildra Tennis Courts, and Manildra Golf Club.	Manildra	Partially funded through Council Insurance. Seeking additional funds.	<ul style="list-style-type: none"><li>Private business</li><li>Regional NSW</li><li>NSW Clubgrants</li><li>Cabonne Council</li></ul>	S
 1.6.6	Investigate a flood resistant multi-sport and recreation precinct for Molong.	Molong	Unfunded	<ul style="list-style-type: none"><li>Private business</li><li>Regional NSW</li><li>NSW Clubgrants</li><li>Cabonne Council</li><li>Insurance</li></ul>	M





## 2. Building Back Business & the Regional Economy

### COUNCIL'S ROLE: ADVOCACY

#### AT A GLANCE

Cabonne's economy has been underpinned by a long-established, strong and vibrant agricultural sector, as well as a growing professional services and tourism sectors.

Up to 100 commercial and industrial businesses across the Cabonne LGA were impacted by the flooding events of November 2022. These businesses are predominately small and micro businesses.

Many of these businesses were already under pressure from the 2019 drought and bushfires, previous flooding events and the COVID pandemic.

The 2022 floods delivered another major blow.

The long-term prosperity of our region relies on building a diverse economy, with a range of job opportunities, so Council will continue its focus on building this resilience in the coming years.

#### WHAT WILL COUNCIL DO?

Getting our business community back on its feet is also a key focus and Council will be actively supporting business owners through the recovery process, as required. We'll also be putting extra effort into ensuring that our towns and villages are inviting as we continue the clean-up and repair process.

Additionally, Council will be advocating for more assistance packages for local businesses and more help for applicants in completing the process. We will also be working with local and regional business organisations to support business recovery and secure local jobs across the region.



The Fat Parcel Food Van, Eugowra

#### KEY COUNCIL PRIORITIES

Advocate for a **floodgate business package** for Cabonne businesses to better prepare for future flooding events.

Advocacy to ensure locals are encouraged to **spend locally** through donation vouchers that utilise local businesses.

Provide **development concierge services** to support flood affected properties to help our community reopen their businesses.

Advocacy in development of **wellbeing and financial counselling/planning, navigating support services** and insurance both now and ongoing.

Advocate for **government assistance for local businesses** and employees to maintain the existing workforce.

Partner with Regional NSW, Orange360, the NSWJO, RDA Central West and local business organisations to **support business recovery**.

Advocate to all levels of government for **easy-to-access grants** and support for local business grant applications.

#### CSP LINKAGES



1.2, 1.3



3.8



4.1, 4.3, 4.4, 4.5



## KEY PROJECTS AND ACTIVITIES

### KEY

- C** Complete
- S** Short - Up to 12months (post flood event)
- M** Medium - 12months - 3 years
- L** Long - 3 years
- O** Ongoing

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>2.1 DONATIONS</b>					
2.1.1	Encourage locals to spend locally through donation vouchers that utilise local businesses.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>GIVIT</li> <li>NSW Reconstruction Authority</li> <li>Service NSW</li> </ul>	<b>S</b>
<b>2.2 TOWN IMPROVEMENTS</b>					
2.2.2	Activation of Canowindra and Molong Town Centres to develop Canowindra and Molong as key regional destinations	Shire-wide	CBD Activation projects funded through Federal Government's 'Building Better Regions Fund', and NSW Government's 'Resources for Regions' Fund: Molong - \$2.1m Canowindra - \$2.1m	<ul style="list-style-type: none"> <li>Federal Government</li> <li>NSW Government</li> <li>Cabonne Council</li> </ul>	<b>M</b>



## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>2.3 TOURISM &amp; THE VISITOR ECONOMY</b>					
2.3.1	Restore and enhance community amenities and presentation to revitalise our towns and villages and to support a returning visitor economy.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Regional NSW</li> <li>Department of Infrastructure, Transport, Regional Development and Communicaitons</li> </ul>	<b>S</b>
2.3.2	Enable businesses through development of a government investment support attraction package to bring new businesses to the Shire.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Regional NSW</li> <li>Orange360</li> <li>Service NSW</li> <li>Department of Industry, Science and Resources</li> </ul>	<b>M</b>
2.3.3	Promotion of Cabonne region and businesses through advertising and marketing - "Spend, Eat, Play and Stay".	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Orange360</li> <li>Destination Central West</li> <li>Destination NSW</li> </ul>	<b>S</b>
2.3.4	Build on existing tourism strengths and signature attractions across Cabonne town and villages to support recovery.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Orange360</li> <li>Destination Central West</li> <li>Destination NSW</li> </ul>	<b>O</b>
2.3.5	Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.	Shire-Wide	Funded by NSW Government 'Resources for Regions' Fund - \$400k for new town and village entrance signage across Shire	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>NSW Government</li> <li>Community</li> </ul>	<b>M</b>




## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>2.3 TOURISM &amp; THE VISITOR ECONOMY</b>					
2.3.6	Expand accommodation offerings to support greater tourism.	Molong	Unfunded	<ul style="list-style-type: none"> <li>Private business</li> <li>Cabonne Council</li> <li>Department of Planning and the Environment</li> </ul>	<b>M/L</b>
2.3.7	Create opportunities for temporary usages to vacant shopfronts.	Molong	Unfunded	<ul style="list-style-type: none"> <li>Private business</li> <li>Regional NSW</li> <li>Department of Industry, Science and Resources</li> </ul>	<b>S/M</b>
2.3.8	Assist towns and villages to restore heritage buildings and sites across the Shire.	Canowindra Eugowra Molong	Unfunded	<ul style="list-style-type: none"> <li>Create NSW</li> <li>Destination NSW</li> <li>NSW Heritage Department of Premier and Cabinet</li> </ul>	<b>O</b>








## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>2.4 BUSINESS SUPPORT</b>					
2.4.1	Assist businesses to navigate the planning process through a concierge service, including working the NSW Government's Property Assessment program.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Service NSW</li> <li>Regional NSW</li> <li>Department of Industry, Science and Resources</li> <li>Cabonne Council</li> </ul>	<b>S</b>
2.4.2	Facilitate and assist in identifying future industrial land opportunities across the Shire.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Department of Planning and the Environment</li> </ul>	<b>S/M</b>
2.4.3 	Ensure Councils planning instruments appropriately support sustainable and flood-resilient business development.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Department of Planning and the Environment</li> </ul>	<b>S</b>
2.4.4	Increase the visitor economy by redevelopment of Canowindra railway precinct for community and business use.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Service NSW</li> <li>Regional NSW</li> <li>Department of Industry, Science and Resources</li> <li>Cabonne Council</li> </ul>	<b>M/L</b>
2.4.5	Recognise and support agriculture as the key industry of Eugowra.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Department of Planning and the Environment</li> </ul>	<b>O</b>
2.4.6	Restore empty, damaged shops and businesses and advocate to government to encourage building owners not to leave buildings empty and facades deteriorating.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Department of Planning and the Environment</li> </ul>	<b>O</b>



KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
2.5 FUNDING AND RESOURCES					
2.5.1 	<p>Floodgate Business Package to Cabonne businesses to better prepare for future flood events.</p> <p>Equip businesses with flood mitigation strategies including:</p> <ul style="list-style-type: none"><li>• Floodgates or other design engineering solutions.</li><li>• Fit out</li><li>• Painting and front facade improvements</li><li>• Bespoke floodgates</li></ul>	Shire-wide	Unfunded	<ul style="list-style-type: none"><li>• Service NSW</li><li>• Regional NSW</li><li>• Department of Industry, Science and Resources</li></ul>	
2.5.2	Assist businesses in navigating and accessing services and grants.	Shire-wide	Unfunded	<ul style="list-style-type: none"><li>• Service NSW</li><li>• Regional NSW</li><li>• Department of Industry, Science and Resources</li><li>• Cabonne Council</li></ul>	







# 3. Building Back A Better Environment

## COUNCIL'S ROLE: ADVOCACY, FACILITATION & DELIVERY

### AT A GLANCE

Cabonne has experienced a number of recent natural disasters – each with devastating impacts for our community.

Our climate is changing, and we need to be prepared for life in a more challenging environment in the coming years.

The 2022 flood was one of the worst natural disasters our community has experienced. We want to do everything we can to avoid or reduce the impacts of these events in future. While we can't avoid extreme weather events, we can improve the way our assets are designed and invest in building flood-resilience in high-risk areas.

The recovery process for the natural environment will also take a long time. The November flood event - following years of drought - has ripped through riverbanks and destroyed large areas of vital habitats.



### WHAT WILL COUNCIL DO?

Restoring the health of the river will take many years and a targeted clean-up, monitoring and restoration program will be required.

Council will be working closely with the EPA, Crown Lands, Local Land Services (LLS) and other agencies to help improve water quality in our river, to protect our town's drinking water supply, restore habitat and ensure it is safe to swim and fish in the waterways.

We'll also be working with the EPA to help manage pollution risks through damaged fuel tanks and chemical spills that occurred during the floods. Damaged septic tanks and other on-site sewage treatment systems will also need some attention and Council will be undertaking an inspection and improvement program for high-risk sites.

Council will work with LLS to help prevent weed infestation from all the material carried down the river and onto our farmlands.

We'll also be looking to build our community's long-term resilience to disaster by improving water security for our region, so we are better prepared for future droughts and bushfire.



### KEY COUNCIL PRIORITIES



Seek funding to complete and improve long-term **flood planning and risk management**.

Work with EPA to **monitor and remediate contaminated lands** in flood-affected areas.

Improve **community preparedness and capacity** to respond to natural disasters.

Explore **alternative waste management** options.

Support **safe and resilient development** in bushfire and flood prone areas.

### CSP LINKAGES



1.2, 1.3



3.2, 3.4, 3.5



2.1, 2.3, 2.4, 2.5






5.1, 5.3, 5.4



## KEY PROJECTS AND ACTIVITIES





### KEY

- C** Complete
- S** Short - Up to 12months (post flood event)
- M** Medium - 12months - 3 years
- L** Long - 3 years
- O** Ongoing


REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>3.1 PLANNING</b>					
3.1.1 	Update Land Use, Environment, Flood Plans, and relevant strategies.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>• Cabonne Council</li> <li>• Community</li> </ul>	<b>S/M</b>
3.1.2 	Investigate options around storm water harvesting, new outlets, and a storm surge facility in Molong.	Molong	Unfunded	<ul style="list-style-type: none"> <li>• Cabonne Council</li> <li>• UGL</li> <li>• Transport for NSW</li> </ul>	<b>M/L</b>
<b>3.2 FUTURE PROOFING</b>					
3.2.1 	Climate mitigation and adaptation strategies - including review of high risk assets.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>• Cabonne Council</li> <li>• Department of Climate Change, Energy, the Environment and Water</li> <li>• NSW Climate and Energy Action</li> <li>• Office of Energy and Climate Change</li> <li>• Insurer</li> </ul>	<b>S/M</b>

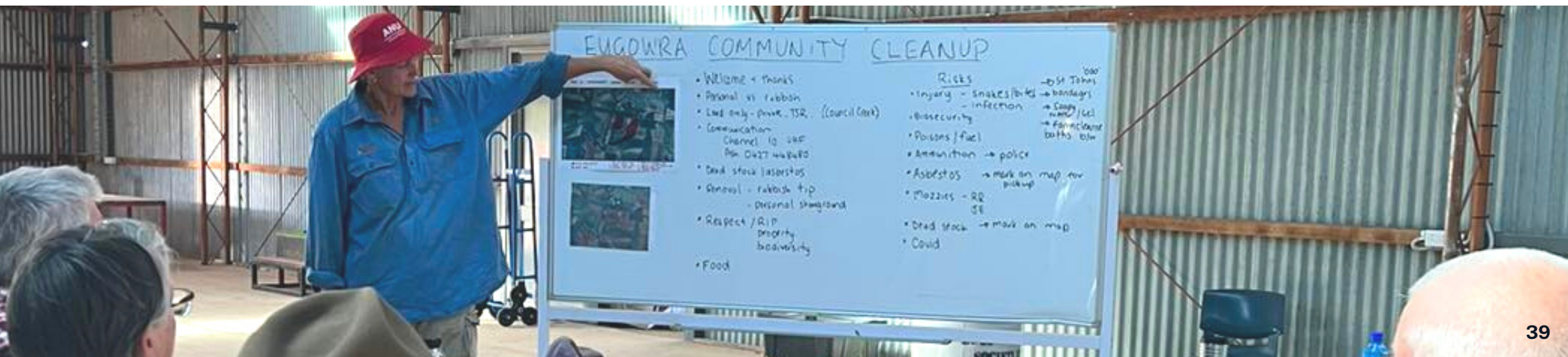


## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>3.3 CONSERVATION OF NATIVE HABITATS</b>					
3.3.1 	Protect the platypus and other protected flora and fauna habitats.	Cudal Manildra Molong	Unfunded	<ul style="list-style-type: none"> <li>Environmental Protection Authority</li> <li>NSW Fisheries</li> <li>NSW Environment and Heritage</li> <li>Department of Climate Change, Energy, the Environment and Water</li> </ul>	<b>M/L</b>
<b>3.4 LEVEE BANKS</b>					
3.4.1 	Investigate development of permanent levee bank/overflow channel at Molong.	Molong	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> <li>Cabonne Council</li> <li>Flood Plain Committee</li> </ul>	<b>M/L</b>
3.4.2 	Investigate development of permanent levee bank/overflow channel at Canowindra.	Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> <li>Cabonne Council</li> <li>Flood Plain Committee</li> </ul>	<b>M/L</b>
3.4.3 	Investigate development of extension of Puzzle Flat levee bank at Eugowra.	Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> <li>Cabonne Council</li> <li>Flood Plain Committee</li> </ul>	<b>M/L</b>

## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>3.5 ENVIRONMENTAL CLEAN-UP AND RESTORATION</b>					
3.5.1	Clean-up works of man-made flood debris along the Molong, Cudal, Canowindra and Eugowra waterways.	Cudal Canowindra Eugowra Molong	Funded through EPA	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> <li>Environmental Protection Authority</li> <li>NSW Fisheries</li> <li>Cabonne Council</li> <li>Cabonne Flood Plain Committee</li> </ul>	<b>S</b>
3.5.2 	Environment recovery package for weed management and restoration of impacted riverbanks and waterways.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>Department of Planning and the Environment</li> <li>Environmental Protection Authority</li> <li>NSW Fisheries</li> <li>Cabonne Council</li> <li>Cabonne Flood Plain Committee</li> </ul>	<b>S/M</b>







# 4. Building Back Better Communities & Supporting Recovery

## COUNCIL'S ROLE: ADVOCACY

### AT A GLANCE



Helping people to get back into their own homes and reopen their businesses is a top priority for the recovery period. This may take some time and we will need options for temporary housing for at least two years, so people can remain connected to their communities.

Our communities have lost many things in these catastrophic floods – our homes, jobs, regional centres and services and community facilities - but what has survived, despite these challenges, is the strong connection that people have to this special place and the community ties that hold us together.

### WHAT WILL COUNCIL DO?



Providing clear, accountable leadership will be essential in supporting our community through the recovery process over the coming years.

Although the flood response will be front and centre for the next few years, Council still needs to continue the day-to-day services that our community relies upon. Public facilities must be cleaned, main streets, parks, sports grounds and cemeteries well maintained, and all the regulatory services Council provides – such as rangers, environmental health, development assessment and building inspections will still go on.

Council will be working with our communities to understand how to build long-term resilience to disaster through improving both local infrastructure and public assets, as well as advocating and facilitating programs to enhance community social fabric, and to ensure our region is socially sustainable, now and into the future.

This will include advocating to other levels of government for community priorities - which will be a key focus over the next three years.

We will also continue to keep the community up to date through social media, Council's website, updates in local papers, livestreaming of council meetings, and working with community groups including progress associations, advisory groups, and other interest groups.

### KEY COUNCIL PRIORITIES



**Support temporary housing** options that keep people connected to their community.

Work with our community to **lead local resilience and recovery programs.**

**Support funding applications** to enable community groups and sports clubs to recover.

Advocate to federal and state governments for community needs and priorities - particularly around **housing needs.**

**Support and deliver community events** to encourage reconnection.

Ensure consistency and collaboration across the many agencies that are involved in flood recovery, so that the community receives **clear communication.**

Advocate for funding for **activation projects across Cabonne** – in line with Community Masterplans.

### CSP LINKAGES



1.1, 1.2, 1.3



2.1, 2.5



3.1, 3.2, 3.4, 3.5, 3.6, 3.8



4.2, 4.4





5.1, 5.3

## KEY PROJECTS AND ACTIVITIES



### KEY

- C** Complete
- S** Short - Up to 12months (post flood event)
- M** Medium - 12months - 3 years
- L** Long - 3 years
- O** Ongoing



REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.1 EMERGENCY COMMUNICATIONS</b>					
4.1.1 	Investigate establishment of Emergency SMS system across the Shire.	Shire-wide	Unfunded  \$10.1m for emergency communications improvements in 2023-24 Federal Budget.	<ul style="list-style-type: none"> <li>State Emergency Service</li> <li>Cabonne Council</li> <li>NSW Rural Fire Service</li> <li>Cabonne Local Emergency Management Committee</li> <li>Telecommunication companies</li> </ul>	<b>S/M</b>
4.1.2 	Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.	Shire-wide	Unfunded - \$100k Application submitted under Disaster Ready Fund and DRFA Cat D funding from AGRN 1025	<ul style="list-style-type: none"> <li>State Emergency Service</li> <li>Bureau of Meteorology</li> <li>Cabonne Council</li> <li>NSW Rural Fire Service</li> <li>Cabonne Local Emergency Management Committee</li> <li>Telecommunication companies</li> </ul>	<b>S</b>



## KEY PROJECTS AND ACTIVITIES




REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.2 HOUSING INFRASTRUCTURE</b>					
4.2.1	<p>Ongoing provision of emergency housing and demolitions until permanent solutions including:</p> <ul style="list-style-type: none"> <li>• Demolition Assessment Program</li> <li>• Pods on Private Property Program</li> <li>• Caravans at Home Program.</li> </ul>	Shire-wide	<p>Funded: Cat A DRFA</p> <p>Funded: Central West Pods on Private Property program \$4.3m Cat A DRFA</p> <p>Funded: Central West At Home Caravan program \$19.1m Cat A DRFA</p>	<ul style="list-style-type: none"> <li>• NSW Reconstruction Authority – Housing Taskforce</li> </ul>	<b>O</b>
4.2.2 	Continue with the existing flood buy-back scheme and prioritise candidates appropriately across impacted town and villages.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>• NSW Government - Department of Premier and Cabinet</li> <li>• National Emergency Management Agency</li> <li>• NSW Reconstruction Authority</li> </ul>	<b>S</b>
4.2.3 	Funding for the creation of a resilient housing package - including buy-back, house-raising, and financial support to rebuild and get back into homes.	Shire-wide	Unfunded	<ul style="list-style-type: none"> <li>• NSW Government - Department of Premier and Cabinet</li> <li>• National Emergency Management Agency</li> <li>• NSW Reconstruction Authority</li> </ul>	<b>S</b>

## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.2 HOUSING INFRASTRUCTURE</b>					
4.2.4	Ongoing provision of the Disaster Relief Grant.	Shire wide	Funded: Cat A DRFA	<ul style="list-style-type: none"> <li>NSW Reconstruction Authority</li> </ul>	<b>O</b>
4.2.5	Re-establish self-care units in Eugowra.	Eugowra	Funded though Council Insurance	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Eugowra Self-care Units Committee</li> </ul>	<b>S</b>
4.2.6 	Activate potential suitable land-holdings for development including enabling critical infrastructure support packages for Eugowra.	Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>NSW Department of Planning and the Environment</li> <li>Crown Lands</li> <li>Private developer</li> </ul>	<b>M</b>
4.2.7 	Support and fund the development of the Molong Infrastructure Growth Strategy.	Molong	<p>\$150k grant received to undertake development of Business Case through NSW Government Business Case and Strategy Development Fund Regional NSW.</p> <p>Unfunded - \$31m to replace water and wastewater infrastructure.</p> <p>Seeking funding through NSW Government's Growing Regional Economies fund</p>	<ul style="list-style-type: none"> <li>Department of Regional NSW</li> </ul>	<b>S/M</b>



## KEY PROJECTS AND ACTIVITIES


REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.3 PLACE ACTIVATION</b>					
4.3.1 	Activation projects including flood infrastructure projects for Eugowra in line with the revised Eugowra Community Master Plan.	Eugowra	Unfunded	<ul style="list-style-type: none"> <li>Department of Regional NSW</li> <li>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> </ul>	<b>S/M</b>
4.3.2 	Action of activities as per existing 'Activate Cabonne' program and town and villages Master Plans.	Cudal Canowindra Eugowra Manildra Molong	Unfunded	<ul style="list-style-type: none"> <li>Department of Regional NSW</li> <li>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> </ul>	<b>S/M</b>
4.3.3 	Seek funding opportunities and support for key projects from town and village masterplans.	Cudal Canowindra Eugowra Manildra Molong	Unfunded	<ul style="list-style-type: none"> <li>Department of Regional NSW</li> <li>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> </ul>	<b>S/M</b>

## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.4 HEALTH SERVICES</b>					
4.4.1	Ensure ongoing mental health support for all impacted communities.	Shire-wide	Partially funded	<ul style="list-style-type: none"> <li>NSW Department of Health</li> <li>Not-for-profit/volunteer organisations</li> <li>Rural Adversity Mental Health Program</li> </ul>	<b>S</b>
4.4.2	Attract and improve access to medical services to Cudal.	Cudal	n/a	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Community</li> <li>NSW Department of Health</li> <li>Department of Health and Aged Care</li> </ul>	<b>S</b>
4.4.3	Re-establish the Eugowra Medical Centre and support sustainable GP services.	Eugowra	Grant Funding received through Federal Govt Building Better Regions Fund	<ul style="list-style-type: none"> <li>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> <li>Eugowra Medical Committee</li> <li>Cabonne Council</li> </ul>	<b>S</b>




KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
4.5 SUPPORT SERVICES					
4.5.1	Improve insurance response and relationships with impacted communities.	Shire-wide	n/a	<ul style="list-style-type: none"><li>Insurance Council of Australia</li><li>Private Insurers</li></ul>	O
4.5.2 	Review of established centralised emergency evacuation points in each town, and ensure appropriate equipment e.g. generator.	Shire-wide	Unfunded	<ul style="list-style-type: none"><li>State Emergency Service</li><li>Bureau of Meteorology</li><li>Cabonne Council</li><li>NSW Rural Fire Service</li><li>Cabonne Local Emergency Management Committee</li><li>Community</li></ul>	S





## KEY PROJECTS AND ACTIVITIES


REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.6 CLEAN UP</b>					
4.6.1	Ensure community input into future planning for responses, particularly around impacts of unsolicited help and removal of property.	Shire-wide	n/a	<ul style="list-style-type: none"> <li>• State Emergency Service</li> <li>• NSW Rural Fire Service</li> <li>• NSW Police</li> <li>• NSW Reconstruction Authority</li> <li>• National Emergency Management Authority</li> </ul>	<b>O</b>
4.6.2 	Support establishment of town and village emergency response plans.	Shire-wide	n/a	<ul style="list-style-type: none"> <li>• Community</li> <li>• NSW Reconstruction Authority</li> <li>• National Emergency Management Authority</li> <li>• NSW SES</li> <li>• NSW RFS</li> <li>• NSW Police</li> <li>• Cabonne Council</li> <li>• Local Emergency Management Committee</li> </ul>	<b>M</b>



## KEY PROJECTS AND ACTIVITIES


REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.7 COMMUNITY SERVICES</b>					
4.7.1	Refurbishment of the Cabonne Home Support (CHS) Centre in Canowindra.	Canowindra	Unfunded - \$1m  Seeking funding through Federal Government's 'Local Roads and Community Infrastructure Fund'	<ul style="list-style-type: none"> <li>Department of Infrastructure, Transport, Regional Development and Communications</li> </ul>	<b>S</b>
4.7.2 	Rebuild a new permanent Eugowra Community Children's Centre out of the flood zone and in suitable location.	Eugowra	Unfunded - Approximate cost \$5m  Funding being sought through NSW Government 'Start Strong Capital Works - Crisis Fund'	<ul style="list-style-type: none"> <li>NSW Department of Education</li> </ul>	<b>S/M</b>
4.7.3	Support the return of the Eugowra CWA Hall.	Eugowra	Unknown	<ul style="list-style-type: none"> <li>NSW Country Womens Association</li> </ul>	<b>M</b>
4.7.4 	Establish new Eugowra Multi-purpose Centre as an evacuation and recovery centre.	Eugowra	\$1m grant funding received through Federal Govt Building Better Regions Fund  Additional funding being sought through Cat D DFRA - \$750k	<ul style="list-style-type: none"> <li>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</li> <li>Office of Local Government</li> </ul>	<b>S</b>
4.7.5	Reinstate police residence in Eugowra.	Eugowra	Unknown	<ul style="list-style-type: none"> <li>NSW Police Property</li> </ul>	<b>S</b>

## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.7 COMMUNITY SERVICES</b>					
4.7.6	Re-establish Eugowra Rural Transaction Centre.	Eugowra	Unknown	<ul style="list-style-type: none"> <li>Eugowra Promotions and Progress Association</li> <li>NSW Reconstruction Authority</li> </ul>	<b>S</b>
4.7.7 	Investigate optimum position and management of caravan parks including flood warning systems.	Molong Cudal Canowindra	Unfunded	<ul style="list-style-type: none"> <li>Cabonne Council</li> <li>Canowindra Showground and Racecourse Land Manager</li> <li>Community</li> </ul>	<b>S/M</b>
4.7.8	Restore the existing police station in Molong.	Molong	Unknown	<ul style="list-style-type: none"> <li>NSW Police Property</li> </ul>	<b>M/L</b>
4.7.9	Relocate the Molong Central School Agricultural Plot to flood-resilient area.	Molong	Unfunded	<ul style="list-style-type: none"> <li>NSW Department of Education</li> <li>NSW Department of Crown Lands</li> </ul>	<b>M</b>



## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.8 COMMUNITY ENGAGEMENT AND COMMUNICATIONS</b>					
4.8.1	Support localised communications strategies.	Shire wide	n/a	<ul style="list-style-type: none"> <li>NSW Reconstruction Authority</li> <li>Community</li> <li>Cabonne Council</li> </ul>	<b>S</b>
4.8.2 	Help build resilience in the community to natural disasters.	Shire wide	Unknown	<ul style="list-style-type: none"> <li>Not-for-profit organisations</li> <li>NSW Reconstruction Authority</li> <li>Cabonne Council</li> <li>National Emergency Management Agency</li> <li>Home Affairs</li> </ul>	<b>O</b>
4.8.3	Facilitating community events support events that bring people together.	Shire wide	Partially funded: NSW Govt Reconnecting Regional NSW Council's Events Assistance Program and Sponsorship Programs	<ul style="list-style-type: none"> <li>Community</li> <li>Cabonne Council</li> <li>Not-for-profit organisations</li> <li>Regional NSW</li> </ul>	<b>S</b>
<b>4.9 FUNDING AND RESOURCES</b>					
4.9.1	Appoint a Community Recovery Officer to support recovery across Shire.	Shire-wide	Cat A DFRA	<ul style="list-style-type: none"> <li>Co-funded between NSW Govt and Federal Govt through DFRA arrangements</li> <li>NSW Reconstruction Authority</li> <li>Cabonne Council</li> <li>National Emergency Management Agency</li> </ul>	<b>S</b>

## KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	LOCATION	FUNDING	KEY PARTNERS	TIMEFRAME
<b>4.10 COMMUNITY INVOLVEMENT</b>					
4.10.1	Build capacity, support, and make use of community groups to provide practical support (CWA, Lions, St Vincents De Paul, etc).	Shire-wide	n/a	<ul style="list-style-type: none"> <li>Community</li> <li>NSW Department of Communities and Justice</li> <li>NSW Reconstruction Authority</li> <li>National Emergency Management Authority</li> </ul>	O
4.10.2	Work with local schools to engage students in volunteering opportunities to support recovery.	Shire-wide	n/a	<ul style="list-style-type: none"> <li>Department of Education</li> <li>Community</li> <li>Volunteering NSW</li> </ul>	O
4.10.3	Strengthen emergency services including through localised training opportunities for SES and RFS.	Shire-wide	n/a	<ul style="list-style-type: none"> <li>NSW SES</li> <li>NSW RFS</li> <li>National Emergency Management Authority</li> </ul>	S





# 5. Managing Council Resources/ Recovery Planning & Oversight

## COUNCILS ROLE: DELIVERY

### AT A GLANCE



Providing clear, accountable leadership will be essential in supporting our community through the recovery process over the coming years. Council expects it will take at least three years to get things back on track. But not everything will be the same as before.

The impact of the flood events have not only affected our communities but a significant number of Council assets and infrastructure have also had substantial damage. In planning for recovery council needs to restore essential community and council owned assets at the same time as supporting communities in their recovery.

### WHAT WILL COUNCIL DO?



The capability and capacity of the workforce to deliver business as usual services and the expanded recovery programs to restore assets and infrastructure is a key challenge.

The recovery phase will extend over at least 3 years and this will place enormous resourcing challenges for council. Like most industries in a post COVID-19 environment, attracting and retaining staff had already been difficult and this is now heightened.

Council will be impacted financially in both the short and long term and will need to be transparent and measured in the decisions that are made – balancing the understandable needs of community with the financial and staffing capability to deliver.

Engaging with our communities has always been a priority for Cabonne and is even more critical in the recovery phase.

Council will need to provide support, information and advocate on behalf of community to other government agencies to ensure an intergovernmental response – Council cannot do this alone.

Managing our resources responsibly will be a key focus for the next 3 years.

### KEY COUNCIL PRIORITIES



Provide **recovery planning and oversight**.

**Demonstrate integrity** in financial and asset management.

Build **workforce capability and capacity**, to ensure service delivery.

Deliver a **new and supporting IP&R plans** by June 2023.

**Advocate to all levels of government** to ensure whole of government response.

**Demonstrate leadership** in community engagement and relationships.



1.1, 1.2, 1.3

## KEY PROJECTS AND ACTIVITIES

### KEY

- C** Complete
- S** Short - Up to 12months (post flood event)
- M** Medium - 12months - 3 years
- L** Long - 3 years
- O** Ongoing

REF #	PROJECT	TIMEFRAME
5.1	In consultation with community develop and then implement the Cabonne Recovery Plan – Building Back a Better Cabonne.	<b>S</b>
5.2	Deliver a new suite of IP&R plans integrating actions from the recovery plan, and then monitor and report on progress to achieve the agreed strategies and actions.	<b>C</b>
5.3	Undertake long term financial and asset management planning incorporating the damage to council and community assets and infrastructure and the impact on future capacity to deliver agreed levels of service.	<b>S</b>
5.4	Develop new workforce management strategies to ensure council has the capacity and capability to deliver the plans.	<b>S/M</b>
5.5	Strengthen engagement between council and community and provide information needed to make decisions for individuals and communities as a whole.	<b>O</b>



KEY PROJECTS AND ACTIVITIES

REF #	PROJECT	TIMEFRAME
5.6	Establish local recovery committee and community advisory groups with mechanisms for reporting on recovery activities and input from community on recovery priorities.	S
5.7	Advocate to other levels of government for ongoing support and funding.	O
5.8	Deliver key actions and projects from the Cabonne Recovery Plan, ensuring alignment with Council's relevant rainfall mitigation strategy and the draft Cabonne Climate Change Adaptation Plan.	S







# THE HILL

**"It is the small everyday deeds of ordinary folk that keep  
the darkness at bay. Small acts of kindness and love."**

**- J.R.R. Tolkien**



# Place Plans



This section of the Cabonne Recovery Plan outlines town and village place plans for:

- Canowindra
- Cudal
- Eugwora
- Manildra
- Molong

The place plans repeat the projects listed under the themes of the Recovery Plan, however they are specific to each town and village.

As outlined in the 'Engagement Process', the Place plans have been developed through the workshops and surveys.

They are shown in this plan's relevant town and village pages, as primary projects.

The greatest priority for each town is listed as the priority project.





# Canowindra

## PRIMARY ACTIONS FOR CANOWINDRA



### PRIORITY ACTION

Rebuild and ensure sustainability of road works across Cabonne LGA.

- Rebuild of the Nyrang Creek Bridge between Canowindra and Eugowra.
- Reinstate Canowindra Swinging Bridge.
- Development of flood, stormwater, and drainage studies and improvements for Canowindra.
- Invest and utilise temporary flood box-wall mitigation in Canowindra.
- Investigate development of permanent levee bank/overflow channel at Canowindra.
- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Canowindra waterways.
- Better co-ordination and advice around house clean-ups - including owner permission before entering properties. Ensure community input into future planning for responses, particularly around impacts of unsolicited help and removal of property.
- Promotion of Cabonne region and businesses through advertising and marketing - "Spend, Eat, Play and Stay".
- Encourage locals to spend locally through donation vouchers that utilise local businesses.
- Restore and enhance community amenities and presentation to revitalise our towns and villages and to support a returning visitor economy.
- Ensure ongoing mental health support for all impacted communities.

Canowindra





## INFRASTRUCTURE

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Active transport footpaths and bridges in Canowindra.
- Reinstate Canowindra Swinging Bridge.
- Rebuild of the Nyrang Creek Bridge between Canowindra and Eugowra.
- Rebuild of Canomodine Bridge.
- Invest and utilise temporary flood box-wall mitigation for Canowindra.
- Development of flood, stormwater, and drainage studies and improvements for Canowindra.
- Review and activate the plans of management for Canowindra Showground.

## ECONOMY

- Floodgate Business Package to Cabonne businesses to better prepare for future flood events. Equip businesses with flood mitigation strategies including:
  - Floodgates or other design engineering solutions
  - Fit out
  - Painting and front facade improvements.
- Activation of Canowindra Town Centre to develop Canowindra as a key regional destination.
- Assist businesses to navigate the planning process through a concierge service, including working the NSW Government's Property Assessment program.
- Promotion of Cabonne region and businesses through advertising and marketing - "Spend, Eat, Play and Stay".
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.

## ENVIRONMENT

- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Canowindra waterways.
- Investigate development of permanent levee bank/overflow channel at Canowindra.
- Development of an overland drainage study and plan - including movement of drainage reserves to rivers and creeks.

## COMMUNITY

- Ensure ongoing mental health support for all impacted communities.
- Ongoing provision of emergency housing and demolitions until permanent solutions including:
  - Demolition Assessment Program
  - Pods on Private Property Program
  - Caravans at Home Program.
- Ongoing provision of the Disaster Relief Grant.
- Funding for the creation of a resilient housing package - including buy-back, house-raising, and financial support to rebuild and get back into homes.
- Help build resilience in the community to natural disasters.
- Support and facilitate community events that bring people together.
- Appoint a Community Recovery Officer to support recovery across Shire.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.
- Build capacity, support, and make use of community groups to provide practical support (CWA, Lions, St Vincents De Paul, etc).
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.

# Cudal



## PRIMARY ACTIONS FOR CUDAL



### PRIORITY ACTION

Environment recovery package for weed management and restoration of impacted riverbanks, waterways, and erosion control.

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Replacement of Swinging Bridge and improved design to accommodation future floods.
- Improve road access on bridge to Dean Park.
- Development of flood, stormwater, and drainage studies and improvements for Cudal.
- Protect the platypus and other protected flora and fauna habitats.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.
- Ensure ongoing mental health support for all impacted communities.
- Review and activate the plans of management for key impacted Showgrounds.
- Attract and improve access to medical services to Cudal.
- Review of established centralised emergency evacuation points in each town, and ensure appropriate equipment e.g., generator.
- Facilitate and assist in identifying future industrial land opportunities across the Shire.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.
- Support localised communications strategies.
- Investigate improvements to emergency early warning systems such as sirens and SMS in each town and village.





### INFRASTRUCTURE

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Active transport footpaths and bridges in Cudal.
- Replacement of Swinging Bridge and improved design to accommodate future floods.
- Improve road access on bridge to Dean Park.
- Development of flood, stormwater, and drainage studies and improvements for Cudal.
- Review and activate the plans of management for key impacted Showgrounds.

### ECONOMY

- Floodgate Business Package to Cabonne businesses to better prepare for future flood events. Equip businesses with flood mitigation strategies including:
  - Floodgates or other design engineering solutions
  - Fit out
  - Painting and front facade improvements.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.
- Assist businesses to navigate the planning process through a concierge service, including working the NSW Government's Property Assessment program.
- Assist businesses in navigating and accessing services and grants.
- Facilitate and assist in identifying future industrial land opportunities across the Shire.

### ENVIRONMENT

- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Cudal waterways.
- Protect the platypus and other protected flora and fauna habitats.

### COMMUNITY

- Ensure ongoing mental health support for all impacted communities.
- Ongoing provision of emergency housing and demolitions until permanent solutions including:
  - Demolition Assessment Program
  - Pods on Private Property Program
  - Caravans at Home Program.
- Ongoing provision of the Disaster Relief Grant.
- Attract and improve access to medical services to Cudal.
- Help build resilience in the community to natural disasters.
- Support and facilitate community events that bring people together.
- Funding for the creation of a resilient housing package - including buy-back, house-raising, and financial support to rebuild and get back into homes.
- Appoint a Community Recovery Officer to support recovery across Shire.
- Review of established centralised emergency evacuation points in each town, and ensure appropriate equipment e.g., generator.
- Investigate improvements to emergency early warning systems such as sirens and SMS in each town and village.



# EUGOWRA

## PRIMARY ACTIONS FOR EUGOWRA



### PRIORITY ACTION

Rebuild a new **permanent Eugowra Community Children's Centre** out of the flood zone and in a suitable location.

- Rebuild and ensure sustainability of roadworks across Cabonne LGA.
- Update Land Use, Environment, Flood Plans, and relevant strategies.
- More financial support to rebuild and get back into homes.
- Long-term land planning to ensure longevity in residential viability, land buy-back and land zoning.
- Activation projects including flood infrastructure projects for Eugowra CBD in line with the revised Eugowra Community Master Plan.
- Flood mitigation and resilience including gauges, studies, and communications.
- Recognise and support agriculture as the key industry of Eugowra.
- Restore and enhance community amenities and presentation to revitalise our towns and villages and to support a returning visitor economy.
- Re-instate the Museum and Murals.
- Design and install flood warning systems in critical points across Cabonne Shire including Eugowra.





## INFRASTRUCTURE

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Active transport footpaths and bridges in Eugowra - including the replacement and restoration of concrete footpaths in Eugowra.
- Rebuild of the Nyrang Creek Bridge between Canowindra and Eugowra.
- Replacement of the Mandagery Creek Bridge and Eugowra Creek Bridge at Eugowra to ensure structures are stronger, safer and can provide access for heavy vehicles and pedestrians.
- Replace Apex Bridge at Eugowra.
- Development of flood, stormwater, and drainage studies and improvements for Eugowra.
- Invest and utilise temporary flood box-wall mitigation for Eugowra.
- Flood mitigation and resilience including gauges, studies, and communications.
- New sewerage pump station Eugowra.
- Flood proofing and repurposing enhanced female changerooms in Eugowra.
- Restore or replace the lighting at the Eugowra sports ground.

## ECONOMY

- Floodgate Business Package to Cabonne businesses to better prepare for future flood events. Equip businesses with flood mitigation strategies including:
  - Floodgates or other design engineering solutions
  - Fit out
  - Painting and front facade improvements.
- Activation projects including flood infrastructure projects for Eugowra in line with the revised Eugowra Community Master Plan.
- Assist businesses to navigate the planning process through a concierge service, including working the NSW Government's Property Assessment program.
- Recognise and support agriculture as the key industry of Eugowra.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.
- Restore and enhance community amenities and presentation to revitalise our towns and villages and to support a returning visitor economy.
- Expand accommodation offerings to support greater tourism.
- Build on existing tourism strengths and signature attractions across Cabonne town and villages to support recovery.

## ENVIRONMENT

- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Eugowra waterways.
- Update Land Use, Environment, Flood Plans, and relevant strategies.

## COMMUNITY

- Ensure ongoing mental health support for all impacted communities.
- Ongoing provision of emergency housing and demolitions until permanent solutions including:
  - Demolition Assessment Program
  - Pods on Private Property Program
  - Caravans at Home Program.
- Re-establish the Eugowra Medical Centre, and support sustainable GP services.
- Rebuild a new permanent Eugowra Community Children's Centre out of the flood zone and in suitable location.
- Support the return of the Eugowra CWA Hall.
- Establish new Eugowra Multi-purpose Centre as an evacuation and recovery centre.
- Reinstate police residence in Eugowra.
- Re-establish Eugowra Rural Transaction Centre.
- Help build resilience in the community to natural disasters.
- Support and facilitate community events that bring people together.
- Flood proofing and repurposing enhanced female changerooms in Eugowra.
- Funding for the creation of a resilient housing package - including buy-back, house-raising, and financial support to rebuild and get back into homes.
- Re-establish self-care units in Eugowra.
- Activate potential suitable land-holdings for development including enabling critical infrastructure support packages for Eugowra.
- Appoint a Community Recovery Officer to support recovery across Shire.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.

# Manildra

## PRIMARY ACTIONS FOR MANILDRA



### PRIORITY ACTION

Implement priority recommendations from stormwater, drainage, and flood mitigation strategies.

- Reactivate and ensure pedestrian access and mobility through footpaths, bridges, paths, lighting, etc.
- Keep footpath separate on the rebuild of the Mandagery Creek bridge which was originally community funded.
- Refurbishment of sport and recreation facilities at Jack Huxley Oval, Manildra Tennis Courts, and Manildra Golf Club.
- Facilitate and assist in identifying future industrial land opportunities across the Shire.
- Assist businesses, including agri-business, in navigating and accessing services and grants.
- Ensure ongoing mental health support for all impacted communities.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Protect the platypus and other protected flora and fauna habitats.
- Seek funding opportunities and support for key projects from town and village masterplans.



Manildra





### INFRASTRUCTURE

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Active transport footpaths and bridges in Manildra.
- Keep footpath separate on the rebuild of the Mandagery Creek bridge which was originally community funded.
- Reactivate and ensure pedestrian access and mobility through footpaths, bridges, paths, lighting etc.
- Refurbishment of sport and recreation facilities at Jack Huxley Oval, Manildra Tennis Courts, and Manildra Golf Club.
- Flood proofing and repurposing enhanced female changerooms in Manildra.

### ECONOMY

- Build on existing tourism strengths and signature attractions across Cabonne town and villages to support recovery.
- Facilitate and assist in identifying future industrial land opportunities across the Shire.
- Assist businesses, including agri-business, in navigating and accessing services and grants.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.
- Enable businesses through Government support package to develop an investment attraction package to bring new businesses to Shire.

### ENVIRONMENT

- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Manildra waterways.
- Protect the platypus and other protected flora and fauna habitats.

### COMMUNITY

- Ensure ongoing mental health support for all impacted communities.
- Seek funding opportunities and support for key projects from town and village masterplans.
- Help build resilience in the community to natural disasters.
- Support and facilitate community events that bring people together.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.

# Molong

## PRIMARY ACTIONS FOR MOLONG



### PRIORITY ACTION

Implement priority recommendations from stormwater, drainage, and flood mitigation strategies.

- Molong infrastructure growth strategy including update of water, wastewater infrastructure to support new flood-resilient residential, retail and industry growth.
- Extend the Molong Rail Bridge to increase waterway capacity, flow, and hazard reduction.
- Finalise and implement key recommendations from the Molong Flood Study and the Floodplain Risk Management Study and Plan.
- Investigate a multi-sport and recreation precinct for Molong.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.
- Investigate options around storm water harvesting, new outlets, and a storm surge facility in Molong.
- Ensure ongoing mental health support for all impacted communities.
- Investigate optimum position and management of Caravan Parks – including use of flood warning systems across impacted caravan parks.
- Identify and establish a centralised emergency evacuation point in each town with appropriate equipment e.g. generator.
- Advocate and encourage vacant property-owners to adequately make-safe and/or restore empty, damaged shops and properties.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.





### INFRASTRUCTURE

- Rebuild and ensure sustainability of road works across Cabonne LGA.
- Active transport footpaths and bridges in Molong.
- Molong infrastructure growth strategy including update of water, wastewater infrastructure to support new flood-resilient residential, retail and industry growth.
- Extend the Molong Rail Bridge to increase waterway capacity, flow, and hazard reduction.
- Finalise and implement key recommendations from the Molong Flood Study and the Floodplain Risk Management Study and Plan.
- Invest and utilise temporary flood box-wall mitigation for Molong.
- Investigate a multi-sport and recreation precinct for Molong.
- Review and activate the plans of management for key impacted Showgrounds.

### ECONOMY

- Floodgate Business Package to Cabonne businesses to better prepare for future flood events. Equip businesses with flood mitigation strategies including:
  - Floodgates or other design engineering solutions
  - Fit out
  - Painting and front facade improvements.
- Activation of Molong Town Centre to develop Molong as key regional destination.
- Create opportunities for temporary usages to vacant shopfronts.
- Restore empty, damaged shops and businesses and advocate to government to encourage building owners not to leave buildings empty and facades deteriorating. advocate and encourage vacant property-owners to adequately make-safe and/or restore properties.
- Improve town and village entrance and way-finding signage to welcome visitors and promote businesses, facilities, and visitor experiences.
- Assist businesses to navigate the planning process through a concierge service, including working the NSW Government's Property Assessment program.
- Expand accommodation offerings to support greater tourism.
- Enable businesses through Government support package to develop an Investment attraction package to bring new businesses to Shire.

### ENVIRONMENT

- Climate mitigation and adaptation strategies - including review of high-risk assets.
- Environment recovery package for weed management and restoration of impacted riverbanks and waterways.
- Clean-up works of man-made flood debris along Molong waterways.

### COMMUNITY

- Ensure ongoing mental health support for all impacted communities.
- Ongoing provision of emergency housing and demolitions until permanent solutions including:
  - Demolition Assessment Program
  - Pods on Private Property Program
  - Caravans at Home Program.
- Relocate the Molong Central School Agricultural Plot to flood-resilient area.
- Restore the existing police station in Molong.
- Investigate optimum position and management of Caravan Parks – including use of flood warning systems across impacted caravan parks.
- Help build resilience in the community to natural disasters.
- Support and facilitate community events that bring people together.
- Continue with the existing flood buy-back scheme and prioritise candidates appropriately across impacted town and villages.
- Funding for the creation of a resilient housing package - including buy-back, house-raising, and financial support to rebuild and get back into homes.
- Ongoing provision of the Disaster Relief Grant.
- Appoint a Community Recovery Officer to support recovery across Shire.
- Identify and establish a centralised emergency evacuation point in each town with appropriate equipment e.g., generator.
- Investigate improvement to emergency early warning systems such as sirens and SMS in each town and village.

THANK YOU  
AUSTRALIA

EUCLORA





# Measuring Success

It is important to monitor how our communities are progressing in 'Building Back a Better Cabonne'.

As part of the Cabonne Recovery Plan, Council will monitor and report on outcomes from the Recovery Plan. Council provides 6-month progress reports as part of Council's Operational Plan, which will outline Council's progress against the activities of the Recovery Plan. Indicators will be developed to measure progress in the recovery.

Council will measure outcomes in a number of ways including:

- Listening to community feedback through surveys, listening tours and other engagement activities
- Monitoring state and regional reports, including reports from the Recovery Taskforce and Regional NSW
- Measuring local trends in redevelopment, housing applications, productivity and employment
- Monitoring environmental health, such as water quality and habitat regeneration
- Comparing Council's financial performance against the NSW local government benchmarks
- Using Council's audit and risk management functions to assess organisational performance.

The projects and activities outlined in the Cabonne Recovery Plan are designed to enable the development of more detailed design, advocacy proposals and action plans. In consultation with key partners, Council and the community will be primarily responsible for the development of much of this.

In addition, as Council works to increase our maturity in development of flood management and climate adaption strategies the projects and activities outlined in the Cabonne Recovery Plan will be further developed and refined. A number of supporting plans and documents will be developed by Council including:

- Flood Risk Management Plans
- Climate Adaptation Plan
- Disaster Recovery Action Plans.











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