
CABONNE SHIRE COUNCIL

LONG TERM FINANCIAL PLAN (LTFP)

2017/18 – 2026/27



CABONNE LONG TERM FINANCIAL PLAN

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1 INTRODUCTION

1.1 Structure

The Long Term Financial Plan (LTFP) is structured into six main sections.

- Section 1:** Provides a brief introduction to the plan and the objectives it aims to meet.
- Section 2:** Planning Assumptions. This section details the financial assumptions made in developing the LTFP.
- Section 3:** Base Model using planning assumptions for Council's General fund, water fund and sewer funds.
- Section 4:** Revenue Forecasts. This section details the Council's major sources of revenue and the assumptions used in the forecast figures.
- Section 5:** Expenditure Forecasts. This section details the Council's major areas of expenditure and the assumptions used in the forecast figures including asset management.
- Section 6:** Sensitivity Analysis and Financial Modelling. This section details the impact of various scenarios on Council's plans.
- Section 7:** Appendices. Including Income Statement, Balance Sheet, Cash Flow and Statement of Changes in Equity.

1.2 Objectives

The LTFP is a requirement under the Integrated Planning and Reporting framework for NSW Local Government. Council's LTFP provides a framework to assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan.

The LTFP provides a framework within which, Cabonne Council can appraise its income capacity to meet the Community's expected level of service. The Plan will also endeavour to:

- establish greater transparency and accountability of Council to the community;
- provide an opportunity for early identification of financial issues and any likely impacts in the longer term;
- provide a mechanism to
- solve financial problems as a whole
- see how various plans fit together
- understand the impact of some decisions on other plans or strategies;
- provide a means of measuring Council's success in implementing strategies; and,
- confirm that Council can remain financially sustainable in the longer term.

1.3 Timeframes

The Office of Local Government has set the minimum timeframe of ten years. In this report Cabonne Council's LTFP covers the time period from 2017/2018 to 2026/2027.

2 PLANNING ASSUMPTIONS

A LTFP is dependent on a number of planning assumptions. In preparing a LTFP Council considered a range of matters and made appropriate assumptions. These assumptions were used to model and formulate the plan, test a range of scenarios and have ultimately formed the basis of the agreed plan.

Some of the key variables reviewed as part of the setup of the LTFP include:

- Consumer Price Index (CPI): See table at 2.1
- Salaries and Employee Costs: See table at 2.1
- Investment Income: See table at 2.1
- Rate Pegging: See table at 2.1
- Sewer Charges: See table at 2.1
- Water Charges: See table at 2.1
- Waste Charges: See table at 2.1
- Fees and Charges: See table at 2.1
- Service Levels: Refer to Cabonne Council Community Strategic Plan (CSP).
- Population Growth: Given the uncertainty in population growth in regional NSW it was concluded that growth in rate revenue or in additional revenue from fees and charges given the projected size of the market was negligible. Also, any increase in revenue maybe offset against any increase in costs servicing a greater population base. As a result, the LTFP has been prepared on the assumption of a constant population base.
- Economic Growth: As per above, due to uncertainties in economic growth rates in regional NSW the LTFP has been prepared on the assumption of a constant economic growth rate.

2.1 Summary of Key Assumptions and Indices

Assumption/Variable	Calculation Basis	Planned %
Consumer Price Index (CPI)	Anticipated General Increase	3.00%
Salaries and Employee On costs	Estimate (2.8% Award Increase plus 0.75% performance variation factor)	3.00%
Interest Rate Income	90 Day BBSW + 1.5%	3.00%
Rate Pegging (General Rates Income)	Anticipated General Increase	3.00%
Water Charges Income	Anticipated General Increase	10.00%
Sewer Charges Income	Anticipated General Increase	10.00%

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Waste Charges Income	Anticipated General Increase	3.00%
Fees and Charges Income	Anticipated General Increase	3.00%

3 BASE MODEL

3.1 General Fund

Council's General Fund base model has been derived from using the key assumptions and indices shown in the table above. No other significant changes have been identified throughout the ten year plan. General Funds financial sustainability shows a positive result maintaining operating surpluses, positive investment strategy leading to a sound and robust financial future.

3.2 Sewer Fund

Council's Sewer Fund base model has been derived from using the key assumptions and indices shown in the table above. Annual charges has been increased by 10% in the 2017/18 year, however, have been reduced in the 2018/19 year to 7.5%, in the 2019/20 year to 5% and the remainder years is set at 3% to realign with key assumptions. The decreases made over a 3 year period still show a positive operating result over the life of the plan, giving the sewer fund a sound and robust financial future.

3.3 Water Fund

Council's Water Fund base model has been derived from using the key assumptions and indices shown in the table above. Annual charges has been increased by 10% in the 2017/18 year, however, have been reduced in the 2018/19 year to 7.5%, in the 2019/20 year to 5% and the remainder years is set at 3% to realign with key assumptions. The decreases made over a 3 year period still show a positive operating result over the life of the plan, giving the water fund a sound and robust financial future.

4 REVENUE FORECASTS

The major sources of revenue for councils are:

1. Rates and Annual Charges
2. User Charges and Fees
3. Grants & Contributions
4. Investment Revenue
5. Borrowings
6. Other Revenues

4.1 Rates and Annual Charges

The major component of a Councils' income is produced via the levying of rates. Cabonne Council is proactive and determined to produce a fair balance between rates levied on the shire's population and the level of services that can be provided. The limitation on rates income is set by the Independent Pricing and Regulatory Tribunal. This limitation is known as Rate Pegging and involves a percentage cap on the income raised from ordinary and special rates from one year to another.

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Section 492 of the Local Government Act 1993 provides two types of rates: Ordinary rates and Special rates.

4.1.1 Ordinary Rates

By virtue of section 494 of the Act, Council is required to make and levy an ordinary rate for each year on all rateable land in its area. This is a mandatory requirement. Land is rated based upon the use of that land or the zoned use of that land. There are four main rating categories, within which Council can create additional sub-categories. The four broad categories provided by Section 493 of the Act are:

- Farmland
- Residential
- Business
- Mining

All rateable land is classed within one of the four categories unless it is deemed non-rateable, such as a church or school or similar institution.

4.1.2 Special Rates

Council has discretion to levy special rates. Special rates must be made pursuant to section 495 of the Local Government Act 1993 but may be levied under either section 495 or the provisions of Division 2 of Part 5 of Chapter 15 of the act. In the former instance, the special rates may be levied for works or services provided or proposed to be provided by Council (e.g. town improvement works benefiting a specific locality, tourism promotion benefiting a particular ratepayer sector) or for other specific purposes. It is important to note that these rates will usually apply to specific rating categories or specific rating areas. Special rates are also capable of application across all ratepayers. For example, all ratepayers in a Council area could be made subject to a special rate, intended to finance a project that will benefit the whole of the Council area. Special rates can also be raised to fund sewer, water supply and waste management projects.

4.1.3 Rate Pegging

Rate pegging is a term that is commonly associated with section 506 and 509 of the Local Government Act 1993. Rate pegging has been set for the 2017/2018 year at 1.5% and estimated at 3.0% for future years. This term refers to the practice of limiting the amount of revenue a council can raise from ordinary and special rates by setting a limit on the increase of these rates from previous years. It is important to note that this limit (in the form of a percentage cap) does not apply to an individual's rate levy but rather the total rate levies raised from ordinary and special rates. The Independent Pricing and Regulatory Tribunal advises Councils of the allowable rate pegging limit in December each year.

4.1.4 Special Rate Variation

Cabonne Council is not applying for a Special Rate Variation under section 508A of the *Local Government Act 1993*, in the initial implementation of the LTFP.

4.2 User Charges & Fees

In accordance with Sections 496, 501 and 502 of the Local Government Act 1993, Council is able to charge for the provision of sewerage, water and domestic waste services.

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4.2.1 Sewerage Charges

Council has set charges for the 2017/2018 year at 10% increase and future years at 7.5% for 2018/19 year, 5% for 2019/20 year and 3% for the remainder years. Funds are to operate and maintain sewerage services throughout the Cabonne Council area. If further information is required in regards to this matter, please refer to Council's Fees & Charges.

4.2.2 Water Charges

Council has set charges for the 2017/2018 year at 10% increase and future years at 7.5% for 2018/19 year, 5% for 2019/20 year and 3% for the remainder years. Funds are to operate and maintain water services throughout the Cabonne Council area. If further information is required in regards to this matter, please refer to Council's Fees & Charges.

4.2.3 Waste Management Charges

The Local Government Act 1993 requires that Domestic Waste Management Charges must reflect the actual cost of providing those services. The service is provided to the residents of Cabonne, within the designated scavenging areas and also specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

The Domestic Waste Strategy is supported by a reasonable cost calculation, which determines the annual charges. The forecast increase in the charges has been set in accordance with the strategy.

4.2.4 Statutory Charges

Council has no discretion to determine the amount of a fee for service when the amount is fixed by regulation or by another authority. Examples of statutory fees include development assessment fees and planning certificates.

The majority of statutory charges do not increase annually in line with CPI, however for the purposes of financial modelling these fees are assumed to increase in line with CPI over the long term.

4.2.5 Other Fees

User fees and charges include office fees (photocopying, binding etc.), aged care fees, fees for use of Council facilities and fees for private works undertaken.

4.3 Grants & Contributions

Council relies heavily on the income from the Federal Government's Financial Assistance and the Roads to Recovery grant programs.

The Financial Assistance Grant is calculated using a formula that takes into account the population of the Local Government Areas, road lengths and a number of other demographics. Given the complexity of the formula it is difficult to calculate any potential impacts to Council if any of the inputs were to change; therefore, Council has ignored this in the creation of the long term financial plan.

Money provided under the Roads to Recovery Program is not intended to replace council spending on roads but to assist councils in their local road construction or maintenance.

4.4 Investment Revenue

Council's investment strategy is to undertake investment of surplus funds, maximising earnings from authorised investments, whilst ensuring the security of Council Funds.

Council also aims to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring significant costs due to the unanticipated sale of an investment.

Forecast returns on Council's investment portfolio are based on the forecast 1-year bank bill swap rate plus a small margin to reflect strategic investments in longer term investment products where appropriate.

4.5 Borrowings

Council is not anticipating any new borrowing over the next 10 years. Whilst this may be the case, Council certainly has capacity to obtain and repay new borrowings if required.

4.6 Other Revenue

Other revenues include a number of sources including commission and agency fees, rental of Council properties and lease income from the Molong Limestone Quarry.

Commission and agency fees are likely to continue in line with CPI over the long term, as will rental of Council properties.

5 EXPENDITURE FORECASTS

5.1 Salaries and Wages

For the purpose of projecting future salary, wage and employee leave costs to Council a percentage increase of 3.00% has been applied (see Planning Assumptions). This is to account for future Award increases and staff competency/performance increases.

Further details about Council's staffing are included in the Workforce Plan.

5.2 Materials, Contracts and Other Operating Costs

Expenditure on materials, contracts and other operating costs has been generally based on CPI. The exceptions to this are expenditures that are either

- not recurrent every year, or
- have been identified as increasing by an amount different to CPI

5.3 Asset Management

Infrastructure (assets) expenditure will progressively be mapped against maintenance and renewal programs recommended by respective asset management plans. In accordance with Council's asset management review asset maintenance has been increased by CPI with a strong focus on asset renewals as opposed to construction of new assets.

Assets should be maintained and renewed in accordance with the respective asset management plans and agreed condition intervention levels.

6 SENSITIVITY ANALYSIS AND FINANCIAL MODELLING

The LTFP is based on a number of underlying assumptions. Sensitivity analysis identifies the impact on Council's financial position of changes in these assumptions and highlights the factors most likely to affect the outcomes of the plan.

Sensitivity analysis looks at "what if" scenarios. For example, what happens to Council's financial position if salary and wages increases are 1% higher than forecast; growth is half that forecast, or investment returns are 1% less than forecast in plan.

6.1 Scenario 1

The "Scenario 1" model estimates an additional increase in General Fund's User Charges and Fees of 3%, equating to \$230,000. By Council increasing the user charges and fees above CPI, it shows that additional funds can be utilised in operating expenditure if required. As per the Base Case scenario, it shows that General fund is sustainable for the future 10 years of this model. No changes made to Water fund or Sewer fund.

6.2 Scenario 2

The "Scenario 2" model estimates a decrease in the Rates income from the projected 3% to 2.5% which may allow for variations in rate pegging. As per the Base Case scenario, it shows that General fund is sustainable for the future 10 years of this model. No changes made to Water fund or Sewer fund.

7 APPENDICES

7.1 Base Model

7.2 Scenario 1

7.3 Scenario 2

NOTE: Base Model and all scenarios include the following for all funds including a consolidated report:

- 10 year Income Statement
- 10 year Statement of Financial Position
- 10 year Cashflow Statement
- 10 year Statement of Changes in Equity

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LONG TERM FINANCIAL PLAN

BASE CASE

CONSOLIDATED

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	12,572,000	13,231,697	13,760,827	14,285,060	14,766,230	15,210,764	15,668,611	16,140,162	16,625,818	17,125,992	17,641,108	18,171,600
User Charges & Fees	10,855,000	9,872,555	8,569,884	8,867,809	9,153,350	9,432,044	9,719,242	10,015,205	10,320,199	10,634,502	10,958,399	11,292,183
Interest & Investment Revenue	1,390,000	1,221,330	1,189,833	1,225,528	1,268,422	1,315,988	1,368,627	1,437,059	1,508,911	1,584,357	1,663,575	1,746,754
Other Revenues	529,000	617,494	628,123	646,967	666,376	686,367	706,958	728,167	750,012	772,513	795,688	819,559
Grants & Contributions provided for Operating Purposes	10,515,000	12,713,449	9,221,384	9,498,025	9,782,966	10,076,455	10,378,749	10,690,111	11,010,814	11,341,139	11,681,373	12,031,814
Grants & Contributions provided for Capital Purposes	5,976,000	18,621,490	3,976,059	2,274,558	2,342,795	2,413,079	2,485,471	2,560,035	2,636,836	2,715,941	2,797,420	2,881,342
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	42,572,000	56,578,015	37,646,110	37,106,947	38,298,409	39,462,515	40,665,311	41,918,520	43,210,807	44,543,406	45,917,594	47,334,683
Expenses from Continuing Operations												
Employee Benefits & On-Costs	12,342,000	13,087,262	12,820,732	13,205,354	13,601,514	14,009,560	14,429,847	14,862,742	15,308,624	15,767,883	16,240,919	16,728,147
Borrowing Costs	182,000	171,210	173,982	145,766	133,178	119,566	111,488	101,988	91,988	81,488	70,488	25,610
Materials & Contracts	3,653,000	5,288,215	5,688,485	6,030,650	6,211,570	6,397,917	6,589,854	6,787,550	6,991,176	7,200,912	7,416,939	7,639,447
Depreciation & Amortisation	9,809,000	9,792,826	9,991,796	10,291,550	10,600,296	10,918,305	11,245,854	11,583,230	11,930,727	12,288,649	12,657,308	13,037,027
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,776,000	4,721,982	4,429,976	4,562,875	4,699,762	4,840,755	4,985,977	5,135,557	5,289,623	5,448,312	5,611,761	5,780,114
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	30,953,000	33,061,495	33,104,970	34,236,195	35,246,320	36,286,102	37,363,020	38,471,066	39,612,138	40,787,243	41,997,416	43,210,346
Operating Result from Continuing Operations	11,619,000	23,516,520	4,541,139	2,870,753	3,052,089	3,176,413	3,302,291	3,447,454	3,598,669	3,756,164	3,920,178	4,124,337
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	2,870,753	3,052,089	3,176,413	3,302,291	3,447,454	3,598,669	3,756,164	3,920,178	4,124,337
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,643,000	4,895,030	565,080	596,195	709,295	763,334	816,820	887,419	961,832	1,040,222	1,122,758	1,242,995

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	19,887,000	19,679,691	7,865,706	7,560,799	7,634,027	7,289,308	6,959,967	7,197,824	7,551,669	7,932,732	8,342,115	9,012,539
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,462,876	23,842,214	23,229,288	22,625,646	22,032,946
Receivables	4,081,000	4,720,462	5,235,689	5,494,725	5,709,913	5,874,681	6,044,587	6,219,875	6,400,716	6,587,290	6,779,778	6,978,371
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	50,355,000	50,751,315	39,486,555	39,484,843	39,794,064	39,635,541	39,498,177	39,396,933	39,334,373	39,313,202	39,336,272	39,638,176
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	936,000	517,780	540,757	553,809	564,078	572,013	580,191	588,620	597,307	606,259	615,484	624,991
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	531,456,000	554,425,592	570,115,888	572,982,059	575,934,215	579,574,936	583,324,879	587,187,320	591,165,634	595,263,297	599,483,891	603,831,102
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	553,522,000	576,017,542	591,730,815	594,610,038	597,572,464	601,221,120	604,979,241	608,850,111	612,837,111	616,943,727	621,173,545	625,530,263
TOTAL ASSETS	603,877,000	626,768,857	631,217,371	634,094,881	637,366,527	640,856,661	644,477,418	648,247,043	652,171,484	656,256,929	660,509,818	665,168,439
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,793,000	3,045,479	2,806,249	2,659,274	2,727,591	2,797,958	2,870,436	2,945,089	3,021,980	3,101,179	3,182,754	3,266,776
Borrowings	204,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,899,000	7,468,742	7,558,867	7,760,965	8,094,145	8,529,563	8,979,227	9,442,596	9,920,066	10,412,045	10,720,741	11,231,012
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,957,000	3,759,595	3,576,844	3,381,504	3,267,881	3,146,183	3,014,985	2,873,788	2,722,090	2,559,392	2,583,406	2,607,420
TOTAL LIABILITIES	11,856,000	11,228,337	11,135,711	11,142,469	11,362,026	11,675,746	11,994,212	12,316,383	12,642,156	12,971,437	13,304,147	13,838,432
Net Assets	592,021,000	615,540,520	620,081,659	622,952,412	626,004,502	629,180,915	632,483,206	635,930,660	639,529,329	643,285,492	647,205,670	651,330,008
EQUITY												
Retained Earnings	329,872,000	353,388,520	357,929,659	360,800,412	363,852,502	367,028,915	370,331,206	373,778,660	377,377,329	381,133,492	385,053,670	389,178,008
Revaluation Reserves	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000
Council Equity Interest	592,021,000	615,537,520	620,078,659	622,949,412	626,001,502	629,177,915	632,480,206	635,927,660	639,526,329	643,282,492	647,202,670	651,327,008
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	592,021,000	615,537,520	620,078,659	622,949,412	626,001,502	629,177,915	632,480,206	635,927,660	639,526,329	643,282,492	647,202,670	651,327,008

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	12,425,000	13,000,350	13,699,360	14,240,488	14,731,283	15,184,185	15,641,240	16,111,977	16,596,797	17,096,112	17,610,346	18,139,933
User Charges & Fees	12,450,000	9,582,109	8,173,966	8,755,723	9,071,630	9,375,712	9,661,114	9,955,223	10,258,305	10,570,634	10,892,494	11,224,175
Interest & Investment Revenue Received	1,403,000	1,258,113	1,255,977	1,224,864	1,267,501	1,315,084	1,367,614	1,435,846	1,507,486	1,582,703	1,661,676	1,744,593
Grants & Contributions	16,374,000	31,172,324	13,353,282	11,782,292	12,122,429	12,486,102	12,860,685	13,246,505	13,643,900	14,053,217	14,474,814	14,909,058
Bonds & Deposits Received	128,000	-	-	-	-	-	-	-	-	-	-	-
Other	754,000	1,025,151	311,177	529,277	568,827	608,108	626,334	645,105	664,439	684,352	704,862	725,987
Payments:												
Employee Benefits & On-Costs	(11,752,000)	(12,871,324)	(12,501,566)	(13,107,119)	(13,254,935)	(13,652,583)	(14,062,161)	(14,484,026)	(14,918,546)	(15,366,103)	(15,827,086)	(16,301,898)
Materials & Contracts	(4,234,000)	(5,857,659)	(5,939,584)	(5,991,735)	(6,171,928)	(6,357,086)	(6,547,799)	(6,744,233)	(6,946,560)	(7,154,957)	(7,369,605)	(7,590,694)
Borrowing Costs	(158,000)	(152,196)	(149,968)	(121,752)	(109,164)	(95,552)	(87,474)	(77,974)	(67,974)	(57,474)	(46,474)	(1,596)
Bonds & Deposits Refunded	(256,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(5,745,000)	(4,700,457)	(4,430,443)	(4,561,459)	(4,698,877)	(4,839,844)	(4,985,039)	(5,134,590)	(5,288,628)	(5,447,287)	(5,610,706)	(5,779,027)
Net Cash provided (or used in) Operating Activities	21,389,000	32,456,410	13,772,200	12,750,579	13,526,764	14,024,126	14,474,515	14,953,834	15,449,220	15,961,199	16,490,322	17,070,531
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	25,000,000	-	-	-	-	-	-	537,124	620,662	612,926	603,643	592,700
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,201,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	14,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(29,619,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(18,500,000)	(32,462,418)	(25,382,091)	(12,848,721)	(13,234,183)	(14,231,208)	(14,658,144)	(15,097,889)	(15,550,825)	(16,017,350)	(16,497,870)	(16,992,807)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(21,904,000)	(32,462,418)	(24,382,091)	(11,848,721)	(12,234,183)	(13,231,208)	(13,658,144)	(13,560,765)	(13,930,163)	(14,404,424)	(14,894,228)	(15,400,107)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(707,000)	(207,309)	(10,813,985)	695,093	1,073,227	655,281	670,659	1,237,857	1,353,845	1,381,064	1,409,382	1,670,424
plus: Cash, Cash Equivalents & Investments - beginning of year	20,594,000	19,887,000	19,679,691	8,865,706	9,560,799	10,634,027	11,289,308	11,959,967	13,197,824	14,551,669	15,932,732	17,342,115
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,560,799	10,634,027	11,289,308	11,959,967	13,197,824	14,551,669	15,932,732	17,342,115	19,012,539
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,560,799	10,634,027	11,289,308	11,959,967	13,197,824	14,551,669	15,932,732	17,342,115	19,012,539
Investments - end of the year	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,462,876	23,842,214	23,229,288	22,625,646	22,032,946
Cash, Cash Equivalents & Investments - end of the year	44,887,000	44,679,691	33,865,706	34,560,799	35,634,027	36,289,308	36,959,967	37,660,700	38,393,883	39,162,021	39,967,760	41,045,485
Representing:												
- External Restrictions	11,674,000	11,706,606	10,394,581	10,926,552	10,085,774	10,135,458	12,631,534	13,317,008	14,160,779	15,180,497	17,195,627	18,059,211
- Internal Restrictions	30,127,000	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	3,086,000	9,498,666	10,508,646	10,324,726	12,238,732	12,844,329	11,018,912	11,034,171	10,923,583	10,672,003	9,462,612	9,676,753
	44,887,000	44,679,691	34,212,748	34,560,799	35,634,027	36,289,308	36,959,967	37,660,700	38,393,883	39,162,021	39,967,760	41,045,485

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

EQUITY STATEMENT - CONSOLIDATED

Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Opening Balance	564,638,000	592,021,000	615,537,520	620,078,659	622,949,412	626,001,502	629,177,915	632,480,206	635,927,660	639,526,329	643,282,492	647,202,670
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	15,565,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	15,764,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	2,870,753	3,052,089	3,176,413	3,302,291	3,447,454	3,598,669	3,756,164	3,920,178	4,124,337
Total Recognised Income & Expenses (c&d)	27,383,000	23,516,520	4,541,139	2,870,753	3,052,089	3,176,413	3,302,291	3,447,454	3,598,669	3,756,164	3,920,178	4,124,337
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	592,021,000	615,537,520	620,078,659	622,949,412	626,001,502	629,177,915	632,480,206	635,927,660	639,526,329	643,282,492	647,202,670	651,327,008

GENERAL FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - GENERAL FUND

Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	10,762,000	11,071,812	11,305,208	11,644,364	11,993,695	12,353,506	12,724,111	13,105,834	13,499,009	13,903,980	14,321,099	14,750,732
User Charges & Fees	9,961,000	9,113,977	7,645,867	7,875,243	8,111,500	8,354,845	8,605,490	8,863,655	9,129,564	9,403,451	9,685,555	9,976,122
Interest & Investment Revenue	1,242,000	1,071,147	1,044,563	1,075,900	1,113,557	1,155,315	1,201,528	1,261,604	1,324,684	1,390,919	1,460,465	1,533,488
Other Revenues	523,000	610,794	621,323	639,963	659,162	678,937	699,305	720,284	741,893	764,149	787,074	810,686
Grants & Contributions provided for Operating Purposes	10,387,000	12,555,503	9,074,005	9,346,225	9,626,611	9,915,410	10,212,872	10,519,258	10,834,836	11,159,881	11,494,677	11,839,518
Grants & Contributions provided for Capital Purposes	5,146,000	3,077,103	3,844,944	2,139,510	2,203,695	2,269,806	2,337,900	2,408,037	2,480,278	2,554,687	2,631,327	2,710,267
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,756,000	37,800,337	33,835,910	33,030,204	34,026,490	35,055,636	36,118,859	37,226,455	38,368,481	39,546,029	40,760,228	42,012,244
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,807,000	12,471,566	12,252,987	12,620,576	12,999,193	13,389,169	13,790,844	14,204,570	14,630,707	15,069,628	15,521,717	15,987,368
Borrowing Costs	25,000	25,032	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
Materials & Contracts	2,413,000	4,110,273	4,361,285	4,663,634	4,803,543	4,947,649	5,096,079	5,248,961	5,406,430	5,568,623	5,735,682	5,907,752
Depreciation & Amortisation	8,545,000	8,572,281	8,752,943	9,015,532	9,285,998	9,564,578	9,851,515	10,147,060	10,451,472	10,765,016	11,087,967	11,420,606
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,351,000	4,397,354	4,007,141	4,127,355	4,251,176	4,378,711	4,510,073	4,645,375	4,784,736	4,928,278	5,076,126	5,228,410
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,332,000	29,576,506	29,399,966	30,452,707	31,365,520	32,305,718	33,274,121	34,271,576	35,298,955	36,357,156	37,447,102	38,569,747
Operating Result from Continuing Operations	11,424,000	8,223,831	4,435,944	2,577,497	2,660,970	2,749,919	2,844,738	2,954,879	3,069,525	3,188,873	3,313,126	3,442,497
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,577,497	2,660,970	2,749,919	2,844,738	2,954,879	3,069,525	3,188,873	3,313,126	3,442,497
Net Operating Result before Grants and Contributions provided for Capital Purposes	6,278,000	5,146,728	591,000	437,987	457,275	480,113	506,838	546,841	589,247	634,186	681,799	732,230

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - GENERAL FUND

Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,565,000	14,288,086	3,786,125	2,961,117	2,346,427	1,721,741	1,089,833	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,462,876	23,842,214	23,229,288	22,625,646	22,032,946
Receivables	2,867,000	2,352,733	2,201,242	2,242,397	2,299,528	2,358,327	2,418,973	2,481,607	2,546,297	2,613,114	2,682,131	2,753,423
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	43,819,000	42,991,980	32,372,527	31,632,833	31,096,078	30,551,620	30,002,430	29,460,841	28,928,286	28,406,295	27,896,510	27,400,690
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	699,000	415,039	399,225	401,992	404,842	407,777	410,801	413,915	417,122	420,426	423,828	427,333
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	459,966,000	468,739,652	484,108,394	487,623,274	491,243,601	494,972,537	498,813,342	502,769,370	506,844,080	511,041,030	515,363,890	519,816,435
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	481,795,000	490,228,862	505,581,790	509,099,437	512,722,613	516,454,485	520,298,313	524,257,456	528,335,373	532,535,627	536,861,889	541,317,939
TOTAL ASSETS	525,614,000	533,220,841	537,954,317	540,732,270	543,818,692	547,006,106	550,300,743	553,718,297	557,263,658	560,941,922	564,758,399	568,718,628
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,365,000	2,423,852	2,370,685	2,210,643	2,265,501	2,322,005	2,380,205	2,440,150	2,501,894	2,565,490	2,630,994	2,698,463
Borrowings	3,000	-	-	-	-	-	-	-	-	-	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,270,000	6,643,021	6,916,538	7,092,980	7,494,418	7,907,899	8,333,784	8,772,446	9,224,267	9,689,644	10,168,981	10,662,699
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,640,000	1,646,990	1,671,004	1,695,018	1,719,032	1,743,046	1,767,060	1,791,074	1,815,088	1,839,102	1,863,116	1,887,130
TOTAL LIABILITIES	8,910,000	8,290,010	8,587,542	8,787,998	9,213,450	9,650,945	10,100,844	10,563,520	11,039,355	11,528,746	12,032,097	12,549,829
Net Assets	516,704,000	524,930,831	529,366,775	531,944,272	534,605,242	537,355,161	540,199,899	543,154,777	546,224,303	549,413,176	552,726,302	556,168,799
EQUITY												
Retained Earnings	292,833,000	301,056,831	305,492,775	308,070,272	310,731,242	313,481,161	316,325,899	319,280,777	322,350,303	325,539,176	328,852,302	332,294,799
Revaluation Reserves	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000
Council Equity Interest	516,704,000	524,927,831	529,363,775	531,941,272	534,602,242	537,352,161	540,196,899	543,151,777	546,221,303	549,410,176	552,723,302	556,165,799
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	516,704,000	524,927,831	529,363,775	531,941,272	534,602,242	537,352,161	540,196,899	543,151,777	546,221,303	549,410,176	552,723,302	556,165,799

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	11,093,385	11,298,242	11,634,242	11,983,269	12,342,768	12,713,051	13,094,442	13,487,275	13,891,894	14,308,650	14,737,910
User Charges & Fees	-	8,939,086	7,660,347	7,872,980	8,109,170	8,352,445	8,603,018	8,861,109	9,126,942	9,400,750	9,682,773	9,973,256
Interest & Investment Revenue Received	-	1,107,930	1,110,707	1,075,236	1,112,636	1,154,412	1,200,515	1,260,392	1,323,259	1,389,264	1,458,566	1,531,327
Grants & Contributions	-	15,632,140	12,938,819	11,496,229	11,827,784	12,182,617	12,548,095	12,924,538	13,312,274	13,711,643	14,122,992	14,546,682
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,507,297	680,956	605,379	622,369	641,040	660,271	680,079	700,481	721,496	743,141	765,435
Payments:												
Employee Benefits & On-Costs	-	(12,255,628)	(11,933,821)	(12,522,341)	(12,652,614)	(13,032,193)	(13,423,159)	(13,825,853)	(14,240,629)	(14,667,848)	(15,107,883)	(15,561,120)
Materials & Contracts	-	(4,873,344)	(4,426,321)	(4,637,786)	(4,777,361)	(4,920,682)	(5,068,302)	(5,220,351)	(5,376,962)	(5,538,271)	(5,704,419)	(5,875,551)
Borrowing Costs	-	(6,018)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,375,829)	(4,007,608)	(4,125,938)	(4,250,292)	(4,377,800)	(4,509,134)	(4,644,408)	(4,783,741)	(4,927,253)	(5,075,071)	(5,227,323)
Net Cash provided (or used in) Operating Activities	-	16,769,019	13,319,724	11,396,405	11,973,365	12,341,009	12,722,759	13,128,351	13,547,304	13,980,079	14,427,152	14,889,019
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	537,124	620,662	612,926	603,643	592,700
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(17,045,933)	(23,821,685)	(12,221,412)	(12,588,054)	(12,965,696)	(13,354,667)	(13,755,307)	(14,167,966)	(14,593,005)	(15,030,795)	(15,481,719)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(17,045,933)	(22,821,685)	(11,221,412)	(11,588,054)	(11,965,696)	(12,354,667)	(12,218,183)	(12,547,304)	(12,980,079)	(13,427,152)	(13,889,019)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(276,914)	(9,501,961)	174,993	385,310	375,313	368,092	910,167	1,000,000	1,000,000	1,000,000	1,000,000
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,565,000	14,288,086	4,786,125	4,961,117	5,346,427	5,721,741	6,089,833	7,000,000	8,000,000	9,000,000	10,000,000
Cash & Cash Equivalents - end of the year	-	14,288,086	4,786,125	4,961,117	5,346,427	5,721,741	6,089,833	7,000,000	8,000,000	9,000,000	10,000,000	11,000,000
Cash & Cash Equivalents - end of the year	14,565,000	14,288,086	4,786,125	4,961,117	5,346,427	5,721,741	6,089,833	7,000,000	8,000,000	9,000,000	10,000,000	11,000,000
Investments - end of the year	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,462,876	23,842,214	23,229,288	22,625,646	22,032,946
Cash, Cash Equivalents & Investments - end of the year	39,565,000	39,288,086	29,786,125	29,961,117	30,346,427	30,721,741	31,089,833	31,462,876	31,842,214	32,229,288	32,625,646	33,032,946
Representing:												
- External Restrictions	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000
- Internal Restrictions	23,474,419	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	9,175,581	8,898,667	9,561,604	9,736,596	10,121,906	10,497,220	10,865,312	11,238,355	11,617,693	12,004,767	12,401,125	12,808,425
	39,565,000	39,288,086	29,786,125	29,961,117	30,346,427	30,721,741	31,089,833	31,462,876	31,842,214	32,229,288	32,625,646	33,032,946

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	493,759,000	516,704,000	524,927,831	529,363,775	531,941,272	534,602,242	537,352,161	540,196,899	543,151,777	546,221,303	549,410,176	552,723,302
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	11,322,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	11,521,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,577,497	2,660,970	2,749,919	2,844,738	2,954,879	3,069,525	3,188,873	3,313,126	3,442,497
Total Recognised Income & Expenses (c&d)	22,945,000	8,223,831	4,435,944	2,577,497	2,660,970	2,749,919	2,844,738	2,954,879	3,069,525	3,188,873	3,313,126	3,442,497
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	516,704,000	524,927,831	529,363,775	531,941,272	534,602,242	537,352,161	540,196,899	543,151,777	546,221,303	549,410,176	552,723,302	556,165,799

WATER FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - WATER FUND

Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	395,000	425,714	470,171	505,084	529,569	547,003	564,937	583,377	602,330	621,800	641,790	662,302
User Charges & Fees	762,000	630,722	727,658	782,126	821,183	849,912	879,646	910,420	942,271	975,237	1,009,356	1,044,668
Interest & Investment Revenue	79,000	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105
Other Revenues	6,000	6,700	6,800	7,004	7,214	7,431	7,653	7,883	8,120	8,363	8,614	8,872
Grants & Contributions provided for Operating Purposes	12,000	32,121	32,601	33,579	34,586	35,624	36,692	37,793	38,927	40,095	41,298	42,536
Grants & Contributions provided for Capital Purposes	411,000	15,524,027	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,665,000	16,692,777	1,347,461	1,441,331	1,509,859	1,561,356	1,614,734	1,670,670	1,728,476	1,788,209	1,849,923	1,913,675
Expenses from Continuing Operations												
Employee Benefits & On-Costs	234,000	223,973	213,970	220,389	227,000	233,810	240,825	248,050	255,491	263,156	271,050	279,182
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	475,000	482,358	491,033	505,764	520,937	536,566	552,663	569,242	586,320	603,909	622,027	640,687
Depreciation & Amortisation	515,000	485,150	492,427	507,199	522,415	538,088	554,230	570,857	587,983	605,622	623,791	642,505
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	121,000	90,058	98,375	101,326	104,366	107,497	110,722	114,044	117,465	120,989	124,619	128,357
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,345,000	1,281,540	1,295,805	1,334,679	1,374,719	1,415,961	1,458,440	1,502,193	1,547,259	1,593,677	1,641,487	1,690,731
Operating Result from Continuing Operations	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Net Operating Result before Grants and Contributions provided for Capital Purposes	(91,000)	(112,790)	11,657	65,452	92,703	101,686	111,274	122,106	133,455	145,337	157,766	170,753

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - WATER FUND

Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	602,000	793,264	738,725	791,661	829,997	858,553	888,079	918,607	950,168	982,797	1,016,528	1,051,395
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	3,682,000	4,239,672	4,123,972	4,312,076	4,532,210	4,765,892	5,013,116	5,275,245	5,552,920	5,846,799	6,157,557	6,485,888
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	77,000	40,682	46,222	49,672	52,128	53,914	55,760	57,666	59,633	61,665	63,763	65,928
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	26,197,000	41,128,335	41,050,772	40,970,881	40,888,594	40,803,838	40,716,540	40,626,622	40,534,008	40,438,614	40,340,359	40,239,156
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	26,274,000	41,169,017	41,096,993	41,020,553	40,940,722	40,857,753	40,772,300	40,684,288	40,593,641	40,500,280	40,404,122	40,305,084
TOTAL ASSETS	29,956,000	45,408,688	45,220,965	45,332,630	45,472,931	45,623,644	45,785,416	45,959,533	46,146,561	46,347,078	46,561,679	46,790,972
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Net Assets	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
EQUITY												
Retained Earnings	11,667,000	27,078,237	27,129,894	27,236,546	27,371,686	27,517,081	27,673,376	27,841,852	28,023,070	28,217,602	28,426,038	28,648,982
Revaluation Reserves	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000
Council Equity Interest	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - WATER FUND
Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	405,825	460,158	497,220	524,054	543,076	560,897	579,224	598,061	617,415	637,287	657,682
User Charges & Fees	-	668,767	656,199	741,973	792,391	828,734	857,727	887,734	918,792	950,935	984,204	1,018,637
Interest & Investment Revenue Received	-	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105
Grants & Contributions	-	15,412,110	215,967	74,758	77,001	79,311	81,691	84,141	86,666	89,266	91,944	94,702
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(22,363)	(6,095)	(1,345)	750	2,214	2,263	2,312	2,362	2,413	2,465	2,518
Payments:												
Employee Benefits & On-Costs	-	(223,973)	(213,970)	(220,389)	(227,000)	(233,810)	(240,825)	(248,050)	(255,491)	(263,156)	(271,050)	(279,182)
Materials & Contracts	-	(440,908)	(730,413)	(500,752)	(515,775)	(531,248)	(547,186)	(563,601)	(580,509)	(597,925)	(615,862)	(634,338)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(90,058)	(98,375)	(101,326)	(104,366)	(107,497)	(110,722)	(114,044)	(117,465)	(120,989)	(124,619)	(128,357)
Net Cash provided (or used in) Operating Activities	-	15,782,893	353,702	562,478	621,925	658,458	684,630	712,542	741,481	771,479	802,564	834,766
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	366,408	(61,161)	135,169	181,797	205,126	217,698	231,602	246,113	261,250	277,028	293,464
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029
Cash & Cash Equivalents - end of the year	-	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Cash & Cash Equivalents - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Representing:												
- External Restrictions	2,580,000	2,946,408	2,885,246	3,032,286	3,271,030	3,613,120	4,071,437	4,160,823	4,396,862	4,296,766	4,877,541	5,166,165
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	500,000	500,000	500,000	488,129	431,183	294,218	53,600	195,816	205,890	567,235	263,488	268,328
	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	28,929,000	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	342,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	342,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Total Recognised Income & Expenses (c&d)	662,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

SEWER FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - SEWER FUND

Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,415,000	1,734,171	1,985,448	2,135,611	2,242,966	2,310,255	2,379,563	2,450,950	2,524,478	2,600,213	2,678,219	2,758,566
User Charges & Fees	132,000	127,856	196,360	210,441	220,667	227,287	234,106	241,129	248,363	255,814	263,488	271,393
Interest & Investment Revenue	69,000	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	116,000	125,825	114,779	118,222	121,769	125,422	129,184	133,060	137,052	141,163	145,398	149,760
Grants & Contributions provided for Capital Purposes	419,000	20,360	91,115	93,848	96,664	99,564	102,551	105,627	108,796	112,060	115,422	118,884
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,151,000	2,084,901	2,462,739	2,635,412	2,762,061	2,845,522	2,931,718	3,021,396	3,113,850	3,209,169	3,307,442	3,408,764
Expenses from Continuing Operations												
Employee Benefits & On-Costs	301,000	391,723	353,775	364,389	375,320	386,580	398,177	410,123	422,426	435,099	448,152	461,597
Borrowing Costs	157,000	146,178	148,372	120,156	107,568	93,956	85,878	76,378	66,378	55,878	44,878	-
Materials & Contracts	765,000	695,584	836,167	861,252	887,089	913,702	941,113	969,346	998,427	1,028,379	1,059,231	1,091,008
Depreciation & Amortisation	749,000	735,395	746,426	768,819	791,883	815,640	840,109	865,312	891,272	918,010	945,550	973,916
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	304,000	234,570	324,460	334,194	344,220	354,546	365,183	376,138	387,422	399,045	411,016	423,347
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,276,000	2,203,450	2,409,200	2,448,809	2,506,080	2,564,423	2,630,459	2,697,297	2,765,924	2,836,411	2,908,827	2,949,868
Operating Result from Continuing Operations	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Net Operating Result before Grants and Contributions provided for Capital Purposes	(544,000)	(138,908)	(37,576)	92,755	159,317	181,535	198,708	218,472	239,130	260,698	283,194	340,012

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - SEWER FUND
Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	612,000	1,574,465	2,295,722	2,460,667	2,580,389	2,657,801	2,737,535	2,819,661	2,904,250	2,991,378	3,081,119	3,173,553
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,854,000	3,519,663	2,990,057	3,539,933	4,165,775	4,318,029	4,482,632	4,660,846	4,853,167	5,060,109	5,282,205	5,751,599
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	160,000	62,059	95,310	102,144	107,108	110,321	113,631	117,040	120,551	124,168	127,893	131,730
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	45,293,000	44,557,605	44,956,722	44,387,904	43,802,020	43,798,561	43,794,997	43,791,327	43,787,546	43,783,652	43,779,642	43,775,511
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	45,453,000	44,619,664	45,052,032	44,490,048	43,909,129	43,908,882	43,908,628	43,908,367	43,908,098	43,907,820	43,907,535	43,907,240
TOTAL ASSETS	48,307,000	48,139,327	48,042,089	48,029,981	48,074,904	48,226,912	48,391,260	48,569,213	48,761,265	48,967,929	49,189,739	49,658,839
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	63,000	215,177	268,493	276,548	284,844	293,390	302,191	311,257	320,595	330,213	340,119	350,323
Borrowings	201,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	264,000	419,271	475,258	495,902	422,481	439,101	457,403	476,469	496,307	516,924	340,119	350,323
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
TOTAL LIABILITIES	2,581,000	2,531,876	2,381,098	2,182,388	1,971,330	1,842,239	1,705,329	1,559,183	1,403,309	1,237,215	1,060,409	1,070,613
Net Assets	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
EQUITY												
Retained Earnings	25,372,000	25,253,452	25,306,991	25,493,593	25,749,574	26,030,673	26,331,931	26,656,030	27,003,956	27,376,714	27,775,330	28,234,226
Revaluation Reserves	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000
Council Equity Interest	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: Base Model

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,501,140	1,940,960	2,109,025	2,223,959	2,298,342	2,367,292	2,438,311	2,511,460	2,586,804	2,664,408	2,744,341
User Charges & Fees	-	(25,744)	(142,579)	140,770	170,069	194,533	200,369	206,380	212,572	218,949	225,517	232,283
Interest & Investment Revenue Received	-	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Grants & Contributions	-	128,075	198,496	211,305	217,644	224,173	230,899	237,826	244,960	252,309	259,878	267,675
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(459,784)	(363,683)	(74,758)	(54,292)	(35,146)	(36,200)	(37,286)	(38,404)	(39,557)	(40,743)	(41,966)
Payments:												
Employee Benefits & On-Costs	-	(391,723)	(353,775)	(364,389)	(375,320)	(386,580)	(398,177)	(410,123)	(422,426)	(435,099)	(448,152)	(461,597)
Materials & Contracts	-	(543,407)	(782,850)	(853,197)	(878,793)	(905,156)	(932,311)	(960,281)	(989,089)	(1,018,762)	(1,049,324)	(1,080,804)
Borrowing Costs	-	(146,178)	(148,372)	(120,156)	(107,568)	(93,956)	(85,878)	(76,378)	(66,378)	(55,878)	(44,878)	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(234,570)	(324,460)	(334,194)	(344,220)	(354,546)	(365,183)	(376,138)	(387,422)	(399,045)	(411,016)	(423,347)
Net Cash provided (or used in) Operating Activities	-	(95,501)	98,774	791,696	931,474	1,024,659	1,067,126	1,112,942	1,160,434	1,209,641	1,260,606	1,346,746
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(296,802)	(1,250,863)	384,931	506,120	74,842	84,868	96,088	107,731	119,814	132,355	376,961
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086
Cash & Cash Equivalents - end of the year	-	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Cash & Cash Equivalents - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Representing:												
- External Restrictions	2,142,000	1,845,198	594,335	979,266	1,485,387	1,560,229	1,645,097	1,741,185	1,848,917	1,968,731	2,101,086	2,478,046
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - SEWER FUND
Scenario: Base Model

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	41,950,000	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,901,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,901,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Total Recognised Income & Expenses (c&d)	3,776,000	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226

CABONNE COUNCIL

LONG TERM FINANCIAL PLAN

SCENARIO 1

CONSOLIDATED

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	12,572,000	13,231,697	13,760,827	14,285,060	14,766,230	15,210,764	15,668,611	16,140,162	16,625,818	17,125,992	17,641,108	18,171,600
User Charges & Fees	10,855,000	9,872,555	8,569,884	9,097,185	9,632,746	10,183,549	10,766,483	11,383,444	12,036,442	12,727,607	13,459,194	14,233,592
Interest & Investment Revenue	1,390,000	1,221,330	1,189,833	1,225,528	1,268,422	1,315,988	1,368,627	1,437,059	1,508,911	1,584,357	1,663,575	1,746,754
Other Revenues	529,000	617,494	628,123	646,967	666,376	686,367	706,958	728,167	750,012	772,513	795,688	819,559
Grants & Contributions provided for Operating Purposes	10,515,000	12,713,449	9,221,384	9,498,025	9,782,966	10,076,455	10,378,749	10,690,111	11,010,814	11,341,139	11,681,373	12,031,814
Grants & Contributions provided for Capital Purposes	5,976,000	18,621,490	3,976,059	2,274,558	2,342,795	2,413,079	2,485,471	2,560,035	2,636,836	2,715,941	2,797,420	2,881,342
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	42,572,000	56,578,015	37,646,110	37,336,323	38,777,805	40,214,020	41,712,551	43,286,760	44,927,050	46,636,511	48,418,388	50,276,092
Expenses from Continuing Operations												
Employee Benefits & On-Costs	12,342,000	13,087,262	12,820,732	13,205,354	13,601,514	14,009,560	14,429,847	14,862,742	15,308,624	15,767,883	16,240,919	16,728,147
Borrowing Costs	182,000	171,210	173,982	145,766	133,178	119,566	111,488	101,988	91,988	81,488	70,488	25,610
Materials & Contracts	3,653,000	5,288,215	5,688,485	6,030,650	6,211,570	6,397,917	6,589,854	6,787,550	6,991,176	7,200,912	7,416,939	7,639,447
Depreciation & Amortisation	9,809,000	9,792,826	9,991,796	10,291,550	10,600,296	10,918,305	11,245,854	11,583,230	11,930,727	12,288,649	12,657,308	13,037,027
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,776,000	4,721,982	4,429,976	4,562,875	4,699,762	4,840,755	4,985,977	5,135,557	5,289,623	5,448,312	5,611,761	5,780,114
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	30,953,000	33,061,495	33,104,970	34,236,195	35,246,320	36,286,102	37,363,020	38,471,066	39,612,138	40,787,243	41,997,416	43,210,346
Operating Result from Continuing Operations	11,619,000	23,516,520	4,541,139	3,100,129	3,531,485	3,927,918	4,349,531	4,815,694	5,314,912	5,849,269	6,420,973	7,065,746
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	3,100,129	3,531,485	3,927,918	4,349,531	4,815,694	5,314,912	5,849,269	6,420,973	7,065,746
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,643,000	4,895,030	565,080	825,571	1,188,690	1,514,839	1,864,060	2,255,658	2,678,076	3,133,327	3,623,553	4,184,404

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	19,887,000	19,679,691	7,865,706	7,775,157	8,309,917	8,695,654	9,389,062	10,429,833	11,847,054	13,671,779	15,937,154	18,910,134
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Receivables	4,081,000	4,720,462	5,235,689	5,509,894	5,743,110	5,929,105	6,123,695	6,327,397	6,540,672	6,764,010	6,997,926	7,242,962
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	50,355,000	50,751,315	39,486,555	39,714,370	40,503,150	41,096,311	42,006,382	43,273,588	44,927,500	46,999,682	49,523,814	52,767,417
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	936,000	517,780	540,757	556,308	569,302	580,202	591,603	603,529	616,008	629,067	642,734	657,042
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	531,456,000	554,425,592	570,115,888	572,982,059	575,934,215	579,574,936	583,324,879	587,187,320	591,165,634	595,263,297	599,483,891	603,831,102
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	553,522,000	576,017,542	591,730,815	594,612,538	597,577,688	601,229,309	604,990,652	608,865,020	612,855,812	616,966,535	621,200,796	625,562,315
TOTAL ASSETS	603,877,000	626,768,857	631,217,371	634,326,907	638,080,838	642,325,620	646,997,034	652,138,608	657,783,312	663,966,216	670,724,610	678,329,731
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,793,000	3,045,479	2,806,249	2,661,924	2,733,130	2,806,641	2,882,536	2,960,897	3,041,809	3,125,362	3,211,647	3,300,759
Borrowings	204,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,899,000	7,468,742	7,558,867	7,763,615	8,099,684	8,538,246	8,991,326	9,458,404	9,939,894	10,436,227	10,749,634	11,264,995
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,957,000	3,759,595	3,576,844	3,381,504	3,267,881	3,146,183	3,014,985	2,873,788	2,722,090	2,559,392	2,583,406	2,607,420
TOTAL LIABILITIES	11,856,000	11,228,337	11,135,711	11,145,119	11,367,565	11,684,429	12,006,312	12,332,191	12,661,984	12,995,619	13,333,040	13,872,415
Net Assets	592,021,000	615,540,520	620,081,659	623,181,788	626,713,274	630,641,191	634,990,723	639,806,416	645,121,328	650,970,597	657,391,569	664,457,316
EQUITY												
Retained Earnings	329,872,000	353,388,520	357,929,659	361,029,788	364,561,274	368,489,191	372,838,723	377,654,416	382,969,328	388,818,597	395,239,569	402,305,316
Revaluation Reserves	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000
Council Equity Interest	592,021,000	615,537,520	620,078,659	623,178,788	626,710,274	630,638,191	634,987,723	639,803,416	645,118,328	650,967,597	657,388,569	664,454,316
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	592,021,000	615,537,520	620,078,659	623,178,788	626,710,274	630,638,191	634,987,723	639,803,416	645,118,328	650,967,597	657,388,569	664,454,316

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	12,425,000	13,000,350	13,699,360	14,240,488	14,731,283	15,184,185	15,641,240	16,111,977	16,596,797	17,096,112	17,610,346	18,139,933
User Charges & Fees	12,450,000	9,582,109	8,173,966	8,982,837	9,548,559	10,124,532	10,705,437	11,320,296	11,971,116	12,660,022	13,389,268	14,161,238
Interest & Investment Revenue Received	1,403,000	1,258,113	1,255,977	1,223,229	1,264,226	1,309,911	1,360,379	1,426,373	1,495,585	1,568,174	1,644,304	1,724,147
Grants & Contributions	16,374,000	31,172,324	13,353,282	11,782,292	12,122,429	12,486,102	12,860,685	13,246,505	13,643,900	14,053,217	14,474,814	14,909,058
Bonds & Deposits Received	128,000	-	-	-	-	-	-	-	-	-	-	-
Other	754,000	1,025,151	311,177	518,156	556,705	594,916	611,996	629,542	647,567	666,081	685,096	704,625
Payments:												
Employee Benefits & On-Costs	(11,752,000)	(12,871,324)	(12,501,566)	(13,107,119)	(13,254,935)	(13,652,583)	(14,062,161)	(14,484,026)	(14,918,546)	(15,366,103)	(15,827,086)	(16,301,898)
Materials & Contracts	(4,234,000)	(5,857,659)	(5,939,584)	(5,991,735)	(6,171,928)	(6,357,086)	(6,547,799)	(6,744,233)	(6,946,560)	(7,154,957)	(7,369,605)	(7,590,694)
Borrowing Costs	(158,000)	(152,196)	(149,968)	(121,752)	(109,164)	(95,552)	(87,474)	(77,974)	(67,974)	(57,474)	(46,474)	(1,596)
Bonds & Deposits Refunded	(256,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(5,745,000)	(4,700,457)	(4,430,443)	(4,561,459)	(4,698,877)	(4,839,844)	(4,985,039)	(5,134,590)	(5,288,628)	(5,447,287)	(5,610,706)	(5,779,027)
Net Cash provided (or used in) Operating Activities	21,389,000	32,456,410	13,772,200	12,964,936	13,988,297	14,754,581	15,497,265	16,293,871	17,133,258	18,017,787	18,949,957	19,965,786
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	25,000,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,201,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	14,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(29,619,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(18,500,000)	(32,462,418)	(25,382,091)	(12,848,721)	(13,234,183)	(14,231,208)	(14,658,144)	(15,097,889)	(15,550,825)	(16,017,350)	(16,497,870)	(16,992,807)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(21,904,000)	(32,462,418)	(24,382,091)	(11,848,721)	(12,234,183)	(13,231,208)	(13,658,144)	(14,097,889)	(14,550,825)	(15,017,350)	(15,497,870)	(15,992,807)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(707,000)	(207,309)	(10,813,985)	909,450	1,534,761	1,385,736	1,693,409	2,040,770	2,417,221	2,824,725	3,265,375	3,972,980
plus: Cash, Cash Equivalents & Investments - beginning of year	20,594,000	19,887,000	19,679,691	8,865,706	9,775,157	11,309,917	12,695,654	14,389,062	16,429,833	18,847,054	21,671,779	24,937,154
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,775,157	11,309,917	12,695,654	14,389,062	16,429,833	18,847,054	21,671,779	24,937,154	28,910,134
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,775,157	11,309,917	12,695,654	14,389,062	16,429,833	18,847,054	21,671,779	24,937,154	28,910,134
Investments - end of the year	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Cash, Cash Equivalents & Investments - end of the year	44,887,000	44,679,691	33,865,706	34,775,157	36,309,917	37,695,654	39,389,062	41,429,833	43,847,054	46,671,779	49,937,154	53,910,134
Representing:												
- External Restrictions	11,674,000	11,706,606	10,394,581	10,926,552	10,085,774	10,135,458	12,631,534	13,317,008	14,160,779	15,180,497	17,195,627	18,059,211
- Internal Restrictions	30,127,000	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	3,086,000	9,498,666	10,508,646	10,539,084	12,914,622	14,250,675	13,448,007	14,803,304	16,376,754	18,181,761	19,432,006	22,541,402
Cash, Cash Equivalents & Investments - end of the year	44,887,000	44,679,691	34,212,748	34,775,157	36,309,917	37,695,654	39,389,062	41,429,833	43,847,054	46,671,779	49,937,154	53,910,134

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	564,638,000	592,021,000	615,537,520	620,078,659	623,178,788	626,710,274	630,638,191	634,987,723	639,803,416	645,118,328	650,967,597	657,388,569
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	15,565,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	15,764,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	3,100,129	3,531,485	3,927,918	4,349,531	4,815,694	5,314,912	5,849,269	6,420,973	7,065,746
Total Recognised Income & Expenses (c&d)	27,383,000	23,516,520	4,541,139	3,100,129	3,531,485	3,927,918	4,349,531	4,815,694	5,314,912	5,849,269	6,420,973	7,065,746
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	592,021,000	615,537,520	620,078,659	623,178,788	626,710,274	630,638,191	634,987,723	639,803,416	645,118,328	650,967,597	657,388,569	664,454,316

GENERAL FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - GENERAL FUND

Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	10,762,000	11,071,812	11,305,208	11,644,364	11,993,695	12,353,506	12,724,111	13,105,834	13,499,009	13,903,980	14,321,099	14,750,732
User Charges & Fees	9,961,000	9,113,977	7,645,867	8,104,619	8,590,896	9,106,349	9,652,730	10,231,894	10,845,808	11,496,556	12,186,350	12,917,531
Interest & Investment Revenue	1,242,000	1,071,147	1,044,563	1,075,900	1,113,557	1,155,315	1,201,528	1,261,604	1,324,684	1,390,919	1,460,465	1,533,488
Other Revenues	523,000	610,794	621,323	639,963	659,162	678,937	699,305	720,284	741,893	764,149	787,074	810,686
Grants & Contributions provided for Operating Purposes	10,387,000	12,555,503	9,074,005	9,346,225	9,626,611	9,915,410	10,212,872	10,519,258	10,834,836	11,159,881	11,494,677	11,839,518
Grants & Contributions provided for Capital Purposes	5,146,000	3,077,103	3,844,944	2,139,510	2,203,695	2,269,806	2,337,900	2,408,037	2,480,278	2,554,687	2,631,327	2,710,267
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,756,000	37,800,337	33,835,910	33,259,580	34,505,886	35,807,141	37,166,099	38,594,694	40,084,724	41,639,134	43,261,023	44,953,653
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,807,000	12,471,566	12,252,987	12,620,576	12,999,193	13,389,169	13,790,844	14,204,570	14,630,707	15,069,628	15,521,717	15,987,368
Borrowing Costs	25,000	25,032	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
Materials & Contracts	2,413,000	4,110,273	4,361,285	4,663,634	4,803,543	4,947,649	5,096,079	5,248,961	5,406,430	5,568,623	5,735,682	5,907,752
Depreciation & Amortisation	8,545,000	8,572,281	8,752,943	9,015,532	9,285,998	9,564,578	9,851,515	10,147,060	10,451,472	10,765,016	11,087,967	11,420,606
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,351,000	4,397,354	4,007,141	4,127,355	4,251,176	4,378,711	4,510,073	4,645,375	4,784,736	4,928,278	5,076,126	5,228,410
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,332,000	29,576,506	29,399,966	30,452,707	31,365,520	32,305,718	33,274,121	34,271,576	35,298,955	36,357,156	37,447,102	38,569,747
Operating Result from Continuing Operations	11,424,000	8,223,831	4,435,944	2,806,873	3,140,366	3,501,423	3,891,978	4,323,118	4,785,769	5,281,978	5,813,921	6,383,906
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,806,873	3,140,366	3,501,423	3,891,978	4,323,118	4,785,769	5,281,978	5,813,921	6,383,906
Net Operating Result before Grants and Contributions provided for Capital Purposes	6,278,000	5,146,728	591,000	667,364	936,671	1,231,617	1,554,078	1,915,081	2,305,490	2,727,291	3,182,593	3,673,639

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - GENERAL FUND

Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,565,000	14,288,086	3,786,125	3,175,475	3,022,318	3,128,087	3,518,929	4,232,009	5,295,385	6,739,047	8,595,039	10,897,595
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Receivables	2,867,000	2,352,733	2,201,242	2,257,566	2,332,724	2,412,751	2,498,082	2,589,129	2,686,253	2,789,835	2,900,279	3,018,013
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	43,819,000	42,991,980	32,372,527	31,862,360	31,805,165	32,012,391	32,510,634	33,337,496	34,521,412	36,092,774	38,084,052	40,529,930
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	699,000	415,039	399,225	404,492	410,066	415,966	422,212	428,824	435,823	443,233	451,079	459,385
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	459,966,000	468,739,652	484,108,394	487,623,274	491,243,601	494,972,537	498,813,342	502,769,370	506,844,080	511,041,030	515,363,890	519,816,435
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	481,795,000	490,228,862	505,581,790	509,101,937	512,727,837	516,462,674	520,309,724	524,272,365	528,354,074	532,558,435	536,889,139	541,349,990
TOTAL ASSETS	525,614,000	533,220,841	537,954,317	540,964,296	544,533,003	548,475,065	552,820,359	557,609,861	562,875,486	568,651,209	574,973,191	581,879,920
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,365,000	2,423,852	2,370,685	2,213,293	2,271,040	2,330,688	2,392,304	2,455,958	2,521,723	2,589,673	2,659,887	2,732,447
Borrowings	3,000	-	-	-	-	-	-	-	-	-	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,270,000	6,643,021	6,916,538	7,095,630	7,499,957	7,916,581	8,345,883	8,788,254	9,244,096	9,713,827	10,197,874	10,696,683
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,640,000	1,646,990	1,671,004	1,695,018	1,719,032	1,743,046	1,767,060	1,791,074	1,815,088	1,839,102	1,863,116	1,887,130
TOTAL LIABILITIES	8,910,000	8,290,010	8,587,542	8,790,648	9,218,989	9,659,627	10,112,943	10,579,328	11,059,184	11,552,928	12,060,990	12,583,813
Net Assets	516,704,000	524,930,831	529,366,775	532,173,648	535,314,014	538,815,438	542,707,416	547,030,534	551,816,302	557,098,280	562,912,201	569,296,108
EQUITY												
Retained Earnings	292,833,000	301,056,831	305,492,775	308,299,648	311,440,014	314,941,438	318,833,416	323,156,534	327,942,302	333,224,280	339,038,201	345,422,108
Revaluation Reserves	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000
Council Equity Interest	516,704,000	524,927,831	529,363,775	532,170,648	535,311,014	538,812,438	542,704,416	547,027,534	551,813,302	557,095,280	562,909,201	569,293,108
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	516,704,000	524,927,831	529,363,775	532,170,648	535,311,014	538,812,438	542,704,416	547,027,534	551,813,302	557,095,280	562,909,201	569,293,108

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	11,093,385	11,298,242	11,634,242	11,983,269	12,342,768	12,713,051	13,094,442	13,487,275	13,891,894	14,308,650	14,737,910
User Charges & Fees	-	8,939,086	7,660,347	8,100,094	8,586,100	9,101,265	9,647,341	10,226,182	10,839,753	11,490,138	12,179,546	12,910,319
Interest & Investment Revenue Received	-	1,107,930	1,110,707	1,073,601	1,109,361	1,149,239	1,193,280	1,250,918	1,311,358	1,374,735	1,441,193	1,510,881
Grants & Contributions	-	15,632,140	12,938,819	11,496,229	11,827,784	12,182,617	12,548,095	12,924,538	13,312,274	13,711,643	14,122,992	14,546,682
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,507,297	680,956	594,259	610,247	627,847	645,933	664,516	683,609	703,224	723,375	744,073
Payments:												
Employee Benefits & On-Costs	-	(12,255,628)	(11,933,821)	(12,522,341)	(12,652,614)	(13,032,193)	(13,423,159)	(13,825,853)	(14,240,629)	(14,667,848)	(15,107,883)	(15,561,120)
Materials & Contracts	-	(4,873,344)	(4,426,321)	(4,637,786)	(4,777,361)	(4,920,682)	(5,068,302)	(5,220,351)	(5,376,962)	(5,538,271)	(5,704,419)	(5,875,551)
Borrowing Costs	-	(6,018)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,375,829)	(4,007,608)	(4,125,938)	(4,250,292)	(4,377,800)	(4,509,134)	(4,644,408)	(4,783,741)	(4,927,253)	(5,075,071)	(5,227,323)
Net Cash provided (or used in) Operating Activities	-	16,769,019	13,319,724	11,610,762	12,434,898	13,071,465	13,745,509	14,468,387	15,231,342	16,036,667	16,886,788	17,784,275
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(17,045,933)	(23,821,685)	(12,221,412)	(12,588,054)	(12,965,696)	(13,354,667)	(13,755,307)	(14,167,966)	(14,593,005)	(15,030,795)	(15,481,719)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(17,045,933)	(22,821,685)	(11,221,412)	(11,588,054)	(11,965,696)	(12,354,667)	(12,755,307)	(13,167,966)	(13,593,005)	(14,030,795)	(14,481,719)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(276,914)	(9,501,961)	389,350	846,843	1,105,769	1,390,842	1,713,080	2,063,376	2,443,662	2,855,993	3,302,556
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,565,000	14,288,086	4,786,125	5,175,475	6,022,318	7,128,087	8,518,929	10,232,009	12,295,385	14,739,047	17,595,039
Cash & Cash Equivalents - end of the year	-	14,288,086	4,786,125	5,175,475	6,022,318	7,128,087	8,518,929	10,232,009	12,295,385	14,739,047	17,595,039	20,897,595
Cash & Cash Equivalents - end of the year	14,565,000	14,288,086	4,786,125	5,175,475	6,022,318	7,128,087	8,518,929	10,232,009	12,295,385	14,739,047	17,595,039	20,897,595
Investments - end of the year	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Cash, Cash Equivalents & Investments - end of the year	39,565,000	39,288,086	29,786,125	30,175,475	31,022,318	32,128,087	33,518,929	35,232,009	37,295,385	39,739,047	42,595,039	45,897,595
Representing:												
- External Restrictions	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000
- Internal Restrictions	23,474,419	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	9,175,581	8,898,667	9,561,604	9,950,954	10,797,797	11,903,566	13,294,408	15,007,488	17,070,864	19,514,526	22,370,518	25,673,074
	39,565,000	39,288,086	29,786,125	30,175,475	31,022,318	32,128,087	33,518,929	35,232,009	37,295,385	39,739,047	42,595,039	45,897,595

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	493,759,000	516,704,000	524,927,831	529,363,775	532,170,648	535,311,014	538,812,438	542,704,416	547,027,534	551,813,302	557,095,280	562,909,201
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	11,322,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	11,521,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,806,873	3,140,366	3,501,423	3,891,978	4,323,118	4,785,769	5,281,978	5,813,921	6,383,906
Total Recognised Income & Expenses (c&d)	22,945,000	8,223,831	4,435,944	2,806,873	3,140,366	3,501,423	3,891,978	4,323,118	4,785,769	5,281,978	5,813,921	6,383,906
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	516,704,000	524,927,831	529,363,775	532,170,648	535,311,014	538,812,438	542,704,416	547,027,534	551,813,302	557,095,280	562,909,201	569,293,108

WATER FUND

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - WATER FUND
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	395,000	425,714	470,171	505,084	529,569	547,003	564,937	583,377	602,330	621,800	641,790	662,302
User Charges & Fees	762,000	630,722	727,658	782,126	821,183	849,912	879,646	910,420	942,271	975,237	1,009,356	1,044,668
Interest & Investment Revenue	79,000	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105
Other Revenues	6,000	6,700	6,800	7,004	7,214	7,431	7,653	7,883	8,120	8,363	8,614	8,872
Grants & Contributions provided for Operating Purposes	12,000	32,121	32,601	33,579	34,586	35,624	36,692	37,793	38,927	40,095	41,298	42,536
Grants & Contributions provided for Capital Purposes	411,000	15,524,027	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,665,000	16,692,777	1,347,461	1,441,331	1,509,859	1,561,356	1,614,734	1,670,670	1,728,476	1,788,209	1,849,923	1,913,675
Expenses from Continuing Operations												
Employee Benefits & On-Costs	234,000	223,973	213,970	220,389	227,000	233,810	240,825	248,050	255,491	263,156	271,050	279,182
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	475,000	482,358	491,033	505,764	520,937	536,566	552,663	569,242	586,320	603,909	622,027	640,687
Depreciation & Amortisation	515,000	485,150	492,427	507,199	522,415	538,088	554,230	570,857	587,983	605,622	623,791	642,505
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	121,000	90,058	98,375	101,326	104,366	107,497	110,722	114,044	117,465	120,989	124,619	128,357
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,345,000	1,281,540	1,295,805	1,334,679	1,374,719	1,415,961	1,458,440	1,502,193	1,547,259	1,593,677	1,641,487	1,690,731
Operating Result from Continuing Operations	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Net Operating Result before Grants and Contributions provided for Capital Purposes	(91,000)	(112,790)	11,657	65,452	92,703	101,686	111,274	122,106	133,455	145,337	157,766	170,753

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - WATER FUND

Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	602,000	793,264	738,725	791,661	829,997	858,553	888,079	918,607	950,168	982,797	1,016,528	1,051,395
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	3,682,000	4,239,672	4,123,972	4,312,076	4,532,210	4,765,892	5,013,116	5,275,245	5,552,920	5,846,799	6,157,557	6,485,888
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	77,000	40,682	46,222	49,672	52,128	53,914	55,760	57,666	59,633	61,665	63,763	65,928
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	26,197,000	41,128,335	41,050,772	40,970,881	40,888,594	40,803,838	40,716,540	40,626,622	40,534,008	40,438,614	40,340,359	40,239,156
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	26,274,000	41,169,017	41,096,993	41,020,553	40,940,722	40,857,753	40,772,300	40,684,288	40,593,641	40,500,280	40,404,122	40,305,084
TOTAL ASSETS	29,956,000	45,408,688	45,220,965	45,332,630	45,472,931	45,623,644	45,785,416	45,959,533	46,146,561	46,347,078	46,561,679	46,790,972
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Net Assets	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
EQUITY												
Retained Earnings	11,667,000	27,078,237	27,129,894	27,236,546	27,371,686	27,517,081	27,673,376	27,841,852	28,023,070	28,217,602	28,426,038	28,648,982
Revaluation Reserves	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000
Council Equity Interest	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - WATER FUND
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	405,825	460,158	497,220	524,054	543,076	560,897	579,224	598,061	617,415	637,287	657,682
User Charges & Fees	-	668,767	656,199	741,973	792,391	828,734	857,727	887,734	918,792	950,935	984,204	1,018,637
Interest & Investment Revenue Received	-	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105
Grants & Contributions	-	15,412,110	215,967	74,758	77,001	79,311	81,691	84,141	86,666	89,266	91,944	94,702
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(22,363)	(6,095)	(1,345)	750	2,214	2,263	2,312	2,362	2,413	2,465	2,518
Payments:												
Employee Benefits & On-Costs	-	(223,973)	(213,970)	(220,389)	(227,000)	(233,810)	(240,825)	(248,050)	(255,491)	(263,156)	(271,050)	(279,182)
Materials & Contracts	-	(440,908)	(730,413)	(500,752)	(515,775)	(531,248)	(547,186)	(563,601)	(580,509)	(597,925)	(615,862)	(634,338)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(90,058)	(98,375)	(101,326)	(104,366)	(107,497)	(110,722)	(114,044)	(117,465)	(120,989)	(124,619)	(128,357)
Net Cash provided (or used in) Operating Activities	-	15,782,893	353,702	562,478	621,925	658,458	684,630	712,542	741,481	771,479	802,564	834,766
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	366,408	(61,161)	135,169	181,797	205,126	217,698	231,602	246,113	261,250	277,028	293,464
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029
Cash & Cash Equivalents - end of the year	-	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Cash & Cash Equivalents - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Representing:												
- External Restrictions	2,580,000	2,946,408	2,885,246	3,032,286	3,271,030	3,613,120	4,071,437	4,160,823	4,396,862	4,296,766	4,877,541	5,166,165
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	500,000	500,000	500,000	488,129	431,183	294,218	53,600	195,816	205,890	567,235	263,488	268,328
	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	28,929,000	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	342,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	342,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Total Recognised Income & Expenses (c&d)	662,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

SEWER FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - SEWER FUND

Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,415,000	1,734,171	1,985,448	2,135,611	2,242,966	2,310,255	2,379,563	2,450,950	2,524,478	2,600,213	2,678,219	2,758,566
User Charges & Fees	132,000	127,856	196,360	210,441	220,667	227,287	234,106	241,129	248,363	255,814	263,488	271,393
Interest & Investment Revenue	69,000	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	116,000	125,825	114,779	118,222	121,769	125,422	129,184	133,060	137,052	141,163	145,398	149,760
Grants & Contributions provided for Capital Purposes	419,000	20,360	91,115	93,848	96,664	99,564	102,551	105,627	108,796	112,060	115,422	118,884
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,151,000	2,084,901	2,462,739	2,635,412	2,762,061	2,845,522	2,931,718	3,021,396	3,113,850	3,209,169	3,307,442	3,408,764
Expenses from Continuing Operations												
Employee Benefits & On-Costs	301,000	391,723	353,775	364,389	375,320	386,580	398,177	410,123	422,426	435,099	448,152	461,597
Borrowing Costs	157,000	146,178	148,372	120,156	107,568	93,956	85,878	76,378	66,378	55,878	44,878	-
Materials & Contracts	765,000	695,584	836,167	861,252	887,089	913,702	941,113	969,346	998,427	1,028,379	1,059,231	1,091,008
Depreciation & Amortisation	749,000	735,395	746,426	768,819	791,883	815,640	840,109	865,312	891,272	918,010	945,550	973,916
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	304,000	234,570	324,460	334,194	344,220	354,546	365,183	376,138	387,422	399,045	411,016	423,347
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,276,000	2,203,450	2,409,200	2,448,809	2,506,080	2,564,423	2,630,459	2,697,297	2,765,924	2,836,411	2,908,827	2,949,868
Operating Result from Continuing Operations	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Net Operating Result before Grants and Contributions provided for Capital Purposes	(544,000)	(138,908)	(37,576)	92,755	159,317	181,535	198,708	218,472	239,130	260,698	283,194	340,012

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - SEWER FUND

Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	612,000	1,574,465	2,295,722	2,460,667	2,580,389	2,657,801	2,737,535	2,819,661	2,904,250	2,991,378	3,081,119	3,173,553
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,854,000	3,519,663	2,990,057	3,539,933	4,165,775	4,318,029	4,482,632	4,660,846	4,853,167	5,060,109	5,282,205	5,751,599
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	160,000	62,059	95,310	102,144	107,108	110,321	113,631	117,040	120,551	124,168	127,893	131,730
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	45,293,000	44,557,605	44,956,722	44,387,904	43,802,020	43,798,561	43,794,997	43,791,327	43,787,546	43,783,652	43,779,642	43,775,511
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	45,453,000	44,619,664	45,052,032	44,490,048	43,909,129	43,908,882	43,908,628	43,908,367	43,908,098	43,907,820	43,907,535	43,907,240
TOTAL ASSETS	48,307,000	48,139,327	48,042,089	48,029,981	48,074,904	48,226,912	48,391,260	48,569,213	48,761,265	48,967,929	49,189,739	49,658,839
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	63,000	215,177	268,493	276,548	284,844	293,390	302,191	311,257	320,595	330,213	340,119	350,323
Borrowings	201,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	264,000	419,271	475,258	495,902	422,481	439,101	457,403	476,469	496,307	516,924	340,119	350,323
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
TOTAL LIABILITIES	2,581,000	2,531,876	2,381,098	2,182,388	1,971,330	1,842,239	1,705,329	1,559,183	1,403,309	1,237,215	1,060,409	1,070,613
Net Assets	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
EQUITY												
Retained Earnings	25,372,000	25,253,452	25,306,991	25,493,593	25,749,574	26,030,673	26,331,931	26,656,030	27,003,956	27,376,714	27,775,330	28,234,226
Revaluation Reserves	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000
Council Equity Interest	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: 1

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,501,140	1,940,960	2,109,025	2,223,959	2,298,342	2,367,292	2,438,311	2,511,460	2,586,804	2,664,408	2,744,341
User Charges & Fees	-	(25,744)	(142,579)	140,770	170,069	194,533	200,369	206,380	212,572	218,949	225,517	232,283
Interest & Investment Revenue Received	-	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Grants & Contributions	-	128,075	198,496	211,305	217,644	224,173	230,899	237,826	244,960	252,309	259,878	267,675
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(459,784)	(363,683)	(74,758)	(54,292)	(35,146)	(36,200)	(37,286)	(38,404)	(39,557)	(40,743)	(41,966)
Payments:												
Employee Benefits & On-Costs	-	(391,723)	(353,775)	(364,389)	(375,320)	(386,580)	(398,177)	(410,123)	(422,426)	(435,099)	(448,152)	(461,597)
Materials & Contracts	-	(543,407)	(782,850)	(853,197)	(878,793)	(905,156)	(932,311)	(960,281)	(989,089)	(1,018,762)	(1,049,324)	(1,080,804)
Borrowing Costs	-	(146,178)	(148,372)	(120,156)	(107,568)	(93,956)	(85,878)	(76,378)	(66,378)	(55,878)	(44,878)	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(234,570)	(324,460)	(334,194)	(344,220)	(354,546)	(365,183)	(376,138)	(387,422)	(399,045)	(411,016)	(423,347)
Net Cash provided (or used in) Operating Activities	-	(95,501)	98,774	791,696	931,474	1,024,659	1,067,126	1,112,942	1,160,434	1,209,641	1,260,606	1,346,746
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(296,802)	(1,250,863)	384,931	506,120	74,842	84,868	96,088	107,731	119,814	132,355	376,961
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086
Cash & Cash Equivalents - end of the year	-	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Cash & Cash Equivalents - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Representing:												
- External Restrictions	2,142,000	1,845,198	594,335	979,266	1,485,387	1,560,229	1,645,097	1,741,185	1,848,917	1,968,731	2,101,086	2,478,046
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - SEWER FUND
Scenario: 1

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	41,950,000	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,901,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,901,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Total Recognised Income & Expenses (c&d)	3,776,000	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226

CABONNE COUNCIL

LONG TERM FINANCIAL PLAN

SCENARIO 2

CONSOLIDATED

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	12,572,000	13,231,697	13,760,827	14,228,956	14,650,936	15,033,067	15,425,166	15,827,485	16,240,285	16,663,830	17,098,391	17,544,244
User Charges & Fees	10,855,000	9,872,555	8,569,884	8,867,809	9,153,350	9,432,044	9,719,242	10,015,205	10,320,199	10,634,502	10,958,399	11,292,183
Interest & Investment Revenue	1,390,000	1,221,330	1,189,833	1,225,528	1,268,422	1,315,988	1,368,627	1,437,059	1,508,911	1,584,357	1,663,575	1,746,754
Other Revenues	529,000	617,494	628,123	646,967	666,376	686,367	706,958	728,167	750,012	772,513	795,688	819,559
Grants & Contributions provided for Operating Purposes	10,515,000	12,713,449	9,221,384	9,498,025	9,782,966	10,076,455	10,378,749	10,690,111	11,010,814	11,341,139	11,681,373	12,031,814
Grants & Contributions provided for Capital Purposes	5,976,000	18,621,490	3,976,059	2,274,558	2,342,795	2,413,079	2,485,471	2,560,035	2,636,836	2,715,941	2,797,420	2,881,342
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	42,572,000	56,578,015	37,646,110	37,050,844	38,183,116	39,284,818	40,421,866	41,605,843	42,825,273	44,081,244	45,374,876	46,707,327
Expenses from Continuing Operations												
Employee Benefits & On-Costs	12,342,000	13,087,262	12,820,732	13,205,354	13,601,514	14,009,560	14,429,847	14,862,742	15,308,624	15,767,883	16,240,919	16,728,147
Borrowing Costs	182,000	171,210	173,982	145,766	133,178	119,566	111,488	101,988	91,988	81,488	70,488	25,610
Materials & Contracts	3,653,000	5,288,215	5,688,485	6,030,650	6,211,570	6,397,917	6,589,854	6,787,550	6,991,176	7,200,912	7,416,939	7,639,447
Depreciation & Amortisation	9,809,000	9,792,826	9,991,796	10,291,550	10,600,296	10,918,305	11,245,854	11,583,230	11,930,727	12,288,649	12,657,308	13,037,027
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,776,000	4,721,982	4,429,976	4,562,875	4,699,762	4,840,755	4,985,977	5,135,557	5,289,623	5,448,312	5,611,761	5,780,114
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	30,953,000	33,061,495	33,104,970	34,236,195	35,246,320	36,286,102	37,363,020	38,471,066	39,612,138	40,787,243	41,997,416	43,210,346
Operating Result from Continuing Operations	11,619,000	23,516,520	4,541,139	2,814,649	2,936,796	2,998,717	3,058,846	3,134,777	3,213,135	3,294,001	3,377,460	3,496,981
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	2,814,649	2,936,796	2,998,717	3,058,846	3,134,777	3,213,135	3,294,001	3,377,460	3,496,981
Net Operating Result before Grants and Contributions provided for Capital Purposes	5,643,000	4,895,030	565,080	540,091	594,001	585,638	573,375	574,742	576,299	578,059	580,041	615,639

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	19,887,000	19,679,691	7,865,706	7,506,947	7,467,632	6,948,509	6,870,134	7,197,824	7,551,669	7,932,732	8,342,115	9,012,539
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,509,452	23,574,281	22,573,176	21,503,839	20,363,922	19,151,036
Receivables	4,081,000	4,720,462	5,235,689	5,491,869	5,703,670	5,864,473	6,029,808	6,199,888	6,374,854	6,554,852	6,740,029	6,930,540
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	50,355,000	50,751,315	39,486,555	39,428,135	39,621,425	39,284,534	38,903,017	38,488,351	38,039,473	37,555,315	37,034,800	36,708,436
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	936,000	517,780	540,757	553,765	563,987	571,873	579,999	588,374	597,003	605,894	615,056	624,496
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	531,456,000	554,425,592	570,115,888	572,982,059	575,934,215	579,574,936	583,324,879	587,187,320	591,165,634	595,263,297	599,483,891	603,831,102
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	553,522,000	576,017,542	591,730,815	594,609,994	597,572,373	601,220,980	604,979,049	608,849,864	612,836,807	616,943,362	621,173,118	625,529,769
TOTAL ASSETS	603,877,000	626,768,857	631,217,371	634,038,129	637,193,798	640,505,514	643,882,066	647,338,215	650,876,280	654,498,677	658,207,917	662,238,205
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,793,000	3,045,479	2,806,249	2,658,625	2,726,259	2,795,905	2,867,624	2,941,476	3,017,526	3,095,840	3,176,484	3,259,528
Borrowings	204,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,899,000	7,468,742	7,558,867	7,760,317	8,092,813	8,527,510	8,976,414	9,438,983	9,915,611	10,406,705	10,714,471	11,223,763
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	3,957,000	3,759,595	3,576,844	3,381,504	3,267,881	3,146,183	3,014,985	2,873,788	2,722,090	2,559,392	2,583,406	2,607,420
TOTAL LIABILITIES	11,856,000	11,228,337	11,135,711	11,141,821	11,360,694	11,673,693	11,991,400	12,312,771	12,637,701	12,966,097	13,297,877	13,831,184
Net Assets	592,021,000	615,540,520	620,081,659	622,896,308	625,833,104	628,831,821	631,890,667	635,025,444	638,238,579	641,532,580	644,910,040	648,407,021
EQUITY												
Retained Earnings	329,872,000	353,388,520	357,929,659	360,744,308	363,681,104	366,679,821	369,738,667	372,873,444	376,086,579	379,380,580	382,758,040	386,255,021
Revaluation Reserves	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000	262,149,000
Council Equity Interest	592,021,000	615,537,520	620,078,659	622,893,308	625,830,104	628,828,821	631,887,667	635,022,444	638,235,579	641,529,580	644,907,040	648,404,021
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	592,021,000	615,537,520	620,078,659	622,893,308	625,830,104	628,828,821	631,887,667	635,022,444	638,235,579	641,529,580	644,907,040	648,404,021

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	12,425,000	13,000,350	13,699,360	14,186,058	14,617,756	15,008,351	15,399,757	15,801,366	16,213,438	16,636,237	17,070,033	17,515,102
User Charges & Fees	12,450,000	9,582,109	8,173,966	8,755,723	9,071,630	9,375,712	9,661,114	9,955,223	10,258,305	10,570,634	10,892,494	11,224,175
Interest & Investment Revenue Received	1,403,000	1,258,113	1,255,977	1,226,090	1,269,169	1,317,236	1,370,275	1,439,042	1,511,244	1,587,052	1,666,646	1,750,215
Grants & Contributions	16,374,000	31,172,324	13,353,282	11,782,292	12,122,429	12,486,102	12,860,685	13,246,505	13,643,900	14,053,217	14,474,814	14,909,058
Bonds & Deposits Received	128,000	-	-	-	-	-	-	-	-	-	-	-
Other	754,000	1,025,151	311,177	528,628	568,143	607,387	625,574	644,305	663,597	683,467	703,932	725,009
Payments:												
Employee Benefits & On-Costs	(11,752,000)	(12,871,324)	(12,501,566)	(13,107,119)	(13,254,935)	(13,652,583)	(14,062,161)	(14,484,026)	(14,918,546)	(15,366,103)	(15,827,086)	(16,301,898)
Materials & Contracts	(4,234,000)	(5,857,659)	(5,939,584)	(5,991,735)	(6,171,928)	(6,357,086)	(6,547,799)	(6,744,233)	(6,946,560)	(7,154,957)	(7,369,605)	(7,590,694)
Borrowing Costs	(158,000)	(152,196)	(149,968)	(121,752)	(109,164)	(95,552)	(87,474)	(77,974)	(67,974)	(57,474)	(46,474)	(1,596)
Bonds & Deposits Refunded	(256,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(5,745,000)	(4,700,457)	(4,430,443)	(4,561,459)	(4,698,877)	(4,839,844)	(4,985,039)	(5,134,590)	(5,288,628)	(5,447,287)	(5,610,706)	(5,779,027)
Net Cash provided (or used in) Operating Activities	21,389,000	32,456,410	13,772,200	12,696,727	13,414,221	13,849,723	14,234,932	14,645,619	15,068,777	15,504,788	15,954,048	16,450,345
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	25,000,000	-	-	-	-	-	490,548	935,171	1,001,104	1,069,338	1,139,916	1,212,886
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	1,201,000	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	14,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(29,619,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(18,500,000)	(32,462,418)	(25,382,091)	(12,848,721)	(13,234,183)	(14,231,208)	(14,658,144)	(15,097,889)	(15,550,825)	(16,017,350)	(16,497,870)	(16,992,807)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(21,904,000)	(32,462,418)	(24,382,091)	(11,848,721)	(12,234,183)	(13,231,208)	(13,167,596)	(13,162,718)	(13,549,721)	(13,948,012)	(14,357,954)	(14,779,921)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(192,000)	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(707,000)	(207,309)	(10,813,985)	641,241	960,685	480,878	921,625	1,327,690	1,353,845	1,381,064	1,409,382	1,670,424
plus: Cash, Cash Equivalents & Investments - beginning of year	20,594,000	19,887,000	19,679,691	8,865,706	9,506,947	10,467,632	10,948,509	11,870,134	13,197,824	14,551,669	15,932,732	17,342,115
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,506,947	10,467,632	10,948,509	11,870,134	13,197,824	14,551,669	15,932,732	17,342,115	19,012,539
Cash & Cash Equivalents - end of the year	19,887,000	19,679,691	8,865,706	9,506,947	10,467,632	10,948,509	11,870,134	13,197,824	14,551,669	15,932,732	17,342,115	19,012,539
Cash, Cash Equivalents & Investments - end of the year	44,887,000	44,679,691	33,865,706	34,506,947	35,467,632	35,948,509	36,379,586	36,772,105	37,124,845	37,436,571	37,706,037	38,163,575
Representing:												
- External Restrictions	11,674,000	11,706,606	10,394,581	10,926,552	10,085,774	10,135,458	12,631,534	13,317,008	14,160,779	15,180,497	17,195,627	18,059,211
- Internal Restrictions	30,127,000	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	3,086,000	9,498,666	10,508,646	10,270,874	12,072,337	12,503,530	10,438,531	10,145,576	9,654,545	8,946,553	7,200,889	6,794,843
Cash, Cash Equivalents & Investments - end of the year	44,887,000	44,679,691	34,212,748	34,506,947	35,467,632	35,948,509	36,379,586	36,772,105	37,124,845	37,436,571	37,706,037	38,163,575

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	564,638,000	592,021,000	615,537,520	620,078,659	622,893,308	625,830,104	628,828,821	631,887,667	635,022,444	638,235,579	641,529,580	644,907,040
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	15,565,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	15,764,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,619,000	23,516,520	4,541,139	2,814,649	2,936,796	2,998,717	3,058,846	3,134,777	3,213,135	3,294,001	3,377,460	3,496,981
Total Recognised Income & Expenses (c&d)	27,383,000	23,516,520	4,541,139	2,814,649	2,936,796	2,998,717	3,058,846	3,134,777	3,213,135	3,294,001	3,377,460	3,496,981
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	592,021,000	615,537,520	620,078,659	622,893,308	625,830,104	628,828,821	631,887,667	635,022,444	638,235,579	641,529,580	644,907,040	648,404,021

GENERAL FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - GENERAL FUND

Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	10,762,000	11,071,812	11,305,208	11,588,260	11,878,401	12,175,809	12,480,666	12,793,157	13,113,476	13,441,817	13,778,381	14,123,376
User Charges & Fees	9,961,000	9,113,977	7,645,867	7,875,243	8,111,500	8,354,845	8,605,490	8,863,655	9,129,564	9,403,451	9,685,555	9,976,122
Interest & Investment Revenue	1,242,000	1,071,147	1,044,563	1,075,900	1,113,557	1,155,315	1,201,528	1,261,604	1,324,684	1,390,919	1,460,465	1,533,488
Other Revenues	523,000	610,794	621,323	639,963	659,162	678,937	699,305	720,284	741,893	764,149	787,074	810,686
Grants & Contributions provided for Operating Purposes	10,387,000	12,555,503	9,074,005	9,346,225	9,626,611	9,915,410	10,212,872	10,519,258	10,834,836	11,159,881	11,494,677	11,839,518
Grants & Contributions provided for Capital Purposes	5,146,000	3,077,103	3,844,944	2,139,510	2,203,695	2,269,806	2,337,900	2,408,037	2,480,278	2,554,687	2,631,327	2,710,267
Other Income:												
Net gains from the disposal of assets	558,000	300,000	300,000	309,000	318,270	327,818	337,653	347,782	358,216	368,962	380,031	391,432
Joint Ventures & Associated Entities	177,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,756,000	37,800,337	33,835,910	32,974,101	33,911,197	34,877,940	35,875,413	36,913,778	37,982,947	39,083,866	40,217,510	41,384,888
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,807,000	12,471,566	12,252,987	12,620,576	12,999,193	13,389,169	13,790,844	14,204,570	14,630,707	15,069,628	15,521,717	15,987,368
Borrowing Costs	25,000	25,032	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610	25,610
Materials & Contracts	2,413,000	4,110,273	4,361,285	4,663,634	4,803,543	4,947,649	5,096,079	5,248,961	5,406,430	5,568,623	5,735,682	5,907,752
Depreciation & Amortisation	8,545,000	8,572,281	8,752,943	9,015,532	9,285,998	9,564,578	9,851,515	10,147,060	10,451,472	10,765,016	11,087,967	11,420,606
Impairment	191,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,351,000	4,397,354	4,007,141	4,127,355	4,251,176	4,378,711	4,510,073	4,645,375	4,784,736	4,928,278	5,076,126	5,228,410
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,332,000	29,576,506	29,399,966	30,452,707	31,365,520	32,305,718	33,274,121	34,271,576	35,298,955	36,357,156	37,447,102	38,569,747
Operating Result from Continuing Operations	11,424,000	8,223,831	4,435,944	2,521,394	2,545,676	2,572,222	2,601,293	2,642,202	2,683,992	2,726,710	2,770,408	2,815,141
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,521,394	2,545,676	2,572,222	2,601,293	2,642,202	2,683,992	2,726,710	2,770,408	2,815,141
Net Operating Result before Grants and Contributions provided for Capital Purposes	6,278,000	5,146,728	591,000	381,884	341,981	302,416	263,392	234,165	203,714	172,024	139,081	104,874

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - GENERAL FUND

Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,565,000	14,288,086	3,786,125	2,907,265	2,180,032	1,380,942	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Investments	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,509,452	23,574,281	22,573,176	21,503,839	20,363,922	19,151,036
Receivables	2,867,000	2,352,733	2,201,242	2,239,541	2,293,284	2,348,119	2,404,194	2,461,621	2,520,436	2,580,676	2,642,382	2,705,592
Inventories	1,326,000	1,304,937	1,339,692	1,381,556	1,400,927	1,420,880	1,441,432	1,462,600	1,484,403	1,506,860	1,529,991	1,553,816
Other	61,000	46,224	45,467	47,763	49,196	50,672	52,192	53,758	55,371	57,032	58,743	60,505
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	43,819,000	42,991,980	32,372,527	31,576,125	30,923,440	30,200,614	29,407,270	28,552,259	27,633,386	26,648,407	25,595,038	24,470,950
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	699,000	415,039	399,225	401,948	404,751	407,637	410,609	413,668	416,818	420,061	423,401	426,839
Inventories	371,000	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171	315,171
Infrastructure, Property, Plant & Equipment	459,966,000	468,739,652	484,108,394	487,623,274	491,243,601	494,972,537	498,813,342	502,769,370	506,844,080	511,041,030	515,363,890	519,816,435
Investments Accounted for using the equity method	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000	20,324,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000	153,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	481,795,000	490,228,862	505,581,790	509,099,393	512,722,523	516,454,345	520,298,121	524,257,209	528,335,069	532,535,263	536,861,461	541,317,444
TOTAL ASSETS	525,614,000	533,220,841	537,954,317	540,675,518	543,645,962	546,654,959	549,705,391	552,809,469	555,968,454	559,183,670	562,456,499	565,788,394
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	3,365,000	2,423,852	2,370,685	2,209,994	2,264,169	2,319,952	2,377,392	2,436,538	2,497,440	2,560,151	2,624,724	2,691,215
Borrowings	3,000	-	-	-	-	-	-	-	-	-	-	-
Provisions	3,902,000	4,219,169	4,545,853	4,882,338	5,228,917	5,585,893	5,953,579	6,332,296	6,722,373	7,124,154	7,537,987	7,964,236
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,270,000	6,643,021	6,916,538	7,092,332	7,493,086	7,905,846	8,330,971	8,768,833	9,219,813	9,684,304	10,162,711	10,655,451
Non-Current Liabilities												
Payables	46,000	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976	28,976
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	1,594,000	1,618,014	1,642,028	1,666,042	1,690,056	1,714,070	1,738,084	1,762,098	1,786,112	1,810,126	1,834,140	1,858,154
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,640,000	1,646,990	1,671,004	1,695,018	1,719,032	1,743,046	1,767,060	1,791,074	1,815,088	1,839,102	1,863,116	1,887,130
TOTAL LIABILITIES	8,910,000	8,290,010	8,587,542	8,787,350	9,212,118	9,648,892	10,098,031	10,559,907	11,034,901	11,523,406	12,025,827	12,542,581
Net Assets	516,704,000	524,930,831	529,366,775	531,888,168	534,433,845	537,006,067	539,607,360	542,249,562	544,933,553	547,660,264	550,430,672	553,245,813
EQUITY												
Retained Earnings	292,833,000	301,056,831	305,492,775	308,014,168	310,559,845	313,132,067	315,733,360	318,375,562	321,059,553	323,786,264	326,556,672	329,371,813
Revaluation Reserves	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000	223,871,000
Council Equity Interest	516,704,000	524,927,831	529,363,775	531,885,168	534,430,845	537,003,067	539,604,360	542,246,562	544,930,553	547,657,264	550,427,672	553,242,813
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	516,704,000	524,927,831	529,363,775	531,885,168	534,430,845	537,003,067	539,604,360	542,246,562	544,930,553	547,657,264	550,427,672	553,242,813

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	11,093,385	11,298,242	11,579,813	11,869,742	12,166,933	12,471,568	12,783,831	13,103,916	13,432,018	13,768,337	14,113,080
User Charges & Fees	-	8,939,086	7,660,347	7,872,980	8,109,170	8,352,445	8,603,018	8,861,109	9,126,942	9,400,750	9,682,773	9,973,256
Interest & Investment Revenue Received	-	1,107,930	1,110,707	1,076,462	1,114,304	1,156,563	1,203,175	1,263,588	1,327,017	1,393,614	1,463,536	1,536,949
Grants & Contributions	-	15,632,140	12,938,819	11,496,229	11,827,784	12,182,617	12,548,095	12,924,538	13,312,274	13,711,643	14,122,992	14,546,682
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,507,297	680,956	604,731	621,685	640,319	659,511	679,279	699,640	720,610	742,210	764,457
Payments:												
Employee Benefits & On-Costs	-	(12,255,628)	(11,933,821)	(12,522,341)	(12,652,614)	(13,032,193)	(13,423,159)	(13,825,853)	(14,240,629)	(14,667,848)	(15,107,883)	(15,561,120)
Materials & Contracts	-	(4,873,344)	(4,426,321)	(4,637,786)	(4,777,361)	(4,920,682)	(5,068,302)	(5,220,351)	(5,376,962)	(5,538,271)	(5,704,419)	(5,875,551)
Borrowing Costs	-	(6,018)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)	(1,596)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(4,375,829)	(4,007,608)	(4,125,938)	(4,250,292)	(4,377,800)	(4,509,134)	(4,644,408)	(4,783,741)	(4,927,253)	(5,075,071)	(5,227,323)
Net Cash provided (or used in) Operating Activities	-	16,769,019	13,319,724	11,342,553	11,860,822	12,166,606	12,483,177	12,820,136	13,166,862	13,523,667	13,890,879	14,268,833
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	490,548	935,171	1,001,104	1,069,338	1,139,916	1,212,886
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(17,045,933)	(23,821,685)	(12,221,412)	(12,588,054)	(12,965,696)	(13,354,667)	(13,755,307)	(14,167,966)	(14,593,005)	(15,030,795)	(15,481,719)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(17,045,933)	(22,821,685)	(11,221,412)	(11,588,054)	(11,965,696)	(11,864,119)	(11,820,136)	(12,166,862)	(12,523,667)	(12,890,879)	(13,268,833)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(276,914)	(9,501,961)	121,140	272,767	200,910	619,058	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,565,000	14,288,086	4,786,125	4,907,265	5,180,032	5,380,942	6,000,000	7,000,000	8,000,000	9,000,000	10,000,000
Cash & Cash Equivalents - end of the year	-	14,288,086	4,786,125	4,907,265	5,180,032	5,380,942	6,000,000	7,000,000	8,000,000	9,000,000	10,000,000	11,000,000
Cash & Cash Equivalents - end of the year	14,565,000	14,288,086	4,786,125	4,907,265	5,180,032	5,380,942	6,000,000	7,000,000	8,000,000	9,000,000	10,000,000	11,000,000
Investments - end of the year	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	24,509,452	23,574,281	22,573,176	21,503,839	20,363,922	19,151,036
Cash, Cash Equivalents & Investments - end of the year	39,565,000	39,288,086	29,786,125	29,907,265	30,180,032	30,380,942	30,509,452	30,574,281	30,573,176	30,503,839	30,363,922	30,151,036
Representing:												
- External Restrictions	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000	6,915,000
- Internal Restrictions	23,474,419	23,474,419	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521	13,309,521
- Unrestricted	9,175,581	8,898,667	9,561,604	9,682,744	9,955,511	10,156,421	10,284,931	10,349,760	10,348,655	10,279,318	10,139,401	9,926,515
	39,565,000	39,288,086	29,786,125	29,907,265	30,180,032	30,380,942	30,509,452	30,574,281	30,573,176	30,503,839	30,363,922	30,151,036

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	493,759,000	516,704,000	524,927,831	529,363,775	531,885,168	534,430,845	537,003,067	539,604,360	542,246,562	544,930,553	547,657,264	550,427,672
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	11,322,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	199,000	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	11,521,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	11,424,000	8,223,831	4,435,944	2,521,394	2,545,676	2,572,222	2,601,293	2,642,202	2,683,992	2,726,710	2,770,408	2,815,141
Total Recognised Income & Expenses (c&d)	22,945,000	8,223,831	4,435,944	2,521,394	2,545,676	2,572,222	2,601,293	2,642,202	2,683,992	2,726,710	2,770,408	2,815,141
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	516,704,000	524,927,831	529,363,775	531,885,168	534,430,845	537,003,067	539,604,360	542,246,562	544,930,553	547,657,264	550,427,672	553,242,813

WATER FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - WATER FUND

Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	395,000	425,714	470,171	505,084	529,569	547,003	564,937	583,377	602,330	621,800	641,790	662,302
User Charges & Fees	762,000	630,722	727,658	782,126	821,183	849,912	879,646	910,420	942,271	975,237	1,009,356	1,044,668
Interest & Investment Revenue	79,000	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105
Other Revenues	6,000	6,700	6,800	7,004	7,214	7,431	7,653	7,883	8,120	8,363	8,614	8,872
Grants & Contributions provided for Operating Purposes	12,000	32,121	32,601	33,579	34,586	35,624	36,692	37,793	38,927	40,095	41,298	42,536
Grants & Contributions provided for Capital Purposes	411,000	15,524,027	40,000	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,665,000	16,692,777	1,347,461	1,441,331	1,509,859	1,561,356	1,614,734	1,670,670	1,728,476	1,788,209	1,849,923	1,913,675
Expenses from Continuing Operations												
Employee Benefits & On-Costs	234,000	223,973	213,970	220,389	227,000	233,810	240,825	248,050	255,491	263,156	271,050	279,182
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	475,000	482,358	491,033	505,764	520,937	536,566	552,663	569,242	586,320	603,909	622,027	640,687
Depreciation & Amortisation	515,000	485,150	492,427	507,199	522,415	538,088	554,230	570,857	587,983	605,622	623,791	642,505
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	121,000	90,058	98,375	101,326	104,366	107,497	110,722	114,044	117,465	120,989	124,619	128,357
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,345,000	1,281,540	1,295,805	1,334,679	1,374,719	1,415,961	1,458,440	1,502,193	1,547,259	1,593,677	1,641,487	1,690,731
Operating Result from Continuing Operations	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Net Operating Result before Grants and Contributions provided for Capital Purposes	(91,000)	(112,790)	11,657	65,452	92,703	101,686	111,274	122,106	133,455	145,337	157,766	170,753

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - WATER FUND

Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	602,000	793,264	738,725	791,661	829,997	858,553	888,079	918,607	950,168	982,797	1,016,528	1,051,395
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	3,682,000	4,239,672	4,123,972	4,312,076	4,532,210	4,765,892	5,013,116	5,275,245	5,552,920	5,846,799	6,157,557	6,485,888
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	77,000	40,682	46,222	49,672	52,128	53,914	55,760	57,666	59,633	61,665	63,763	65,928
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	26,197,000	41,128,335	41,050,772	40,970,881	40,888,594	40,803,838	40,716,540	40,626,622	40,534,008	40,438,614	40,340,359	40,239,156
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	26,274,000	41,169,017	41,096,993	41,020,553	40,940,722	40,857,753	40,772,300	40,684,288	40,593,641	40,500,280	40,404,122	40,305,084
TOTAL ASSETS	29,956,000	45,408,688	45,220,965	45,332,630	45,472,931	45,623,644	45,785,416	45,959,533	46,146,561	46,347,078	46,561,679	46,790,972
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	365,000	406,451	167,071	172,083	177,246	182,563	188,040	193,681	199,492	205,476	211,641	217,990
Net Assets	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
EQUITY												
Retained Earnings	11,667,000	27,078,237	27,129,894	27,236,546	27,371,686	27,517,081	27,673,376	27,841,852	28,023,070	28,217,602	28,426,038	28,648,982
Revaluation Reserves	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000	17,924,000
Council Equity Interest	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - WATER FUND
Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					2025/26	2026/27
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25		\$	\$
Cash Flows from Operating Activities													
Receipts:													
Rates & Annual Charges	-	405,825	460,158	497,220	524,054	543,076	560,897	579,224	598,061	617,415	637,287	657,682	
User Charges & Fees	-	668,767	656,199	741,973	792,391	828,734	857,727	887,734	918,792	950,935	984,204	1,018,637	
Interest & Investment Revenue Received	-	73,493	70,232	72,339	74,871	77,678	80,785	84,825	89,066	93,519	98,195	103,105	
Grants & Contributions	-	15,412,110	215,967	74,758	77,001	79,311	81,691	84,141	86,666	89,266	91,944	94,702	
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	(22,363)	(6,095)	(1,345)	750	2,214	2,263	2,312	2,362	2,413	2,465	2,518	
Payments:													
Employee Benefits & On-Costs	-	(223,973)	(213,970)	(220,389)	(227,000)	(233,810)	(240,825)	(248,050)	(255,491)	(263,156)	(271,050)	(279,182)	
Materials & Contracts	-	(440,908)	(730,413)	(500,752)	(515,775)	(531,248)	(547,186)	(563,601)	(580,509)	(597,925)	(615,862)	(634,338)	
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-	
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	(90,058)	(98,375)	(101,326)	(104,366)	(107,497)	(110,722)	(114,044)	(117,465)	(120,989)	(124,619)	(128,357)	
Net Cash provided (or used in) Operating Activities	-	15,782,893	353,702	562,478	621,925	658,458	684,630	712,542	741,481	771,479	802,564	834,766	
Cash Flows from Investing Activities													
Receipts:													
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-	
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-	
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-	
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-	
Payments:													
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-	
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-	
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)	
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-	
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-	
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-	
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities	-	(15,416,485)	(414,863)	(427,309)	(440,128)	(453,332)	(466,932)	(480,940)	(495,368)	(510,229)	(525,536)	(541,302)	
Cash Flows from Financing Activities													
Receipts:													
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-	
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-	
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-	
Payments:													
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-	
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-	
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-	
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-	
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-	
Net Increase/(Decrease) in Cash & Cash Equivalents	-	366,408	(61,161)	135,169	181,797	205,126	217,698	231,602	246,113	261,250	277,028	293,464	
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	
Cash & Cash Equivalents - end of the year	-	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493	
Cash & Cash Equivalents - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493	
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-	
Cash, Cash Equivalents & Investments - end of the year	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493	
Representing:													
- External Restrictions	2,580,000	2,946,408	2,885,246	3,032,286	3,271,030	3,613,120	4,071,437	4,160,823	4,396,862	4,296,766	4,877,541	5,166,165	
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-	
- Unrestricted	500,000	500,000	500,000	488,129	431,183	294,218	53,600	195,816	205,890	567,235	263,488	268,328	
	3,080,000	3,446,408	3,385,246	3,520,415	3,702,213	3,907,338	4,125,037	4,356,639	4,602,752	4,864,001	5,141,029	5,434,493	

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	28,929,000	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	342,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	342,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	320,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
Total Recognised Income & Expenses (c&d)	662,000	15,411,237	51,657	106,652	135,139	145,395	156,295	168,477	181,217	194,532	208,436	222,944
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	29,591,000	45,002,237	45,053,894	45,160,546	45,295,686	45,441,081	45,597,376	45,765,852	45,947,070	46,141,602	46,350,038	46,572,982

SEWER FUND

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - SEWER FUND

Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,415,000	1,734,171	1,985,448	2,135,611	2,242,966	2,310,255	2,379,563	2,450,950	2,524,478	2,600,213	2,678,219	2,758,566
User Charges & Fees	132,000	127,856	196,360	210,441	220,667	227,287	234,106	241,129	248,363	255,814	263,488	271,393
Interest & Investment Revenue	69,000	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	116,000	125,825	114,779	118,222	121,769	125,422	129,184	133,060	137,052	141,163	145,398	149,760
Grants & Contributions provided for Capital Purposes	419,000	20,360	91,115	93,848	96,664	99,564	102,551	105,627	108,796	112,060	115,422	118,884
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,151,000	2,084,901	2,462,739	2,635,412	2,762,061	2,845,522	2,931,718	3,021,396	3,113,850	3,209,169	3,307,442	3,408,764
Expenses from Continuing Operations												
Employee Benefits & On-Costs	301,000	391,723	353,775	364,389	375,320	386,580	398,177	410,123	422,426	435,099	448,152	461,597
Borrowing Costs	157,000	146,178	148,372	120,156	107,568	93,956	85,878	76,378	66,378	55,878	44,878	-
Materials & Contracts	765,000	695,584	836,167	861,252	887,089	913,702	941,113	969,346	998,427	1,028,379	1,059,231	1,091,008
Depreciation & Amortisation	749,000	735,395	746,426	768,819	791,883	815,640	840,109	865,312	891,272	918,010	945,550	973,916
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	304,000	234,570	324,460	334,194	344,220	354,546	365,183	376,138	387,422	399,045	411,016	423,347
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,276,000	2,203,450	2,409,200	2,448,809	2,506,080	2,564,423	2,630,459	2,697,297	2,765,924	2,836,411	2,908,827	2,949,868
Operating Result from Continuing Operations	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Net Operating Result before Grants and Contributions provided for Capital Purposes	(544,000)	(138,908)	(37,576)	92,755	159,317	181,535	198,708	218,472	239,130	260,698	283,194	340,012

Cabonne Council

10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - SEWER FUND

Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	612,000	1,574,465	2,295,722	2,460,667	2,580,389	2,657,801	2,737,535	2,819,661	2,904,250	2,991,378	3,081,119	3,173,553
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,854,000	3,519,663	2,990,057	3,539,933	4,165,775	4,318,029	4,482,632	4,660,846	4,853,167	5,060,109	5,282,205	5,751,599
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	160,000	62,059	95,310	102,144	107,108	110,321	113,631	117,040	120,551	124,168	127,893	131,730
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	45,293,000	44,557,605	44,956,722	44,387,904	43,802,020	43,798,561	43,794,997	43,791,327	43,787,546	43,783,652	43,779,642	43,775,511
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	45,453,000	44,619,664	45,052,032	44,490,048	43,909,129	43,908,882	43,908,628	43,908,367	43,908,098	43,907,820	43,907,535	43,907,240
TOTAL ASSETS	48,307,000	48,139,327	48,042,089	48,029,981	48,074,904	48,226,912	48,391,260	48,569,213	48,761,265	48,967,929	49,189,739	49,658,839
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	63,000	215,177	268,493	276,548	284,844	293,390	302,191	311,257	320,595	330,213	340,119	350,323
Borrowings	201,000	204,094	206,765	219,354	137,637	145,712	155,212	165,212	175,712	186,712	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	264,000	419,271	475,258	495,902	422,481	439,101	457,403	476,469	496,307	516,924	340,119	350,323
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,317,000	2,112,605	1,905,840	1,686,486	1,548,849	1,403,137	1,247,926	1,082,714	907,002	720,290	720,290	720,290
TOTAL LIABILITIES	2,581,000	2,531,876	2,381,098	2,182,388	1,971,330	1,842,239	1,705,329	1,559,183	1,403,309	1,237,215	1,060,409	1,070,613
Net Assets	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
EQUITY												
Retained Earnings	25,372,000	25,253,452	25,306,991	25,493,593	25,749,574	26,030,673	26,331,931	26,656,030	27,003,956	27,376,714	27,775,330	28,234,226
Revaluation Reserves	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000	20,354,000
Council Equity Interest	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: 2

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,501,140	1,940,960	2,109,025	2,223,959	2,298,342	2,367,292	2,438,311	2,511,460	2,586,804	2,664,408	2,744,341
User Charges & Fees	-	(25,744)	(142,579)	140,770	170,069	194,533	200,369	206,380	212,572	218,949	225,517	232,283
Interest & Investment Revenue Received	-	76,690	75,038	77,289	79,994	82,994	86,314	90,630	95,161	99,919	104,915	110,161
Grants & Contributions	-	128,075	198,496	211,305	217,644	224,173	230,899	237,826	244,960	252,309	259,878	267,675
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(459,784)	(363,683)	(74,758)	(54,292)	(35,146)	(36,200)	(37,286)	(38,404)	(39,557)	(40,743)	(41,966)
Payments:												
Employee Benefits & On-Costs	-	(391,723)	(353,775)	(364,389)	(375,320)	(386,580)	(398,177)	(410,123)	(422,426)	(435,099)	(448,152)	(461,597)
Materials & Contracts	-	(543,407)	(782,850)	(853,197)	(878,793)	(905,156)	(932,311)	(960,281)	(989,089)	(1,018,762)	(1,049,324)	(1,080,804)
Borrowing Costs	-	(146,178)	(148,372)	(120,156)	(107,568)	(93,956)	(85,878)	(76,378)	(66,378)	(55,878)	(44,878)	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(234,570)	(324,460)	(334,194)	(344,220)	(354,546)	(365,183)	(376,138)	(387,422)	(399,045)	(411,016)	(423,347)
Net Cash provided (or used in) Operating Activities	-	(95,501)	98,774	791,696	931,474	1,024,659	1,067,126	1,112,942	1,160,434	1,209,641	1,260,606	1,346,746
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	-	(1,145,543)	(200,000)	(206,000)	(812,180)	(836,545)	(861,642)	(887,491)	(914,116)	(941,539)	(969,785)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(201,301)	(204,094)	(206,765)	(219,354)	(137,637)	(145,712)	(155,212)	(165,212)	(175,712)	(186,712)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(296,802)	(1,250,863)	384,931	506,120	74,842	84,868	96,088	107,731	119,814	132,355	376,961
plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086
Cash & Cash Equivalents - end of the year	-	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Cash & Cash Equivalents - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046
Representing:												
- External Restrictions	2,142,000	1,845,198	594,335	979,266	1,485,387	1,560,229	1,645,097	1,741,185	1,848,917	1,968,731	2,101,086	2,478,046
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	2,242,000	1,945,198	694,335	1,079,266	1,585,387	1,660,229	1,745,097	1,841,185	1,948,917	2,068,731	2,201,086	2,578,046

Cabonne Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - SEWER FUND
Scenario: 2

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	41,950,000	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,901,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,901,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	(125,000)	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
Total Recognised Income & Expenses (c&d)	3,776,000	(118,548)	53,539	186,603	255,980	281,099	301,259	324,099	347,926	372,758	398,616	458,896
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	45,726,000	45,607,452	45,660,991	45,847,593	46,103,574	46,384,673	46,685,931	47,010,030	47,357,956	47,730,714	48,129,330	48,588,226