



5 May 2016

**NOTICE OF EXTRAORDINARY COUNCIL MEETING**

Your attendance is respectfully requested on **Tuesday 10 May, 2016** for an **EXTRAORDINARY MEETING** commencing at **2.00pm**, at the Cabonne Council Chambers, Bank Street, Molong to consider the undermentioned business.

Yours faithfully

Andrew L Hopkins

**GENERAL MANAGER**

**ORDER OF BUSINESS**

- 1) Open Ordinary Meeting
- 2) Consideration of General Manager's Report
  - a) Integrated Planning & Reporting 2016/17

## **ATTENDEES – MAY EXTRAORDINARY COUNCIL MEETING**

2.00pm

Department of Planning –  
Presentation of Draft Central West & Orana Regional Plan  
Consultation:

- Ashley Albury
- Azaria Dobson
- Erin Strong



### **COUNCIL'S MISSION**

*“To be a progressive and innovative Council which maintains relevance through local governance to its community and diverse rural area by facilitating the provision of services to satisfy identified current and future needs.”*

### **COUNCIL'S VISION**

*Cabonne Council is committed to providing sustainable local government to our rural communities through consultation and sound financial management which will ensure equitable resource allocation.*

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**ITEM 1 - APPLICATIONS FOR LEAVE OF ABSENCE**

**REPORT IN BRIEF**

<b>Reason For Report</b>	To allow tendering of apologies for Councillors not present.
<b>Policy Implications</b>	Nil
<b>Budget Implications</b>	Nil
<b>IPR Linkage</b>	4.5.1.g - Code of Meeting Practice adopted and implemented.
<b>Annexures</b>	Nil
<b>File Number</b>	\\OFFICIAL RECORDS LIBRARY\\GOVERNANCE\\COUNCIL MEETINGS\\COUNCIL - COUNCILLORS LEAVE OF ABSENCE - 751630

**RECOMMENDATION**

THAT any apologies tendered be accepted and the necessary leave of absence be granted.

**GENERAL MANAGER'S REPORT**

A call for apologies is to be made.

Please note that guidelines have been issued under Section 23A of the Local Government Act titled "Council decision making during merger proposal periods". Council must consider the guidelines in relation to each decision they make during the proposal period, this matter is of an ongoing nature and it is considered it complies with the guidelines.

**ITEM 2 - DECLARATIONS OF INTEREST**

**REPORT IN BRIEF**

<b>Reason For Report</b>	To allow an opportunity for Councillors to declare an interest in any items to be determined at this meeting.
<b>Policy Implications</b>	Nil
<b>Budget Implications</b>	Nil
<b>IPR Linkage</b>	4.5.1.g - Code of Meeting Practice adopted and implemented.
<b>Annexures</b>	Nil
<b>File Number</b>	\\OFFICIAL RECORDS LIBRARY\\GOVERNANCE\\COUNCIL MEETINGS\\COUNCIL - COUNCILLORS AND STAFF DECLARATION OF INTEREST - 2016 - 751631

**RECOMMENDATION**

THAT the Declarations of Interest be noted.

**GENERAL MANAGER'S REPORT**

A call for Declarations of Interest.

Please note that guidelines have been issued under Section 23A of the Local Government Act titled "Council decision making during merger proposal periods". Council must consider the guidelines in relation to each decision they make during the proposal period, this matter is of an ongoing nature and it is considered it complies with the guidelines.

**ITEM 3 - DECLARATIONS FOR POLITICAL DONATIONS**

**REPORT IN BRIEF**

<b>Reason For Report</b>	To allow an opportunity for Councillors to declare any Political Donations received.
<b>Policy Implications</b>	Nil
<b>Budget Implications</b>	Nil
<b>IPR Linkage</b>	4.5.1.g - Code of Meeting Practice adopted and implemented.
<b>Annexures</b>	Nil
<b>File Number</b>	\\OFFICIAL RECORDS LIBRARY\GOVERNANCE\COUNCIL MEETINGS\COUNCIL - COUNCILLORS DECLARATION OF POLITICAL DONATIONS - 751632

**RECOMMENDATION**

THAT any Political Donations be noted.

**GENERAL MANAGER'S REPORT**

A call for declarations of any Political Donations.

Please note that guidelines have been issued under Section 23A of the Local Government Act titled "Council decision making during merger proposal periods". Council must consider the guidelines in relation to each decision they make during the proposal period, this matter is of an ongoing nature and it is considered it complies with the guidelines.

**ITEM 4 - 2016/2017 INTEGRATED PLANNING & REPORTING**

**REPORT IN BRIEF**

<b>Reason For Report</b>	To present the Integrated Planning & Reporting documents, including budget summary, advise Council of key issues and recommend its consideration and adoption by Council.
<b>Policy Implications</b>	Consistent with Council's policies and directions set during this and previous terms of Council. Note incorporates requirements of State Government's Integrated Planning & Reporting.
<b>Budget Implications</b>	Provides funds for Council projects and authorises work to be carried out. Also allows for long term financial planning.
<b>IPR Linkage</b>	4.5.5.g. Provide, maintain and develop financial services and systems to accepted standards - satisfying regulatory and customer requirements
<b>Annexures</b>	1. Draft Budget 2016/2017 2. Draft Buildings Asset Management Plan
<b>File Number</b>	\\OFFICIAL RECORDS LIBRARY\\CORPORATE MANAGEMENT\\PLANNING\\INTEGRATED PLANNING AND REPORTING 2016 - 751519

**RECOMMENDATION**

THAT Council:

1. Adopt the Draft Operational Plan 2016 – 2017
  - Part 1 – The activities
  - Part 2 – The Financials including Fees and Charges
2. Adopt the Draft Resource Plans
  - Long Term Financial Plan
3. Publicly exhibit the Community Strategic Plan – Cabonne 2025, Delivery Program 2013/14 to 2016/17, Draft Operational Plan 2016/2017 and Draft Resource Plans at each Council office, Branch Libraries and other locations throughout the Shire for a period of 28 days, and that a copy of the Plan be made available on a reduced cost basis of \$15.50 per copy, with sections of the plans program being photocopied at a reduced rate of 15 cents per page.
4. Adopt an interest rate of the maximum allowable percentage allowed by the Office of Local Government for the 2016/17 year to be charged on arrears of Rates and Charges.

**GENERAL MANAGER'S REPORT**

Council's Integrated Planning and Reporting (IP&R) for 2016/2017 includes:

- Community Strategic Plan – Cabonne 2025
- Delivery Program 2013/2014 to 2016/2017
- Draft Operational Plan 2016/2017
  - Part 1 – The Activities
  - Part 2 – Financials including Fees and Charges
- Draft Resource Plans
  - HR Workforce Plan
  - Asset Management Plan
    - Asset Management Policy
    - Asset Management Strategy
    - Water Supply Asset Management Plan
    - Building Asset Management Plan
    - Recreation Asset Management Plan
    - Sewer Asset Management Plan
    - Transport Asset Management Plan
  - Long Term Financial Plan
- Draft Consolidated Income Statement
- Draft Net Expenditure by Category.

### Community Strategic Plan

Under section 402 of the Local Government Act each Local Government must have a Community Strategic Plan that has been developed and endorsed by the council. A Community Strategic Plan is a plan that identifies the main priorities and aspirations for the future of the Local Government Area covering a period of at least 10 years from when the plan is endorsed.

The Cabonne Community Strategic Plan 'Cabonne 2025' was formally adopted in March 2012. This was the culmination of a period of extensive community consultation commencing in 2009. It commenced with extensive surveying being undertaken of the towns, villages and localities throughout the area to determine future priorities of each of the communities.

In 2011 consultants were engaged to assist Council in conjunction with its WBC Alliance partners to further develop the strategic plan and on 19 July, 2011 in the Cargo Community Hall, 82 passionate community representative of the Shire's demographic profile attended a workshop to further develop the plan. On 16 August, 2011 a smaller representative group were brought together to shape the final draft of the plan prior to it going on public exhibition during December 2011 and January 2012. This resulted in the final plan being adopted in March 2012. This plan was readopted in June 2013 as required under the Act. The Plan does not need to be reviewed again until after the next Local Government elections but will be included in the public exhibition phase to enable stakeholders to see how it is related to the draft documents being considered.

### Delivery Program

Section 404 of the Local Government Act requires that each council must have a Delivery Program detailing the principle activities to be undertaken by the council to implement the strategies established by the Community Strategic Plan within the resources available under the council's resourcing strategy.

Council established a new Delivery Program following the ordinary election of councillors held in 2012 to cover the principle activities of the council for the 4-year period commencing on the 1 July 2013.

The Program is a means by which council will be assessed by the community on its effectiveness in achieving its objectives over its full electoral term.

As with the Community Strategic Plan, the Delivery Program does not require review until after the next election but it will be placed on public exhibition.

### Operational Plan

Each council must also have an Operational Plan which is adopted before the beginning of each financial year and which details the activities to be engaged in by the council during the year as part of the Delivery Program covering that year.

Council staff have been involved in a review of the Operational Plan for the 2016/17 year and will tie all expenditure items within the budget to individual operational tasks within the Operational Plan and set targets for each measure. This will enable reporting not only of the performance measures of individual task measurement but also against budget allocations and targets.

### Resourcing Strategy

Each council must also have a long term resourcing strategy for the provision of resources required to implement the strategies established by the Community Strategic Plan. This strategy is to include long term financial planning, workforce management planning and asset management planning. A detailed Long Term Financial Plan (LTFP) has been drafted and together with the Workforce Management Plan and a number of other documents in relation to asset management planning. These are the Asset Management Policy, Asset Management Strategy and Asset Management Plans for Transport, Buildings, Recreation, Sewerage and Water Supply.

The Transport, Buildings and Recreation Asset Management Plans and the LTFP have been substantially amended and will require public exhibition along with the other documents mentioned earlier in this report.

The LTFP has been updated to account for actual income and expenditure in previous years and amended forward projections as a result of the changes to the Asset Management Plans.

### Section 23A considerations

Please note that guidelines have been issued under Section 23A of the Local Government Act titled "Council decision making during merger proposal periods". Council must consider the guidelines in relation to each decision they make during the proposal period.

The guidelines make specific provision with respect to Integrated Planning and Reporting. In relation to Operational Plans the guidelines specify that they should be prepared as a sub-plan of the council's adopted Delivery Program and should not depart from that program. The Operational Plan should include a detailed Budget for the activities to be undertaken in the coming year.

### Conclusion

All of the draft documents for the Integrated Planning and Reporting requirements of council have been made available to councillors on their iPads under Council Documents/IP&R. Drafts are then listed for council's consideration.

## **DIRECTOR OF FINANCE & CORPORATE SERVICES' REPORT**

Under Section s403 and 405 of the Local Government Act, it is necessary for Council to give public notice of its Draft Operational Plan and Draft Resourcing Strategy after it has been adopted and that the Plans and Program be placed on Public Exhibition for a period of not less than 28 days for public comment.

It is proposed that the Draft Plans be on exhibition at the following location:

- Council's Offices in Molong, Cudal and Canowindra;
- Post Offices in Eugowra, Cumnock and Yeoval;
- General Store in Cargo;
- Business Enterprise Centre, Orange;
- Branch Libraries in Canowindra, Manildra and Molong;
- Council's website.

The Librarians will have two copies of the Plans and Program on disc with one being available for overnight loan.

The Draft Plan will be placed on Public Exhibition from Friday 13 May 2016 inviting public submissions. These submissions will close at 5.00pm on Friday 10 June 2016.

Any alterations made as a result of submissions will be included in the Draft Plans and Program, which will then be presented to Council at its June meeting for final adoption.

## **DIRECTOR OF ENGINEERING AND TECHNICAL SERVICES REPORT**

### **Budget Overview**

The 2015/16 budget contained a number of significant items including the completion of the Four Towns Sewer project, completion of the Molong water treatment plant upgrade, commencement of stage 1 of the \$23M Regional Water Security project and a record \$22M road maintenance and construction program.

The draft 2016/17 budget provides for a continuation of this enhanced works program and contains asset renewal programs identified through the recently developed asset management plans and government funded programs such as Roads to Recovery, Regional Roads and Fixing Country Roads.

The State government funded Regional Water Security program will provide a secure supply to Molong and potable water to villages of Cumnock and Yeoval with stage one (\$15.5M) programmed for 2016/17.

### **Natural Disaster works**

Fortunately, there were no natural disaster events in the council area in 2015/16.

### **Assets Section**

The ongoing development of asset management plans for infrastructure classes has been achieved with additional engineering staff to complete the task of data capture to populate these plans.

This program is additional to the major function of providing administration support to the operations section.

### **Design Section**

Once again the demands for design plans to support the construction section has required the outsourcing of some survey and design work.

The 2016/17 draft has an item included for forward survey and design necessary for future works that will be the subject of grant funding applications.

### **Operations – Roads and Bridges**

The 2015/16 roads and bridges program of \$22M is the largest undertaken by Council and will be completed on schedule. This has been achieved through a mix of council day labour staff and specialist contractors.

There will be a similar approach in 2016/17 particularly for works such as heavy patching of sealed rural roads and gravel resheeting of unsealed roads. It is

planned to continue best practice work methods on unsealed roads maintenance as this has been well received by road users in the council area.

### **Operations – Water Supply and Sewerage**

The two major achievements in water and sewer are the completion of the upgrade to the Molong water treatment plant, a \$1.5M program which has modernised and automated an older style plant and the completion of the Four Towns Sewer Scheme by connecting Cumnock and Yeoval to the sewer system.

The major initiative in 2016/17 will be stage one of the water security for Molong and provision of potable water to Cumnock and Yeoval. It is planned to commence pipe laying from Orange to Molong Creek dam in September 2016.

### **Urban Services**

This area in the budget includes a wide variety of activities and services associated with urban areas throughout the Cabonne LGA and includes:-

- Footpaths, drainage, kerb and gutter maintenance;
- Public Recreation areas;
  - Parks, gardens, reserves and showgrounds
  - Sporting facilities
  - Swimming pools
  - Recreation and culture
- Town Beautification – mowing, tree maintenance, street cleaning, public toilets.

In the draft budget a significant maintenance program for Council owned buildings is proposed. This program initially has an emphasis on protecting the exterior of the various classes of public halls and community facilities.

### **Plant and Depots**

Council's policy of maintaining a fully funded major plant replacement reserve has resulted in Cabonne Council having one of the most modern and complete fleets of heavy road making plant of any council in NSW.

Council staff use a 10-year plant replacement program for financial management and review of the charge out rates. Major plant items for replacement in 2016/17 include backhoes, loaders and medium sized trucks.

### **Molong Limestone Quarry**

In 2015/16 an emphasis has been placed on the sale of road making materials in addition to lime production for the agricultural sector and it is anticipated this focus will be continued in 2016/17 to service large construction projects in the Molong vicinity.

The quarry operations were offered to interested parties for lease or other management options and a final decision has not been made by Council on this proposal.



## **DIRECTOR OF ENVIRONMENTAL SERVICES' REPORT**

The 2016/17 draft IP&R report covering the role and function of Council's Environmental Services Department aims at maintaining existing levels of service while seeking budget allocations to progress key programs.

The Environmental Services Delivery Program and Operational Plan focuses on the provision of a compliant yet facilitative level of service to the community with respect to development assessment and building control, strategic planning, environmental health, waste management, cemetery management and animal control. Many of these functions are shaped by State and Federal laws and have considerable impact upon the wider community.

### **Local Environmental Plan (LEP)**

The Standard Instrument LEP implemented on 18 January 2013 provides the strategic direction of development within the shire. Amendment 3 has been gazetted, to adjust several minor matters.

### **Development and building controls**

Departmental resourcing focuses on planning and building assessments and critical stage inspections remain a priority. Programs have been developed to address local government's role in regulating swimming pools and fences.

A local program has been implemented to advise landowners within the council's business area of their obligations in maintaining awnings where constructed over public land.

### **Waste management**

This continues as a key priority for council. Comprehensive strategic and operational plans for the management of council's landfill sites and waste management services continue to be implemented through the operational and delivery plans.

Based on the NSW EPA model template a draft asbestos policy has been prepared to address, within the LGA, the management of asbestos material and naturally occurring asbestos.

Council has participated in the Contamination Central program to develop policy and procedures for identification and management of contaminated land across the shire.

A 10-year contract with JR Richards for kerbside waste collection commenced in April 2016. This includes commitments from council for budget allocations towards community education programs.

The collective approach of Netwaste assists council in the cost effective operation of the landfill and transfer sites and the introduction of recycling

technology. Grant funding through the Environmental Trust has enabled construction of a Community Recycling Centre at Manildra. Funding has been obtained to enable rehabilitation works in 2016/17 of the former Cargo landfill site.

Groundwater monitoring associated with remediation of the former Molong gasworks site will continue. A Long Term Environmental Management Plan for the site's monitoring has been submitted to EPA for endorsement.

### **Cemetery management**

Council maintains 11 general cemeteries. All cemeteries are maintained on a regular basis with seasonal programs to control weeds and pests. Interpretive signage and row markers are proposed to be installed at Molong and Canowindra cemeteries to assist visitors locate graves within the cemeteries. The signage program will be progressively expanded to include the smaller cemeteries.

### **Animal Control**

A full time Ranger is employed by Cabonne, enabling a consistent and high profile program. Stray stock and barking dogs remain the core response.

### **Heritage**

Council will continue to facilitate its annual heritage grants program and provision of the heritage advisory service.

### **Environmental management, climate change and sustainability**

Council continues to participate in regional programs relating to land use planning, environmental management, climate change and sustainability such as Draft Central West and Orana Regional Plan, Draft Central West and Orana Agricultural Industries report, and the Enabling Regional Adaptation in Central West Orana project.

Continuation of the annual funding of the Regional State of Environment Report as a collaborative by local government with the Central Tablelands Local Lands Service is also included in the 2016/17 budget.

# Cabonne Council 2016 -2017 Draft Annual Budget

## Draft Budget Summary for 16/17

Total Income	\$57,393,014
Recurrent Operating Expenditure	\$20,787,844
Non recurrent Operating Expenditure	\$3,304,387
Capital Expenditure	\$42,604,686
Transfer from Reserves including Carry Over Funds	\$9,303,903

**NB: Expenditure excludes depreciation**

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GOVERNANCE	
Funded by Budget	\$1,318,343
1200 - Governance	\$968,432
1201 - Councillors	\$349,910

<b>12 - Governance</b>	<b>\$1,318,343</b>
<b>1200 - Governance</b>	<b>\$968,432</b>
<b>Capital Expenditure</b>	<b>\$26,450</b>
<b>11200980 - Asset Purchases - Governance</b>	<b>\$26,450</b>
512003 - Replace Councillor's Computer Devices	\$26,450
<b>Equity</b>	<b>-\$107,500</b>
<b>11200990 - Transfer To/From Reserves Governance</b>	<b>-\$107,500</b>
<b>Operating Expenditure</b>	<b>\$1,049,482</b>
<b>11200010 - Governance Projects</b>	<b>\$400,059</b>
120105 - Enterprise Excellence	\$57,500
120107 - Community Newsletters	\$11,707
120108 - Centroc Projects	\$23,000
120109 - Internal Audit	\$7,492
120110 - Shire and Village Advertising	\$20,360
120111 - Economic Development Management Plan	\$50,000
120112 - Communications Project	\$23,000
120117 - Strategic Capacity Projects	\$207,000
<b>11200020 - Governance Expenses</b>	<b>\$145,924</b>
120100 - Other Governance Expenses	\$30,924
120123 - Election Expenses	\$115,000
<b>11200040 - External Audit Fees</b>	<b>\$115,000</b>
<b>11200050 - Section 356 Donations</b>	<b>\$32,722</b>
120501 - Section 356 Donations - General	\$8,391
120502 - Section 356 Donations - Development Applications	\$12,165
120503 - Section 356 Donations - Rates	\$12,165
<b>11400090 - Governance Membership Fees</b>	<b>\$73,248</b>
120120 - Centroc Membership Fees	\$32,592
120121 - Local Government NSW Membership Fees	\$32,367
120122 - Mine Related Council Membership Fees	\$8,289
<b>11400100 - General Manager's Expenses</b>	<b>\$282,529</b>
142201 - General Manager's Contract Expenses Only - A Hopkins	\$250,455
142202 - General Manager's Council Expenses - A Hopkins	\$32,074
<b>1201 - Councillors</b>	<b>\$349,910</b>
<b>Operating Expenditure</b>	<b>\$351,647</b>
<b>11200030 - Councillors' Operations</b>	<b>\$351,647</b>
120301 - Other Councillors' Expenses	\$88,584
120303 - Councillor - J Culverson	\$17,864
120304 - Councillor - G Dean	\$17,864

120306 - Councillor - A Durkin	\$17,864
120308 - Councillor - I Gosper	\$66,563
120310 - Councillor - L MacSmith	\$17,864
120311 - Councillor - K Walker	\$17,864
120312 - Councillor - S Wilcox	\$17,864
120315 - Councillor - M Hayes	\$17,864
120316 - Councillor - Treavors	\$17,864
120317 - Councillor - G Smith	\$17,864
120318 - Councillor - M Nash	\$17,864
120319 - Councillor - Davison	\$17,864
<b>Operating Income</b>	<b>-\$1,737</b>
11200950 - Councillors' Income	<b>-\$1,737</b>



<b>WBC ALLIANCE</b>	
<b>Funded by Budget</b>	<b>\$58,540</b>
1300 - WBC Executive Manager	\$182,500
1305 - WBC Alliance Income	-\$123,960
<b>13 - WBC Alliance</b>	<b>\$58,540</b>
1300 - WBC Executive Manager	\$182,500
Operating Expenditure	\$182,500
11300010 - WBC Executive Manager Operations	\$182,500
1305 - WBC Alliance Income	-\$123,960
Operating Income	-\$123,960
11305000 - WBC Alliance - Income	-\$123,960

ADMINISTRATION	
Funding the Budget	-\$870,907
1403 - Administration	\$7,341,189
1403 - Corporate Charge Recouped	-\$6,801,384
1404 - Depots	\$435,491
1405 - Plant Fund	-\$803,022
1406 - Labour Oncosts	-\$1,591,536
1408 - Administration Income	-\$338,165
1409 - Administration Capital Works/Projects	\$886,520

<b>14 - Administration</b>	<b>-\$870,907</b>
<b>1403 - Administration</b>	<b>\$539,805</b>
<b>Operating Expenditure</b>	<b>\$539,805</b>
<b>11400120 - Legal Expenses</b>	<b>\$92,482</b>
149008 - Legal Expenses - Lehman Brothers	\$20,360
149009 - Legal Expenses - Other	\$52,122
149015 - Legal Expenses - Planning	\$20,000
<b>11400130 - IT Operations</b>	<b>\$330,000</b>
149011 - IT Annual Agreements	\$270,000
149012 - IT Minor Equipment Purchases	\$35,000
149013 - IT Equipment Repairs and Maintenance	\$25,000
<b>11400160 - Admin Building Operations</b>	<b>\$213,514</b>
141601 - Admin Building Utilities	\$106,634
149005 - Admin Building Operations - Molong	\$64,230
149006 - Admin Building Operations - Cudal	\$27,003
149007 - Admin Building Operations - Canowindra	\$10,434
149014 - Admin Building Operations - Connellys Store	\$5,212
<b>11400170 - Insurance expenses</b>	<b>\$183,560</b>
147001 - Insurance - Premiums/Claims	\$158,560
147002 - Insurance - Excess/Payouts	\$25,000
<b>11400180 - Printing &amp; Stationery expenses</b>	<b>\$88,215</b>
141801 - Printing & Stationery - General	\$70,715
141802 - Printing & Stationery - Rates Notices	\$17,500
<b>11400200 - Bank Fees/Card Charges</b>	<b>\$26,018</b>
<b>11400210 - Advertising</b>	<b>\$32,932</b>
149001 - Advertising - Community Notices	\$2,606
149002 - Advertising - Development Applications	\$7,500
149003 - Advertising - Rates/Statutory Notices	\$2,606
149004 - Advertising - General	\$20,220
11400220 - Rural Addressing	\$1,000
11400250 - Postage	\$35,681
11400260 - Telephone & Internet	\$68,000
11400270 - Subscriptions/Publications	\$13,676
11400280 - Membership Fees	\$7,640
11400290 - Commission paid to Agencies	\$17,158
11400300 - Land Valuations fees for Rates	\$82,038
11400310 - Engineering Survey Expenses	\$60,000
11400320 - Contracted Staff Other Expenses	\$20,360
11400340 - Project Pre Planning Activities - Survey & Design, Land Resumptions,Utility Location	\$347,848
11400350 - General Expenses - Administration, Engineering and Technical Services	\$15,000

11400360 - Graffiti Removal All Council Properties	\$1,700
11400910 - Corporate Charge Recouped	-\$6,801,384
<b>11406010 - Salaries &amp; Wages</b>	<b>\$5,437,168</b>
140672 - Outdoor Staff Training/Downtime/Toolbox Hours/Rainy days	\$188,317
146010 - Corporate Support Salaries	\$2,164,240
146011 - Engineering & Technical Services - Salaries	\$1,997,374
146012 - Environmental Services - Salaries	\$476,825
146035 - Public Holiday Salaries & Wages	\$610,412
<b>11406040 - Travelling/Leaseback Vehicle Costs</b>	<b>\$267,199</b>
146041 - Travelling - Outdoor	\$60,204
146042 - Travelling - Indoor	\$206,995
<b>1404 - Depots</b>	<b>\$435,491</b>
<b>Operating Expenditure</b>	<b>\$435,491</b>
<b>11401160 - Depot Utilities</b>	<b>\$148,093</b>
141608 - Council Depots - Utilities	\$148,093
<b>11404010 - Depot Operations &amp; Maintenance</b>	<b>\$287,398</b>
141609 - Depot Operations & Maintenance - All	\$282,798
514069 - Eugowra Depot rental of Site shed at Showground	\$4,600
<b>1405 - Plant Fund</b>	<b>-\$803,021</b>
<b>Capital Expenditure</b>	<b>\$3,064,224</b>
<b>11405980 - Asset Purchases - Plant</b>	<b>\$3,064,224</b>
145981 - Plant Fund Purchases	\$3,064,224
<b>Equity</b>	<b>-\$3,450</b>
11405600 - Transfer To/From Reserve - Plant Reserve	-\$3,450
<b>Operating Expenditure</b>	<b>-\$2,729,426</b>
11405000 - Plant & Depot Co-ordinators Expenses	\$57,461
11405010 - Fuel & Oil	\$1,080,520
11405020 - Tyres & Tubes	\$134,757
11405030 - Plant Insurance	\$291,890
11405040 - Plant Licences & Registrations	\$182,174
11405050 - Plant Mechanics & Apprentices Wages	\$297,056
11405060 - Minor Plant Purchases	\$11,707
11405080 - Plant Parts & Repairs	\$543,520
11405120 - Plant unallocable/Workshop Consumables	\$11,707
11405140 - Plant Assessor	\$3,450
11405990 - Plant Hire Recovery	-\$5,343,669
<b>Operating Income</b>	<b>-\$1,134,369</b>
11405700 - Plant Insurance Claim Income	-\$6,177
11405720 - Diesel Fuel Rebate Income	-\$125,000
11405740 - Sundry Plant Income	-\$3,191

11405970 - Asset Sales - Plant Clearing	-\$1,000,000
<b>1406 - Labour Oncosts</b>	<b>-\$1,591,536</b>
<b>Equity</b>	<b>-\$15,000</b>
11406990 - Transfer To/From Reserve - Labour Oncosts/Overheads	-\$15,000
<b>Operating Expenditure</b>	<b>-\$1,534,798</b>
11406020 - Superannuation	\$1,224,048
<b>11406030 - Employees Leave Entitlements</b>	<b>\$1,687,901</b>
146031 - Annual Leave	\$787,628
146032 - Sick Leave - All Staff	\$590,721
146034 - Long Service Leave All Staff	\$309,552
11406050 - Workers Compensation Insurance	\$330,000
<b>11406060 - Training Costs</b>	<b>\$235,305</b>
140666 - Training - as per Plan	\$132,340
140670 - Staff Survey	\$15,000
140673 - Training - Conference & Seminars	\$47,245
140674 - Training - University and TAFE Fees	\$40,720
11406070 - Other Employee Costs	\$175,698
<b>11406080 - Uniform &amp; Protective Clothing</b>	<b>\$53,910</b>
146081 - Uniform & Protective Clothing - Outdoor Staff	\$47,449
146082 - Uniform & Protective Clothing - Indoor Staff	\$6,461
11406090 - Drug & Alcohol Testing	\$10,664
11406100 - Labour Oncosts Allocated to Works	-\$5,252,324
<b>Operating Income</b>	<b>-\$41,738</b>
11406950 - Labour Income	-\$41,738
<b>1408 - Administration Income</b>	<b>-\$338,165</b>
<b>Operating Income</b>	<b>-\$338,165</b>
11400500 - Administration Income	-\$303,759
11405730 - Plant Lease Back Income	-\$34,406
<b>1409 - Administration Capital Works/Projects</b>	<b>\$886,520</b>
<b>Capital Expenditure</b>	<b>\$1,585,822</b>
<b>11400980 - Asset Purchases - Administration</b>	<b>\$1,585,822</b>
514038 - Server replacement	\$57,000
514048 - Connelly's Store Upgrade / Molong Library	\$76,475
514056 - Telephone System Replacement landline	\$80,500
514060 - Orange Depot - Installation of Security Fence and Gate	\$34,500
514062 - Training Room - Mitchell Room Fit Out	\$69,000
514070 - Orange Depot - Lunchroom & Storage for Equipment	\$11,500
514071 - Corporate Performance Reporting Tool (IT Vision)	\$57,500
514082 - Molong Depot - Workshop - Replace Diesel and Petrol Fuel Tanks	\$115,000
514083 - Molong Depot - Sign Shed	\$20,125

514084 - Molong Workshop - Truck Tyre Changer	\$23,000
514085 - Molong Workshop - Car Tyre Changer	\$8,913
514086 - Molong Workshop - Tyre Balancer	\$3,220
514087 - Cudal Workshop - Replace Five Roller Doors	\$36,225
514088 - Cudal Depot /Workshop - Upgrade Perimeter Security Fencing at Rear of Depot/Workshop	\$30,119
514089 - Replace Computer Fleet - Includes 126 Computers and accessories	\$343,850
514090 - Replace Printer / Copier Fleet - Includes 16 Small Printers - 5 Large Multifunction Devices	\$198,375
514091 - Mobile Purchase Order Approvals Device	\$29,095
514092 - Development Work - Software Trials Integration Works Software Enhancements	\$23,000
514094 - Modelling Software for Rates, Water and Sewer	\$23,000
514096 - Refurbishment of Canowindra HACC Office and Library	\$230,000
514097 - Orange Depot - Upgrade of Facia and Gutters	\$5,750
514098 - Cordons Store - Cudal - Refurbishment	\$30,475
514099 - Cudal Office - Roof Sheeting, Gutters & Facia	\$37,000
514118 - Molong Office - Painting of External Windows	\$3,800
514120 - Cudal Office - Detachable Offices Gutters , Facia	\$4,500
514121 - Connelly's Store Molong - External Painting, Building Surrounds	\$13,000
514122 - Manildra Depot - Gutters Facia , Replace Concrete Slab	\$10,600
514123 - Molong Depot - Lunch & Amenities - Gutters and Facia, Roof Sheeting	\$6,500
514124 - Cudal Depot - Lunch Room & Amenities Gutters and Facia	\$2,800
514125 - Orange Depot - Truck Shed - Gutters and Facia	\$1,000
<b>Equity</b>	<b>-\$1,143,678</b>
11400990 - Transfer To/From Reserve - Corporate Support	<b>-\$1,143,678</b>
<b>Operating Expenditure</b>	<b>\$444,376</b>
<b>11400960 - Administration - Projects</b>	<b>\$444,376</b>
514040 - Replace Council's Website	\$69,000
514053 - Employee Engagement Initiatives - Pulse HR	\$118,926
514092 - Development Work - Software Trials Integration Works Software Enhancements	\$23,000
514093 - Identification and Remediation of Asbestos Risk Properties	\$115,000
514095 - Contract Scanning and Disposal of Old Records	\$57,500
514202 - Security Vulnerability Scan Software	\$3,450
514207 - Revaluation of Council's Assets - Community Land Other Assets and Land Improvements	\$57,500

PUBLIC ORDER & SAFETY	
<b>Funded by Budget</b>	<b>\$668,463</b>
1601 - Fire Services	\$437,099
1602 - Animal Control	\$196,563
1603 - Emergency Services	\$35,550
1604 - Other Public Order and Safety	-\$748

<b>16 - Public Order &amp; Safety</b>	<b>\$668,463</b>
<b>1601 - Fire Services</b>	<b>\$437,099</b>
<b>Capital Expenditure</b>	<b>\$252,000</b>
<b>11601980 - Asset Purchases - Fire Services</b>	<b>\$252,000</b>
516107 - Lidster Fire Station	\$240,000
516108 - Demolition of Cudal RFS Shed	\$12,000
<b>Capital Income</b>	<b>-\$240,000</b>
<b>11601950 - Capital Income - Fire Services</b>	<b>-\$240,000</b>
<b>Equity</b>	<b>-\$10,435</b>
<b>11601990 - Transfer To/From Reserve - Fire Services</b>	<b>-\$10,435</b>
<b>Operating Expenditure</b>	<b>\$435,534</b>
<b>11601010 - Fire Services Utilities</b>	<b>\$435,534</b>
<b>1602 - Animal Control</b>	<b>\$196,563</b>
<b>Operating Expenditure</b>	<b>\$205,725</b>
<b>11602010 - Animal Control Operations</b>	<b>\$202,213</b>
<b>11602030 - Animal Education Campaign</b>	<b>\$3,512</b>
<b>Operating Income</b>	<b>-\$9,162</b>
<b>11602020 - Animal Control Income</b>	<b>-\$9,162</b>
<b>1603 - Emergency Services</b>	<b>\$35,550</b>
<b>Operating Expenditure</b>	<b>\$35,550</b>
<b>11603010 - Emergency Services Utilities</b>	<b>\$35,550</b>
<b>1604 - Other Public Order and Safety</b>	<b>-\$748</b>
<b>Operating Income</b>	<b>-\$748</b>
<b>11604020 - Income - Other Public Order &amp; Safety</b>	<b>-\$748</b>



HEALTH	
Funded by Budget	\$335,788
1801 - Health Administration Expenses	\$291,694
1802 - Food Control	-\$10,180
1803 - Health Centres	\$54,274

<b>18 - Health</b>	<b>\$335,788</b>
<b>1801 - Health Administration Expenses</b>	<b>\$291,694</b>
<b>Operating Expenditure</b>	<b>\$296,281</b>
11801010 - Health Administration & Inspections Operations	\$296,281
<b>Operating Income</b>	<b>-\$4,587</b>
11801020 - Health Administration & Inspections Income	-\$4,587
	-\$4,587
<b>1802 - Food Control</b>	<b>-\$10,180</b>
<b>Operating Income</b>	<b>-\$10,180</b>
11802020 - Food Inspections Income	-\$10,180
<b>1803 - Health Centres</b>	<b>\$54,274</b>
<b>Capital Expenditure</b>	<b>\$21,229</b>
<b>11803980 - Asset Purchases - Health Centres</b>	<b>\$21,229</b>
518300 - Cumnock Community Centre - Steel Verandah Post	\$3,500
518301 - Community Church Building - Molong Rec Ground - Termite Barrier	\$8,729
518302 - Eugowra Dctrs Surgery- gutters, downpipes, external painting	\$9,000
<b>Equity</b>	<b>-\$15,851</b>
11803990 - Transfer To/From Reserve - Health Centres	-\$15,851
<b>Operating Expenditure</b>	<b>\$136,882</b>
11803000 - Health Centres Utilities	\$10,771
11803020 - Waluwin Health Centre Ops & Mtce	\$126,110
<b>Operating Income</b>	<b>-\$87,986</b>
11803010 - Waluwin Health Centre Income	-\$82,622
11803030 - Health Centre Income	-\$5,364

ENVIRONMENT	
<b>Funded by Budget</b>	<b>\$1,261,766</b>
1903 - Other Waste Management	-\$63,704
1904 - Street Cleaning	\$289,668
1905 - Other Sanitation	-\$5,650
1906 - Urban Stormwater Drainage	\$1,328,623
1907 - Enviromental Protection	-\$577,208
1910 - Weeds Destruction - Council	\$139,550
1911 - Invasive Species	\$151,013

<b>19 - Environment</b>	<b>\$1,261,766</b>
<b>1902 - Domestic Waste Management</b>	<b>\$0</b>
<b>Equity</b>	<b>-\$9,206</b>
11902990 - Transfer To/From Reserve - Domestic Waste Management	-\$9,206
<b>Operating Expenditure</b>	<b>\$981,634</b>
11902010 - Domestic Waste Management Operations	\$510,952
11902300 - Domestic Waste Management Transferred from Other Waste	\$470,682
<b>Operating Income</b>	<b>-\$972,428</b>
11902950 - Income Domestic Waste Management	-\$972,428
<b>1903 - Other Waste Management</b>	<b>-\$63,704</b>
<b>Capital Expenditure</b>	<b>\$97,548</b>
11903980 - Asset Purchases - Other Waste Management	\$97,548
519320 - Cargo Landfill Closure	\$97,548
<b>Capital Income</b>	<b>-\$46,545</b>
11903970 - Capital Income - Other Waste Management	-\$46,545
<b>Equity</b>	<b>-\$17,948</b>
11903990 - Transfer To/From Reserve - Other Dom Waste Mgmt	-\$17,948
<b>Operating Expenditure</b>	<b>\$575,277</b>
11903000 - Other Waste Operations - Wages	\$54,252
11903010 - Cabonne Landfill Utilities	\$7,285
11903040 - Illegal Dumping/Cleanup	\$3,706
11903050 - Drum Muster Program	\$14,048
11903080 - Green Waste Disposal Operations	\$34,056
11903140 - Tip Rehabilitation Expenses	\$105,342
11903150 - Skip Bin Expenses	\$211,426
11903160 - Landfill Operations & Mtce	\$560,499
11903170 - Ewaste Recycling	\$3,450
11903180 - Household Hazardous Waste Cleanout Campaign	\$1,725
11903190 - Tyre Recycling Program	\$5,750
11903300 - Waste Management Transferred to Domestic Waste	-\$470,682
11903410 - Contract Shredding	\$40,382
11903420 - Glass Crushing	\$4,038
<b>Operating Income</b>	<b>-\$672,036</b>
11903070 - Skip Bin Hire Income	-\$64,665
11903950 - Other Waste Management Income	-\$495,003
11903960 - Cabonne Landfill Income	-\$112,368
<b>1904 - Street Cleaning</b>	<b>\$289,668</b>
<b>Operating Expenditure</b>	<b>\$289,668</b>

11904010 - Street Cleaning Operations & Maintenance	\$153,938
11904100 - All Litter Collection - Operations and Maintenance	\$135,731
<b>1905 - Other Sanitation &amp; Garbage</b>	<b>-\$5,650</b>
<b>Operating Income</b>	<b>-\$5,650</b>
11905030 - Septic Tank Income	-\$5,650
<b>1906 - Urban Stormwater Drainage</b>	<b>\$1,328,623</b>
<b>Capital Expenditure</b>	<b>\$1,401,750</b>
<b>11906980 - Asset Purchases - Urban Stormwater Drainage</b>	<b>\$1,401,750</b>
519717 - Canowindra Stormwater Drainage - Stage 1	\$200,000
519718 - Eugowra Flood Plain Levee - Completion of Study	\$23,000
519720 - Puzzle Flat Creek Levee	\$1,150,000
519721 - Hazardous Waste - Update Signage	\$28,750
<b>Equity</b>	<b>-\$10,034</b>
11906990 - Transfer To/From Reserve - Stormwater Drainage	-\$10,034
<b>Operating Expenditure</b>	<b>\$14,778</b>
11906010 - Urban Stormwater Drainage Operations	\$14,778
<b>Operating Income</b>	<b>-\$77,871</b>
11906950 - Stormwater Levy Income	-\$77,871
<b>1907 - Environmental Protection</b>	<b>-\$577,208</b>
<b>Capital Expenditure</b>	<b>\$369,196</b>
11907080 - Voluntary Purchase Scheme	\$327,796
519603 - Voluntary Purchase - 16/17	\$327,796
<b>11907980 - Asset Purchases - Environmental Protection</b>	<b>\$41,400</b>
519700 - Molong Floodplain - Flood Levee	\$26,450
519710 - Molong Old Gasworks Site - Establish Car Park /Open Space Precinct	\$14,950
<b>Capital Income</b>	<b>-\$1,040,000</b>
11907970 - Capital Income - Environmental Protection	-\$1,040,000
<b>Equity</b>	<b>-\$68,450</b>
11907990 - Transfer To/From Reserve - Environmental Protection	-\$68,450
<b>Operating Expenditure</b>	<b>\$174,575</b>
11907020 - Belubula River Clearance Operations	\$22,942
11907030 - Molong River Clearance Operations	\$17,201
11907040 - Buckinbah River Clearance Operations	\$2,143
11907050 - Mandagery Creek Operations	\$18,313
11907090 - Puzzle Flat Clearance Operations	\$2,939
11907100 - State of Environment Report Contribution	\$3,512
11907700 - Molong Gas Works Ground monitoring	\$52,900
11907960 - Environmental Protection - Projects	\$54,625
519709 - Molong Gasworks Site - Investigation Hygienist and Soil Sampling	\$46,000

519722 - Contribution to Little River Landcare	\$8,625
<b>Operating Income</b>	<b>-\$12,530</b>
11907950 - Operating Income - Environmental Protection	<b>-\$12,530</b>
<b>1910 - Weeds Destruction - Council</b>	<b>\$139,550</b>
<b>Operating Expenditure</b>	<b>\$140,568</b>
11910000 - Weeds Destruction Operations	<b>\$140,568</b>
<b>Operating Income</b>	<b>-\$1,018</b>
11910700 - Weeds Destruction Income	<b>-\$1,018</b>
<b>1912 - Noxious Weeds Private Works</b>	<b>-\$527</b>
<b>Operating Expenditure</b>	<b>\$7,973</b>
11912000 - Noxious Weeds - Private Works Operations	<b>\$7,973</b>
191202 - Private Works Noxious Weeds expense	\$7,973
<b>Operating Income</b>	<b>-\$8,500</b>
11912010 - Noxious Weeds - Private Works Income	<b>-\$8,500</b>
<b>1914 - Invasive Species- 2015 -2019</b>	<b>\$151,013</b>
<b>Operating Expenditure</b>	<b>\$263,307</b>
11914000 - Invasive Species - High Risk Species & Pathways - Management Plan	<b>\$263,307</b>
<b>Operating Income</b>	<b>-\$112,294</b>
11914970 - Invasive Species Income	<b>-\$112,294</b>

COMMUNITY SERVICES	
<b>Funded by Budget</b>	<b>\$366,069</b>
2001 - Community Services Administration	\$110,439
2003 - Families & Childrens Services - Family Day Care	\$0
2006 - HACC	\$0
2007 - Community Transport	\$0
2008 - Aged and Disabled	\$226,837
2009 - Other Services	\$2,797
2010 - Preschools	\$25,995

<b>20 - Community Services</b>	<b>\$366,069</b>
<b>2001 - Community Services Administration</b>	<b>\$110,439</b>
<b>Operating Expenditure</b>	<b>\$130,478</b>
12001010 - Community Services Administration Operations	\$130,478
<b>Operating Income</b>	<b>-\$20,039</b>
12001970 - Community Services Income	-\$20,039
<b>2003 - Cabonne Family Day Care</b>	<b>\$0</b>
<b>Equity</b>	<b>\$27,708</b>
12000990 - Transfer to From Reserves - Family Day Care	\$27,708
<b>Operating Expenditure</b>	<b>\$762,117</b>
12002020 - Family Day Care Operations	\$278,617
12002080 - Family Day Care Child Care Benefit Payment	\$483,500
<b>Operating Income</b>	<b>-\$789,825</b>
<b>12002090 - Family Day Care Income</b>	<b>-\$306,325</b>
200211 - Family Day Care Income - Parent Admin Levy	-\$155,210
200212 - Family Day Care Income - Educator Levy	-\$28,000
200216 - Family Day Care Income Other Fees & charges	-\$3,200
200217 - Family Day Care Income - DSS Grant Income	-\$107,147
200218 - Family Day Care Income - In Home Care Admin Levy	-\$12,768
<b>12002900 - Family Day Care Child Care Benefit Income</b>	<b>-\$483,500</b>
<b>2004 - Families &amp; Childrens Services - After School Care</b>	<b>\$0</b>
<b>Operating Expenditure</b>	<b>\$183,150</b>
12002030 - After School Care Mullion Creek Operations	\$37,572
12002040 - After School Care Millthorpe Operations	\$83,341
12002050 - After School Care Blayney Operations	\$62,237
<b>Operating Income</b>	<b>-\$183,150</b>
<b>12002100 - After School Care Income</b>	<b>-\$183,150</b>
202101 - After School Care Mullion Creek Income	-\$33,428
202102 - After School Care Millthorpe Income	-\$89,955
202103 - After School Care Blayney Income	-\$59,768
<b>2006 - HACC</b>	<b>\$0</b>
<b>Operating Expenditure</b>	<b>\$348,921</b>
12006020 - HACC - Meals	\$73,455
12006030 - HACC Administration & Support	\$189,383
12006040 - HACC Social Support - Individual & Group	\$66,523
12006060 - HACC - Home Maintenance	\$19,560



<b>Operating Income</b>	<b>-\$348,921</b>
12006050 - HACC Income	-\$87,841
12006070 - HACC - Grant Income	-\$261,080
<b>2007 - Community Transport</b>	<b>\$0</b>
<b>Operating Expenditure</b>	<b>\$229,945</b>
12007010 - HACC Transport Operations	\$102,724
12007020 - Community Transport Operations	\$110,212
12007030 - Health Transport Operations	\$17,009
<b>Operating Income</b>	<b>-\$229,945</b>
12007040 - Community Transport Income	-\$105,850
12007050 - HACC Transport Income(DOSS)	-\$85,755
12007060 - Health Transport Income	-\$19,328
12007070 - HACC Transport Income(ADHC)	-\$19,012
<b>2008 - Aged and Disabled</b>	<b>\$226,837</b>
<b>Equity</b>	<b>-\$1,043,478</b>
12003990 - Transfer To/From Reserve - Aged & Disabled	-\$1,043,478
<b>Operating Expenditure</b>	<b>\$1,299,523</b>
<b>12003010 - Aged Units Operations</b>	<b>\$16,981</b>
230101 - Aged Units Utilities	\$16,981
<b>12003020 - Aged &amp; Disabled - Projects</b>	<b>\$1,266,125</b>
520301 - Canowindra Retirement Village	\$1,200,000
520302 - Disability Action Plan - Prepare Register and have in place by July 2017	\$66,125
<b>12003060 - Community Visitors Program</b>	<b>\$16,418</b>
<b>Operating Income</b>	<b>-\$29,208</b>
12003960 - Community Visitors Program Income	-\$16,334
12003970 - Aged Units Income	-\$12,875
<b>2009 - Other Services</b>	<b>\$2,797</b>
<b>Operating Expenditure</b>	<b>\$4,207</b>
12004010 - Youth Services Operations	\$2,767
12004020 - Senior Citizens Operations	\$1,440

<b>Operating Income</b>	<b>-\$1,410</b>
12004950 - Other Services Income	<b>-\$1,410</b>
<b>2010 - Preschools</b>	<b>\$554,835</b>
<b>Capital Expenditure</b>	<b>\$15,000</b>
<b>12005980 - Asset Purchases - Preschools</b>	<b>\$15,000</b>
520500 - Cumnock Preschool building - bathroom/exterior	\$15,000
<b>Operating Expenditure</b>	<b>\$12,816</b>
12005010 - Preschool Utilities	<b>\$12,816</b>
<b>Operating Income</b>	<b>-\$1,820</b>
12005970 - Preschool Income	<b>-\$1,820</b>

HOUSING & COMMUNITY AMENITIES	
Funded by Budget	\$265,329
2201 - Housing	\$11,502
2202 - Public Cemeteries	\$105,246
2203 - Public Conveniences	\$242,730
2204 - Other Community Amenities	\$557
2205 - Town Planning	-\$94,705

<b>22 - Housing &amp; Community Amenities</b>	<b>\$265,329</b>
<b>2201 - Housing</b>	<b>\$11,502</b>
<b>Operating Expenditure</b>	<b>\$11,502</b>
12201010 - Housing Utilities	\$9,101
12201700 - Molong Housing Rental Operations	\$2,400
<b>2202 - Public Cemeteries</b>	<b>\$105,246</b>
<b>Capital Expenditure</b>	<b>\$23,575</b>
<b>12202980 - Asset Purchases - Cemeteries</b>	<b>\$23,575</b>
522208 - Molong Cemetery - Purchase of land for expansion of cemetery	\$9,200
522210 - Cemeteries - New Maps and Signage in Canowindra Cemetery	\$14,375
<b>Equity</b>	<b>-\$9,200</b>
12202990 - Transfer To/From Reserve - Cemeteries	-\$9,200
<b>Operating Expenditure</b>	<b>\$165,477</b>
12202000 - Cemetery Operations & Maintenance	\$162,828
12202010 - Public Cemetery Utilities	\$2,650
<b>Operating Income</b>	<b>-\$74,606</b>
12202970 - Cemetery Income	-\$74,606
<b>2203 - Public Conveniences</b>	<b>\$242,730</b>
<b>Capital Expenditure</b>	<b>\$40,020</b>
<b>12203980 - Asset Purchases - Public Conveniences</b>	<b>\$40,020</b>
522306 - Molong Rotary Park Amenities - Installation of Solar Panels and Electrical Work	\$8,625
522307 - Cumnock Recreation Ground Amenities - Refurbishment Gutters and Facia	\$5,750
522308 - Eugowra Memorial Park Amenities - Refurbishment Gutters and Facia	\$3,500
522309 - Manildra Honan Reserve Amenities - Refurbishment Gutters and Facia and Wall Structure	\$4,500
528819 - Molong Rotary Park Amenities - Installation of Solar Panels and Electrical Work	\$17,645
<b>Equity</b>	<b>-\$18,387</b>
12203990 - Transfer To/From Reserve - Public Conveniences	-\$18,387
<b>Operating Expenditure</b>	<b>\$221,097</b>
12203000 - Public Conveniences Utilities	\$12,271
12203100 - Public Conveniences - Operations and Maintenance	\$208,826
<b>2204 - Other Community Amenities</b>	<b>\$557</b>
<b>Operating Expenditure</b>	<b>\$1,081</b>
12204010 - Other Community Amenities Utilities	\$1,081
<b>Operating Income</b>	<b>-\$524</b>
12204020 - Other Community Amenities Income	-\$524
<b>2205 - Town Planning</b>	<b>-\$94,705</b>

<b>Operating Expenditure</b>	<b>\$189,480</b>
12205010 - Town Planning Operations	\$189,480
<b>Operating Income</b>	<b>-\$284,185</b>
12205020 - Town Planning Income	-\$141,354
13201020 - Building Control Income	-\$142,832

<b>WATER FUND</b>	
<b>Funded by Water Reserve</b>	<b>\$466,850</b>
2400 - Water Administration Expenses	\$157,234
2401 - Dams	\$86,751
2402 - Bore Field	\$6,552
2403 - Water Pump Stations	\$84,063
2404 - Water Mains	\$113,020
2405 - Water Treatment Plants	\$147,196
2406 - Reservoirs	\$25,265
2409 - Water Telemetry	\$27,960
2112 - Restart NSW Pipeline	\$15,524,027
2480 - Cabonne Water Income	-\$16,692,777
2490 - Water Capital Works & Projects	\$987,559

<b>24 - Cabonne Water</b>	<b>\$0</b>
<b>2400 - Water Management Expenses</b>	<b>\$157,234</b>
<b>Operating Expenditure</b>	<b>\$157,234</b>
32400010 - Water Administration Expenses	\$58,051
32400030 - Water Engineering & Supervision	\$99,183
<b>2401 - Dams</b>	<b>\$86,751</b>
<b>Operating Expenditure</b>	<b>\$86,751</b>
32401010 - Dam Operations	\$69,190
32401020 - Dam Maintenance Expenses	\$17,561
<b>2402 - Bore Field</b>	<b>\$6,552</b>
<b>Operating Expenditure</b>	<b>\$6,552</b>
32402010 - Bore Field Operations	\$6,552
<b>2403 - Water Pump Stations</b>	<b>\$84,063</b>
<b>Operating Expenditure</b>	<b>\$84,063</b>
32403010 - Water Pump Station Operations	\$60,415
32403020 - Water Pump Station Maintenance Expenses	\$23,648
<b>2404 - Water Mains</b>	<b>\$113,020</b>
<b>Operating Expenditure</b>	<b>\$113,020</b>
32404010 - Water Mains Operations	\$81,169
32404020 - Water Mains Maintenance Expenses	\$31,851
<b>2405 - Water Treatment Plants</b>	<b>\$147,196</b>
<b>Operating Expenditure</b>	<b>\$147,196</b>
32405010 - Water Treatment Plant Operations	\$118,838
32405020 - Water Treatment Plant Maintenance Expenses	\$28,358
<b>2406 - Reservoirs</b>	<b>\$25,265</b>
<b>Operating Expenditure</b>	<b>\$25,265</b>
32406010 - Reservoir Operations	\$16,236
32406020 - Water Reservoirs Maintenance Expenses	\$9,028
<b>2409 - Water Telemetry</b>	<b>\$27,960</b>
<b>Operating Expenditure</b>	<b>\$27,960</b>
32409010 - Water Telemetry Operations	\$4,546
32409020 - Water Telemetry Maintenance Expenses	\$23,414

<b>2412 - Restart NSW Pipeline Stage 1</b>	<b>\$15,524,027</b>
<b>Capital Expenditure</b>	<b>\$14,562,500</b>
<b>32412020 - Project Management - Capital</b>	<b>\$157,500</b>
620299 - Project Mgt Cap - Contingency	\$157,500
<b>32412100 - Land Acquisitions, licences, easements</b>	<b>\$2,730,000</b>
621001 - Land Acquisitions - Cabonne Internal	\$1,010,100
621002 - Land Acquisitions - Licences	\$210,000
621003 - Land Acquisitions - Easements	\$315,000
621004 - Land Acquisitions - Other Land Matters	\$1,194,900
<b>32412140 - Tender of Reticulation Construction</b>	<b>\$5,000</b>
621401 - Tender of Retic Const - Cabonne internal	\$2,637
621403 - Tender of Retic Const - External consultants	\$1,050
621499 - Tender of Retic Const - Contingency	\$1,313
<b>32412150 - Tender preparation of Pipeline Stage 1 and Stage 2</b>	<b>\$40,000</b>
621501 - Tender prep of Pipeline Stage 1 & 2 - Cabonne internal	\$9,550
621503 - Tender prep of Pipeline Stage 1 & 2 - External Consultants	\$19,950
621599 - Tender prep of Pipeline Stage 1 & 2 - Contingency	\$10,500
<b>32412160 - Award of Reticulation works in Cumnock &amp; Yeoval</b>	<b>\$5,000</b>
621601 - Award Retic Works - Cabonne internal	\$3,688
621699 - Award Retic Works - Contingency	\$1,312
<b>32412170 - Stage1Tender &amp; Selection MOP to Molong Creek Dam pipeline</b>	<b>\$20,000</b>
621701 - Stage 1 Tender & Selection - Cabonne internal	\$11,600
621703 - Stage 1 Tender & Selection - External consultants	\$3,150
621799 - Stage 1 Tender & Selection - Contingency	\$5,250
<b>32412180 - Stage 1 &amp; 2 Award Tender MOP to Molong Creek Dam pipeline</b>	<b>\$2,000</b>
621801 - Stage 1 Award Tender - Cabonne internal	\$1,475
621899 - Stage 1 Award Tender - Contingency	\$525
<b>32412190 - Construction of Retic works Cumnock &amp; Yeoval</b>	<b>\$1,002,000</b>
621901 - Construct Retic Works - Cabonne internal	\$46,895
621902 - Construct Retic Works - Construction Activities	\$692,080
621999 - Construct Retic Works - Contingency	\$263,025
<b>32412200 - Construction of Stage 1</b>	<b>\$10,551,000</b>
622001 - Construct Stage 1 - Cabonne internal	\$493,786
622002 - Construct Stage 1 - Construction Activities	\$7,287,576
622099 - Construct Stage 1 - Contingency	\$2,769,638
<b>32412210 - Commissioning Stage 1</b>	<b>\$50,000</b>
622101 - Commissioning Stage 1 - Cabonne internal	\$6,950
622102 - Commissioning Stage 1 - Construction Activities	\$29,925
622199 - Commissioning Stage 1 - Contingency	\$13,125
<b>Operating Expenditure</b>	<b>\$961,527</b>
<b>32412010 - Project Management - Non Cap</b>	<b>\$314,760</b>



620101 - Project Mgt Non Cap - Project Manager	\$239,717
620102 - Project Mgt Non Cap - Administration	\$16,965
620103 - Project Mgt Non Cap - Vehicle Expenses	\$21,063
620104 - Project Mgt Non Cap - Approvals	\$20,780
620105 - Project Mgt Non Cap - Phone expenses	\$1,260
620106 - Project Mgt Non Cap - Laptop expenses	\$882
620107 - Project Mgt Non Cap - Internet	\$678
620108 - Project Mgt Non Cap - Acconex Program	\$13,415
<b>32412040 - Survey &amp; Develop route</b>	<b>\$72,309</b>
620401 - Survey & Develop Route options - Cabonne Internal	\$21,331
620402 - Survey & Develop Route options - OCC Assistance	\$11,700
620403 - Survey & Develop Route options - External Surveyor	\$19,779
620499 - Survey & Develop Route options - Contingency	\$19,499
<b>32412050 - Condition Assessment of Reticulation System</b>	<b>\$71,833</b>
620501 - Assessment of Retic - Cabonne internal	\$26,520
620503 - Assessment of Retic - External Surveyor	\$25,813
620599 - Assessment of Retic - Contingency	\$19,500
<b>32412060 - Develop Drinking water implementation plan</b>	<b>\$17,411</b>
620601 - Drinking Water Plan - Cabonne internal	\$12,537
620699 - Drinking Water Plan - Contingency	\$4,874
<b>32412070 - Preparation of Tender documents</b>	<b>\$10,896</b>
620701 - Tender Documents - Cabonne Internal	\$2,652
620703 - Tender Documents - External Consultants	\$5,320
620799 - Tender Documents - Contingency	\$2,924
<b>32412080 - Design Pipeline route</b>	<b>\$71,630</b>
620801 - Design Route Options - Cabonne Internal	\$28,730
620802 - Design Route Options - OCC Assistance	\$11,700
620803 - Design Route Options - External consultants	\$11,700
620899 - Design Route Options - Contingency	\$19,500
<b>32412090 - Detail Design of preferred option</b>	<b>\$272,688</b>
620901 - Detail Design Pref Option - Cabonne Internal	\$63,648
620902 - Detail Design Pref Option - OCC Assistance	\$19,500
620903 - Detail Design Pref Option - External Consultants	\$116,415
620999 - Detail Design Pref Option - Contingency	\$73,125
<b>32412110 - Final review of design - Non cap</b>	<b>\$100,000</b>
621101 - Final design review Non Cap - Cabonne internal	\$42,250
621102 - Final design review Non Cap - OCC Assistance	\$10,500
621103 - Final design review Non Cap- External consultants	\$47,250
<b>32412130 - Specification of Pipelines, Town water reservoir &amp; pumpstation</b>	<b>\$30,000</b>

621301 - Spec of Pipelines,reservoir etc - Cabonne Internal	\$7,800
621302 - Spec of Pipelines,reservoir etc - OCC Assistance	\$2,100
621303 - Spec of Pipelines,reservoir etc - External Consultants	\$12,225
621399 - Spec of Pipelines,reservoir etc - Contingency	\$7,875
<b>2480 - Cabonne Water Income</b>	<b>-\$16,692,777</b>
<b>Capital Income</b>	<b>-\$15,524,027</b>
32400940 - NSW Restart Pipeline Income	-\$15,524,027
<b>Operating Income</b>	<b>-\$1,168,750</b>
32400020 - Cabonne Water Income	-\$73,123
32400410 - Cumnock Water Income	-\$139,922
32400710 - Molong Water Income	-\$815,942
32400810 - Delgany Water Income	-\$17,343
32400920 - Yeoval Water Income	-\$122,420
<b>2490 - Water Capital Works &amp; Projects</b>	<b>\$987,559</b>
<b>Capital Expenditure</b>	<b>\$839,209</b>
<b>32400980 - Asset Purchases - Cabonne Water</b>	<b>\$839,209</b>
610047 - Water Assets - Molong High Level Reservoir	\$34,845
610048 - Water Assets - Reinstatement of Water Main Infrastructure	\$47,530
610049 - Water Assets - Electronic Meter Roll Out	\$244,088
610050 - Water Assets - Molong Water Mains: Kite Street Water Main	\$73,175
610051 - Water Assets - Cabonne Telemetry Network	\$11,288
610052 - Water Assets - Monitoring Flow from the Molong Creek Dam	\$60,260
610054 - Water Assets - Telemetry Unit Installations	\$141,680
610068 - Water Assets - Molong Water Mains : Mitchell Highway Water Main Renewal	\$33,005
610069 - Water Assets - Molong Water Mains : Wellington St : Water Main Renewal	\$33,005
610070 - Water Assets - Molong Cumnock and Yeoval Water Reticulation	\$27,508
610071 - Water Assets - Molong Cumnock and Yeoval Installation of Gateways and Receivers for New Meter Conn	\$54,280
610072 - Water Assets - Molong Cumnock and Yeoval Base Infrastructure for Integration of Smart Meters	\$78,545
<b>Operating Expenditure</b>	<b>\$148,350</b>
<b>32400970 - Projects - Cabonne Water</b>	<b>\$148,350</b>
610004 - Molong Water Treatment Plant Filter Review	\$29,095
610053 - Water Assets - Telemetry Base Infrastructure	\$73,140
610061 - Water Reservoir Maintenance	\$20,010
610062 - Weirs Maintenance - In Accordance with AMP & DWMP Project	\$12,880
610067 - Water Assets - Annual Audits of Pump Stations	\$13,225
<b>2495 - Cabonne Water Transfers to From Reserve</b>	<b>-\$466,850</b>
<b>Equity</b>	<b>-\$466,850</b>
32490990 - Transfer To/From Reserve - Cabonne Water	-\$466,850

SMALL TOWN SEWER FUND	
Transfer to Small Town Sewer Reserve	\$127,083
2600 - Small Town Sewer Management Expenses	\$342,992
2601 - Sewerage Treatment Plants	\$92,079
2602 - Pumping Stations	\$11,477
2603 - Sewer Mains	\$54,715
2680 - Small Town Sewer Income	-\$703,096
2690 - Small Town Sewer Capital Works and Projects	\$74,750

<b>26 - Small Town Sewer</b>	<b>\$0</b>
<b>2600 - Small Town Sewer Management Expenses</b>	<b>\$342,992</b>
<b>Capital Expenditure</b>	<b>\$109,316</b>
52600910 - Loan Repayment - Principal 500	\$109,316
<b>Operating Expenditure</b>	<b>\$233,676</b>
52600010 - STSS Administration Expenses	\$176,628
52600030 - STSS Engineering & Supervision	\$57,048
<b>2601 - Sewerage Treatment Plants</b>	<b>\$92,079</b>
<b>Operating Expenditure</b>	<b>\$92,079</b>
52601010 - STSS Treatment Plant Operations	\$78,583
52601020 - STSS Treatment Plant Maintenance Expenses	\$13,497
<b>2602 - Pumping Stations</b>	<b>\$11,477</b>
<b>Operating Expenditure</b>	<b>\$11,477</b>
52602010 - STSS Pumping Station Operations	\$7,964
52602020 - STSS Pumping Station Maintenance Expenses	\$3,512
<b>2603 - Sewer Mains</b>	<b>\$54,715</b>
<b>Operating Expenditure</b>	<b>\$54,715</b>
52603010 - STSS Mains Operations	\$14,432
52603020 - STSS Mains Maintenance Expenses	\$40,283
<b>2680 - Small Town Sewer Income</b>	<b>-\$703,096</b>
<b>Operating Income</b>	<b>-\$703,096</b>
52600310 - Cudal STSS Income	-\$143,015
52600410 - Cumnock STSS Income	-\$117,240
52600610 - Manildra STSS Income	-\$213,106
52600920 - Yeoval STSS Income	-\$130,990
52600930 - STSS Income	-\$98,746
<b>2690 - Small Town Sewer Capital Works and Projects</b>	<b>\$74,750</b>
<b>Capital Expenditure</b>	<b>\$74,750</b>
<b>52603980 - Asset Purchases - Cudal STS</b>	<b>\$40,250</b>
830019 - Cudal STP - Inlet Structure	\$40,250
<b>52606980 - Asset Purchases - Manildra STS</b>	<b>\$34,500</b>
860031 - STSS Assets - Manildra STP Inlet Structure	\$34,500
<b>2695 - Small Town Sewerage Transfers to From Reserve</b>	<b>\$127,083</b>
<b>Equity</b>	<b>\$127,083</b>
52600990 - Transfer to/from Reserve - STSS	\$127,083

SEWER FUND	
Funded by Sewer Reserve	\$300,274
2700 - Sewer Management Expenses	\$435,643
2701 - Sewerage Treatment Plant	\$278,483
2702 - Sewer Pumping Stations	\$221,844
2703 - Sewer Mains	\$162,087
2707 - Sewer Telemetry	\$46,828
2780 - Cabonne Sewer Income	-\$1,381,805
2790 - Sewer Capital Works & Projects	\$537,194

<b>27 - Cabonne Sewer</b>	<b>\$0</b>
<b>2700 - Sewer Management Expenses</b>	<b>\$435,643</b>
<b>Capital Expenditure</b>	<b>\$91,777</b>
42700620 - Loan Repayment - Principal 206	\$20,872
42700630 - Loan Repayment - Principal 210	\$1,275
42700650 - Loan Repayment - Principal 310	\$52,180
42700660 - Loan Repayment - Principal 315	\$17,450
<b>Operating Expenditure</b>	<b>\$343,866</b>
42700010 - Sewer Administration Expenses	\$197,336
42700030 - Sewer Engineering & Supervision	\$146,530
<b>2701 - Sewerage Treatment Plant</b>	<b>\$278,483</b>
<b>Operating Expenditure</b>	<b>\$278,483</b>
42701010 - Sewer Treatment Plant Operations	\$212,393
42701020 - Sewer Treatment Plant Maintenance Expenses	\$55,573
42701030 - Sewer Effluent Management Expenses	\$10,517
<b>2702 - Sewer Pumping Stations</b>	<b>\$221,844</b>
<b>Operating Expenditure</b>	<b>\$221,844</b>
42702010 - Sewer Pumping Station Operations	\$167,486
42702020 - Sewer Pump Station Maintenance Expenses	\$54,358
<b>2703 - Sewer Mains</b>	<b>\$162,087</b>
<b>Operating Expenditure</b>	<b>\$162,087</b>
42703010 - Sewer Mains Operation Expenses	\$90,516
42703020 - Sewer Mains Maintenance Expenses	\$71,570
<b>2707 - Sewer Telemetry</b>	<b>\$46,828</b>
<b>Operating Expenditure</b>	<b>\$46,828</b>
42707020 - Sewer Telemetry Maintenance Expenses	\$46,828
<b>2780 - Cabonne Sewer Income</b>	<b>-\$1,381,805</b>
<b>Capital Income</b>	<b>-\$20,360</b>
<b>42700950 - Capital Income - Cabonne Sewer</b>	<b>-\$20,360</b>
279510 - Capital Income - Canowindra Sewer	-\$10,180
279570 - Capital Income - Molong Sewer	-\$10,180
<b>Operating Income</b>	<b>-\$1,361,445</b>
42700020 - Cabonne Sewer Income	-\$43,014
42700110 - Canowindra Sewer Income	-\$660,749
42700510 - Eugowra Sewer Income	-\$203,871
42700710 - Molong Sewer Income	-\$453,811
<b>2790 - Sewer Capital Works &amp; Projects</b>	<b>\$537,194</b>
<b>Capital Expenditure</b>	<b>\$514,194</b>

<b>42700980 - Asset Purchases - Cabonne Sewer</b>	<b>\$514,194</b>
710068 - Sewer Assets - UV Disinfection System - Wet Weather Bypass	\$120,060
710075 - Sewer Assets - Canowindra Sewer - Reuse Reticulation Rectification	\$92,000
710076 - Sewer Assets - Canowindra Sewer - Sludge Disposal Treatment Rectification	\$34,155
710077 - Sewer Assets - Molong STP - Sludge Disposal Treatment Rectification	\$44,045
710080 - Sewer Assets - Canowindra Pump Station 1 Anzac Road: To Replace Inlet Valve	\$8,602
710081 - Sewer Assets - Eugowra STP Inlet Structure - Construct New Inlet Structure	\$34,626
710082 - Sewer Assets - Linking of Molong Reticulation Zones (Cnr of Molong & Phillip Streets)	\$14,876
710083 - Cabonne Sewer Assets - Eugowra STP _ Earthworks of Embankment - Rehabilitation for Inlet Ponds	\$28,750
710084 - Cabonne Sewer Assets - Mechanical Mixers - Upgrade of Aeration System at the Molong STP	\$137,080
<b>Operating Expenditure</b>	<b>\$23,000</b>
<b>42700970 - Projects - Cabonne Sewer</b>	<b>\$23,000</b>
710073 - Sewer Assets - Canowindra Eugowra & Molong Sewer Mains - Asset Revaluation	\$23,000
<b>2795 - Cabonne Sewer Transfers to From Reserve</b>	<b>-\$300,274</b>
<b>Equity</b>	<b>-\$300,274</b>
42790990 - Transfer To/From - Sewer Reserve	-\$300,274

RECREATION & CULTURE	
<b>Funded by Budget</b>	<b>\$4,354,877</b>
2801 - Museums	\$520,570
2802 - Public Libraries	\$1,320,998
2803 - Community Centres	\$25,818
2804 - Public Halls	\$265,871
2805 - Other Cultural Services	\$6,341
2806 - Swimming Pools	\$652,576
2807 - Sporting Grounds	\$424,395
2808 - Parks & Gardens	\$178,534
2809 - Playgrounds	\$58,925
2810 - Tennis Courts	\$14,166
2811 - Other Sport & Recreation	\$3,734
2812 - Community Assistance Projects	\$72,541
2815 - Heritage	\$29,268
2816 - Showgrounds	\$59,048
2817 - Urban Maintenance	\$616,831
2818 - Canowindra Town Improvements	\$5,750
2820 - Community Facilitation Fund	\$99,510



<b>28 - Recreation &amp; Culture</b>	<b>\$4,354,877</b>
<b>2801 - Museums</b>	<b>\$520,570</b>
<b>Capital Expenditure</b>	<b>\$310,700</b>
<b>12801980 - Asset Purchases - Museums</b>	<b>\$310,700</b>
528108 - Ages of Fishes Museum - Whirly Birds and Gutters and Facia	\$10,700
528109 - Age of Fishes Museum - Fossil Storage Facility	\$300,000
<b>Equity</b>	<b>-\$270,174</b>
12801990 - Transfer To/From Reserves - Museums	-\$270,174
<b>Operating Expenditure</b>	<b>\$484,298</b>
12801000 - Museum Utilities	\$19,144
12801100 - Age of Fishes Museum - Wages	\$90,903
12801110 - Museums Operations and Maintenance	\$357,001
<b>12801960 - Projects - Museums</b>	<b>\$17,250</b>
528104 - Regional Museum Project	\$17,250
<b>Operating Income</b>	<b>-\$4,254</b>
12801970 - Museum Income	-\$4,254
<b>2802 - Public Libraries</b>	<b>\$1,320,998</b>
<b>Capital Expenditure</b>	<b>\$1,380,000</b>
<b>12802980 - Assets Purchased - Libraries</b>	<b>\$1,380,000</b>
528203 - Molong Library - Establishment /Refurbishment / Construction	\$1,380,000
<b>Equity</b>	<b>-\$419,123</b>
12802990 - Transfer To/From Reserve - Libraries	-\$419,123
<b>Operating Expenditure</b>	<b>\$413,366</b>
12802000 - Public Library Utilities	\$411,610
12802100 - Libraries Operations and Maintenance	\$1,756
<b>Operating Income</b>	<b>-\$53,246</b>
12802750 - Libraries Income	-\$53,246
	-\$53,246
<b>2803 - Community Centres</b>	<b>\$25,818</b>
<b>Operating Expenditure</b>	<b>\$26,770</b>
12803000 - Community Centre Utilities	\$10,275
12803100 - Community Centre Operations & Maintenance	\$16,495
<b>Operating Income</b>	<b>-\$952</b>
12803970 - Community Centres Income	-\$952

<b>2804 - Public Halls</b>	<b>\$265,871</b>
<b>Capital Expenditure</b>	<b>\$488,865</b>
<b>12804980 - Asset Purchases - Public Halls</b>	<b>\$488,865</b>
528416 - Mitchell Room Molong - Structural and Architectural Report	\$230,000
528424 - Yeoval Memorial Hall - Repair window and paint trims	\$4,500
528429 - Cudal Hall - Refurbishment	\$153,065
528430 - Yeoval Hall - External Painting	\$20,700
528431 - Manildra Hall - Main Hall, Foyer, Stage, Dining, & Toilets - External Painting, Gutters and Facia	\$33,800
528433 - Cargo Hall - Side door, Gutters & External Painting	\$28,000
528434 - Yeoval Hall - Gutters & Downpipes	\$11,800
528435 - Moorbell Hall - Gutters & Downpipes	\$7,000
<b>Equity</b>	<b>-\$304,000</b>
12804990 - Transfer To/From Reserves - Public Halls	-\$304,000
<b>Operating Expenditure</b>	<b>\$86,213</b>
12804000 - Public Hall Utilities	\$49,524
12804100 - Public Halls Operations & Maintenance	\$36,690
<b>Operating Income</b>	<b>-\$5,207</b>
12804970 - Public Hall Income	-\$5,207
<b>2805 - Other Cultural Services</b>	<b>\$6,341</b>
<b>Operating Expenditure</b>	<b>\$7,383</b>
12805000 - Cultural Services Utilities	\$3,933
12805010 - Cultural Services - Operations & Maintenance	\$3,450
<b>Operating Income</b>	<b>-\$1,041</b>
12805970 - Cultural Services Income	-\$1,041
<b>2806 - Swimming Pools</b>	<b>\$652,576</b>
<b>Capital Expenditure</b>	<b>\$130,065</b>
<b>12806980 - Asset Purchases - Swimming Pools</b>	<b>\$130,065</b>
528679 - Yeoval Pool - Picnic Shelters (2)	\$14,375
528680 - Yeoval Pool Playground - Additional Equipment	\$11,500
528681 - Yeoval Pool - New Shade Cover	\$3,450
528682 - Canowindra Pool - Replace old FloodLights	\$8,050
528683 - Canowindra Pool - Upgrade Pumps to Variable Speed	\$8,050
528685 - Eugowra Pool - Replace 4 Pumps	\$15,870
528686 - Swimming Pools - Emergency Replacement of Pumps	\$15,870
528687 - Canowindra Pool - 3 Shade Covers	\$52,900
<b>Equity</b>	<b>-\$39,500</b>
12806990 - Transfer To/From Reserves - Swimming Pools	-\$39,500
<b>Operating Expenditure</b>	<b>\$562,011</b>
12806000 - Swimming Pool Utilities	\$323,700

12806100 - Swimming Pools - Operations and Maintenance	\$238,312
<b>2807 - Sporting Grounds</b>	<b>\$424,395</b>
<b>Capital Expenditure</b>	<b>\$835,725</b>
<b>12807980 - Asset Purchases - Sporting Grounds</b>	<b>\$835,725</b>
528716 - Molong Multipurpose Sports Venue	\$793,500
528740 - Canowindra Rec Ground - Rugby Dressing Sheds - repair roof sheeting, gutter, downpipes	\$8,500
528741 - Molong Rec Ground - repair gutters/facia	\$4,500
528742 - Manildra Rec Ground - Bar/Shed repair gutters/facia	\$4,500
528743 - Cumnock Rec Ground - long jump runway and pit	\$11,500
528744 - Cumnock Rec Ground - Shade Structure	\$13,225
<b>Equity</b>	<b>-\$611,717</b>
12807990 - Transfer To/From Reserves - Sporting Grounds	-\$611,717
<b>Operating Expenditure</b>	<b>\$201,819</b>
12807000 - Sporting Ground Utilities	\$46,638
12807100 - Sporting Ground Operations and Maintenance	\$155,181
<b>Operating Income</b>	<b>-\$1,432</b>
12807970 - Sporting Ground Income	-\$1,432
<b>2808 - Parks &amp; Gardens</b>	<b>\$178,534</b>
<b>Capital Expenditure</b>	<b>\$27,253</b>
<b>12808980 - Asset Purchases - Parks &amp; Gardens</b>	<b>\$27,253</b>
528820 - Morris Park Canowindra - ReGravel Pathways	\$6,613
528821 - John Williams Park - Upgrade Shelter	\$13,570
528822 - Cargo Park - Barbeque Shed	\$2,070
528823 - Eugowra Memorial Park - Shelter - replace gutters/facia	\$3,500
528824 - Manildra Lions Park - Shelter - replace gutters/facia	\$1,500
<b>Equity</b>	<b>-\$8,261</b>
12808990 - Transfer To/From Reserves - Parks & Gardens	-\$8,261
<b>Operating Expenditure</b>	<b>\$166,649</b>
12808000 - Parks & Gardens Utilities	\$35,154
12808100 - Parks & Gardens Operations and Maintenance	\$131,495
<b>Operating Income</b>	<b>-\$7,107</b>
12808970 - Parks & Garden Income	-\$7,107

<b>2809 - Playgrounds</b>	<b>\$58,925</b>
Capital Expenditure	\$13,225
12809980 - Asset Purchases - Playgrounds	\$13,225
528932 - South Canowindra Reserve - Shade Cover over Playground	\$13,225
Operating Expenditure	\$45,700
12809100 - Playgrounds Operations and Maintenance	\$45,700
<b>2810 - Tennis Courts</b>	<b>\$14,166</b>
Capital Expenditure	\$10,500
12810980 - Asset Purchases - Tennis Courts	\$10,500
528952 - Manildra Tennis Club House - roofsheeting, gutters/facia	\$8,000
528953 - Reedy Creek Tennis Club House - gutters/facia	\$2,500
Equity	-\$9,130
12810990 - Transfer To/From Reserves - Tennis Courts	-\$9,130
Operating Expenditure	\$13,145
12810000 - Tennis Court Utilities	\$11,220
12810100 - Tennis Courts Operations and Maintenance	\$1,925
Operating Income	-\$349
12810970 - Tennis Court Income	-\$349
<b>2811 - Other Sport &amp; Recreation</b>	<b>\$3,734</b>
Capital Expenditure	\$2,070
12817980 - Assets Purchased - Other Sport & Recreation	\$2,070
528973 - Blue Jacket Lookout - Upgrade	\$2,070
Operating Expenditure	\$1,664
12811000 - Other Sport & Recreation Utilities	\$514
12811100 - Other Sport & Recreation Operations & Maintenance	\$1,150
<b>2812 - Community Assistance Projects</b>	<b>\$72,541</b>
Operating Expenditure	\$72,541
12812010 - Community Assistance Program	\$72,541
<b>2815 - Heritage</b>	<b>\$29,268</b>
Operating Expenditure	\$29,268
12815000 - Heritage Operations	\$29,268

<b>2816 - Showgrounds</b>	<b>\$59,048</b>
<b>Capital Expenditure</b>	<b>\$189,167</b>
12816620 - Loan Repayment Principal 88	\$2,667
<b>12816980 - Assets Purchased - Showgrounds</b>	<b>\$186,500</b>
528088 - Molong Showground Pav 2 - roof frame	\$7,000
528089 - Cumnock Showground drainage	\$5,500
528090 - Yeoval Showground Various sheds - gutters, roof sheeting, downpipes, wall sheeting	\$12,500
528091 - Cudal Showground Pavillion - downpipes/gutters	\$1,500
528092 - Cumnock Showground - New Amenities Building	\$160,000
<b>Equity</b>	<b>-\$162,174</b>
12816990 - Transfer To/From Reserve - Showgrounds	-\$162,174
<b>Operating Expenditure</b>	<b>\$35,855</b>
12816000 - Showground Utilities	\$21,390
12816100 - Showgrounds Operations and Maintenance	\$14,465
<b>Operating Income</b>	<b>-\$3,800</b>
12816970 - Showground Income	-\$3,800
<b>2817 - Urban Maintenance</b>	<b>\$616,831</b>
<b>Operating Expenditure</b>	<b>\$624,831</b>
12817000 - Council Vacant Land/Other Properties - Utilities	\$41,405
12817010 - Council Vacant Land Operations & Mtce	\$1,150
12817020 - Council Vacant Land - Mowing	\$64,241
12817030 - Urban Mowing	\$319,845
12817040 - Urban Tree Maintenance	\$198,190
<b>Operating Income</b>	<b>-\$8,000</b>
12817970 - Council Vacant Land/Other Properties Income	-\$8,000
<b>2818 - Canowindra Town Improvements</b>	<b>\$5,750</b>
<b>Operating Expenditure</b>	<b>\$5,750</b>
12818000 - Electricity for Canowindra Sports Trust	\$5,750
<b>2820 - Community Facilitation Fund</b>	<b>\$99,510</b>
<b>Operating Expenditure</b>	<b>\$99,510</b>
12819010 - Community Facilitation Fund	\$99,510

MINING MANUFACTURE & BUILDING	
Funded by Budget	\$0
3201 - Building Control	\$0
3202 - Molong Quarry	\$0
3203 - Gravel Pits	\$0

<b>32 - Mining Manufacturing &amp; Construction</b>	<b>\$0</b>
<b>3202 - Molong Quarry</b>	<b>\$0</b>
<b>Operating Expenditure</b>	<b>\$1,820,320</b>
<b>13202010 - Molong Quarry Operations</b>	<b>\$1,559,968</b>
322101 - Molong Quarry General Operations	\$1,518,157
322103 - Molong Quarry Environmental Protection	\$23,961
322107 - Molong Quarry Load & Haul	\$17,851
13202040 - Molong Quarry Lime Operations	\$181,195
13202060 - Molong Quarry DGB 20mm Operations	\$28,931
13202070 - Molong Quarry COB Operations	\$50,226
<b>Operating Income</b>	<b>-\$1,820,320</b>
<b>13202970 - Quarry Income</b>	<b>-\$1,820,320</b>
322970 - All Quarry Income	-\$1,795,852
322990 - Quarry Other Income	-\$24,468
<b>3203 - Gravel Pits</b>	<b>\$0</b>
<b>Equity</b>	<b>\$3,264</b>
13203990 - Transfer To/From Reserve - Gravel Pits Rehab	\$3,264
<b>Operating Expenditure</b>	<b>\$37,100</b>
13203010 - Gravel Pit Utilities	\$9,818
13203020 - Gravel Pit -Tuckers E127 Operations	\$1,678
13203030 - Gravel Pit - Peters E89 Operations	\$191
13203050 - Gravel Pit - Bennetts N6 Operations	\$154
13203060 - Gravel Pit - Coadys N66 Operations	\$191
13203070 - Gravel Pit - O'Briens N136 Operations	\$191
13203090 - Gravel Pit - Christophersons S3 Operations	\$191
13203100 - Gravel Pit - Manildra Common S21 Operations	\$191
13203110 - Gravel Pit - Davis S29 Operations	\$191
13203120 - Gravel Pit - Fall S95 Operations	\$187
13203130 - Gravel Pit - Betts N152 Operations	\$39
13203140 - Gravel Pit - Reynolds N177 Operations	\$191
13203160 - Gravel Pit - Chatmans S27 Operations	\$187
13203170 - Gravel Pit - Gavins S42 Operations	\$191
13203230 - Gravel Pit - Cahill Pit Operations	\$506
13203500 - Gravel Pit Restoration	\$23,000
<b>Operating Income</b>	<b>-\$40,364</b>
13203970 - Gravel Pit Income	-\$40,364

TRANSPORT & COMMUNICATION	
<b>Funded by Budget</b>	<b>\$6,480,712</b>
3400 - Local Roads	\$5,884,588
3401 - Regional Roads	\$0
3402 - State Roads	\$0
3408 - Local Bridges	\$199,296
3412 - Footpaths	\$47,931
3414 - Kerb & Guttering	\$30,209
3415 - Stormwater Drainage	\$178,250
3416 - Pathways	\$0
3418 - Street Lighting	\$109,815
3419 - Other Transport & Communication	\$30,623



<b>34 - Transport &amp; Communication</b>	<b>\$6,480,712</b>
<b>3400 - Local Roads</b>	<b>\$5,884,588</b>
<b>Capital Expenditure</b>	<b>\$10,787,778</b>
<b>13400980 - Road Construction - Local Roads</b>	<b>\$10,787,778</b>
340092 - Local Road Construction - Blackspot	\$726,300
340096 - Local Road Construction - Funded by Road to Recovery	\$3,089,028
340099 - Local Road Construction - Urban Reseal Program	\$287,200
340100 - Local Road Construction - Rural Reseal Program	\$914,500
340101 - Local Road Construction - Heavy Patching	\$897,500
340102 - Local Road Construction - Gravel Resheeting	\$739,000
340103 - Local Road Construction - Funded by Fixing County Roads & RMS & Council	\$517,500
340104 - Local Road Construction - Funded by Budget	\$166,750
340106 - Local Road Construction - Additional Infrastructure Allocation for 16/17	\$3,450,000
<b>Capital Income</b>	<b>-\$425,000</b>
13400950 - Capital Income - Local Roads	-\$425,000
<b>Equity</b>	<b>-\$2,759,539</b>
13400990 - Transfer To/From Reserve - Local Roads	-\$2,759,539
<b>Operating Expenditure</b>	<b>\$2,378,824</b>
<b>13400010 - Rural Roads Maintenance</b>	<b>\$2,095,746</b>
340001 - Rural Roads Maintenance - Sealed	\$811,185
340002 - Rural Road Maintenance - Unsealed	\$1,284,561
<b>13400030 - Urban Roads Maintenance</b>	<b>\$283,078</b>
340003 - Urban Roads - Sealed	\$283,078
<b>Operating Income</b>	<b>-\$4,097,475</b>
13400700 - Operating Income - Local Roads	-\$4,097,475
<b>3402 - Regional Roads</b>	<b>\$0</b>
<b>Capital Expenditure</b>	<b>\$3,091,000</b>
<b>13402030 - Regional Road Construction - Black Spot Funded</b>	<b>\$969,000</b>
340203 - Regional Road Construction - Black Spot Funded	\$969,000
<b>13402040 - Regional Road Construction - RMS Safety Program</b>	<b>\$900,000</b>
340204 - Regional Road Construction - RMS Safety Program	\$900,000
<b>13402980 - Regional Road Construction</b>	<b>\$1,222,000</b>
340296 - Regional Road Construction - RMS Repair Program	\$800,000
340297 - Regional Road Construction - Heavy Patch & Reseal Program	\$422,000
<b>Capital Income</b>	<b>-\$1,300,000</b>
13402950 - Capital Income - Regional Roads	-\$1,300,000

<b>Operating Expenditure</b>	<b>\$703,000</b>
<b>13402010 - Rural Regional Road Maintenance</b>	<b>\$703,000</b>
340201 - Rural Regional Road Maintenance- Block Grant	\$703,000
<b>Operating Income</b>	<b>-\$2,494,000</b>
13402700 - Operating Income - Regional Roads	-\$2,494,000
	-\$2,494,000
<b>3404 - State Roads</b>	<b>\$0</b>
<b>Operating Expenditure</b>	<b>\$5,393,000</b>
<b>13404010 - State Road Maintenance - Routine (RMCC)</b>	<b>\$630,000</b>
340401 - State Road Maintenance - Urban	\$630,000
<b>13404980 - State Roads - Ordered Works Specific Projects</b>	<b>\$4,763,000</b>
340498 - State Road - Ordered Works	\$4,763,000
<b>Operating Income</b>	<b>-\$5,393,000</b>
13404700 - Operating Income - State Roads Maintenance (RMCC)	-\$630,000
13404710 - Operating Income - Ordered Works	-\$4,763,000
<b>3408 - Local Bridges</b>	<b>\$199,296</b>
<b>Capital Expenditure</b>	<b>\$1,581,250</b>
<b>13408980 - Bridge Construction - Local Bridges</b>	<b>\$1,581,250</b>
340898 - Bridge Construction - Local Bridges	\$1,581,250
<b>Equity</b>	<b>-\$1,431,500</b>
<b>13408990 - Transfer To/From Reserve - Local Bridges</b>	<b>-\$1,431,500</b>
<b>Operating Expenditure</b>	<b>\$49,546</b>
<b>13408010 - Local Bridges - Maintenance</b>	<b>\$49,546</b>
340801 - Local Bridges Maintenance	\$49,546
<b>3412 - Footpaths</b>	<b>\$47,931</b>
<b>Equity</b>	<b>-\$76,304</b>
13412990 - Transfer To/From Reserve - Footpaths	-\$76,304
<b>Operating Expenditure</b>	<b>\$124,235</b>
<b>13412010 - Footpath Maintenance</b>	<b>\$124,235</b>
341201 - Footpath Maintenance	\$124,235

<b>3414 - Kerb &amp; Guttering</b>	<b>\$30,209</b>
Capital Expenditure	\$104,075
13414980 - Kerb & Guttering Construction	\$104,075
341498 - Kerb & Guttering Construction	\$104,075
Capital Income	-\$25,558
13414950 - Capital Income - Kerb & Gutter	-\$25,558
Equity	-\$122,115
13414990 - Transfer To/From Reserve - Kerb & Gutter	-\$122,115
Operating Expenditure	\$73,807
13414010 - Kerb & Guttering Maintenance	\$73,807
341401 - Kerb & Guttering Maintenance	\$73,807
<b>3415 - Stormwater Drainage</b>	<b>\$178,250</b>
Capital Expenditure	\$178,250
13415980 - Stormwater Drainage Construction	\$178,250
341598 - Stormwater Drainage Construction	\$178,250
<b>3416 - Pathways</b>	<b>\$0</b>
Capital Expenditure	\$255,580
13416980 - Pathways Construction	\$255,580
341698 - Pathway Construction	\$255,580
Operating Income	-\$255,580
13416970 - Pathways Operating Income	-\$255,580
<b>3418 - Street Lighting</b>	<b>\$109,815</b>
Equity	-\$13,000
13418990 - Transfer To/From Reserve - Street Lighting	-\$13,000
Operating Expenditure	\$159,054
13418010 - Street Lighting Operations	\$144,104
13418980 - New Street Lighting	\$14,950
490021 - Street Light - Edward Street Molong	\$14,950
Operating Income	-\$36,239
13418970 - Street Lighting Income	-\$36,239

<b>3419 - Other Transport &amp; Communication</b>	<b>\$30,623</b>
Capital Expenditure	\$29,900
13419980 - Asset Purchases - Other Transport & Communication	\$29,900
490001 - Canowindra / Church St - Public School Carpark	\$29,900
Equity	-\$26,000
13419990 - Transfer To/From Reserves - Other Transport & Communication	-\$26,000
Operating Expenditure	\$26,723
13419010 - Other Transport & Communication Operations	\$26,723
341901 - Other Transport & Communication Operations	\$26,723
<b>3420 - S94 Contributions - Roads</b>	<b>\$0</b>
Equity	\$7,613
13429990 - Transfer To/From Reserves - Section 94 Contributions - Roads	\$7,613
Operating Income	-\$7,613
13429900 - S94 Contributions Roads - Income	-\$7,613

ECONOMIC AFFAIRS	
<b>Funded by Budget</b>	<b>\$747,359</b>
3701 - Caravan Parks	\$180,560
3702 - Tourism Development	\$346,038
3703 - Economic Development	\$184,551
3704 - Land Development	\$86,335
3706 - Private Works	-\$50,125

<b>37 - Economic Affairs</b>	<b>\$747,359</b>
<b>3701 - Caravan Parks</b>	<b>\$180,560</b>
<b>Capital Expenditure</b>	<b>\$31,558</b>
<b>13701980 - Assets Purchased - Caravan Parks</b>	<b>\$31,558</b>
537112 - Canowindra Caravan Park - Upgrade Old Toilet Block	\$9,258
537114 - Cudal Caravan Park - Amenities - Gutters and Facia	\$2,500
537115 - Cudal Caravan Park - BBQ Shelter	\$1,900
537116 - Molong Caravan Park - Amenities - Gutters and Facia, Roof Sheetting and Building Surrounds, Skylight	\$12,300
537117 - Canowindra Caravan Park - Office Gutters and Facia , Building Surrounds	\$2,800
537118 - Canowindra Caravan Park - BBQ Shelter Gutters and Facia , Building Surrounds	\$2,800
<b>Equity</b>	<b>-\$19,391</b>
13701990 - Transfer To/From Reserve - Caravan Park Improvements	-\$19,391
<b>Operating Expenditure</b>	<b>\$278,488</b>
13701100 - Canowindra Caravan Park Operations	\$125,214
13701300 - Cudal Caravan Park Operations	\$25,965
13701700 - Molong Caravan Park Operations	\$127,308
<b>Operating Income</b>	<b>-\$110,095</b>
13701110 - Canowindra Caravan Park Income	-\$31,881
13701310 - Cudal Caravan Park Income	-\$10,696
13701710 - Molong Caravan Park Income	-\$67,518
<b>3702 - Tourism Development</b>	<b>\$346,038</b>
<b>Capital Expenditure</b>	<b>\$197,025</b>
<b>13702980 - Assets Purchased - Tourism Promotion</b>	<b>\$197,025</b>
522305 - Cabonne Village Local Area Planning Molong & Canowindra Central Areas	\$162,525
537202 - Town Centre Promotional Infrastructure	\$34,500
<b>Equity</b>	<b>-\$162,525</b>
13702990 - Transfer To/From Reserve - Promotion & Development	-\$162,525
<b>Operating Expenditure</b>	<b>\$311,538</b>
13702010 - Tourism Development Wages	\$80,976
<b>13702020 - Promotion</b>	<b>\$105,589</b>
372201 - Promotion - Tradeshow	\$10,037
372204 - Promotion - Shire Promotion	\$38,052
372205 - Promotion - Brand Design	\$57,500
<b>13702030 - Tourism Plans</b>	<b>\$124,973</b>
372301 - Tourism Plan - Tourism Signage	\$1,171
372302 - Tourism Plan - Community Information Board	\$1,150
372303 - Tourism Plan - Cabonne Country Rebrand	\$2,341
372304 - Tourism Plan - Central NSW Tourism	\$26,733

372306 - Tourism Plan - Cabonne Visitor Information Centres	\$1,150
372307 - Tourism Plan - Taste Orange	\$11,988
372308 - Tourism Plan - Events & Festival Grant Program	\$58,535
372309 - Tourism Plan - Plan Implementations	\$21,905
<b>3703 - Economic Development</b>	<b>\$184,551</b>
<b>Operating Expenditure</b>	<b>\$187,809</b>
<b>13703010 - Economic Development Wages</b>	<b>\$171,848</b>
373101 - Economic Development Operations	\$90,870
373102 - Community Development Officer Operations	\$80,978
<b>13703040 - Economic Development Plan</b>	<b>\$15,961</b>
373401 - Economic Development Plan - ED Tradeshows	\$9,367
373402 - Economic Development Plan - Daroo Business Awards	\$6,594
<b>Operating Income</b>	<b>-\$3,258</b>
13703970 - Economic Development Income	<b>-\$3,258</b>
<b>3704 - Land Development</b>	<b>\$86,335</b>
<b>Capital Expenditure</b>	<b>\$46,000</b>
<b>13704980 - Asset Purchased - Land Development</b>	<b>\$46,000</b>
537415 - Land Purchase - For the Moorbel RFS Construction	\$46,000
<b>Operating Expenditure</b>	<b>\$40,335</b>
13704010 - Land Development Utilities	<b>\$40,335</b>
<b>3706 - Private Works</b>	<b>-\$50,125</b>
<b>Operating Expenditure</b>	<b>\$255,275</b>
13706010 - Private Work Operations	<b>\$255,275</b>
<b>Operating Income</b>	<b>-\$305,400</b>
13706020 - Private Works Income	<b>-\$305,400</b>

GENERAL PURPOSE REVENUES	
Funds for Budget	-\$14,986,339
3901 - Net Rates & Annual Charges	-\$9,399,272
3902 - Other General Purpose Revenues	-\$4,586,643
3903 - Interest on Investments	-\$1,000,424



<b>39 - General Purpose Revenues</b>	<b>-\$14,986,339</b>
<b>3901 - Net Rates &amp; Annual Charges</b>	<b>-\$9,399,272</b>
<b>Equity</b>	<b>\$204,623</b>
13901990 - Transfer To / From Reserve - Net Rates & Charges	\$204,623
<b>Operating Expenditure</b>	<b>\$119,948</b>
13901030 - Pension Rebate Write Off Council	\$119,948
<b>Operating Income</b>	<b>-\$9,723,842</b>
13901010 - Rates Income	-\$9,729,136
13901020 - Rates Abandoned	\$5,294
<b>3902 - Other General Purpose Revenues</b>	<b>-\$4,586,643</b>
<b>Operating Income</b>	<b>-\$4,586,643</b>
13902010 - Financial Assistance Grants	-\$4,484,843
13902030 - Pensioner Rates Subsidy	-\$101,800
<b>3903 - Interest &amp; Investment Revenue</b>	<b>-\$1,000,424</b>
<b>Operating Income</b>	<b>-\$1,000,424</b>
13903010 - Interest Received	-\$891,750
13903020 - Interest on Extra Charges - Rates	-\$52,684
13903160 - Dividends Received	-\$55,990

# Capital Expenditure

CAPITAL EXPENDITURE FOR 16/17	
	<b>\$42,604,686</b>
<b>12 - Governance</b>	<b>\$26,450</b>
512003 - Replace Councillor's Computer Devices	\$26,450
<b>14 - Administration</b>	<b>\$4,650,046</b>
145981 - Plant Fund Purchases Budget Only	\$3,064,224
514038 - Server replacement	\$57,000
514048 - Connelly's Store Upgrade / Molong Library	\$76,475
514056 - Telephone System Replacement landline	\$80,500
514060 - Orange Depot - Installation of Security Fence and Gate	\$34,500
514062 - Training Room - Mitchell Room Fit Out	\$69,000
514070 - Orange Depot - Lunchroom & Storage for Equipment	\$11,500
514071 - Corporate Performance Reporting Tool (IT Vision)	\$57,500
514082 - Molong Depot - Workshop - Replace Diesel and Petrol Fuel Tanks	\$115,000
514083 - Molong Depot - Sign Shed	\$20,125
514084 - Molong Workshop - Truck Tyre Changer	\$23,000
514085 - Molong Workshop - Car Tyre Changer	\$8,913
514086 - Molong Workshop - Tyre Balancer	\$3,220
514087 - Cudal Workshop - Replace Five Roller Doors	\$36,225
514088 - Cudal Depot /Workshop - Upgrade Perimeter Security Fencing at Rear of Depot/Workshop	\$30,119
514089 - Replace Computer Fleet - Includes 126 Computers and accessories	\$343,850
514090 - Replace Printer / Copier Fleet - Includes 16 Small Printers - 5 Large Multifunction Devices	\$198,375
514091 - Mobile Purchase Order Approvals Device	\$29,095
514092 - Development Work - Software Trials Integration Works Software Enhancements	\$23,000
514094 - Modelling Software for Rates, Water and Sewer	\$23,000
514096 - Refurbishment of Canowindra HACC Office and Library	\$230,000
514097 - Orange Depot - Upgrade of Facia and Gutters	\$5,750
514098 - Cordons Store - Cudal - Refurbishment	\$30,475
514099 - Cudal Office - Roof Sheeting, Gutters & Facia	\$37,000
514118 - Molong Office - Painting of External Windows	\$3,800
514120 - Cudal Office - Detachable Offices Gutters , Facia	\$4,500
514121 - Connelly's Store Molong - External Painting, Building Surrounds	\$13,000
514122 - Manildra Depot - Gutters Facia , Replace Concrete Slab	\$10,600
514123 - Molong Depot - Lunch & Amenities - Gutters and Facia, Roof Sheeting	\$6,500
514124 - Cudal Depot - Lunch Room & Amenities Gutters and Facia	\$2,800
514125 - Orange Depot - Truck Shed - Gutters and Facia	\$1,000

<b>16 - Public Order &amp; Safety</b>	<b>\$252,000</b>
516107 - Lidster Fire Station	\$240,000
516108 - Demolition of Cudal RFS Shed	\$12,000
<b>18 - Health</b>	<b>\$21,229</b>
518300 - Cumnock Community Centre - Steel Verandah Post	\$3,500
518301 - Community Church Building - Molong Rec Ground - Termite Barrier	\$8,729
518302 - Eugowra Dctrs Surgery- gutters, downpipes, external painting	\$9,000
<b>19 - Environment</b>	<b>\$1,868,494</b>
519320 - Cargo Landfill Closure	\$97,548
519603 - Voluntary Purchase - 16/17	\$327,796
519700 - Molong Floodplain - Flood Levee	\$26,450
519710 - Molong Old Gasworks Site - Establish Car Park /Open Space Precinct	\$14,950
519717 - Canowindra Stormwater Drainage - Stage 1	\$200,000
519718 - Eugowra Flood Plain Levee - Completion of Study	\$23,000
519720 - Puzzle Flat Creek Levee	\$1,150,000
519721 - Hazardous Waste - Update Signage	\$28,750
<b>20 - Community Services</b>	<b>\$15,000</b>
520500 - Cumnock Preschool building - bathroom/exterior	\$15,000
<b>22 - Housing &amp; Community Amenities</b>	<b>\$63,595</b>
522208 - Molong Cemetery - Purchase of land for expansion of cemetery	\$9,200
522210 - Cemeteries - New Maps and Signage in Canowindra Cemetery	\$14,375
522306 - Molong Rotary Park Amenities - Installation of Solar Panels and Electrical Work	\$8,625
522307 - Cumnock Recreation Ground Amenities - Refurbishment Gutters and Facia	\$5,750
522308 - Eugowra Memorial Park Amenities - Refurbishment Gutters and Facia	\$3,500
522309 - Manildra Honan Reserve Amenities - Refurbishment Gutters and Facia and Wall Structure	\$4,500
528819 - Molong Rotary Park Amenities - Installation of Solor Panels and Electricial Work	\$17,645
<b>24 - Cabonne Water</b>	<b>\$15,401,709</b>
610047 - Water Assets - Molong High Level Reservoir	\$34,845
610048 - Water Assets - Reinstatement of Water Main Infrastructure	\$47,530
610049 - Water Assets - Electronic Meter Roll Out	\$244,088
610050 - Water Assets - Molong Water Mains: Kite Street Water Main	\$73,175
610051 - Water Assets - Cabonne Telemetry Network	\$11,288
610052 - Water Assets - Monitoring Flow from the Molong Creek Dam	\$60,260
610054 - Water Assets - Telemetry Unit Installations	\$141,680
610068 - Water Assets - Molong Water Mains : Mitchell Highway Water Main Renewal	\$33,005
610069 - Water Assets - Molong Water Mains : Wellington St : Water Main Renewal	\$33,005
610070 - Water Assets - Molong Cumnock and Yeoval Water Reticulation	\$27,508
610071 - Water Assets - Molong Cumnock and Yeoval Installation of Gateways and Receivers for New Meter Conn	\$54,280
610072 - Water Assets - Molong Cumnock and Yeoval Base Infrastructure for Integration of Smart Meters	\$78,545
620299 - Pipeline Project	\$14,562,500

<b>26 - Small Town Sewer</b>	<b>\$74,750</b>
830019 - Cudal STP - Inlet Structure	\$40,250
860031 - STSS Assets - Manildra STP Inlet Structure	\$34,500
<b>27 - Cabonne Sewer</b>	<b>\$514,194</b>
710068 - Sewer Assets - UV Disinfection System - Wet Weather Bypass	\$120,060
710075 - Sewer Assets - Canowindra Sewer - Reuse Reticulation Rectification	\$92,000
710076 - Sewer Assets - Canowindra Sewer - Sludge Disposal Treatment Rectification	\$34,155
710077 - Sewer Assets - Molong STP - Sludge Disposal Treatment Rectification	\$44,045
710080 - Sewer Assets - Canowindra Pump Station 1 Anzac Road: To Replace Inlet Valve	\$8,602
710081 - Sewer Assets - Eugowra STP Inlet Structure - Construct New Inlet Structure	\$34,626
710082 - Sewer Assets - Linking of Molong Reticulation Zones (Cnr of Molong & Phillip Streets)	\$14,876
710083 - Sewer Assets - Eugowra STP _ Earthworks of Embankment - Rehabilitation for Inlet Ponds	\$28,750
710084 - Sewer Assets - Mechanical Mixers - Upgrade of Aeration System at the Molong STP	\$137,080
<b>28 - Recreation &amp; Culture</b>	<b>\$3,384,903</b>
528088 - Molong Showground Pav 2 - roof frame	\$7,000
528089 - Cumnock Showground drainage	\$5,500
528090 - Yeoval Showground Various sheds - gutters,roof sheeting,downpipes,wall sheeting	\$12,500
528091 - Cudal Showground Pavillion - downpipes/gutters	\$1,500
528092 - Cumnock Showground - New Amenities Building	\$160,000
528108 - Ages of Fishes Museum - Whirly Birds and Gutters and Facia	\$10,700
528109 - Age of Fishes Museum - Fossil Storage Facility	\$300,000
528203 - Molong Library - Establishment /Refurbishment / Construction	\$1,380,000
528416 - Mitchell Room Molong - Structural and Architectural Report	\$230,000
528424 - Yeoval Memorial Hall - Repair window and paint trims	\$4,500
528429 - Cudal Hall - Refurbishment	\$153,065
528430 - Yeoval Hall - External Painting	\$20,700
528431 - Manildra Hall - Main Hall, Foyer, Stage, Dining, & Toilets - External Painting , Gutters and Facia	\$33,800
528433 - Cargo Hall - Side door, Gutters & External Painting	\$28,000
528434 - Yeoval Hall - Gutters & Downpipes	\$11,800
528435 - Moorbell Hall - Gutters & Downpipes	\$7,000
528679 - Yeoval Pool - Picnic Shelters (2)	\$14,375
528680 - Yeoval Pool Playground - Additional Equipment	\$11,500
528681 - Yeoval Pool - New Shade Cover	\$3,450
528682 - Canowindra Pool - Replace old FloodLights	\$8,050
528683 - Canowindra Pool - Upgrade Pumps to Variable Speed	\$8,050
528685 - Eugowra Pool - Replace 4 Pumps	\$15,870
528686 - Swimming Pools - Emergency Replacement of Pumps	\$15,870
528687 - Canowindra Pool - 3 Shade Covers	\$52,900
528716 - Molong Multipurpose Sports Venue	\$793,500
528740 - Canowindra Rec Ground - Rugby Dressing Sheds - repair roof sheeting,gutter,downpipes	\$8,500
528741 - Molong Rec Ground - repair gutters/facia	\$4,500

528742 - Manildra Rec Ground - Bar/Shed repair gutters/facia	\$4,500
528743 - Cumnock Rec Ground - long jump runway and pit	\$11,500
528744 - Cumnock Rec Ground - Shade Structure	\$13,225
528820 - Morris Park Canowindra - ReGravel Pathways	\$6,613
528821 - John Williams Park - Upgrade Shelter	\$13,570
528822 - Cargo Park - Barbeque Shed	\$2,070
528823 - Eugowra Memorial Park - Shelter - replace gutters/facia	\$3,500
528824 - Manildra Lions Park - Shelter - replace gutters/facia	\$1,500
528932 - South Canowindra Reserve - Shade Cover over Playground	\$13,225
528952 - Manildra Tennis Club House - roofsheeting, gutters/facia	\$8,000
528953 - Reedy Creek Tennis Club House - gutters/facia	\$2,500
528973 - Blue Jacket Lookout - Upgrade	\$2,070
<b>37 - Economic Affairs</b>	<b>\$274,583</b>
522305 - Cabonne Village Local Area Planning Molong & Canowindra Central Areas	\$162,525
537112 - Canowindra Caravan Park - Upgrade Old Toilet Block	\$9,258
537114 - Cudal Caravan Park - Amenities - Gutters and Facia	\$2,500
537115 - Cudal Caravan Park - BBQ Shelter	\$1,900
537116 - Molong Caravan Park - Amenities - Gutters and Facia, Roof Sheetting and Building Surrounds, Skylight	\$12,300
537117 - Canowindra Caravan Park - Office Gutters and Facia , Building Surrounds	\$2,800
537118 - Canowindra Caravan Park - BBQ Shelter Gutters and Facia , Building Surrounds	\$2,800
537202 - Town Centre Promotional Infrastructure	\$34,500
537415 - Land Purchase - For the Moorbel RFS Construction	\$46,000
<b>34 - Transport &amp; Communication</b>	<b>\$16,027,833</b>
<b>340092 - Local Road Construction - Blackspot</b>	<b>\$726,300</b>
400100 - Local Roads Blackspot 16/17- Pinnacle Road - Mt Canobolas to OCC Boundary	\$726,300
<b>340096 - Local Road Construction - Funded by Road to Recovery</b>	<b>\$3,089,028</b>
400086 - Packham Drive Stage 3	\$410,000
400087 - Packham Drive Stage 4	\$410,000
400088 - Yellowbox Road - Road Widening Reconstruct Longitudinal Drainage & Seal	\$516,818
400089 - Bocobra Road - Shape & Seal & Repair to Longitudinal Drainage	\$100,000
400090 - Yellowbox Road - Intersection Improvement Coates Creek Road	\$175,000
400091 - Convent Road - Pavement & Shoulder Strengthening & Widening	\$200,210
400092 - Bobcobra Road - Gravel Resheet and Repair Surface Drainage	\$182,000
400093 - Sherwin Road Cargo - Improvement Pavement	\$75,000
400094 - Baghdad Road Cargo - Improvement Pavement Shape & Seal	\$100,000
400095 - Ophir Road - Road Widening Reconstruct Longitudinal Drainage & Seal	\$465,000
400096 - Long Point Road Wardells Hill - Shape Seal & Repair Longitudinal Drainage	\$200,000
400097 - Long Point Road - Drainage Improvements on Causeways	\$80,000
400098 - Davies Plains Road - Intersection Improvements Gavins Lane	\$175,000
<b>340099 - Local Road Construction - Urban Reseal Program</b>	<b>\$287,200</b>
401030 - Urban Reseal 16/17 - Belmore Street	\$32,000

401031 - Urban Reseal 16/17 - Brown Avenue	\$20,000
401032 - Urban Reseal 16/17 - Derowie Street	\$15,000
401033 - Urban Reseal 16/17 - Edward Street	\$24,500
401034 - Urban Reseal 16/17 - Forbes Street	\$48,000
401036 - Urban Reseal 16/17 - Phillip Street	\$29,000
401038 - Urban Reseal 16/17 - Toogong Street	\$14,500
401039 - Urban Reseal 16/17 - Smith Street	\$49,000
401040 - Urban Reseal 16/17 - Ryall and Mill St Canowindra	\$55,200
<b>340100 - Local Road Construction - Rural Reseal Program</b>	<b>\$914,500</b>
402032 - Rural Road Reseal 16/17 - Baldry Road	\$37,000
402033 - Rural Road Reseal 16/17 - Cable Street	\$1,500
402035 - Rural Road Reseal 16/17 - Clergate Road	\$5,500
402036 - Rural Road Reseal 16/17 - Davys Plains Road	\$189,000
402037 - Rural Road Reseal 16/17 - Fenton Road	\$7,000
402038 - Rural Road Reseal 16/17 - Euchareena Road	\$129,000
402039 - Rural Road Reseal 16/17 - Fourmile Creek Road	\$11,000
402040 - Rural Road Reseal 16/17 - Gowan Road	\$17,500
402041 - Rural Road Reseal 16/17 - Iceley Road	\$73,000
402042 - Rural Road Reseal 16/17 - James Dalton Drive	\$15,500
402043 - Rural Road Reseal 16/17 - Kangarooie Lane	\$7,000
402044 - Rural Road Reseal 16/17 - Kerrs Creek Road	\$12,500
402045 - Rural Road Reseal 16/17 - Kurrajong Road	\$30,000
402046 - Rural Road Reseal 16/17 - Lookout Road	\$5,000
402047 - Rural Road Reseal 16/17 - Madelines Lane	\$19,000
402048 - Rural Road Reseal 16/17 - Nanami Lane	\$117,500
402049 - Rural Road Reseal 16/17 - Ophir Road	\$11,000
402050 - Rural Road Reseal 16/17 - Rocky Ponds Road	\$45,500
402051 - Rural Road Reseal 16/17 - Speedy Street	\$3,000
402052 - Rural Road Reseal 16/17 - Spring Hill Road	\$5,000
402053 - Rural Road Reseal 16/17 - Stagecoach Road	\$6,000
402054 - Rural Road Reseal 16/17 - Tantallon Road	\$2,500
402055 - Rural Road Reseal 16/17 - Vittoria Road	\$34,500
402056 - Rural Local Roads Reseal - Seal Access Mt Canobolas	\$130,000
<b>340101 - Local Road Construction - Heavy Patching</b>	<b>\$897,500</b>
403017 - Heavy Patching 16/17 - Long Point Road	\$75,000
403018 - Heavy Patching 16/17 - Iceley Road	\$120,000
403019 - Heavy Patching 16/17 - Ophir Road	\$90,000
403020 - Heavy Patching 16/17 - Packham Drive	\$40,000
403021 - Heavy Patching 16/17 - Kurrajong Road	\$100,000
403022 - Heavy Patching 16/17 - Four Mile Creek Road	\$80,000
403023 - Heavy Patching 16/17 - Baldry Road	\$80,000



403024 - Heavy Patching 16/17 - Bradleys Road	\$40,000
403025 - Heavy Patching 16/17 - Amaroo Road	\$100,000
403027 - Heavy Patching 16/17 - Culya Road	\$65,000
403028 - Heavy Patching 16/17 - Unidentified as at March 2016	\$50,000
403029 - Heavy Patching 16/17 - Davys Plains Road	\$57,500
<b>340102 - Local Road Construction - Gravel Resheeting</b>	<b>\$739,000</b>
404063 - Gravel Resheeting Local Roads 16/17 - Belgravia Road	\$26,000
404064 - Gravel Resheeting Local Roads 16/17 - Kangaroo Lane	\$26,000
404065 - Gravel Resheeting Local Roads 16/17 - Look Out Road	\$26,000
404066 - Gravel Resheeting Local Roads 16/17 - Ophir Road	\$26,000
404067 - Gravel Resheeting Local Roads 16/17 - Lower Lewis Ponds Road	\$52,000
404068 - Gravel Resheeting Local Roads 16/17 - Long Point Road	\$26,000
404069 - Gravel Resheeting Local Roads 16/17 - Emu Swamp Road	\$26,000
404070 - Gravel Resheeting Local Roads 16/17 - Byng Road	\$26,000
404071 - Gravel Resheeting Local Roads 16/17 - Kjollers Road	\$26,000
404072 - Gravel Resheeting Local Roads 16/17 - Shades Road	\$26,000
404073 - Gravel Resheeting Local Roads 16/17 - Post Office Lane	\$26,000
404074 - Gravel Resheeting Local Roads 16/17 - Bocobra Loop	\$52,000
404075 - Gravel Resheeting Local Roads 16/17 - Reedy Creek Road	\$26,000
404076 - Gravel Resheeting Local Roads 16/17 - Wilson Lane	\$26,000
404077 - Gravel Resheeting Local Roads 16/17 - Edinboro Lane	\$26,000
404078 - Gravel Resheeting Local Roads 16/17 - McMurrays Lane	\$26,000
404079 - Gravel Resheeting Local Roads 16/17 - Finchs Road	\$13,000
404080 - Gravel Resheeting Local Roads 16/17 - Stapletons Road	\$13,000
404081 - Gravel Resheeting Local Roads 16/17 - Gregra - Taylors Road	\$52,000
404082 - Gravel Resheeting Local Roads 16/17 - Sussex Lane	\$26,000
404083 - Gravel Resheeting Local Roads 16/17 - Canomodine Lane	\$26,000
404084 - Gravel Resheeting Local Roads 16/17 - Cranbury Road	\$26,000
404091 - Gravel Resheeting Local Roads 16/17 - Unidentified Work TBA	\$115,000
<b>340103 - Local Road Construction - Funded by Fixing County Roads &amp; RMS &amp; Council</b>	<b>\$517,500</b>
400101 - Truck Turning Bay Manildra	\$517,500
<b>340104 - Local Road Construction - Funded by Budget</b>	<b>\$166,750</b>
400099 - Local Roads 16/17 - Canowindra Laneways	\$115,000
400102 - Gasworks Lane - Full renewal	\$51,750
<b>340106 - Local Road Construction - Additional Infrastructure Allocation for 16/17</b>	<b>\$3,450,000</b>
400104 - Additional Infrastructure for 16/17 Budget yet to be distributed	\$3,450,000



<b>340203 - Regional Road Construction - Black Spot Funded</b>	<b>\$969,000</b>
410027 - Blackspot Program 16/17 - Nangar/Warraderry Road Intersection	\$440,000
410028 - Blackspot Program 16/17 - Cargo Road - Shoulder Widening at Bowan Park Road Intersection	\$529,000
<b>340204 - Regional Road Construction - RMS Safety Program</b>	<b>\$900,000</b>
410026 - Cargo Road Overtaking Lanes - Congestion and Safety Program	\$900,000
<b>340296 - Regional Road Construction - RMS Repair Program</b>	<b>\$800,000</b>
410023 - Regional Road Repair 16/17 - Cargo Road	\$180,000
410024 - Regional Road Repair 16/17 - Banjo Patterson Way	\$440,000
410025 - Regional Road Repair 16/17 - Nangar Road	\$180,000
<b>340297 - Regional Road Construction - Heavy Patch &amp; Reseal Program</b>	<b>\$422,000</b>
410019 - Regional Reseal 16/17 - Renshaw McGirr Way	\$100,000
410020 - Regional Reseal 16/17 - Banjo Patterson Way	\$100,000
410021 - Regional Heavy Patch 16/17 - Belubula Way	\$57,000
410022 - Regional Heavy Patch 16/17 - Cargo Road	\$165,000
<b>340898 - Bridge Construction - Local Bridges</b>	<b>\$1,581,250</b>
430013 - Bridge 16/17 - Bridge Renewal Program Round 2	\$1,581,250
<b>341498 - Kerb &amp; Guttering Construction</b>	<b>\$104,075</b>
460010 - Cumnock School - K&G, layback & pram ramp	\$51,175
460011 - Kerb Ramps - various locations from AMP	\$52,900
<b>341598 - Stormwater Drainage Construction</b>	<b>\$178,250</b>
470011 - Culvert Works 16/17 - From AMP list to be split	\$178,250
<b>341698 - Pathway Construction</b>	<b>\$255,580</b>
480007 - Pathway & Cycleway 16/17 - Main Street Cudal	\$12,540
480008 - Pathway & Cycleway 16/17 - Pedestrian Refuge Main & Cargo Sts Cudal	\$55,000
480009 - Pathway & Cycleway 16/17 - Pedestrian Refuge Main & Smith Streets Cudal	\$60,500
480010 - Pathway & Cycleway 16/17 - Pedestrian Refuge and Ramps - Grevillea Ave Eugowra	\$12,540
480011 - Pathways & Cycleways 16/17 - New Pedestrian Refuge Cudal - Near Pool and Hall	\$115,000
<b>34 - Transport &amp; Communication</b>	<b>\$29,900</b>
490001 - Canowindra / Church St - Public School Carpark	\$29,900

# Non Recurrent Operating Expenditure

NON RECURRENT OPERATING EXPENDITURE FOR 16/17	
<b>Grand Total</b>	<b>\$3,304,387</b>
<b>12 - Governance</b>	<b>\$400,059</b>
120105 - Enterprise Excellence	\$57,500
120107 - Community Newsletters	\$11,707
120108 - Centroc Projects	\$23,000
120109 - Internal Audit	\$7,492
120110 - Shire and Village Advertising	\$20,360
120111 - Economic Development Management Plan	\$50,000
120112 - Communications Project	\$23,000
120117 - Strategic Capacity Projects	\$207,000
<b>14 - Administration</b>	<b>\$444,376</b>
514040 - Replace Council's Website	\$69,000
514053 - Employee Engagement Initiatives - Pulse HR	\$118,926
514092 - Development Work - Software Trials Integration Works Software Enhancements	\$23,000
514093 - Identification and Remediation of Asbestos Risk Properties	\$115,000
514095 - Contract Scanning and Disposal of Old Records	\$57,500
514202 - Security Vulnerability Scan Software	\$3,450
514207 - Revaluation of Council's Assets - Community Land Other Assets and Land Improvements	\$57,500
<b>19 - Environment</b>	<b>\$46,000</b>
519709 - Molong Gasworks Site - Investigation Hygienist and Soil Sampling	\$46,000
<b>20 - Community Services</b>	<b>\$1,266,125</b>
520301 - Contribution towards Canowindra Retirement Village	\$1,200,000
520302 - Disability Action Plan - Prepare Register and have in place by July 2017	\$66,125
<b>24 - Cabonne Water</b>	<b>\$1,109,877</b>
610004 - Molong Water Treatment Plant Filter Review	\$29,095
610053 - Telemetry Base Infrastructure	\$73,140
610061 - Water Reservoir Maintenance	\$20,010
610062 - Weirs Maintenance - In Accordance with AMP & DWMP Project	\$12,880
610067 - Annual Audits of Pump Stations	\$13,225
620101 - Pipeline Project Non Cap Expenses	\$961,527
<b>27 - Cabonne Sewer</b>	<b>\$23,000</b>
710073 - Canowindra Eugowra & Molong Sewer Mains - Asset Revaluation	\$23,000
<b>34 - Transport &amp; Communication</b>	<b>\$14,950</b>
490021 - Street Light - Edward Street Molong	\$14,950

# Estimated Balance of Restricted Cash

**Council's Internal Restricted Cash  
Estimated Balance as at 30 June 2017**

Plant & Vehicle Replacement	\$5,446,990
Infrastructure Replacement	\$1,685,432
Capital Works	\$5,420,871
Community Services	\$32,383
Environment	\$126,200
Housing	\$157,070
Land Development	\$826,645
Employees Leave Entitlement	\$2,062,004
Limestone Quarry	\$1,506,247
Office Equipment	\$832,967
Recreation & Culture	\$348,790
RoadWorks	\$583,257
Sewerage	\$16,791
Other	\$163,360
Cadia Contributions	\$974,211
Less Submission List	-\$6,212,326
<b>Estimated Balance</b>	<b>\$13,970,892</b>



## **DRAFT BUILDING Asset Management Plan**



Adopted June 2016

Document Control					
Rev No	Date	Revision Details	Author	Verifier	Approver
1	March 2012	Draft	SM/KH/DO	RS	
2	June 2012	Adopted by Council			Council
2.1	June 2013	Adopted by Council			Council
3	April 2016	New Template Draft with Data Advancement & Review of LOS	SB		
3.1	May 2016	Initial Draft for Internal Review	SB	MB	
3.2	May 2016	Minor Changes to made to Draft	SB	MB/CC/MR	

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**Building Asset Management Plan**


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## Building Asset Management Plan

### 1. Executive Summary

Council's intention is to provide the Shire with a portfolio of Building assets that are serviced and maintained to a level which reflects the community's expectations and operates in a manner that is both functional and cost effective. The portfolio consists of 215 buildings with a reported fair value of **\$61,447,000** on the 30 June 2015 including those buildings at the water, sewer, and recreational facilities. During the development of this asset management plan significant data advancements in componentisation have been made. Values given in this plan will be derived using the advanced data set, in conjunction with Cordell Commercial Building Cost Guide for unit costs rates of individual components.

This plan assists Council in the decision making process and is presented at a high level to provide key information that can be used in the determination of levels of service and funding required. The following table identifies key asset categories in this plan, the twenty (20) year total and average costs and funding gap if one exists. Figure 1.1 indicates the proposed expenditure over the next 20 years.

Given the complex nature of buildings, expenditure has not historically been aligned with a specific component due to the large number of components in buildings, and the varying operational and maintenance costs of those components. As such, the funds for Operation & Maintenance are combined for all components.

In Table 1.1 below, the required renewal funding for some components exceeds their total replacement cost over a 20 year period due to the life for certain components being less than 20 years, hence they will need replacing more than once in a 20 year period.

**Table 1.1: Building Asset Portfolio Overview (in 2016 \$,000)**

Asset	Operation & Maintenance <sup>1</sup>	Renewal Budget <sup>1</sup>	Upgrade & New <sup>1</sup>	Funding Gap <sup>1</sup>	Backlog <sup>2</sup> (2016/17)	Backlog <sup>2</sup> (2025/26)
Internal Finishes	1,467	140	0	111	1,557	2,342
Services		3	0	158	804	1,629
Fixtures & Fittings		116	0	2	292	776
Substructure		24	0	-11	231	18
Superstructure		6	0	220	684	731
External Fabric		33	0	19	375	443
Roof		23	0	138	675	1,498
Other <sup>3</sup>		2	0	133	1,339	2,139
<b>TOTAL</b>	<b>1,467</b>	<b>345</b>	<b>0</b>	<b>770</b>	<b>5,956</b>	<b>9,577</b>

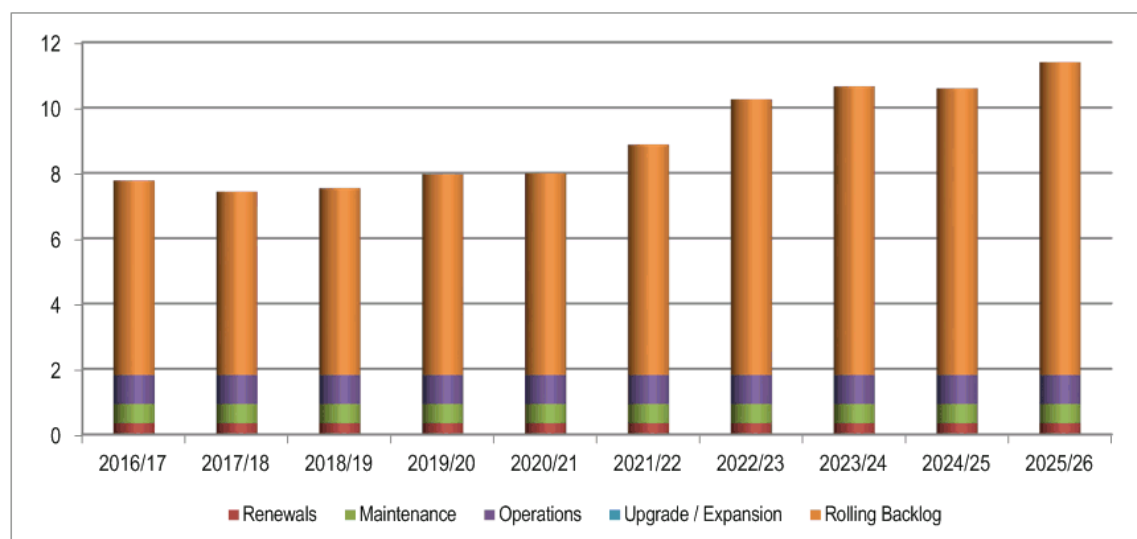
Notes:

1. Budget Figures are the 20 year annual average amounts
2. The backlog is the value of renewals that are due in that year which can't be funded based on current budget allocations
3. Values for buildings that have not been componentised are included here

The following figure identifies the proposed expenditure over the next 10 years together with the backlog if one exists. The identified backlog in year 1 of the plan is \$5,955,798.68 and would be \$9,577,330.70 after 10 years at current funding levels. The projected budget amounts are based on 2016 dollars.

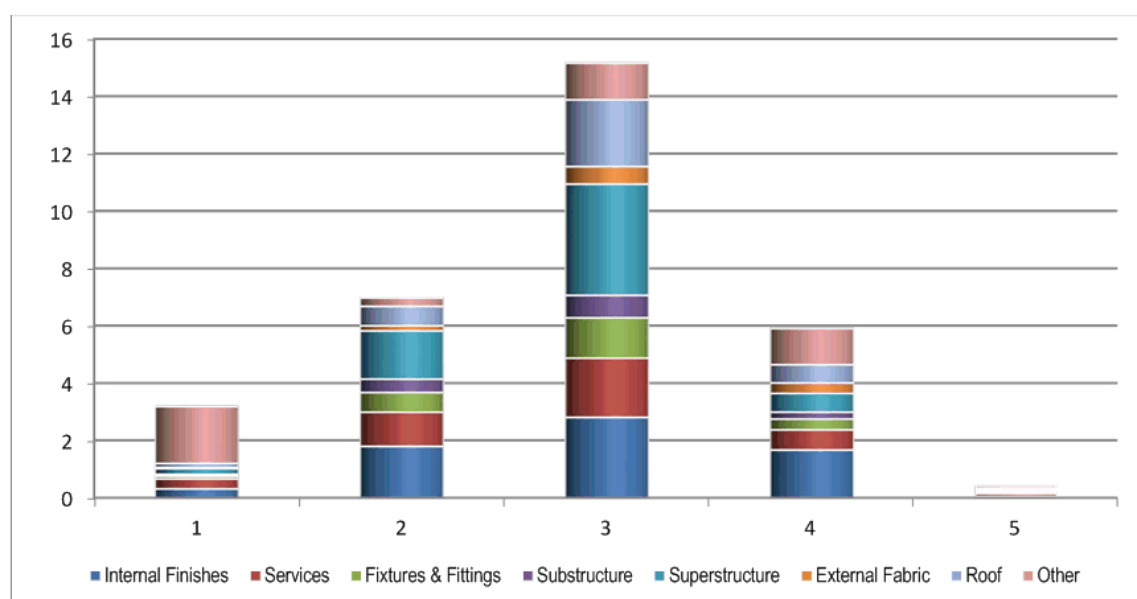
### Building Asset Management Plan

Figure 1.1: What will we spend over the next 10 years (2016 \$M)?



The current condition of our buildings is shown in the following graph based on the value of each component ranging from 1 to 5, with 1 being near new and 5 as a completely failed asset.

Figure 1.2: What condition are our assets in (\$M)?



The process of managing our Building assets is one of continually improving the knowledge Council has, including maintaining up to date asset registers, condition ratings, the cost of work on the asset and the rate at which assets deteriorate and reach their intervention level. Section 12 contains details of the plan to further improve the details contained in the next iteration of this Asset Management Plan.

## Building Asset Management Plan

### 2. Strategic Objectives

Council plans to operate and maintain its building asset network to achieve the following strategic objectives.

1. Ensure the asset is maintained at a safe and functional standard as set out in this Plan.
2. To encourage and support the economic and social development in and around Cabonne.
3. Ensure that Building Assets are managed to deliver the requirements of Council's Asset Management Policy and Strategic Asset Management Plan.

Cabonne Council developed a comprehensive community engagement strategy to ensure a broad range of opinions; ideas and visions were captured to help shape the Cabonne Community Strategic Plan. The outcomes & strategies supported by that plan are detailed in the Asset Management Strategy.

To assist in the delivery of the objectives in this plan, a number of key documents & systems have been prepared and should be referred to in considering the findings presented:

**Table 2.1: Where can I find additional information?**

Document / System	Content
Community Strategic Plan	Outcomes and Strategies identified by the community
Council Asset Policy	How we manage assets
Asset Management Strategy	Overall direction of asset management and portfolio summary
Asset Management Manual	Procedures and Processes that guide the management of assets (currently drafting)
Condition Assessment Manual	Details on the process of assessing condition, including photographic examples of various conditions (currently drafting)
Enterprise Risk Management Program	The identification and management of risks across Council operations
Asset Class Definitions	How assets are grouped into their classes
Asset System (AssetFinda)	Electronic system that contains the asset register, condition ratings and used to model future renewals
GIS (MapInfo Professional)	Geographical information system that produces maps of assets

The Cabonne Community Strategic Plan Outcomes supported by the Buildings AMP include:

- 3.3 Sporting, recreational, Council and community facilities and services are maintained and developed
  - Maintain existing building facilities
  - Meet the changing need of the community for new and upgrades to building facilities
- 4.2 A network of viable, relevant and cultural facilities exists in Cabonne
  - Provide financial support and buildings for cultural facilities and activities in Cabonne

## Building Asset Management Plan

### 3. Services Provided & Classification

Throughout the Building Asset Management Plan and as part of Council's expenditure forecasts, buildings for which the responsibility of maintenance and renewals is not clearly identified have been included. As full documentation and understanding of these responsibilities is ongoing, buildings have been valued under the assumption that if Council is not responsible, grants for the necessary works can be approved.

The Building Asset Management Plan includes assets from the Financial Reporting Asset Class Buildings.

The level of service provided to each individual building will be based on the classification of that building to ensure that those with the highest utilisation, requiring the best presentation, increased response times and increased levels of renewal can be separated from those that essentially provide a storage function, as well as classes in between.

A simple ranking scheme of A, B and C is used; where A has the highest ranking. An extra class "O" is proposed for buildings that are the responsibility of Council but where the usual maintenance tasks are performed by the community groups or tenants who use them, rather than Council.

Factors considered in assigning the ranking of individual buildings include: their occupancy and usage, community profile and the impact on the community if the building was non-functional. Common characteristics are outlined in Table 3.1.

**Table 3.1: What are some of the common characteristics of buildings in each class?**

Classification	Characteristic
A	<ul style="list-style-type: none"> <li>Buildings that house the corporate and administrative functions of Council</li> <li>Buildings that are used more than 30 hours per week by Council staff or the public</li> <li>Buildings that require a high standard of presentation, access, safety and maintenance</li> </ul>
B	<ul style="list-style-type: none"> <li>Buildings that house community and cultural activities</li> <li>Buildings that are used regularly by Council staff or the public</li> <li>Buildings that do not require the highest standards of presentation</li> <li>Buildings that require access and facilities for the disabled</li> </ul>
C	<ul style="list-style-type: none"> <li>Structures that are not fully enclosed</li> <li>Buildings that are used for storage, workshops, and other operational uses</li> <li>Buildings that are only accessed by Council staff for short periods</li> </ul>
O	<ul style="list-style-type: none"> <li>Buildings that house community and cultural activities, with the community groups providing minor maintenance and cleaning</li> <li>Buildings that are leased, with the lessees determining the day-to-day requirements of the building</li> <li>Buildings that are not accessed by Council staff unless requested to do so</li> </ul>

The number and value of buildings in each classification is detailed in the following table.

**Table 3.2: Building Categories and Classifications**

Category	A	B	C	O	Total	20 year Renewal Cost
Amenities		13	1		14	\$849,654.08
Community	7	61	7	8	83	\$12,089,079.21
Corporate	7	19	2		28	\$6,125,328.53
Council	8	7	8		23	\$5,066,547.64
Emergency Services		2		20	22	\$3,012,209.56
Quarry		3	6		9	\$1,358,000.00

**Building Asset Management Plan**

Category	A	B	C	O	Total	20 year Renewal Cost
Residential		8		4	12	\$2,079,950.28
Storage Shed		1	16		17	\$492,441.35
Water/Sewer		7			7	\$527,424.36
<b>Total</b>	<b>22</b>	<b>121</b>	<b>40</b>	<b>32</b>	<b>215</b>	<b>\$31,600,635.02</b>

### Building Asset Management Plan

#### 4. Levels of Service & Key Performance Measures

One of the basic tenets of sound asset management practice is to provide the level of service the current and future community want and are prepared to pay for, in the most cost effective way (NZ NAMS 2007).

Building assets have been categorised into classes to assist in the determination of Levels of Service (LOS) which are grouped into:

- Community LOS – relates to how the community receives the service in terms of safety, quality, quantity, reliability responsiveness, cost efficiency and legislative compliance; and
- Technical LOS – are the technical measures of performance developed to ensure the minimum community levels of service are met.

Development of Key Performance Measures based on condition have been developed by considering IPWEA – NAMS.AU 'Building Condition & Performance Assessment Guidelines – Practice Note 3 – Buildings'.

Table 4.1 outlines what the community desires for each asset Category and how Council will deliver it.

**Table 4.1: What does the Community want?**

CSP Ref	Category	The Community Wants (Community LOS)	How we Deliver this (Technical LOS)	Target	Current
3.3	Safety	Building facilities are safe and healthy	Buildings are frequently cleaned based on classification Defect/risk inspections conducted at adopted frequency	No reported injury incidents	No reported injury incidents
3.3 4.2	Quality / Amenity	Building facilities are clean and appropriate for users	Buildings are frequently cleaned based on classification Planned and unplanned maintenance activities completed within adopted time frame	< 2 customer service requests per month	Average 1.5 service requests per month in the last year
3.3 4.2	Function / Capacity	Facilities are available and meet local community needs	Condition inspections conducted at adopted frequency Upgrades completed on time and within budget	No buildings with an average condition less than intervention level as defined in Section 5	48 buildings with an average condition less than intervention level

*Note: The CSP reference number relates to the Community Strategic Plan outcome that are supported by the Community LOS identified.*



## Building Asset Management Plan

### 5. Condition of Our Assets

Council has guidelines for building condition inspections that are currently being utilised in drafting a Condition Assessment Manual that will detail the methodology for the inspection and condition rating to be used for all assets. This data is recorded in the Council Asset Management System and used to predict the timing of renewal / maintenance requirements in the Long Term Financial Plan.

Assets are rated on a 1 (Excellent) to 5 (Very Poor) scale consistent with the requirements for Integrated Planning & Reporting (pg. 90, 2013). Details on how Council assesses condition and further information on the rating scale will be contained in the Condition Assessment Manual.

The intent of Council is not to undertake renewal on an asset until it reaches its 'Intervention Level', that is the condition at which the community has determined renewal is required based on the LOS analysis. Typically, assets will be renewed between condition 3 & 4 which is the threshold for average to poor condition, depending on their classification.

Straight line deterioration profiles will be used to determine when an asset is expected to be due for renewal, until such time that historical data can be used to define a more accurate reflection of the deterioration curves for each material type in an asset group. Useful lives will be refined in a similar way, and Australian Building Component Guidelines are used in the data set until local data becomes available.

**Table 5.1: What are our Intervention Levels to Renew an Asset?**

Category	A	B	C	O
Residential	4	4	4	4
Amenities	4	4	4	4
Corporate	4	4	4	4
Community	4	4	4	4
Council	4	4	4	4
Quarry	4	4	4	4
Storage Shed	4	4	4	4
Emergency Services	4	4	4	4
Water/Sewer	4	4	4	4

A sample of the estimated useful life for asset components are detailed below:

**Table 5.2: What are the expected useful lives of our assets (years)?**

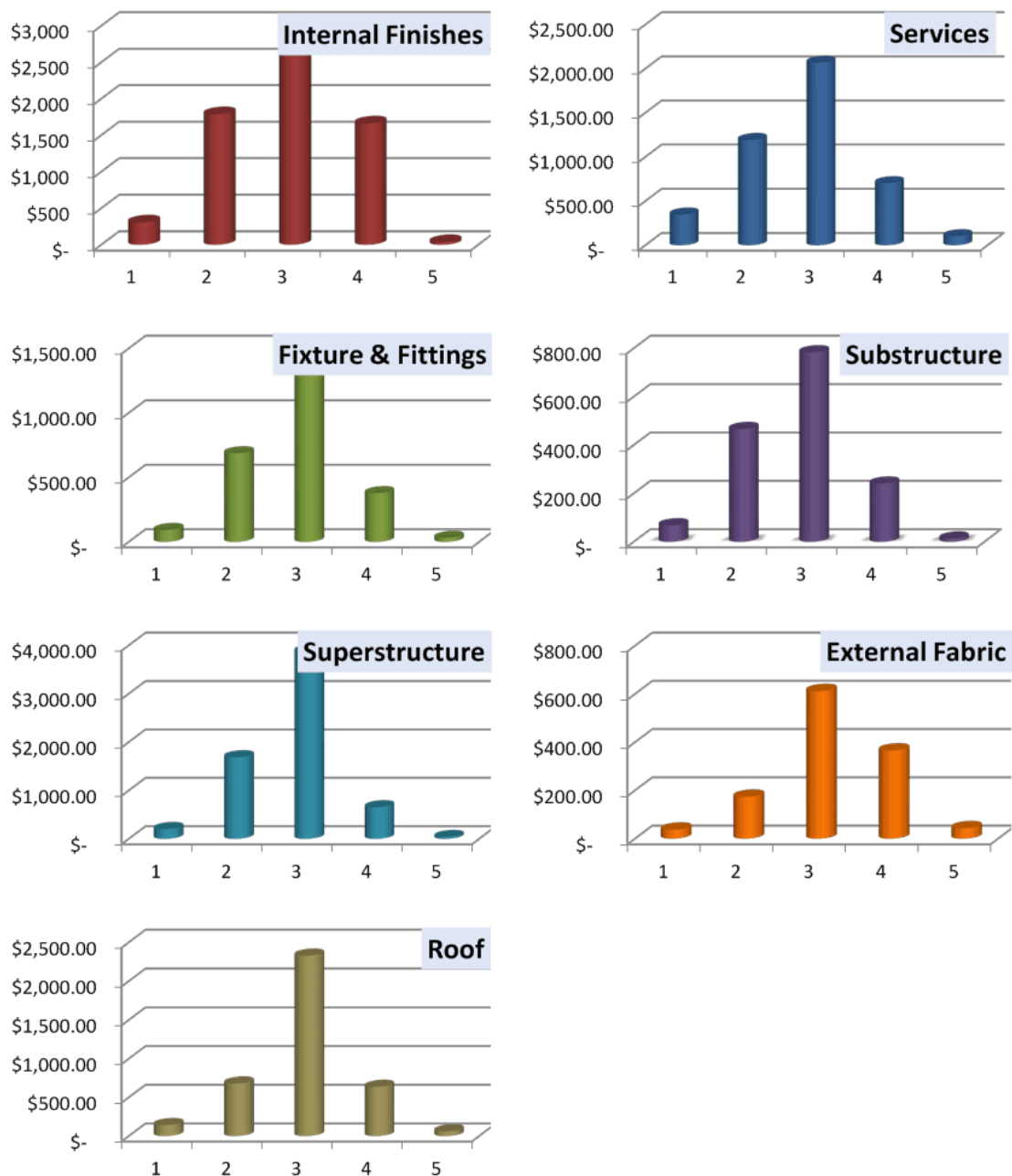
Component	Base	Low	High
Carpet	15	10	22
Vinyl	15	10	20
Interior Fluorescent Lights	25	20	30
Ceramic Floor Tiles	50	40	60
Metal Roofing	30	15	45
Interior Paint	10	8	12
Ceramic Toilet Bowl	35	30	45
Interior Down Lights	15	12	18
Exterior Gutter (Metal)	35	25	45
Main Switchboard	40	32	48
Ducted Air-Conditioning	43	35	50
Split Air-Conditioning	9	7	10

### Building Asset Management Plan

Concrete Paver – Interlocking Blocks	50	40	60
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Each asset's condition is maintained in the Asset Register and the graphs below give a summary of Council's current asset conditions based on dollar value of the assets in each condition.

**Figure 5.1: What Conditions are our assets in (\$0,000)?**





## Building Asset Management Plan

### 6. Operations

Operational activities are those regular activities that are required to continuously provide the service including asset inspection, electricity costs, fuel and overheads.

To ensure that buildings remain viable and well maintained, it is essential that inspections are undertaken on a regular basis to assess the condition of each building. In addition, we need to update risk management plans and ensure that the building portfolio is adequately insured.

To support this process, all buildings and their components will be inspected annually with particular attention being placed on the inspection of those components within one condition rating of intervention (as detailed in **table 5.1** above). Those components flagged in the AssetFinda software for renewal in the coming financial year will be thoroughly inspected to see if renewal is actually required.

All components have a rating for Condition and Risk assigned to them in AssetFinda. The ratings are:

- Very Poor
- Poor
- Average
- High
- Very High

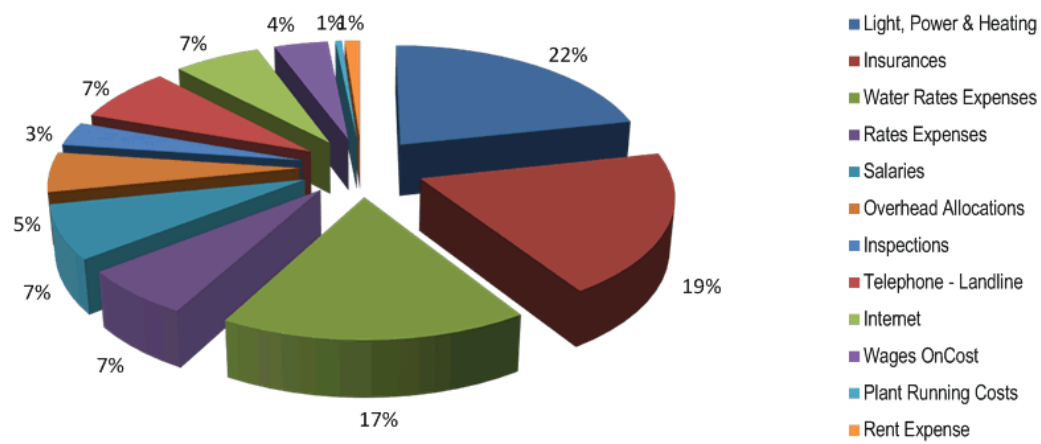
Inspection regimes are based on the ratings as per Table 6.1 below:

**Table 6.1: Building Component Inspection Regime**

Rating Factor	Rating	Inspection Frequency
Condition	Very High, High, Average	5 Yearly
	Poor, Very Poor	Annually
Defect/Risk	Very High, High, Average	5 Yearly
	Poor, Very Poor	Annually

**Table 6.2: What are our Operational Costs?**

Activity	20 year average (2016 \$)
Light, Power & Heating	190,397
Insurances	170,176
Water Rates Expenses	151,134
Rates Expenses	57,069
Salaries	64,500
Overhead Allocations	47,577
Inspections	28,750
Telephone - Landline	65,748
Internet	57,080
Wages OnCost	35,475
Plant Running Costs	4,300
Rent Expense	10,065
<b>Total</b>	<b>882,271</b>

**Building Asset Management Plan****Figure 6.1: What is the breakup of our Operational Costs?**

## Building Asset Management Plan

### 7. Maintenance

Routine maintenance is the regular on-going work that is necessary to keep assets operating to ensure they reach their useful life. It includes work on an asset where a portion may fail and need immediate repair to make it operational again. It may be either planned where works are programmed in or cyclic in nature or reactive in response to storm damage, vandalism etc.

All works requests relating to the operation of toilets, power, gas, lighting, operation of hot water systems, heating or cooling units, water intrusion into ceilings or building structural integrity to be actioned within 4 hours for Class A buildings, and within a day for Class B & C buildings. Those pertaining to damage to the mains pressure water supply, fire-fighting equipment, safety concerns or loss of integrity of the security of the building should be actioned as soon as possible.

Requests relating to the floor surface failure, termites and vermin, should be investigated within 2 business days and actioned within 1 week for Class A buildings, and investigated within 1 week and actioned within 4 weeks for Class B & C buildings.

Preventative maintenance activities are essential to the protection of the fabric of a building, or are activities required to meet compliance and regulatory standards for continued occupation of a building. Council's current maintenance funding levels for building assets facilitate the following tasks:

**Table 7.1: What are our Maintenance Activities and the frequency we undertake them?**

TASK	Buildings	Frequency
Check & tag fire extinguishers	TBD for Final Draft	
Inspect and service air conditioning	TBD for Final Draft	
Service and maintain fire systems	TBD for Final Draft	
Contract cleaning	TBD for Final Draft	
Clear trees and foliage from roofing, gutter and building	Cargo Community Centre Cudal Memorial Hall Cumnock Community Centre Manildra Soldiers Memorial Hall Molong Community Hall Moorbel Hall Yeoval Community Hall Canowindra Age of Fishes Museum Molong Walawin Health Centre & Daycare Canowindra Library & Hacc Cudal Council Chambers & Office Cudal Depot – Main Workshop Cudal Depot – Office Molong Council Chambers & Office Molong Depot – Main Workshop	Annually
Termite inspection (applicable if history)	Molong Recreation Ground – Community Church	Annually
Amenities cleaning	Canowindra Recreation Ground – Amenities Canowindra Memorial Park – Amenities Canowindra Morris Park – Amenities Cargo Park – Amenities Cudal Memorial Park – Amenities Cudal Caravan Park – Amenities Cumnock Crossroads – Amenities Cumnock Community Centre – Hall (amenities) Eugowra Pioneer Park – Amenities Eugowra Pioneer Park – Amenities Manildra Lions Club Park – Amenities Manildra Honan Reserve – Amenities Manildra Recreation Ground – Amenities Molong Recreation Ground – Amenities Molong Rotary Park – Amenities Molong Bank Street Public Toilets Yeoval Memorial Hall – Amenities	Daily

### Building Asset Management Plan

	Yeoval Recreation Ground - Amenities	
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The gap between the current levels of maintenance and the necessary maintenance tasks based on the classification of each building is identified in Table 7.2, and further investigation will be undertaken to change the frequency of inspection to better suit the building classification. Routine maintenance tasks recommended to be undertaken on each building class are as follows:

**Table 7.2: What are the recommended Maintenance Activities and the frequency to undertake them?**

TASK	Minimum Recommended Frequency (in months)			
	Class A	Class B	Class C	Class O
Service and maintain sprinkler & hydrant fire system	6	6	6	-
Inspect and service ducted air conditioning	2	6	12	-
Inspect and service split system air conditioning	6	12	12	-
Inspect emergency lighting systems and smoke detectors	6	6	6	-
Check & tag fire extinguishers	6	6	6	-
Clear trees and foliage from roofing, gutter and building	6	12	12	-
Termite inspection (applicable if history)	12	12	12	-
Toilet cleaning	Daily	Daily	Daily	-
Contract cleaning	Daily	Weekly	-	-

### Adjusting Levels of Service

The opportunity to adjust the level of service provided is primarily through two options:

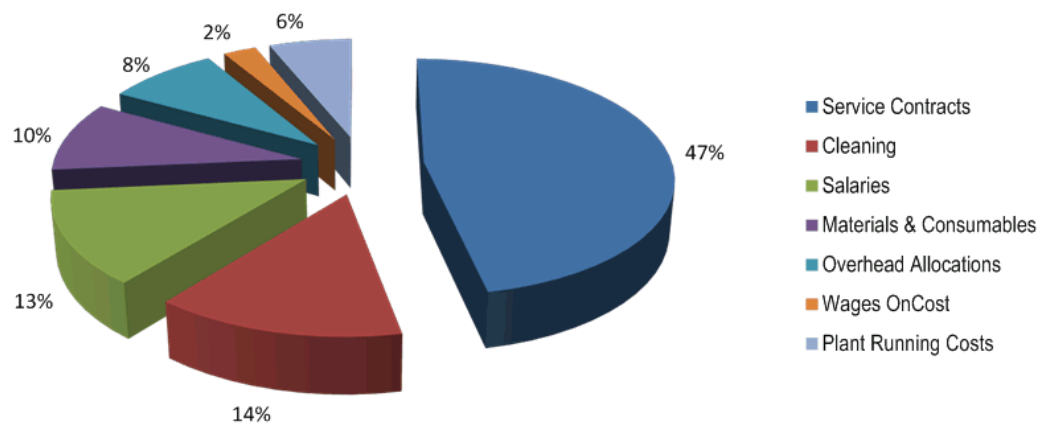
1. Change frequency of inspections and servicing, or
2. Change the classification of buildings.

The consequence of doing either of these (or a combination of both options) in order to reduce expenditure is an expected increase in failures in building components as well as an increase in the level of complaints received from the users of those assets now that they are not being maintained to the same standard the user has come to expect.

Option 1 also has the potential to increase costs where cost effective servicing and inspections can result in the component failing and potentially requiring expensive replacement.

**Table 7.3: What are our Maintenance Costs?**

Activity	20 year average (2016 \$)
Service Contracts	274,008
Cleaning	81,831
Salaries	74,420
Materials & Consumables	55,612
Overhead Allocations	48,553
Wages OnCost	14,459
Plant Running Costs	36,085
<b>Total</b>	<b>584,968</b>

**Building Asset Management Plan****Figure 7.1: What is the breakup of our Maintenance Costs?**

## Building Asset Management Plan

### 8. Capital Renewal / Rehabilitation

This includes work on an existing asset to replace or rehabilitate it to a condition that restores the capability of the asset back to that which it had originally. The intervention level and a sample of estimated useful lives are contained in Tables 5.1 and 5.2.

Renewal will be undertaken using 'low-cost' renewal methods where practical. The aim of 'low-cost' renewals is to restore the service potential or future economic benefits of the asset by renewing the assets at a cost less than the full replacement cost.

This Asset Management Plan contains an analysis based on broad assumptions and best available knowledge to date. Modelling is not an exact science so we deal with long term averages across the entire asset stock. Work will continue on improving the quality of our asset registers and systems to increase the accuracy of our renewal models.

The AssetFinda asset management program used by Council has expected useful lives for each building component. These useful lives are based on industry standards and then adjusted where relevant to align with local conditions (eg. dry & hot summers, no threat of degradation by salt air). A snapshot of expected useful lives for common building components is found at Table 5.2. Intervention levels for each component in each separate building can be input into AssetFinda in accordance with the building hierarchy matrix (Table 5.1 above). Using in built algorithms, AssetFinda will calculate the expected renewal period for each component based on its assessed condition and its expected useful life.

The component renewal list generated by AssetFinda will be inspected to verify the accuracy of the remaining life estimate. Verified proposals are ranked by priority and available funds are scheduled in future works programmes.

Details of planned renewal activities proposed in the current Delivery Program are contained in Appendix B for each asset category. The first year of the program will be considered in the development of the next Operational Plan and the remaining 3 years of work will be assessed each year to confirm that the asset has reached its intervention level prior to the work being scheduled.

The costs presented in the following table identifies the current level of funding for the required renewal programs and the funding required to maintain the asset to what is considered an appropriate standard. The required funding in that table is based on the intervention specified in Section 5.

The average annual renewal gap as shown in table 8.1 below is difficult to ascertain as the cost numbers currently used for buildings, for the most part, do not clearly delineate between maintenance and renewals. That is, a substantial amount of the funds budgeted as maintenance expenses will involve the renewal of building components such as floor coverings, etc.

**Table 8.1: What are our Renewal Costs, Gap and Backlog (2016 \$,000)?**

Activity	Budget <sup>1</sup>	Required <sup>1</sup>	Average Gap <sup>1</sup>	Backlog (2016/17)	Backlog (2025/26)
Internal Finishes	140	251	111	1,557	2,342
Services	3	161	158	804	1,629
Fixtures & Fittings	116	117	2	292	776
Substructure	24	13	-11	231	18
Superstructure	6	226	220	684	731
External Fabric	33	53	19	375	443
Roof	23	161	138	675	1,498
Other <sup>2</sup>	2	135	133	1,339	2,139
<b>TOTAL</b>	<b>345</b>	<b>1,116</b>	<b>770</b>	<b>5,956</b>	<b>9,577</b>

1. Figures are based on the 20 year annual average amounts

### Building Asset Management Plan

2. Values for buildings that have not been componentised are included here

The following graphs show the proposed expenditure on renewals over the next 10 years and the rolling backlog in any one year over that period. Two graphs are presented due to the high impact of the rolling backlog. Figure 8.1 indicates that, based on current projections, Council will spend approximately \$345,288 per annum on renewals.

**Figure 8.1: What will we spend (2016 \$,000) over the next 10 years on Renewal?**

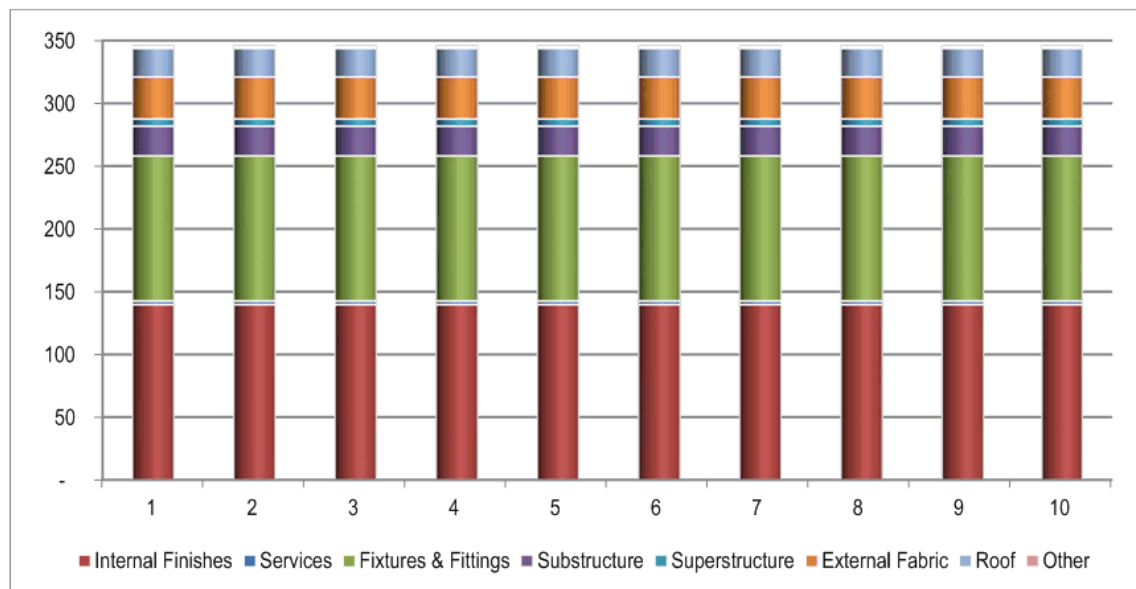
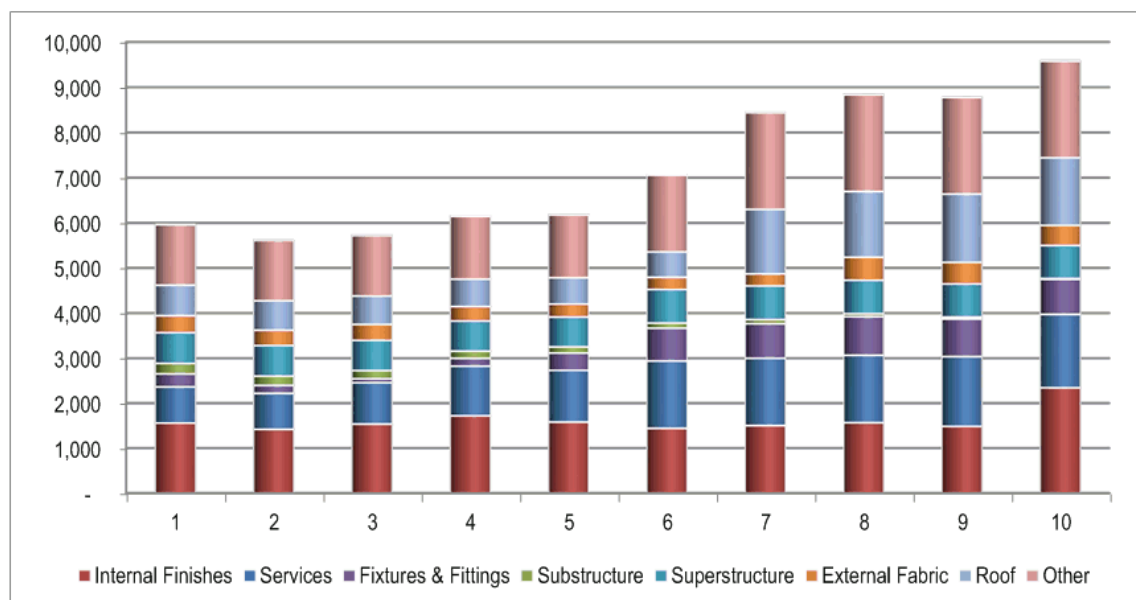


Figure 8.2 indicates that in any year the value of work exceeding the intervention levels set in this Asset Plan will reach \$7,421,921 at the end of 10 years. However, from Table 8.1, when considering the renewals required over the next 20 years, an additional \$635,462 per year would be required to ensure no backlog of works in 2035/36.

**Figure 8.2: What are the projected rolling backlog splits (\$,000)?**



### Building Asset Management Plan

#### Lifecycle costs

The lifecycle costs are determined based on the total cost of ownership of each asset including operations, maintenance, renewal and disposal costs. The nine (9) year average annualised lifecycle cost for a particular air conditioner type is presented in Table 8.2 as an example of total lifecycle costs for a particular component.

**Table 8.2: What are our Lifecycle Costs?**

Component	Units	Total Lifecycle Cost
Air conditioner – 2.5 kW split system		
Base life	9 years	
Replacement cost	\$2,500	\$2,500
<b>Maintenance Costs</b>		
Annual service & inspection	\$50	\$450
General reactive repairs		\$800
Filter replacements		\$120
<b>Operational Costs</b>		
Electricity	\$705	\$6,345
Cleaning	\$60	\$540
<b>TOTAL</b>		<b>\$10,755</b>



## Building Asset Management Plan

### 9. Capital Upgrades & New Assets

Upgrades enhance an existing asset to provide a higher level of service, for example installing an extension or enclosing a deck. New assets are those created to meet an additional service level requirement or increase the size of a network, for example, new subdivisions, or extension of the stormwater drainage network.

The requirements for new assets may result from growth, social or environmental needs. The impact from growth is included in the demand analysis within the Asset Management Strategy.

Both capital types may be funded at least in part through Developer Contributions in the form of a Section 64 or 94 Contribution, a Voluntary Planning Agreement, or as part of a subdivision development.

New assets and upgrade/expansion of existing assets are identified from various sources such as councillor or community requests, proposals identified by strategic plans or partnerships with other organisations. Candidate proposals are inspected to verify need and to develop a preliminary renewal estimate. Verified proposals are ranked by priority and available funds and scheduled in future works programmes.

Council has developed a framework for the prioritisation of capital projects and that information is used in the consideration of all new projects above the threshold set in the framework. Included in the analysis is the identification of life cycle costs as outlined in the Asset Management Strategy.

Council has an adopted strategy for the expansion of buildings with the available funds after replacement, operational and maintenance costs for current assets are accounted for. Once the condition & requirements of existing assets are developed, further investigation can be given to a program of new / upgraded assets for the coming 10 years. This forecast will enable building assets to continuously meet demand and safety improvement requirements.

**Table 9.1: What are the identified potential upgraded / new assets?**

Project / Group	Activity	Year(s)	Priority	Strategic Cost Estimate
Molong Connelly's Store	Refurbishment and extension of current building to provide more floor space and linkage to current office building.	TBD	1	\$900,000
Canowindra Retirement Village	Construction of 16 retirement units in Canowindra.	TBD	2	\$3,200,000
Molong Public Toilets	Refurbishment of existing building to provide a safe and comfortable amenities facility for the main street.	TBD	2	\$250,000
Cabonne Public Halls	Works at various community halls including kitchen refurbishments, building repairs, roof upgrades, painting and stormwater management.	TBD	2	\$400,000
Canowindra Library & HACC	Refurbishment and upgrades to interior of the existing building.	TBD	3	\$400,000
<b>TOTAL</b>				<b>\$5,150,000</b>

The amounts in Table 9.1 above are strategic estimates that require further investigation for more refined cost estimates. This identified wish list of upgrades has been derived from service requests, Councillor input & community consultation.

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**Building Asset Management Plan**

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**10. Disposal Plan**

Disposal is any activity associated with disposal of a decommissioned asset including sale, demolition or relocation. Assets with a condition rating of 5 (very poor condition) where the community don't require the asset (as they have raised concerns or complaints about the asset condition) may be considered to be a redundant asset or not utilised and therefore decommissioned and disposed unless it is considered critical infrastructure.

Council is currently undertaking a project for the review of all asset holdings, which will generate building assets that are deemed technically redundant, and be proposed for decommission or disposal. The results of this project will be published at a later date and form the Disposal Plan in future revisions of this asset management plan.

## Building Asset Management Plan

### 11. Financial Plan

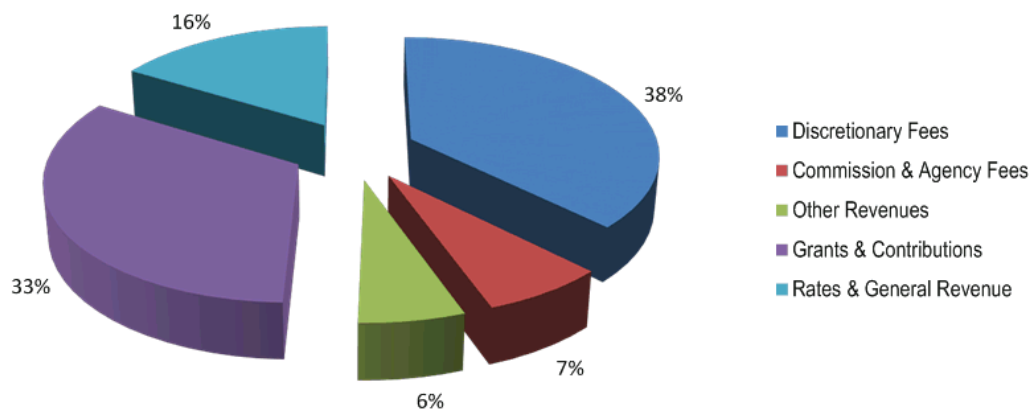
A summary of the funding requirements over the next 20 years is included in Appendix D, with the projected budget amounts being based on 2016 dollars.

Funding for management of assets can come from a variety of sources as detailed in the table below.

**Table 11.1: Where does our Income come from?**

Activity	20 year average (2016 \$)
Discretionary Fees	678,514
Commission & Agency Fees	127,703
Other Revenues	107,814
Grants & Contributions	603,356
Rates & General Revenue	295,140
<b>Total</b>	<b>1,812,527</b>

**Figure 11.1: What is the breakup of our income streams?**



## 12. Building Asset Management Plan

### 12. Plan Improvements

The degree to which the required cashflows identified in the Asset Management Plan are incorporated into the organisation's long term financial plan and Community / Strategic Planning Processes and documents directly reflects the effectiveness of this Asset Management Plan.

In addition to the Asset Management Strategy improvements, the following improvements are identified in the way building assets are managed and planned for:

**Table 12.1 Program of Improvements**

Action	Timeframe
Utilise and develop Asset Information System (AssetFinda), providing deterioration modelling and other analysis tools	Ongoing
Revalue building assets and update the asset register to ensure the financial and technical asset registers reflect the same building inventory	May 2017
Define building asset responsibilities of Council and any community groups, and alter any renewed lease agreements to reflect operational, maintenance & renewal accountabilities	May 2017
Restructure finance ledgers so as to separate operation, maintenance and renewal costs at asset class levels	May 2017
Undertake targeted engagement with the community to resolve acceptable and achievable levels of service	November 2017
Review and develop performance measures and reporting	Ongoing
Develop and implement data capture and conditioning process	May 2017
Use collected data to define acceptable asset deterioration profiles	Ongoing
Carry out Infrastructure Risk Management Planning process to consider consequences of failure for each building, and impact of failure on the community	May 2018
Develop and adopt Asset Management Policy and Strategy	October 2016
Review and modify intervention levels for assets of different classifications	Ongoing
Identify deficiencies in current maintenance activities and develop measures to recover them	May 2017
Investigation into recommended frequency of maintenance activities better suited to building classification	May 2017

## Building Asset Management Plan

### 13. Risk Management Plan

Council is committed to the identification and elimination or reduction of risks associated with hazards that arise throughout Council operations as far as reasonably practicable. To facilitate this process an Enterprise Risk Management Plan has been developed which includes the management of risks for each of its assets.

One of the outcomes of this assessment is the determination of **Critical Assets**. What makes an asset critical is the **severity of the impact on the business** if use of the asset were lost. Critical assets are specific assets which have a high consequence of failure but not necessarily a high likelihood of failure. By identifying critical assets and critical failure modes, Council can appropriately target and refine inspection regimes, maintenance plans and capital expenditure plans.

Operations and maintenance activities may also be targeted to mitigate critical assets failure and maintain service levels. These activities may include increased inspection frequency, higher maintenance intervention levels, etc.

The factors in Table 13.1 have been used to determine the most critical assets, with those scoring more than 40 being deemed as critical building assets (Table 13.2).

Table 13.3 includes the actions required to be undertaken by the building owners of the critical assets to ensure their potential to become non-operational is limited and where they are not able to be used, there are robust alternative arrangements in place to ensure continuity of business and services provided.

**Table 13.1 Critical Assets Assessment Criteria**

Factor	High Score (9)	Medium Score (6)	Low Score (3)
Number of staff housed	> 100	30 – 99	10 - 30
Number of alternative buildings / facilities available	0	1 – 2	> 2
Functionality of alternative	< 50%	51% - 75%	> 75%
Business Contingency Plan prepared	No	Yes but basic	Yes – comprehensive
Frequency of use	Daily	> weekly	< weekly
Emergency management use	Yes		
Hazardous materials stored on site	Yes		
Criticality of the service to the community	Yes	Important but not essential	Nice to have
Value of Building	> \$10 M	> \$3 M < \$10 M	< \$3 M

**Table 13.2 Critical Assets & Rankings**

Factor	Molong Council Chambers & Office	Cudal Council Chambers & Office	Molong Water Filtration Plant Chlorination Shed	Molong Depot Store & Workshop	Cudal Depot Store & Workshop	Molong Walawin Health Centre & Daycare
Number of staff housed	6	3		6	3	3
Number of alternative buildings available	9	6	9	3	3	6
Functionality of alternative	9	6	9	9	3	9

**Building Asset Management Plan**

Factor	Molong Council Chambers & Office	Cudal Council Chambers & Office	Molong Water Filtration Plant Chlorination Shed	Molong Depot Store & Workshop	Cudal Depot Store & Workshop	Molong Walawin Health Centre & Daycare
Business Contingency Plan prepared	9	9	9	9	9	9
Frequency of use	9		9	9	9	9
Emergency management use						
Hazardous materials stored on site		9	9	9	9	
Criticality of the service to the community	9	9	9	9	6	6
Value of Building	3	3	3	3	3	3
<b>TOTAL</b>	<b>54</b>	<b>45</b>	<b>57</b>	<b>57</b>	<b>45</b>	<b>45</b>

**Table 13.3 Building Assets Critical Risks and Treatment Plans**

Potential Risk	Risk Rating	Risk Treatment Plan
Destruction by fire	Medium	Regular inspection of all buildings to ascertain adequacy for fire detection systems. Check adequacy of insurance, install fire alarms and develop continuity plans as required.
Structural damage	High	Inspect, monitor and report.
Failure to meet Disability Discrimination Act (DDA) requirements and other codes	High	Assess assets and optimise funding.
Obsolescence	Medium	Adopted strategic planning to ensure replacement plans & timings are appropriate.
Damage by vandals	Medium	Regular inspection of all buildings to ascertain adequacy for security systems. Check adequacy of insurance.
No alternative building arrangements	High	Develop a robust Business Continuity Plan (BCP) and update it regularly to ensure relevance. Have formal arrangements in place with owners of alternative buildings.

### Building Asset Management Plan

## 14. Appendix A: Maintenance Programs

To enable an analysis of the building stock owned and managed by Council, buildings have been grouped into categories and classifications based on use and purpose. Table A.1 specifies which buildings have been allocated to each category and classification.

**Table A.1 – Building category allocations**

Category	A	B	C	O
Amenities		Borenore Field Day Site - Amenities Canowindra Memorial Park - Amenities Canowindra Morris Park - Amenities Cargo Park - Amenities Cudal Memorial Park - Amenities Cumnock Crossroads - Amenities Eugowra Escort Rock - Amenities Eugowra Memorial Park - Amenities Eugowra Pioneer Park - Amenities Manildra Lions Club Park - Amenities Molong Public Toilets - Building Molong Rotary Park - Amenities Mullion Creek Recreation Ground - Amenities	Canowindra Old Saleyards - Amenities	

**Building Asset Management Plan**

Community	<p>Cargo Community Hall - Hall  Cudal Memorial Hall - Hall  Cumnock Community Centre - Hall  Manildra Soldiers Memorial Hall - Hall  Molong Community Hall - Hall  Moorbel Hall  Yeoval Community Hall - Hall</p>	<p>Canowindra Courthouse - Building  Canowindra Courthouse - Private Toilet  Canowindra Courthouse - Public Toilet  Canowindra Mens Shed - Building  Canowindra Recreation Ground - Amenities  Canowindra Recreation Ground - Amenities2  Canowindra Recreation Ground - Grandstand  Canowindra Recreation Ground - Kiosk and Changerooms  Canowindra Recreation Ground - Rugby Clubhouse  Canowindra Recreation Ground - Rugby Garage  Cargo Park - Clubhouse  Cargo Recreation Ground - Clubhouse  Cargo Recreation Ground - Ladies Toilet  Cudal Corden's Store - Building  Cudal Recreation Ground (Dean Park) - Clubhouse  Cudal Showground - Amenities  Cudal Showground - Luncheon Pavilion  Cudal Showground - Main Pavilion  Cudal Tennis Courts - Clubhouse  Cudal Tennis Courts - Female Toilet  Cudal Tennis Courts - Male Toilet  Cumnock Crossroads - Hall  Cumnock Recreation Ground - Amenities and Kiosk  Cumnock Showground - Amenities  Cumnock Showground - Amenities2  Cumnock Showground - Demountable  Cumnock Showground - Main Pavilion  Eugowra Showground - Amenities  Eugowra Showground - Canteen  Eugowra Showground - Council Depot and Old Pony Club  Eugowra Showground - Main Pavilion  Eugowra Showground - Office  Lewis Ponds Tennis Courts - Clubhouse  Lidster Tennis Courts - Amenities  Lidster Tennis Courts - Clubhouse  Manildra Recreation Ground - Amenities  Manildra Recreation Ground - Amenities2  Manildra Recreation Ground - Bar  Manildra Recreation Ground - Changerooms</p>	<p>Canowindra Orana House - Building  Cargo Health Centre - Building  Eugowra Showground - Horse Stables  Eugowra Showground - Horse Stables2  Eugowra Showground - Kiosk  Molong Showground - Carport  Yeoval Showground - Stables</p>	<p>Canowindra Historical Society - Museum  Canowindra Historical Society - Railway Cottage  Canowindra Historical Society - Schoolhouse  Canowindra Historical Society - Shephards Hut  Canowindra Historical Society - Wool Shed  Cumnock Showground - Cottage  Eugowra Museum - Building  Yeoval O'Hallorans Cottage - Cottage</p>
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**Building Asset Management Plan**

Category	A	B	C	O
		Manildra Recreation Ground - Grandstand Manildra Recreation Ground - Tennis Clubhouse Molong Hunter Caldwell Park - Amenities Molong Hunter Caldwell Park - Clubhouse Molong Recreation Ground (Dr Ross Memorial Park) - Amenities Molong Recreation Ground (Dr Ross Memorial Park) - Amenities and Kiosk Molong Recreation Ground (Dr Ross Memorial Park) - Community Church Molong Showground - Amenities Molong Showground - Animal Nursery Molong Showground - Luncheon Pavilion Molong Showground - Main Pavilion Molong Showground - Poultry Reedy Creek Tennis Courts - Amenities Reedy Creek Tennis Courts - Clubhouse Yeoval Recreation Ground - Amenities Yeoval Recreation Ground - Kiosk and Changerooms Yeoval Recreation Ground - Old Toilet Blocks Yeoval Showground - Amenities Yeoval Showground - Amenities2 Yeoval Showground - Craft Pavilion Yeoval Showground - Mens Shed Yeoval Showground - Poultry		

## Building Asset Management Plan

Category	A	B	C	O
Corporate	Canowindra Age of Fishes Museum - Building Canowindra Preschool - Building Cudal Preschool - Building Cumnock Preschool - Building Eugowra Preschool - Building Molong Doctor's Surgery - Building Molong Walawin Health Centre & Daycare - Building	Canowindra Caravan Park - Amenities Canowindra Caravan Park - Office Canowindra Caravan Park - Toilet Block Canowindra Pool - Amenities Canowindra Pool - Kiosk and Office Cudal Caravan Park - Amenities Cudal Pool - Amenities and Kiosk Cumnock Pool - Amenities and Kiosk Eugowra Pool - Amenities and Kiosk Manildra Pool - Amenities and Kiosk Molong Caravan Park - Amenities Molong Caravan Park - Cottage1 Molong Caravan Park - Cottage2 Molong Caravan Park - Cottage3 Molong Caravan Park - Office and Caretakers Cottage Molong Pool - Female Toilet Molong Pool - Kiosk Molong Pool - Male Toilet Yeoval Pool - Amenities and Kiosk	Canowindra Pool - Storage Eugowra Pool - Pump House	
Council	Canowindra Library & HACC - Amenities Canowindra Library & HACC - Building Cudal Council Chambers & Office - Building Cudal Depot - Main Workshop Cudal Depot - Office Molong Council Chambers & Office - Building Molong Depot - Demountable Molong Depot - Main Workshop	Cudal Depot - Builders Workshop Cudal Depot - Lunchroom and Amenities Cumnock Depot - Workshop Manildra Depot - Main Workshop Molong Depot - Lunchroom and Amenities Orange Depot - Lunchroom and Amenities Yeoval Depot & Yeoval RFS - Building	Cudal Depot - Garage Cudal Depot - Signage Shed Cudal Depot - Store Molong Connelly's Store - Building Molong Depot - Store Orange Depot - Garage Orange Depot - Wash Bay Orange Depot - Workshop	

**Building Asset Management Plan**

Category	A	B	C	O
Emergency Services		Canowindra Depot & Canowindra SES - Building Canowindra Depot & Canowindra SES - Demountable		Borenore RFS - Fire Shed Bowen Park RFS - Fire Shed Byng-Emu Swamp RFS - Fire Shed Cargo RFS - Fire Shed Cudal RFS - Fire Shed Cumnock RFS - Fire Shed Eugowra RFS - Fire Shed Eulimore RFS - Fire Shed Garra RFS - Fire Shed Lidster RFS - Fire Shed Mandagery RFS - Fire Shed Manildra RFS - Fire Shed March RFS - Fire Shed Molong RFS & SES Shed - Building Mullion Creek RFS - Fire Shed Nashdale RFS - Fire Shed Orange-Molong Rd RFS - Fire Shed Spring Glenn RFS - Fire Shed The Ponds RFS - Fire Shed Toogong RFS - Fire Shed
Quarry		Molong Quarry - Amenities Molong Quarry - Site Office Molong Quarry - Weighbridge Office	Molong Quarry - Bulk Lime Shed Molong Quarry - Crushing Shed Molong Quarry - Grit Shed (Mill Feed Shed) Molong Quarry - Store Shed No.2 (Dry Lime Premix) Molong Quarry - Store Shed No.3 (Feed House Lime) Molong Quarry - Substation Shed	
Residential		Cudal Boree Lodge - Added Apartment Cudal Boree Lodge - Garage Cudal Boree Lodge - Main Apartments Eugowra Self Care Units - Building Manildra Aged Care Units (Section 26) - Building Molong Acacia Lodge - Added Apartment Molong Acacia Lodge - Garage Molong Acacia Lodge - Main Apartments		Cudal Doctor's Residence - Building Cudal Doctor's Residence - Garage Eugowra Doctors Surgery - Building Molong Waratah Cottage - Building

**Building Asset Management Plan**

Category	A	B	C	O
Storage Shed		Cudal Tennis Courts - Storage Shed	Canowindra Pool - Chlorine Shed Canowindra STP - Storage Shed3 Cudal Pool - Plant Shed Cudal Pool - Storage Shed Cudal Showground - Storage Shed Cumnock Pool - Plant Shed Cumnock Pool - Storage Shed Manildra Pool - Plant Shed2 Manildra Pool - Storage Shed Molong Depot - Chemical Shed Molong Pool - Plant Shed Molong Pool - Storage Shed Molong STP - Storage Shed Molong Water Filtration Plant - Chlorine Shed Yeoval Pool - Chlorine Shed Yeoval Pool - Storage Shed	
Water/Sewer		Canowindra STP - Office Cudal STP - Office Eugowra STP - Office Manildra STP - Office Molong STP - Office Molong Water Filtration Plant - Office Yeoval STP - Office		

### **Building Asset Management Plan**

Until recently, indications of desired levels of service are obtained from various sources including residents' feedback to Councillors and staff, service requests and correspondence.

Council's approach to the Building Asset Management Plan is driven by what it takes to provide acceptable, accessible and functional building assets to support the delivery of Council's services to the community.

Development of the levels of service considers the following:

1. Council has established key services that are delivered to the community via its building asset portfolio. These services form the basis of funding objectives and the program of works for each building. This describes both the current state of assets and services and Council's vision for future services and assets.
2. Council will establish and document 'acceptable levels' at which these services may be provided. These levels will form the basis for future resource levels and tactics.
3. The agreed levels of service are used to determine the:
  - Standard of new building assets and their functional features,
  - Upgrade requirements for existing assets,
  - Minimum maintenance requirements for existing assets, so that service levels are met, and
  - Response times to requests for maintenance (e.g. leaky toilets).
4. Strategies are being developed considering:
  - Financial resources required for the short-term and the long-term to meet the target service levels,
  - Condition monitoring of building assets to manage the physical state and the serviceability potential of the assets,
  - Critically monitoring building assets to develop prioritisation mechanisms that will enable Council to target funds more appropriately, and
  - Resource allocation to meet service level targets.

The monitoring and review process is intended to regularly improve the quality of information, strategies and associated tactics and plans.

The classification and category for each building asset will determine the minimum acceptable condition of that asset's components on a rating scale of 1 to 5, with 5 being a component that is no longer suitable for use. Table 5.1 above specifies the minimum condition grades (intervention level) for building assets in the different classifications & categories.

In the development of Levels of Service (LOS) there are two distinct groupings to be used. The first relates to programmed works and relates to maintenance service levels undertaken on a routine (Proactive) basis. The second pertains to unplanned (Reactive) maintenance including response to storm damage, vandalism etc.

#### ***Maintenance Service Levels (MSL) – Proactive***

It has been the practice in the past for maintenance activities to generally involve a cyclical approach to routine works, combined with the need from time to time to respond to specific buildings suffering particular deterioration. This can result in buildings which receive the greatest use or which have the least serviceable integrity receiving the most maintenance effort.

This reactive approach to maintenance can mean that some buildings are left for lengthy periods without maintenance attention and in some cases left to gradually deteriorate to levels which are past the point of being restorable to a satisfactory level of service with normal maintenance type of activity.

To rationally allocate maintenance effort to individual buildings requires the establishment of a relationship between the relative function of the building within the building portfolio, the service level that the building should provide and the maintenance effort required to maintain that service level. The structural building hierarchy (classification) provides a basis upon which to establish this relationship and the recommended hierarchy facilitates that process.

### **Building Asset Management Plan**

#### **Response Service Levels – Reactive**

Given the nature of the buildings, issues will continually arise that require a reactive response. Defining the proposed levels of service for reactive responses provides measurable performance criteria and outlines the target response times to our customers. The recommended LOS is as follows:

- All works requests relating to the operation of toilets, power, gas, lighting, operation of hot water systems, heating or cooling units, water intrusion into ceilings or building structural integrity to be actioned within 4 hours for Class A buildings, and within a day for Class B & C buildings.
- All works requests regarding damage to the mains pressure water supply, fire-fighting equipment, safety concerns or loss of integrity of the security of the building should be actioned as soon as possible.
- Requests relating to the floor surface failure, termites and vermin, should be investigated within 2 business days and actioned within 1 week for Class A buildings, and investigated within 1 week and actioned within 4 weeks for Class B & C buildings.
- All other written requests / enquiries will be responded to on a priority basis or in order of receipt. Whilst it is not always possible for the response to be in full, an acknowledgement listing the action to be taken, if any, and the name and telephone number of the officer dealing with the matter will be provided.
- Telephone and counter requests / enquiries will be handled promptly and where information is not readily available, verbal enquiries will be answered on a priority basis or in order of receipt.

The MSL will depend on the building classification. These classifications address the minimum requirements that Council buildings must meet to ensure that all contractual, regulatory and employment responsibilities are adequately covered.

#### **Scheduled Maintenance**

Preventative maintenance activities are essential to the protection of the fabric of a building, or are activities required to meet compliance and regulatory standards for continued occupation of a building. Council's current maintenance funding levels for building assets facilitate the following tasks:

- Service and maintain sprinkler & hydrant fire system,
- Inspect and service ducted air conditioning,
- Inspect emergency lighting systems and smoke detectors,
- Vermin inspection and laying of baits (applicable if history),
- Check & tag fire extinguishers,
- Clear trees and foliage from roofing, gutter and building,
- Termite inspection (applicable if history),
- Amenities cleaning, and
- Contract cleaning.

#### **Recommended Maintenance Levels of Service**

Regular building maintenance will be actioned on the criteria for each building classification detailed in Table 7.1 to ensure the condition of infrastructure is maintained. The following maintenance activities are recommended maintenance activities to be undertaken, and will be incorporated (where applicable) in future improvements to this Asset Management Plan.

##### **Condition of Infrastructure**

- Electrical System working properly
- Adequate lighting for all work stations
- Emergency exit lights working
- Air Conditioning/heating/cooling working
- Hot water systems working
- No leaking taps
- Toilets in working order
- Telephone and computer systems working
- Safe entry and egress to and from the building
- Floor free of trip / slip hazards
- All blinds/sun control devices working properly

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**Building Asset Management Plan**

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- No water leaks into the building from guttering and roof system
- No vermin
- Fire service and detection system operational
- Mechanical system operational
- Security system maintained in good order
- Kitchens maintained in a hygienic standard

**Additional Maintenance Level of Service Options**

- No "piggy-back" electrical cords and connections
- Exterior lights working
- Mechanical components installed in building kept in good order
- Air vents correctly aligned and calibrated for air flow
- Air conditioning filters clean
- All trees cut clear of roofing and building
- All paving kept level
- Clear entry to delivery access.
- All stair nosings in good order
- Identified hazards rectified as soon as possible

### Building Asset Management Plan

## 15. Appendix B: Rolling Four Year Renewal Programs

### 15.1 Budgeted Works

The following works have been identified in the 2015/2016 Budget, and works identified in the 2016/2017 will be added when the final budget is confirmed. No forecasted works has been budgeted for 2017/2018 and 2018/2019 financial years since prior to the advancement of this Asset Management Plan, renewal works have been conducted on a reactive basis.

Works	2015/2016 Budget	2016/2017 Budget	2017/2018 Forecast	2018/2019 Forecast
514061 - Cudal Office Building - Repair Foundation	\$13,800.00			
514062 - Training Room - Mitchell Room Fit Out	\$69,000.00			
514069 - Eugowra Depot - Lunchroom & Storage for Equipment	\$11,500.00			
514070 - Orange Depot - Lunchroom & Storage for Equipment	\$11,500.00			
522400 - Molong Doctor's Surgery - External Painting	\$7,475.00			
528734 - John Williams Park - Toilet Block Demolish	\$5,750.00			
522303 - Molong Bank St Toilet Block - Replace male and female toilet doors	\$2,128.00			
528727 - Dr Ross Memorial Park Public Toilets - Install sheeting on gable ends	\$1,150.00			
528733 - Morris Park Toilet Block - Gutters & Facia install & paint	\$2,530.00			
528418 - Cargo Hall - Painting Toilet	\$1,150.00			
528419 - Cudal Community Hall - Painting external trim of windows	\$5,175.00			
528420 - Cudal Community Hall - Fire Exit Door	\$2,300.00			
528421 - Manildra Hall - Paint exterior of Manildra Hall	\$20,700.00			
528423 - Yeoval Memorial Hall - Paint Room 3, Main Hall repair & paint new wall	\$3,220.00			
528424 - Yeoval Memorial Hall - Repair window and paint trims	\$2,530.00			
528659 - Cudal Pool - Replace Benchtop in Kiosk	\$3,450.00			
528667 - Canowindra Pool - Relocate Kitchen Sink	\$2,875.00			
528717 - Manildra Rec Ground - Replace Downpipe	\$1,610.00			
528719 - Eugowra Rec Ground - repair roof	\$3,450.00			
528720 - Cumnock Rec Ground - Replacement of Blocks & Skylight	\$2,530.00			
528721 - Cumnock Rec Ground - Replace Hot Water System	\$2,875.00			
528724 - Canowindra Rec Ground Amenities - Replace Skylight	\$1,610.00			
528728 - Dr Ross Memorial Park Kiosk - Install new benchtop	\$11,500.00			
528729 - Dr Ross Memorial Park Kiosk - Painting of Change Rooms	\$5,980.00			
528730 - Hunter Caldwell Park Kiosk - Repair brickwork in foundation	\$9,890.00			
528731 - Dr Ross Memorial Park Kiosk - Replace 3 roller doors	\$9,660.00			
528732 - Molong Recreation Ground Kiosk - Install Range Hood	\$5,750.00			
528735 - Eugowra Rec Ground - Replace Roof on Amenities Building	\$11,500.00			



**Building Asset Management Plan**

<b>Works</b>	<b>2015/2016 Budget</b>	<b>2016/2017 Budget</b>	<b>2017/2018 Forecast</b>	<b>2018/2019 Forecast</b>
537109 - Canowindra Caravan Park - Renovate Laundry Room	\$20,700.00			
537110 - Canowindra Caravan Park - Renovate toilets & shower room waterproof	\$57,500.00			
537111 - Molong Caravan Park - Furniture Fitout of Manager's Office	\$34,500.00			
Renewal Works yet to be identified / finalised		\$345,288.00	\$345,288.00	\$345,288.00
<b>TOTAL</b>	<b>\$345,288.00</b>	<b>\$345,288.00</b>	<b>\$345,288.00</b>	<b>\$345,288.00</b>

### Building Asset Management Plan

#### 15.2 Identified Works

The following works have been identified by AssetFinda as being required over the current and next 4 years. Works have been grouped based on Financial component breakdowns for simplicity, however more comprehensive works lists are available at the full componentisation level.

Please note that 2016/17 works identified are derived through modelling, and includes works that are due for renewal in 2016/17 as well as any current backlog works. Modelling has shown that no renewals works are due in 2017/18, and for this reason the 2017/18 column in the table below has been intentionally left blank.

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Canowindra Age of Fishes Museum - Building</b>	<b>\$3,745.76</b>		<b>\$3,185.25</b>	<b>\$18,400.00</b>	
Internal Finishes			\$1,038.49		
Services			\$2,146.76	\$18,400.00	
Superstructure / External Fabric	\$3,745.76				
<b>Canowindra Caravan Park - Amenities</b>	<b>\$20,754.66</b>		<b>\$7,500.00</b>	<b>\$1,166.43</b>	<b>\$1,833.51</b>
Fixtures & Fittings	\$4,360.59		\$7,500.00	\$1,166.43	\$1,833.51
Internal Finishes	\$12,891.52				
Superstructure / External Fabric	\$3,502.55				
<b>Canowindra Caravan Park - Office</b>	<b>\$23,223.48</b>		<b>\$106.15</b>		
Fixtures & Fittings	\$1,347.05				
Internal Finishes	\$10,419.86				
Services	\$11,200.00				
Superstructure / External Fabric	\$256.57		\$106.15		
<b>Canowindra Caravan Park - Toilet Block</b>	<b>\$34,000.00</b>				
<b>Canowindra Courthouse - Building</b>	<b>\$50,208.78</b>				
Fixtures & Fittings	\$1,649.96				
Internal Finishes	\$34,727.59				
Services	\$2,026.92				
Superstructure / External Fabric	\$11,804.30				
<b>Canowindra Courthouse - Private Toilet</b>	<b>\$4,226.98</b>				
Fixtures & Fittings	\$684.62				
Internal Finishes	\$262.15				
Substructure	\$189.59				
Superstructure / External Fabric	\$3,090.62				
<b>Canowindra Courthouse - Public Toilet</b>	<b>\$12,787.60</b>				
Fixtures & Fittings	\$6,082.92				
Internal Finishes	\$524.30				
Substructure	\$454.01				
Superstructure / External Fabric	\$5,726.36				

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Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Canowindra Depot &amp; Canowindra SES - Building</b>	<b>\$28,817.35</b>		<b>\$2,000.00</b>	<b>\$19,200.00</b>	
Internal Finishes	\$28,817.35				
Services			\$2,000.00	\$19,200.00	
<b>Canowindra Depot &amp; Canowindra SES - Demountable</b>	<b>\$5,632.17</b>		<b>\$2,449.25</b>		
Fixtures & Fittings	\$1,587.27				
Internal Finishes	\$4,044.90				
Services			\$2,449.25		
<b>Canowindra Historical Society - Museum</b>			<b>\$6,926.53</b>	<b>\$8,800.00</b>	
Internal Finishes			\$2,773.52		
Services			\$2,449.25	\$8,800.00	
Superstructure / External Fabric			\$1,703.75		
<b>Canowindra Library &amp; HACC - Amenities</b>	<b>\$41,558.83</b>				
Fixtures & Fittings	\$2,661.10				
Internal Finishes	\$6,973.34				
Services	\$20,600.00				
Substructure	\$539.33				
Superstructure / External Fabric	\$10,785.06				
<b>Canowindra Library &amp; HACC - Building</b>	<b>\$276,743.35</b>		<b>\$2,845.99</b>	<b>\$7,759.32</b>	
Fixtures & Fittings	\$38,662.17				
Internal Finishes	\$88,027.83		\$2,845.99	\$7,759.32	
Services	\$43,912.45				
Substructure	\$26,976.61				
Superstructure / External Fabric	\$79,164.28				
<b>Canowindra Memorial Park - Amenities</b>				<b>\$200.00</b>	<b>\$1,239.63</b>
Fixtures & Fittings				\$200.00	\$785.79
Services					\$453.84
<b>Canowindra Mens Shed - Building</b>	<b>\$148,244.81</b>				
Fixtures & Fittings	\$3,992.09				
Internal Finishes	\$61,039.07				
Services	\$30,706.68				
Substructure	\$10,223.27				
Superstructure / External Fabric	\$42,283.71				
<b>Canowindra Morris Park - Amenities</b>	<b>\$1,310.75</b>		<b>\$2,402.24</b>	<b>\$200.00</b>	<b>\$261.93</b>
Fixtures & Fittings					\$261.93
Internal Finishes	\$1,310.75		\$2,402.24		

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Property	2016/17	2017/18	2018/19	2019/20	2020/21
Services				\$200.00	
<b>Canowindra Orana House - Building</b>	<b>\$191,285.00</b>		<b>\$443.44</b>	<b>\$905.46</b>	
Fixtures & Fittings	\$10,487.65				
Internal Finishes	\$54,777.74		\$443.44	\$905.46	
Services	\$28,779.26				
Substructure	\$9,640.98				
Superstructure / External Fabric	\$87,599.36				
<b>Canowindra Pool - Amenities</b>			<b>\$13,359.46</b>	<b>\$4,560.19</b>	<b>\$2,441.07</b>
Fixtures & Fittings				\$4,560.19	\$2,214.15
Internal Finishes			\$8,723.22		
Services					\$226.92
Superstructure / External Fabric			\$4,636.24		
<b>Canowindra Pool - Chlorine Shed</b>	<b>\$50,068.36</b>				
Internal Finishes	\$7,952.64				
Services	\$20,400.00				
Substructure	\$1,281.71				
Superstructure / External Fabric	\$20,434.00				
<b>Canowindra Pool - Kiosk and Office</b>	<b>\$7,183.48</b>		<b>\$8,080.41</b>	<b>\$7,202.42</b>	
Internal Finishes	\$7,183.48		\$3,821.16	\$5,002.42	
Services			\$2,449.25	\$2,200.00	
Superstructure / External Fabric			\$1,810.00		
<b>Canowindra Pool - Storage</b>			<b>\$5,540.54</b>		
Internal Finishes			\$2,654.96		
Superstructure / External Fabric			\$2,885.58		
<b>Canowindra Recreation Ground - Amenities</b>	<b>\$68,720.12</b>				
Fixtures & Fittings	\$6,031.58				
Internal Finishes	\$1,310.75				
Services	\$21,200.00				
Substructure	\$3,062.34				
Superstructure / External Fabric	\$37,115.45				
<b>Canowindra Recreation Ground - Amenities2</b>	<b>\$286,000.00</b>				
<b>Canowindra Recreation Ground - Grandstand</b>					<b>\$25,600.00</b>
Fixtures & Fittings					\$25,600.00
<b>Canowindra STP - Storage Shed3</b>	<b>\$22,386.32</b>				
Internal Finishes	\$1,363.35				
Services	\$10,200.00				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Substructure	\$966.30				
Superstructure / External Fabric	\$9,856.67				
<b>Cargo Community Hall - Hall</b>	<b>\$10,726.26</b>		<b>\$15,422.75</b>	<b>\$49,586.96</b>	<b>\$523.86</b>
Fixtures & Fittings				\$9,550.47	\$523.86
Internal Finishes	\$8,431.29		\$12,053.46	\$38,636.49	
Services			\$3,369.29	\$1,400.00	
Superstructure / External Fabric	\$2,294.98				
<b>Cargo Health Centre - Building</b>	<b>\$13,247.87</b>		<b>\$4,297.28</b>	<b>\$9,832.39</b>	<b>\$226.92</b>
Fixtures & Fittings				\$5,857.82	
Internal Finishes	\$6,815.08		\$4,297.28	\$3,974.57	
Services					\$226.92
Superstructure / External Fabric	\$6,432.79				
<b>Cargo Park - Clubhouse</b>	<b>\$36,101.66</b>				
Internal Finishes	\$4,789.45				
Services	\$20,200.00				
Substructure	\$1,126.05				
Superstructure / External Fabric	\$9,986.16				
<b>Cargo Recreation Ground - Clubhouse</b>	<b>\$178,343.33</b>				
Fixtures & Fittings	\$41,649.72				
Internal Finishes	\$20,558.34				
Services	\$24,483.41				
Substructure	\$6,845.11				
Superstructure / External Fabric	\$84,806.74				
<b>Cargo Recreation Ground - Ladies Toilet</b>	<b>\$36,920.42</b>				
Fixtures & Fittings	\$5,991.28				
Internal Finishes	\$3,420.64				
Services	\$20,200.00				
Substructure	\$685.51				
Superstructure / External Fabric	\$6,622.99				
<b>Cargo RFS - Fire Shed</b>				<b>\$6,510.61</b>	
Internal Finishes				\$5,260.61	
Services				\$1,250.00	
<b>Cudal Boree Lodge - Added Apartment</b>			<b>\$5,585.99</b>	<b>\$1,710.60</b>	<b>\$261.93</b>
Fixtures & Fittings					\$261.93
Internal Finishes			\$2,774.03	\$1,110.60	
Services			\$2,811.96	\$600.00	

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Cudal Boree Lodge - Main Apartments</b>			<b>\$18,308.79</b>	<b>\$21,016.72</b>	<b>\$1,047.72</b>
Fixtures & Fittings				\$7,825.71	\$1,047.72
Internal Finishes			\$8,511.79	\$6,591.01	
Services			\$9,797.00	\$6,600.00	
<b>Cudal Caravan Park - Amenities</b>	<b>\$9,070.07</b>		<b>\$7,752.56</b>	<b>\$3,499.29</b>	<b>\$1,309.65</b>
Fixtures & Fittings	\$7,523.47		\$7,000.00	\$3,499.29	\$1,309.65
Internal Finishes	\$1,048.60		\$752.56		
Superstructure / External Fabric	\$498.00				
<b>Cudal Corden's Store - Building</b>	<b>\$129,174.10</b>		<b>\$10,769.68</b>	<b>\$14,102.40</b>	<b>\$261.93</b>
Fixtures & Fittings				\$4,909.06	\$261.93
Internal Finishes	\$68,424.42		\$4,636.08	\$8,608.90	
Services	\$2,449.25		\$6,133.60		
Superstructure / External Fabric	\$58,300.43			\$584.44	
<b>Cudal Council Chambers &amp; Office - Building</b>	<b>\$188,044.26</b>		<b>\$13,534.95</b>	<b>\$27,478.85</b>	
Fixtures & Fittings	\$2,525.55				
Internal Finishes	\$129,749.84		\$6,187.20	\$11,678.85	
Services			\$7,347.75	\$15,800.00	
Superstructure / External Fabric	\$55,768.87				
<b>Cudal Depot - Builders Workshop</b>	<b>\$10,000.00</b>			<b>\$650.00</b>	
Services	\$10,000.00			\$650.00	
<b>Cudal Depot - Lunchroom and Amenities</b>	<b>\$721.88</b>		<b>\$2,449.25</b>	<b>\$6,922.39</b>	<b>\$1,608.98</b>
Fixtures & Fittings	\$433.04			\$6,922.39	\$1,608.98
Services			\$2,449.25		
Superstructure / External Fabric	\$288.84				
<b>Cudal Depot - Main Workshop</b>	<b>\$20,148.84</b>				
Fixtures & Fittings	\$407.49				
Internal Finishes	\$19,741.35				
<b>Cudal Depot - Office</b>	<b>\$22,251.23</b>		<b>\$4,898.50</b>		<b>\$1,347.05</b>
Fixtures & Fittings					\$1,347.05
Internal Finishes	\$21,683.96				
Services			\$4,898.50		
Superstructure / External Fabric	\$567.27				
<b>Cudal Depot - Store</b>	<b>\$8,053.83</b>			<b>\$10,000.00</b>	
Internal Finishes	\$8,053.83				
Services				\$10,000.00	
<b>Cudal Doctor's Residence - Building</b>			<b>\$22,733.94</b>	<b>\$21,189.36</b>	<b>\$261.93</b>

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Fixtures & Fittings					\$261.93
Internal Finishes			\$14,663.95	\$15,989.36	
Services			\$3,062.61	\$5,200.00	
Superstructure / External Fabric			\$5,007.37		
<b>Cudal Doctor's Residence - Garage</b>			<b>\$670.41</b>	<b>\$600.00</b>	
Services				\$600.00	
Superstructure / External Fabric			\$670.41		
<b>Cudal Memorial Hall - Hall</b>	<b>\$91,879.52</b>		<b>\$4,261.10</b>	<b>\$33,208.97</b>	<b>\$12,242.95</b>
Fixtures & Fittings				\$24,608.97	\$11,562.19
Internal Finishes	\$63,030.94		\$2,114.34		
Services			\$2,146.76	\$8,600.00	\$680.76
Superstructure / External Fabric	\$28,848.58				
<b>Cudal Memorial Park - Amenities</b>					<b>\$785.79</b>
Fixtures & Fittings					\$785.79
<b>Cudal Preschool - Building</b>	<b>\$25,601.01</b>		<b>\$764.15</b>	<b>\$3,774.15</b>	<b>\$12,261.93</b>
Fixtures & Fittings				\$100.00	\$261.93
Internal Finishes	\$25,601.01		\$457.47	\$674.15	
Services			\$306.68	\$3,000.00	\$12,000.00
<b>Cudal Recreation Ground (Dean Park) - Clubhouse</b>			<b>\$1,371.59</b>	<b>\$6,033.10</b>	<b>\$9,024.99</b>
Fixtures & Fittings				\$5,433.10	\$8,344.23
Internal Finishes			\$371.59		
Services			\$1,000.00	\$600.00	\$680.76
<b>Cudal RFS - Fire Shed</b>	<b>\$52,409.25</b>				
(blank)	\$52,409.25				
<b>Cudal Showground - Amenities</b>	<b>\$65,049.73</b>				
Fixtures & Fittings	\$25,054.68				
Internal Finishes	\$524.30				
Services	\$20,226.92				
Substructure	\$1,942.78				
Superstructure / External Fabric	\$17,301.05				
<b>Cudal Showground - Luncheon Pavilion</b>			<b>\$18.37</b>	<b>\$28,704.53</b>	<b>\$37,348.05</b>
Fixtures & Fittings				\$23,454.53	\$36,894.21
Internal Finishes			\$18.37		
Services				\$5,250.00	\$453.84
<b>Cudal Showground - Storage Shed</b>	<b>\$462.14</b>				
Superstructure / External Fabric	\$462.14				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Cudal Tennis Courts - Clubhouse</b>				<b>\$4,285.12</b>	
Internal Finishes				\$3,085.12	
Services				\$1,200.00	
<b>Cudal Tennis Courts - Female Toilet</b>	<b>\$20,400.00</b>				
Services	\$20,400.00				
<b>Cudal Tennis Courts - Male Toilet</b>	<b>\$20,400.00</b>				
Services	\$20,400.00				
<b>Cudal Tennis Courts - Storage Shed</b>	<b>\$7,121.23</b>				
Substructure	\$502.91				
Superstructure / External Fabric	\$6,618.33				
<b>Cumnock Community Centre - Hall</b>	<b>\$211.82</b>		<b>\$11,810.13</b>	<b>\$15,039.81</b>	<b>\$261.93</b>
Fixtures & Fittings			\$613.36	\$5,217.14	\$261.93
Internal Finishes	\$211.82		\$10,797.54	\$8,822.67	
Services			\$306.68	\$1,000.00	
Superstructure / External Fabric			\$92.55		
<b>Cumnock Crossroads - Hall</b>	<b>\$8,624.13</b>				
Fixtures & Fittings	\$3,502.10				
Superstructure / External Fabric	\$5,122.03				
<b>Cumnock Depot - Workshop</b>	<b>\$3,268.01</b>		<b>\$1,335.05</b>		
Internal Finishes	\$3,268.01		\$1,335.05		
<b>Cumnock Pool - Amenities and Kiosk</b>					<b>\$226.92</b>
Services					\$226.92
<b>Cumnock Pool - Plant Shed</b>	<b>\$34,044.16</b>				
Internal Finishes	\$3,511.77				
Services	\$20,200.00				
Substructure	\$1,686.83				
Superstructure / External Fabric	\$8,645.56				
<b>Cumnock Preschool - Building</b>	<b>\$22,128.21</b>		<b>\$11,792.22</b>	<b>\$4,808.57</b>	<b>\$226.92</b>
Fixtures & Fittings				\$2,608.57	
Internal Finishes			\$1,995.22		
Services			\$9,797.00	\$2,200.00	\$226.92
Substructure	\$14,620.26				
Superstructure / External Fabric	\$7,507.96				
<b>Cumnock Recreation Ground - Amenities and Kiosk</b>	<b>\$1,805.62</b>		<b>\$1,148.13</b>	<b>\$10,575.24</b>	<b>\$907.68</b>
Fixtures & Fittings				\$9,275.24	
Internal Finishes	\$375.36		\$1,148.13		

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Services				\$1,300.00	\$907.68
Superstructure / External Fabric	\$1,430.26				
<b>Cumnock RFS - Fire Shed</b>	<b>\$2,084.60</b>			<b>\$7,697.76</b>	
Internal Finishes				\$4,297.76	
Services				\$3,400.00	
Superstructure / External Fabric	\$2,084.60				
<b>Cumnock Showground - Amenities</b>	<b>\$13,505.21</b>		<b>\$1,713.11</b>	<b>\$2,000.00</b>	
Fixtures & Fittings	\$12,706.03				
Internal Finishes	\$603.64		\$1,713.11		
Services				\$2,000.00	
Superstructure / External Fabric	\$195.54				
<b>Cumnock Showground - Amenities2</b>	<b>\$58,163.19</b>			<b>\$400.00</b>	
Fixtures & Fittings	\$26,209.89				
Internal Finishes	\$12,509.44				
Services	\$10,000.00			\$400.00	
Substructure	\$3,084.80				
Superstructure / External Fabric	\$6,359.06				
<b>Cumnock Showground - Demountable</b>			<b>\$2,449.25</b>	<b>\$1,492.76</b>	
Internal Finishes				\$1,492.76	
Services			\$2,449.25		
<b>Cumnock Showground - Main Pavilion</b>	<b>\$11,173.24</b>		<b>\$3,942.49</b>	<b>\$15,998.08</b>	<b>\$42,455.00</b>
Fixtures & Fittings				\$10,434.28	\$13,655.00
Internal Finishes			\$2,135.81	\$2,513.80	
Services	\$10,000.00		\$1,806.68	\$3,050.00	\$28,800.00
Superstructure / External Fabric	\$1,173.24				
<b>Eugowra Doctors Surgery - Building</b>	<b>\$782.16</b>		<b>\$14,580.69</b>	<b>\$24,057.48</b>	<b>\$261.93</b>
Fixtures & Fittings				\$2,638.83	\$261.93
Internal Finishes			\$12,131.44	\$15,618.65	
Services			\$2,449.25	\$5,800.00	
Superstructure / External Fabric	\$782.16				
<b>Eugowra Memorial Park - Amenities</b>	<b>\$1,266.13</b>			<b>\$1,000.00</b>	<b>\$226.92</b>
Internal Finishes	\$1,048.60				
Services				\$1,000.00	\$226.92
Superstructure / External Fabric	\$217.53				
<b>Eugowra Museum - Building</b>	<b>\$3,656.53</b>		<b>\$6,943.95</b>	<b>\$7,273.81</b>	
Internal Finishes	\$1,207.28		\$6,943.95	\$7,273.81	

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Services	\$2,449.25				
<b>Eugowra Pioneer Park - Amenities</b>					<b>\$488.85</b>
Fixtures & Fittings					\$261.93
Services					\$226.92
<b>Eugowra Pool - Amenities and Kiosk</b>	<b>\$42,525.68</b>		<b>\$5,402.34</b>	<b>\$1,912.63</b>	
Fixtures & Fittings	\$11,997.67				
Internal Finishes	\$1,974.26		\$5,402.34	\$1,912.63	
Services	\$21,680.76				
Superstructure / External Fabric	\$6,872.99				
<b>Eugowra Preschool - Building</b>	<b>\$30,441.39</b>		<b>\$22,657.23</b>	<b>\$42,823.00</b>	<b>\$785.79</b>
Fixtures & Fittings				\$8,048.57	\$785.79
Internal Finishes	\$30,441.39		\$10,242.98	\$29,224.43	
Services			\$11,943.76	\$5,550.00	
Superstructure / External Fabric			\$470.49		
<b>Eugowra RFS - Fire Shed</b>	<b>\$132,000.00</b>				
(blank)	\$132,000.00				
<b>Eugowra Self Care Units - Building</b>			<b>\$21,208.89</b>	<b>\$11,355.63</b>	<b>\$2,217.33</b>
Fixtures & Fittings				\$921.50	\$1,309.65
Internal Finishes			\$7,149.09	\$10,234.13	
Services			\$14,059.80	\$200.00	\$907.68
<b>Eugowra Showground - Council Depot and Old Pony Club</b>	<b>\$76,177.84</b>				
Fixtures & Fittings	\$4,251.45				
Internal Finishes	\$24,325.84				
Services	\$20,400.00				
Substructure	\$7,673.86				
Superstructure / External Fabric	\$19,526.70				
<b>Eugowra Showground - Horse Stables</b>	<b>\$94,601.44</b>				
Services	\$907.68				
Substructure	\$3,741.86				
Superstructure / External Fabric	\$89,951.90				
<b>Eugowra Showground - Horse Stables2</b>					<b>\$453.84</b>
Services					\$453.84
<b>Eugowra Showground - Main Pavilion</b>	<b>\$21,150.09</b>		<b>\$1,042.64</b>	<b>\$8,641.43</b>	
Fixtures & Fittings	\$400.00				
Internal Finishes			\$1,042.64	\$8,641.43	
Services	\$20,750.09				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Lewis Ponds Tennis Courts - Clubhouse</b>	<b>\$44,201.82</b>				
Fixtures & Fittings	\$1,349.45				
Internal Finishes	\$5,363.63				
Services	\$21,700.00				
Substructure	\$2,664.21				
Superstructure / External Fabric	\$13,124.54				
<b>Lidster Tennis Courts - Amenities</b>	<b>\$28,000.00</b>				
<b>Lidster Tennis Courts - Clubhouse</b>	<b>\$50,000.00</b>				
<b>Manildra Depot - Main Workshop</b>	<b>\$10,716.33</b>			<b>\$200.00</b>	
Internal Finishes	\$262.15				
Services	\$10,000.00			\$200.00	
Superstructure / External Fabric	\$454.18				
<b>Manildra Pool - Amenities and Kiosk</b>	<b>\$2,088.90</b>		<b>\$2,381.45</b>	<b>\$1,400.00</b>	<b>\$226.92</b>
Internal Finishes	\$2,088.90		\$1,381.45		
Services			\$1,000.00	\$1,400.00	\$226.92
<b>Manildra Recreation Ground - Amenities2</b>	<b>\$29,772.72</b>				
Fixtures & Fittings	\$2,137.24				
Internal Finishes	\$3,513.82				
Services	\$20,200.00				
Substructure	\$616.16				
Superstructure / External Fabric	\$3,305.50				
<b>Manildra Recreation Ground - Bar</b>	<b>\$2,489.80</b>		<b>\$2,014.18</b>		
Internal Finishes			\$2,014.18		
Superstructure / External Fabric	\$2,489.80				
<b>Manildra Recreation Ground - Changerooms</b>	<b>\$5,886.23</b>		<b>\$5,955.08</b>	<b>\$200.00</b>	
Fixtures & Fittings	\$5,886.23				
Internal Finishes			\$5,618.36		
Services				\$200.00	
Superstructure / External Fabric			\$336.72		
<b>Manildra Recreation Ground - Grandstand</b>			<b>\$5,440.65</b>	<b>\$4,413.76</b>	<b>\$170,093.59</b>
Fixtures & Fittings					\$169,866.67
Internal Finishes			\$3,940.65	\$2,413.76	
Services			\$1,500.00	\$2,000.00	\$226.92
<b>Manildra Recreation Ground - Tennis Clubhouse</b>	<b>\$39,151.75</b>				
Fixtures & Fittings	\$3,416.05				
Internal Finishes	\$4,447.96				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Services	\$21,050.00				
Substructure	\$3,213.51				
Superstructure / External Fabric	\$7,024.23				
<b>Manildra Soldiers Memorial Hall - Hall</b>	<b>\$93,891.57</b>		<b>\$9,612.95</b>	<b>\$17,268.44</b>	<b>\$261.93</b>
Fixtures & Fittings					\$261.93
Internal Finishes	\$86,827.31		\$5,936.98	\$13,468.44	
Services			\$3,675.97	\$3,800.00	
Superstructure / External Fabric	\$7,064.26				
<b>Molong Caravan Park - Amenities</b>	<b>\$25,624.14</b>		<b>\$9,967.34</b>	<b>\$8,379.20</b>	<b>\$1,012.71</b>
Fixtures & Fittings			\$9,000.00	\$7,179.20	\$785.79
Internal Finishes	\$21,630.85		\$967.34		
Services				\$1,200.00	\$226.92
Superstructure / External Fabric	\$3,993.29				
<b>Molong Caravan Park - Cottage1</b>	<b>\$3,872.14</b>		<b>\$2,755.65</b>	<b>\$6,265.62</b>	
Fixtures & Fittings				\$3,722.39	
Internal Finishes	\$2,700.24		\$1,622.96	\$1,343.23	
Services				\$1,200.00	
Superstructure / External Fabric	\$1,171.90		\$1,132.69		
<b>Molong Caravan Park - Cottage2</b>	<b>\$6,238.66</b>		<b>\$1,947.63</b>	<b>\$3,383.37</b>	<b>\$261.93</b>
Fixtures & Fittings	\$4,623.60				\$261.93
Internal Finishes			\$1,238.35	\$3,383.37	
Superstructure / External Fabric	\$1,615.06		\$709.27		
<b>Molong Caravan Park - Cottage3</b>	<b>\$6,238.66</b>		<b>\$1,947.63</b>	<b>\$3,383.37</b>	<b>\$261.93</b>
Fixtures & Fittings	\$4,623.60				\$261.93
Internal Finishes			\$1,238.35	\$3,383.37	
Superstructure / External Fabric	\$1,615.06		\$709.27		
<b>Molong Caravan Park - Office and Caretakers Cottage</b>	<b>\$6,607.50</b>		<b>\$1,505.24</b>		
Fixtures & Fittings	\$6,607.50				
Superstructure / External Fabric			\$1,505.24		
<b>Molong Community Hall - Hall</b>	<b>\$716,077.35</b>				<b>\$226.92</b>
Fixtures & Fittings	\$33,144.75				
Internal Finishes	\$221,788.83				
Services	\$44,660.36				\$226.92
Substructure	\$69,328.07				
Superstructure / External Fabric	\$347,155.35				
<b>Molong Connelly's Store - Building</b>	<b>\$95,081.41</b>				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Fixtures & Fittings	\$14,699.10				
Internal Finishes	\$33,726.97				
Services	\$21,026.92				
Substructure	\$7,187.17				
Superstructure / External Fabric	\$18,441.25				
<b>Molong Council Chambers &amp; Office - Building</b>	<b>\$105,816.24</b>		<b>\$52,385.43</b>	<b>\$67,797.68</b>	<b>\$27,159.21</b>
Fixtures & Fittings				\$7,000.00	\$26,611.01
Internal Finishes	\$26,116.43		\$42,588.43	\$46,107.94	
Services			\$9,797.00	\$13,300.00	\$548.20
Superstructure / External Fabric	\$79,699.81			\$1,389.74	
<b>Molong Depot - Demountable</b>				<b>\$6,546.20</b>	
Internal Finishes				\$5,246.20	
Services				\$1,300.00	
<b>Molong Depot - Lunchroom and Amenities</b>	<b>\$21,501.81</b>		<b>\$2,449.25</b>	<b>\$9,570.60</b>	<b>\$715.77</b>
Fixtures & Fittings				\$9,570.60	\$261.93
Internal Finishes	\$4,427.39				
Services	\$12,256.49		\$2,449.25		\$453.84
Superstructure / External Fabric	\$4,817.93				
<b>Molong Depot - Main Workshop</b>			<b>\$1,613.36</b>	<b>\$2,000.00</b>	
Fixtures & Fittings			\$613.36		
Services			\$1,000.00	\$2,000.00	
<b>Molong Depot - Store</b>	<b>\$17,066.20</b>		<b>\$1,211.90</b>	<b>\$6,356.10</b>	
Internal Finishes	\$17,066.20		\$1,211.90	\$6,356.10	
<b>Molong Doctor's Surgery - Building</b>	<b>\$13,588.86</b>				
Superstructure / External Fabric	\$13,588.86				
<b>Molong Hunter Caldwell Park - Clubhouse</b>	<b>\$80,988.24</b>				
Fixtures & Fittings	\$6,138.78				
Internal Finishes	\$22,849.14				
Services	\$21,026.92				
Substructure	\$6,890.02				
Superstructure / External Fabric	\$24,083.39				
<b>Molong Pool - Plant Shed</b>	<b>\$46,689.77</b>				
Internal Finishes	\$5,241.74				
Services	\$22,376.92				
Substructure	\$1,865.44				
Superstructure / External Fabric	\$17,205.67				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Molong Pool - Storage Shed</b>	<b>\$20,555.19</b>				
Internal Finishes	\$3,464.58				
Services	\$2,200.00				
Substructure	\$2,143.72				
Superstructure / External Fabric	\$12,746.89				
<b>Molong Public Toilets - Building</b>			<b>\$1,699.04</b>	<b>\$904.30</b>	<b>\$523.86</b>
Fixtures & Fittings				\$504.30	\$523.86
Internal Finishes			\$1,699.04		
Services				\$400.00	
<b>Molong Quarry - Grit Shed (Mill Feed Shed)</b>	<b>\$382,000.00</b>				
<b>Molong Quarry - Site Office</b>				<b>\$54,000.00</b>	
<b>Molong Quarry - Store Shed No.2 (Dry Lime Premix)</b>	<b>\$150,000.00</b>				
<b>Molong Quarry - Store Shed No.3 (Feed House Lime)</b>	<b>\$153,000.00</b>				
<b>Molong Quarry - Substation Shed</b>			<b>\$5,000.00</b>		
<b>Molong Recreation Ground (Dr Ross Memorial Park) - Amenities</b>					<b>\$523.86</b>
Fixtures & Fittings					\$523.86
<b>Molong Recreation Ground (Dr Ross Memorial Park) - Amenities and Kiosk</b>	<b>\$3,664.32</b>		<b>\$4,590.32</b>	<b>\$24,200.00</b>	<b>\$523.86</b>
Fixtures & Fittings				\$23,600.00	\$523.86
Internal Finishes	\$1,135.28				
Services				\$600.00	
Superstructure / External Fabric	\$2,529.04		\$4,590.32		
<b>Molong Recreation Ground (Dr Ross Memorial Park) - Community Church</b>	<b>\$7,674.36</b>		<b>\$7,915.06</b>	<b>\$15,705.01</b>	
Fixtures & Fittings				\$4,208.57	
Internal Finishes	\$4,829.12		\$6,995.02	\$8,996.44	
Services			\$920.04	\$2,500.00	
Superstructure / External Fabric	\$2,845.24				
<b>Molong RFS &amp; SES Shed - Building</b>	<b>\$18,226.77</b>		<b>\$8,450.81</b>	<b>\$5,906.40</b>	
Internal Finishes	\$212.52		\$6,837.45	\$3,506.40	
Services			\$1,613.36	\$2,400.00	
Superstructure / External Fabric	\$18,014.25				
<b>Molong Rotary Park - Amenities</b>	<b>\$28,321.35</b>				
Fixtures & Fittings	\$654.28				
Internal Finishes	\$4,127.70				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Services	\$10,400.00				
Substructure	\$2,081.67				
Superstructure / External Fabric	\$11,057.70				
<b>Molong Showground - Amenities</b>	<b>\$106,630.80</b>				
Fixtures & Fittings	\$34,458.68				
Internal Finishes	\$8,253.91				
Services	\$22,053.84				
Substructure	\$4,404.67				
Superstructure / External Fabric	\$37,459.69				
<b>Molong Showground - Carport</b>	<b>\$31,220.08</b>				
Fixtures & Fittings	\$7,425.60				
Superstructure / External Fabric	\$23,794.48				
<b>Molong Showground - Luncheon Pavilion</b>	<b>\$150,999.84</b>				
Fixtures & Fittings	\$14,996.24				
Internal Finishes	\$45,177.40				
Services	\$26,960.33				
Substructure	\$15,808.12				
Superstructure / External Fabric	\$48,057.75				
<b>Molong Showground - Main Pavilion</b>	<b>\$192,753.39</b>				
Fixtures & Fittings	\$21,347.05				
Internal Finishes	\$50,442.67				
Services	\$36,826.92				
Substructure	\$19,749.05				
Superstructure / External Fabric	\$64,387.71				
<b>Molong Showground - Poultry</b>	<b>\$53,352.28</b>				
Fixtures & Fittings	\$666.67				
Internal Finishes	\$926.08				
Services	\$21,800.00				
Superstructure / External Fabric	\$29,959.53				
<b>Molong STP - Office</b>			<b>\$4,563.59</b>	<b>\$600.00</b>	
Internal Finishes			\$2,114.34		
Services			\$2,449.25	\$600.00	
<b>Molong Walawin Health Centre &amp; Daycare - Building</b>	<b>\$2,710.03</b>		<b>\$37,642.80</b>	<b>\$28,370.08</b>	
Internal Finishes	\$2,710.03		\$21,689.56	\$28,370.08	
Superstructure / External Fabric			\$15,953.23		
<b>Molong Waratah Cottage - Building</b>	<b>\$180,176.39</b>				

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
Fixtures & Fittings	\$16,292.05				
Internal Finishes	\$77,012.61				
Services	\$27,105.74				
Substructure	\$8,765.44				
Superstructure / External Fabric	\$51,000.55				
<b>Molong Water Filtration Plant - Office</b>	<b>\$14,828.59</b>		<b>\$2,489.81</b>		
Fixtures & Fittings	\$2,413.57				
Internal Finishes	\$4,763.35		\$1,076.04		
Superstructure / External Fabric	\$7,651.67		\$1,413.78		
<b>Orange Depot - Garage</b>	<b>\$2,669.28</b>				
Superstructure / External Fabric	\$2,669.28				
<b>Orange Depot - Lunchroom and Amenities</b>	<b>\$14,352.79</b>			<b>\$8,506.69</b>	<b>\$261.93</b>
Fixtures & Fittings				\$7,506.69	\$261.93
Internal Finishes	\$11,616.98				
Services				\$1,000.00	
Superstructure / External Fabric	\$2,735.81				
<b>Orange Depot - Workshop</b>			<b>\$3,399.59</b>	<b>\$11,224.18</b>	
Fixtures & Fittings				\$160.00	
Internal Finishes			\$2,899.59	\$564.18	
Services			\$500.00	\$10,500.00	
<b>Reedy Creek Tennis Courts - Amenities</b>					<b>\$977.70</b>
Fixtures & Fittings					\$523.86
Services					\$453.84
<b>Reedy Creek Tennis Courts - Clubhouse</b>	<b>\$17,945.31</b>			<b>\$4,041.15</b>	
Fixtures & Fittings	\$494.10			\$4,041.15	
Internal Finishes	\$2,676.71				
Services	\$14,400.00				
Superstructure / External Fabric	\$374.50				
<b>Yeoval Community Hall - Hall</b>	<b>\$229,396.43</b>		<b>\$710.42</b>	<b>\$4,600.00</b>	
Internal Finishes	\$194,519.92		\$710.42		
Services				\$4,600.00	
Superstructure / External Fabric	\$34,876.51				
<b>Yeoval Depot &amp; Yeoval RFS - Building</b>			<b>\$2,121.16</b>	<b>\$2,600.00</b>	<b>\$261.93</b>
Fixtures & Fittings					\$261.93
Internal Finishes			\$2,121.16		
Services				\$2,600.00	

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**Building Asset Management Plan**

Property	2016/17	2017/18	2018/19	2019/20	2020/21
<b>Yeoval O'Hallorans Cottage - Cottage</b>	<b>\$113,676.91</b>				
Fixtures & Fittings	\$5,267.00				
Internal Finishes	\$42,664.31				
Services	\$6,400.00				
Substructure	\$15,096.10				
Superstructure / External Fabric	\$44,249.51				
<b>Yeoval Pool - Chlorine Shed</b>				<b>\$400.00</b>	
Services				\$400.00	
<b>Yeoval Recreation Ground - Old Toilet Blocks</b>	<b>\$73,000.00</b>				
<b>Yeoval Showground - Amenities</b>	<b>\$12,034.83</b>				
Fixtures & Fittings	\$261.93				
Internal Finishes	\$1,572.90				
Services	\$10,200.00				
<b>Yeoval Showground - Craft Pavilion</b>	<b>\$18,482.92</b>				
Superstructure / External Fabric	\$18,482.92				
<b>Yeoval Showground - Mens Shed</b>	<b>\$23,316.77</b>				<b>\$13,600.00</b>
Fixtures & Fittings					\$13,600.00
Superstructure / External Fabric	\$23,316.77				
<b>Yeoval Showground - Poultry</b>	<b>\$39,307.54</b>				
Superstructure / External Fabric	\$39,307.54				
<b>Yeoval Showground - Stables</b>	<b>\$28,566.50</b>				
Superstructure / External Fabric	\$28,566.50				
<b>TOTAL</b>	<b>\$6,301,086.68</b>		<b>\$453,475.05</b>	<b>\$770,797.60</b>	<b>\$375,296.98</b>

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**Building Asset Management Plan**

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**16. Appendix C: Upgrade / New Capital Works Program**

Program for Upgrade / New Capital Works will be included in future revisions of this asset management plan.

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## Building Asset Management Plan

## 17. Appendix D: 20 Year Financial Plan (2016 \$,000)

Year	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	Average
<b>Income</b>																					
Discretionary Fees	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679	679
Commission & Agency Fees	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128	128
Other Revenues	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108
Grants & Contributions	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603	603
Extra Funds Required	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295	295
Sub-Total	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813	1813
<b>Renewals</b>																					
Internal Finishes	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140	140
Services	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3
Fixtures & Fittings	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116	116
Substructure	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24
Superstructure	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6
External Fabric	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33
Roof	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23	23
Other	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Sub-Total	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345	345
<b>Maintenance</b>																					
Service Contracts	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274
Cleaning	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82	82
Salaries	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74	74
Materials & Consumables	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56	56
Overhead Allocations	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49	49
Wages OnCost	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14	14
Plant Running Costs	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36	36
Sub-Total	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585	585
<b>Operations</b>																					
Light, Power & Heating	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190	190
Insurances	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170	170
Water Rates Expenses	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151	151
Rates Expenses	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57
Salaries	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65	65
Overhead Allocations	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48
Inspections	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29
Telephone - Landline	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Internet	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57	57
Wages OnCost	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35	35
Plant Running Costs	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4
Rent Expense	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10
Sub-Total	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882	882

**Building Asset Management Plan**

Upgrade / Expansion																				
TBD																				
Sub-Total																				
Total Expenditure	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813	1,813
Rolling Backlog	4,617	4,273	4,378	4,751	4,783	5,354	6,295	6,691	6,634	7,438	10,730	10,803	10,586	10,412	10,468	11,590	11,239	13,249	13,085	12,741
																				637