CABONNE COUNCIL

LONG TERM FINANCIAL PLAN (LTFP)

2020/21 - 2029/30



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1 INTRODUCTION

1.1 Structure

The Long Term Financial Plan (LTFP) structure is in six main sections.

- **Section 1:** Provides a brief introduction to the plan and the objectives it aims to meet.
- **Section 2:** Planning Assumptions. This section details the financial assumptions made in developing the LTFP.
- **Section 3:** Base Model using planning assumptions for Council's General fund, water fund and sewer funds.
- **Section 4:** Revenue Forecasts. This section details the Council's major sources of revenue and the assumptions used in the forecast figures.
- **Section 5:** Expenditure Forecasts. This section details the Council's major areas of expenditure and the assumptions used in the forecast figures including asset management.
- **Section 6:** Sensitivity Analysis and Financial Modelling. This section details the impact of various scenarios on Council's plans.
- **Section 7:** Appendices. Including Income Statement, Balance Sheet, Cash Flow and Statement of Changes in Equity.

1.2 Objectives

The LTFP is a requirement under the Integrated Planning and Reporting framework for NSW Local Government. Council's LTFP provides a framework to assess its revenue building capacity to meet the activities and level of services outlined in its Community Strategic Plan.

The LTFP provides a framework within which, Cabonne Council can appraise its capacity to meet the Community's expected level of service. The Plan will also endeavour to:

- establish greater transparency and accountability of Council to the community;
- provide an opportunity for early identification of financial issues and any likely impacts in the longer term;
- solve financial problems as a whole
- see how various plans fit together
- understand the impact of some decisions on other plans or strategies;
- provide a means of measuring Council's success in implementing strategies; and,
- confirm that Council can remain financially sustainable in the longer term.

1.3 Timeframes

The Office of Local Government has set the minimum timeframe of ten years. In this report, Cabonne Council's LTFP covers the time period from 2020/2021 to 2029/2030.

2 PLANNING ASSUMPTIONS

A LTFP is dependent on a number of planning assumptions. In preparing an LTFP Council considered a range of matters and made appropriate assumptions. These assumptions are used to model and formulate the plan, test a range of scenarios and have ultimately formed the basis of the agreed plan.

Some of the key variables reviewed as part of the setup of the LTFP include:

Consumer Price Index (CPI): See table at 2.1

Salaries and Employee Costs: See table at 2.1

• Investment Income: See table at 2.1

Rate Pegging: See table at 2.1

Sewer Charges: See table at 2.1

Water Charges: See table at 2.1

Waste Charges: See table at 2.1

• Fees and Charges: See table at 2.1

Population Growth: See table at 2.1

• Service Levels: Refer to Cabonne Council Community Strategic Plan (CSP).

 Economic Growth: As per above, due to uncertainties in economic growth rates in regional NSW the LTFP has been prepared on the assumption of a nil economic growth rate.

2.1 Summary of Key Assumptions and Indices

Assumption/Variable	Calculation Basis	Planned %p.a.
Consumer Price Index (CPI)	Anticipated General Increase	1.60%
Salaries and Employee On costs	Estimate 2.5% Award increase (reduced COVID)	1.50%
Interest Rate Income	Estimate based on average current rates	1.50%
Rate Pegging (General Rates Income)	Anticipated General Increase	2.60%
Water Charges Income	Anticipated General Increase	2.00%
Sewer Charges Income	Anticipated General Increase	2.00%
Waste Charges Income	Anticipated General Increase	2.00%
Fees and Charges Income	Anticipated General Increase	2.00%
Population Growth	Estimate per annum increase	1.00%

3 BASE MODEL

3.1 General Fund

Council's General Fund base model has been derived from using the key assumptions and indices shown in the table above. 50/50 funded community projects have been reduced from 2021/2022 onwards by \$2 million to a more sustainable annual total. Leading on from this the model expects that Council undertakes around \$13 - \$14 million in capital works from the general fund each year. An assumption has been made of Council receiving \$5.1 million in Capital Grants (in 2022/2023 – then increased by CPI) along with the assumption of Council continuing to receive the Roads to Recovery Grant funds. The financial assistance grants have been predicted at CPI. General Funds financial sustainability shows a positive result maintaining operating surpluses. Managing unrestricted cash and reserve balances while achieving Council goals will be an area of focus going forward.

3.2 Sewer Fund

Council's Sewer Funds base model have been derived from using the key assumptions and indices shown in the table above. Annual charges and user charges has been increased by 2%. An assumption has been made that Council will upgrade and maintain its Sewer Network assets at \$400k per year, in which the 10-year plan shows this is sustainable. The model includes a planned residual payment on an existing loan in 2022/2023 of \$1.38 million. Council's sewer fund continues to result in an Operating deficit with the deficit being reduced each consecutive year going forward. However, Council's Sewer fund cash flow remains positive into the 10-year plan, showing a sound and robust financial future.

3.3 Water Fund

Council's Water Fund base model has been derived from using the key assumptions and indices shown in the table above. Annual charges and user charges has been increased by 2%. An assumption has been made that Council will upgrade and maintain the Water Network assets at \$500k per year. Council's water fund is expected to result in an Operating deficit with the deficit being reduced each consecutive year going forward.

4 REVENUE FORECASTS

The major sources of revenue for councils are:

- 1. Rates and Annual Charges
- 2. User Charges and Fees
- 3. Grants & Contributions
- 4. Investment Revenue
- 5. Borrowings
- 6. Other Revenues

4.1 Rates and Annual Charges

The major component of a Councils' income is produced via the levying of rates. Cabonne Council is proactive and determined to produce a fair balance between rates levied on the shire's population and the level of services that can be provided. The limitation on rates income is set by the Independent Pricing and Regulatory Tribunal. This limitation is known as Rate Pegging and involves a percentage cap on the income raised from ordinary and special rates from one year to another.

CABONNE LONG TERM FINANCIAL PLAN

Section 492 of the Local Government Act 1993 provides two types of rates: Ordinary rates and Special rates.

4.1.1 Ordinary Rates

By virtue of section 494 of the Act, Council is required to make and levy an ordinary rate for each year on all rateable land in its area. This is a mandatory requirement. Land is rated based upon the use of that land or the zoned use of that land. There are four main rating categories, within which Council can create additional sub-categories. The four broad categories provided by Section 493 of the Act are:

- Farmland
- Residential
- Business
- Mining

All rateable land is classed within one of the four categories unless it is deemed non-rateable, such as a church or school or similar institution, as specified in the Local Government Act.

4.1.2 Special Rates

Council has discretion to levy special rates. Special rates must be made pursuant to section 495 of the Local Government Act 1993 but may be levied under either section 495 or the provisions of Division 2 of Part 5 of Chapter 15 of the act. In the former instance, the special rates may be levied for works or services provided or proposed to be provided by Council (e.g. town improvement works benefiting a specific locality, tourism promotion benefiting a particular ratepayer sector) or for other specific purposes. It is important to note that these rates will usually apply to specific rating categories or specific rating areas, special rates are also capable of application across all ratepayers. For example, all ratepayers in a Council area could be made subject to a special rate, intended to finance a project that will benefit the whole of the Council area. Special rates can also be raised to fund sewer, water supply and waste management projects.

4.1.3 Rate Pegging

Rate pegging is a term that is commonly associated with section 506 and 509 of the Local Government Act 1993. Rate pegging has been set for the 2020/2021 year at 2.6% and estimated at 2.6% for future years. This term refers to the practice of limiting the amount of revenue a council can raise from ordinary and special rates by setting a limit on the increase of these rates from previous years. It is important to note that this limit (in the form of a percentage cap) does not apply to an individual's rate levy but rather the total rate levies raised from ordinary and special rates. The Independent Pricing and Regulatory Tribunal advises Councils of the allowable rate increase in December each year for the coming financial year.

4.1.4 Special Rate Variation

Cabonne Council is not applying for a Special Rate Variation under section 508A of the *Local Government Act 1993*, in the initial implementation of the LTFP.

4.2 User Charges & Fees

In accordance with Sections 496, 501 and 502 of the Local Government Act 1993, Council is able to charge for the provision of sewerage, water and domestic waste services.

4.2.1 Sewerage Charges

Council has set charges for the 2020/2021 year at 1.7% increase and an increase of 2% for future years. The funds are used to operate and maintain sewerage services throughout the Cabonne Council area. If further information is required in regards to this matter, please refer to Council's Fees & Charges.

4.2.2 Water Charges

Council has set charges for the 2020/2021 year at 1.7% increase and an increase of 2% for future years. Funds are used to operate and maintain water services throughout the Cabonne Council area. If further information is required in regards to this matter, please refer to Council's Fees & Charges.

4.2.3 Waste Management Charges

The Local Government Act 1993 requires that Domestic Waste Management Charges must reflect the actual cost of providing those services. The service is provided to the residents of Cabonne, within the designated scavenging areas and also specific rural areas. The service includes a weekly garbage collection service and a fortnightly recycling collection service.

The Domestic Waste Strategy is supported by a reasonable cost calculation, which determines the annual charges. The forecast increase in the charges has been set in accordance with the strategy. Council has set charges for the 2019/20 year to increase by 2.6% and future years by 2%.

4.2.4 Statutory Charges

Council has no discretion to determine the amount of a fee for service when the amount is fixed by regulation or by another authority. Examples of statutory fees include development assessment fees and planning certificates.

The majority of statutory charges do not increase annually in line with CPI, however for the purposes of financial modelling these fees are assumed to increase in line with CPI over the long term.

4.2.5 Other Fees

User fees and charges include office fees (photocopying, binding etc.), aged care fees, fees for use of Council facilities and fees for private works undertaken.

4.3 Grants & Contributions

Council relies heavily on the income from the Federal Government's Financial Assistance and the Roads to Recovery grant programs.

The Financial Assistance Grant is calculated using a formula that takes into account the population of the Local Government Areas, road lengths and a number of disability factors. Given the complexity of the formula, Council has assumed all disability factors will remain constant and that these grant will increase in line with CPI.

Money provided under the Roads to Recovery Program is not intended to replace council spending on roads but to assist councils in their local road construction or maintenance. Council has made the assumption that it will continue to receive this funding into the future based on historical levels.

4.4 Investment Revenue

Council's investment strategy is to undertake investment of surplus funds, maximising earnings from authorised investments, whilst ensuring the security of Council Funds.

Council also aims to ensure there is sufficient liquidity to meet all reasonably anticipated cash flow requirements, as and when they fall due, without incurring significant costs due to the unanticipated sale of an investment.

Forecast returns on Council's investment portfolio are based on the forecast 1-year bank bill swap rate plus a small margin to reflect strategic investments in longer-term investment products where appropriate. Council has assumed a conservative 1.5% return ongoing.

4.5 Borrowings

Council is not anticipating any new borrowing over the next 10 years. Whilst this may be the case, Council certainly has capacity to obtain and repay new borrowings if required.

4.6 Other Revenue

Other revenues include a number of sources including commission and agency fees, rental of Council properties, and lease income from the Molong Limestone Quarry.

Commission and agency fees are likely to continue in line with CPI over the long term, as will rental of Council properties.

5 EXPENDITURE FORECASTS

5.1 Salaries and Wages

For the purpose of projecting future salary, wage and employee leave costs to Council a percentage increase of 1.50% has been applied. This is to account for future Award increases and staff competency/performance increases. This amount has been reduced compared to the percentage change noted in prior years to factor in an anticipated OLG reduction due to COVID related financial conditions.

Further details about Council's staffing are included in the Workforce Plan.

5.2 Materials, Contracts and Other Operating Costs

Expenditure on materials, contracts and other operating costs has been generally based on CPI. The exceptions to this are expenditures that are either

- not recurrent every year, or
- have been identified as increasing by an amount different to CPI

5.3 Asset Management

Infrastructure (assets) expenditure will progressively be mapped against maintenance and renewal programs recommended by respective asset management plans. In accordance with Council's Asset Management Review, asset maintenance has been increased by CPI with a strong focus on asset renewals as opposed to construction of new assets.

Assets should be maintained and renewed in accordance with the respective asset management plans and agreed condition intervention levels.

6 SENSITIVITY ANALYSIS AND FINANCIAL MODELLING

The LTFP is based on a number of underlying assumptions. Sensitivity analysis identifies the impact on Council's financial position of changes in these assumptions and highlights the factors most likely to affect the outcomes of the plan.

Sensitivity analysis looks at "what if" scenarios. For example, what happens to Council's financial position if salary and wages increases are 1% higher than forecast; growth is half that forecast, or investment returns are 1% less than forecast in plan.

6.1 Scenario 1

The "Scenario 1" model estimates a decrease of 25% to the RMS road maintenance contract combined with no RMS ordered roadworks requested going forward from the 2021/2022 Financial year onwards. This scenario keep's a continuation of existing staff and employment levels as projected in the base case scenario.

This Scenario shows Council not being able to reach an operating surplus after capital grants and contributions over the projected period, and also a point in 2026/2027 where unrestricted cash would go into overdraft assuming reserve transactions remain the same as the base case.

6.2 Scenario 2

The "Scenario 2" model estimates an extended downturn in the economy. This scenario predicts a hold on any rate peg increase from the year 2021/2022 onwards, coupled with an ongoing decrease of 50% in the Councils untied Financial Assistance Grant.

This scenario shows operating deficits to 2025/2026, a point in 2022/2023 when the Council where unrestricted cash would go into overdraft assuming reserve transactions remain the same as the base case, and all cash reserves almost fully depleted by 2029/2030.

7 APPENDICES

- 7.1 Base Model
- 7.2 Scenario 1
- 7.3 Scenario 2

NOTE: Base Model and all scenarios include the following for all funds including a consolidated report:

- 10 year Income Statement
- 10 year Statement of Financial Position
- 10 year Cash flow Statement

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
Scenario: Consolidated Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	14,282,000	14,334,083	14,750,829	15,110,162	15,478,354	15,855,624	16,242,199	16,638,311	17,044,200	17,460,107	17,886,286	18,322,989
User Charges & Fees	7,329,000	7,900,478	8,039,377	9,000,161	9,180,165	9,363,763	9,551,036	9,742,058	9,936,900	10,135,641	10,338,351	10,545,117
Interest & Investment Revenue	1,220,000	1,150,276	611,594	620,770	630,081	639,532	649,124	658,861	668,744	678,777	688,959	699,293
Other Revenues	426,000	495,264	433,252	441,917	450,754	459,770	468,964	478,342	487,909	497,669	507,625	517,777
Grants & Contributions provided for Operating Purposes	8,680,000	12,736,443	12,726,980	11,129,702	11,352,296	11,579,340	11,810,927	12,047,145	12,288,087	12,533,845	12,784,525	13,040,216
Grants & Contributions provided for Capital Purposes	14,915,000	12,684,186	4,757,225	5,545,521	5,270,678	5,355,009	5,440,689	5,527,739	5,616,183	5,706,042	5,797,340	5,890,098
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000	-	-		<u>-</u>							
Total Income from Continuing Operations	47,451,000	49,600,730	41,619,257	42,148,234	42,662,327	43,553,038	44,462,940	45,392,456	46,342,023	47,312,081	48,303,086	49,315,490
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,475,000	12,659,756	13,752,538	13,958,831	14,168,211	14,380,729	14,596,443	14,815,398	15,037,621	15,263,188	15,492,130	15,724,498
Borrowing Costs	135,000	133,266	120,090	112,430	66,964	27,409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	5,319,000	8,561,223	12,936,444	9,271,581	9,206,003	9,353,297	9,502,959	9,654,995	9,809,477	9,966,438	10,125,903	10,287,927
Depreciation & Amortisation	10,973,000	10,762,931	11,138,976	11,194,673	11,250,649	11,306,908	11,363,446	11,420,261	11,477,360	11,534,750	11,592,425	11,650,384
Impairment of investments			· · ·	· · ·	· · ·	· · ·	-	· · ·	-	-	· · ·	-
Impairment of receivables			_	-	-	-	-	-	-	-	-	-
Other Expenses	5,043,000	4,720,955	4,799,050	4,873,600	4,951,571	5,030,794	5,111,293	5,193,073	5,276,166	5,360,587	5,446,367	5,533,512
Interest & Investment Losses		-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	<u> </u>
Total Expenses from Continuing Operations	32,945,000	36,838,130	42,747,098	39,411,114	39,643,398	40,099,137	40,601,989	41,112,021	41,629,372	42,154,170	42,686,500	43,226,471
Operating Result from Continuing Operations	14,506,000	12,762,600	(1,127,841)	2,737,119	3,018,928	3,453,901	3,860,951	4,280,435	4,712,651	5,157,910	5,616,586	6,089,018
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	14,506,000	12,762,600	(1,127,841)	2,737,119	3,018,928	3,453,901	3,860,951	4,280,435	4,712,651	5,157,910	5,616,586	6,089,018
Net Operating Result before Grants and Contributions provided for Capital Purposes	(409,000)	78,414	(5,885,066)	(2,808,402)	(2,251,749)	(1,901,108)	(1,579,738)	(1,247,304)	(903,532)	(548,132)	(180,754)	198,921

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte					
Scenario: Consolidated Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
100ETO	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets	0.000.000	0.000.400	0.004.070	0.000.000	7 700 707	0.000.005	0.000.440	0.050.005	11 010 000	10 117 557	10 700 000	10 010 710
Cash & Cash Equivalents	8,306,000	9,262,103	9,094,876	9,003,823	7,738,797	8,236,625	8,938,419	9,853,085	11,019,638	12,447,557	12,790,393	12,813,748
Investments Receivables	38,500,000 5,632,000	30,353,986 5,098,771	25,088,444	24,422,827 4,921,707	24,422,827 5,012,434	24,422,827	24,422,827	24,422,827 5,326,483	24,422,827 5,438,327	24,422,827 5,554,047	25,777,651 5,673,749	27,732,555 5,797,539
Inventories	973,000	1,106,836	4,909,485 1,475,713	1,165,999	1,158,501	5,113,777 1,168,848	5,218,407 1,179,362	5,326,463 1,190,042	1,200,895	5,554,047 1,211,921	1,223,124	1,234,506
Other	104,000	112,044	1,475,713	118,801	118,675	120,574	1,179,302	1,190,042	1,200,695	128,478	130,534	132,623
Non-current assets classified as "held for sale"	104,000	112,044	133,040	110,001	110,075	120,374	122,303	124,403	120,433	120,470	130,334	132,023
Total Current Assets	53,515,000	45,933,741	40,721,559	39,633,157	38,451,235	39,062,651	39,881,519	40,916,901	42,208,142	43,764,830	45,595,451	47,710,970
10141 04110111 100010	00,010,000	10,000,1 11	10,721,000	30,000,101	00, 101,200	00,002,001	00,001,010	10,010,001	12,200,112	10,7 0 1,000	10,000,101	,,
Non-Current Assets												
Investments	161,000	31,634	26,147	25,453	25,453	25,453	25,453	25,453	25,453	25,453	26,865	28,902
Receivables	1,297,000	1,462,676	1,483,541	1,502,937	1,523,017	1,543,571	1,564,612	1,586,149	1,608,196	1,630,765	1,653,868	1,677,518
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	568,273,000	589,749,442	594,619,361	597,459,415	600,244,715	603,129,365	606,218,702	609,516,148	612,995,177	616,659,321	620,512,171	624,557,386
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property	-	-			-	-	-	-	-	-	-	-
Intangible Assets	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Non-current assets classified as "held for sale"				-	-	-	-		-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets TOTAL ASSETS	594,914,000 648,429,000	616,503,966 662,437,707	621,389,263 662,110,822	624,248,020 663,881,176	627,053,400 665,504,635	629,958,605 669,021,256	633,068,981 672,950,500	636,387,965 677,304,865	639,889,041 682,097,182	643,575,753 687,340,584	647,453,119 693,048,570	651,524,021 699,234,991
TOTAL ASSETS	040,423,000	002,431,707	002,110,022	003,001,170	003,304,033	009,021,230	072,930,300	077,304,003	002,097,102	007,340,304	093,040,370	033,234,331
LIABILITIES												
Current Liabilities												
Bank Overdraft				_	-	-	_	-	-	-	-	-
Payables	3,479,000	5,015,065	5,985,719	5,164,883	5,193,316	5,272,387	5,352,723	5,434,321	5,517,213	5,601,422	5,686,963	5,773,860
Income received in advance	297,000	232,380	234,284	264,020	269,300	274,686	280,179	285,783	291,499	297,329	303,275	309,341
Borrowings	219,000	137,634	145,712	1,403,308	-	-	-	-	-	-	-	-
Provisions	3,655,000	3,666,609	3,606,609	3,550,209	3,497,463	3,448,426	3,403,153	3,361,701	3,324,127	3,290,489	3,260,846	3,235,258
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	
Total Current Liabilities	7,650,000	9,051,687	9,972,323	10,382,419	8,960,079	8,995,499	9,036,056	9,081,805	9,132,839	9,189,240	9,251,085	9,318,459
New Comment Link Wide												
Non-Current Liabilities	50,000	44.005	14.805	44.005	44.005	44.005	44.005	44.005	44.005	44.005	44.005	44.005
Payables Income received in advance	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	1,001,000	1,000,000	1,002,027	1,700,074	1,700,044	1,700,244	1,700,001	1,010,102	1,047,704	1,070,004	1,000,440	1,000,100
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	_
Total Non-Current Liabilities	3,376,000	3,220,420	3,100,740	1,723,879	1,750,749	1,778,049	1,805,786	1,833,967	1,862,599	1,891,689	1,921,245	1,951,274
TOTAL LIABILITIES	11,026,000	12,272,108	13,073,063	12,106,298	10,710,828	10,773,548	10,841,842	10,915,772	10,995,438	11,080,929	11,172,330	11,269,733
Net Assets	637,403,000	650,165,600	649,037,759	651,774,878	654,793,806	658,247,707	662,108,658	666,389,093	671,101,744	676,259,654	681,876,240	687,965,258
FOLUTY												
EQUITY												
Retained Earnings	368,292,000	381,054,600	379,926,759	382,663,878	385,682,806	389,136,707	392,997,658	397,278,093	401,990,744	407,148,654	412,765,240	418,854,258
Revaluation Reserves	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000
Council Equity Interest	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000
Council Equity Interest Minority Equity Interest	637,403,000	650,165,600	649,037,759	651,774,878	654,793,806	658,247,707	662,108,658	666,389,093	671,101,744	676,259,654	681,876,240	687,965,258
Total Equity	637,403,000	650,165,600	649,037,759	651,774,878	654,793,806	658,247,707	662,108,658	666,389,093	671,101,744	676,259,654	681,876,240	687,965,258
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Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	I Voore				
Scenario: Consolidated Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario. Consolidated base case	\$	2019/20	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities	*	,	*		<u> </u>	Ψ	Ψ	<u> </u>	<u> </u>	<u> </u>	<u> </u>	
Receipts:												
Rates & Annual Charges	14,085,000	14,463,592	14,733,286	15,094,775	15,462,592	15,839,478	16,225,659	16,621,368	17,026,843	17,442,327	17,868,072	18,304,330
User Charges & Fees	8,964,000	7,414,557	8,021,339	8,977,683	9,156,156	9,339,275	9,526,058	9,716,579	9,910,912	10,109,133	10,311,314	10,517,539
Interest & Investment Revenue Received	1,217,000	1,211,620	636,041	616,659	623,330	629,176	637,288	645,425	653,425	661,507	669,667	677,906
Grants & Contributions	26,277,000	25,285,926	17,578,173	16,907,357	16,623,471	16,930,785	17,247,986	17,571,185	17,900,502	18,236,048	18,577,952	18,926,328
Bonds & Deposits Received Other	426,000	1,227,968	520,744	249,877	391,251	397,813	405,773	413,889	422,164	430,608	439,222	448,012
Payments:	420,000	1,227,900	320,744	249,077	391,231	397,013	403,773	413,009	422,104	430,000	439,222	440,012
Employee Benefits & On-Costs	(11,804,000)	(12,558,125)	(13,785,989)	(14,009,283)	(14,214,919)	(14,423,638)	(14,635,496)	(14,850,537)	(15,068,787)	(15,290,322)	(15,515,171)	(15,743,385)
Materials & Contracts	(9,477,000)	(7,386,818)	(12,406,933)	(9,750,499)	(9,175,963)	(9,292,810)	(9,441,500)	(9,592,568)	(9,746,058)	(9,902,007)	(10,060,450)	(10,221,434)
Borrowing Costs	(137,000)	(110,670)	(94,059)	(85,983)	(40,094)	(109)	(111)	(113)	(115)	(117)	(119)	(121)
Bonds & Deposits Refunded	(197,000)		-	-	-	-	-	-	-	-	-	-
Other	(6,596,000)	(4,708,607)	(4,794,330)	(4,877,512)	(4,951,592)	(5,030,584)	(5,111,079)	(5,192,856)	(5,275,945)	(5,360,363)	(5,446,140)	(5,533,281)
Net Cash provided (or used in) Operating Activities	22,758,000	24,839,444	10,408,272	13,123,074	13,874,231	14,389,386	14,854,578	15,332,373	15,822,942	16,326,813	16,844,348	17,375,895
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	91,750,000	8,275,379	5,271,030	666,311	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	89,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	668,000	1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Sale of non-current assets classified as "held for sale" Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:		-		-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	(90,750,000)			_	_	-	-	-	-	-	(1,356,236)	(1,956,941)
Purchase of Investment Property	-		-	-	_	-	-	-	-	-	-	(1,000,011)
Purchase of Infrastructure, Property, Plant & Equipment	(21,888,000)	(33,286,087)	(16,311,895)	(14,739,727)	(14,223,979)	(14,451,558)	(14,682,783)	(14,917,707)	(15,156,389)	(15,398,894)	(15,645,276)	(15,895,599)
Purchase of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(20,048,000)	(23,663,993)	(10,437,865)	(13,068,416)	(13,735,949)	(13,891,558)	(14,152,783)	(14,417,707)	(14,656,389)	(14,898,894)	(16,501,511)	(17,352,540)
Cash Flows from Financing Activities												
Receipts:												
Payments:												
Repayment of Borrowings & Advances	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	2,502,000	956,103	(167,227)	(91,054)	(1,265,025)	497,827	701,795	914,666	1,166,552	1,427,919	342,837	23,354
· · · ·	5,804,000											12,790,393
plus: Cash, Cash Equivalents & Investments - beginning of year		8,306,000	9,262,103	9,094,876	9,003,823	7,738,797	8,236,625	8,938,419	9,853,085	11,019,638	12,447,557	
Cash & Cash Equivalents - end of the year	8,306,000	9,262,103	9,094,876	9,003,823	7,738,797	8,236,625	8,938,419	9,853,085	11,019,638	12,447,557	12,790,393	12,813,748
Cash & Cash Equivalents - end of the year	8,306,000	9,262,103	9,094,876	9,003,823	7,738,797	8,236,625	8,938,419	9,853,085	11,019,638	12,447,557	12,790,393	12,813,748
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	38,661,000 46,967,000	30,385,621 39,647,724	25,114,591 34,209,467	24,448,280 33,452,103	24,448,280 32,187,078	24,448,280 32,684,905	24,448,280 33,386,700	24,448,280 34,301,366	24,448,280 35,467,918	24,448,280 36,895,837	25,804,516 38,594,909	27,761,457 40,575,205
easing sasti Equitations a introduction - ond of the year	40,301,000	00,041,124	04,£03,407	55,752,105	02,101,010	02,007,000	00,000,100	0-1,001,000	55,757,510	00,000,007	55,557,563	+0,010,200
Representing:												
- External Restrictions	18,507,689	18,090,500	16,838,866	17,133,118	15,993,836	16,311,225	16,642,494	16,988,152	17,348,725	17,724,764	18,116,823	18,525,483
- Internal Restrictions	26,676,048	16,534,896	12,612,711	11,810,307	11,921,240	12,032,173	12,143,106	12,254,039	12,464,972	12,675,905	12,886,838	13,097,771
- Unrestricted	1,783,263	5,022,328	4,757,890	4,508,678	4,272,001	4,341,507	4,601,100	5,059,175	5,654,221	6,495,168	7,591,248	8,951,951
	46,967,000	39,647,724	34,209,467	33,452,103	32,187,078	32,684,905	33,386,700	34,301,366	35,467,918	36,895,837	38,594,909	40,575,205

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected					
Scenario: General Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	11,686,000	11,977,631	12,354,316	12,665,893	12,985,378	13,312,973	13,648,884	13,993,325	14,346,514	14,708,673	15,080,031	15,460,823
User Charges & Fees	6,388,000	6,932,987	7,055,922	7,997,038	8,156,979	8,320,115	8,486,515	8,656,246	8,829,373	9,005,963	9,186,080	9,369,800
Interest & Investment Revenue	1,076,000	1,013,687	472,683	479,774	486,969	494,273	501,686	509,212	516,850	524,603	532,473	540,460
Other Revenues	415,000	488,181	426,049	434,569	443,259	452,125	461,166	470,389	479,797	489,395	499,185	509,168
Grants & Contributions provided for Operating Purposes	8,597,000	12,526,911	12,697,870	11,100,010	11,322,010	11,548,448	11,779,418	12,015,005	12,255,305	12,500,407	12,750,418	13,005,427
Grants & Contributions provided for Capital Purposes	7,501,000	11,202,136	3,223,358	5,404,432	5,127,331	5,209,368	5,292,718	5,377,401	5,463,439	5,550,854	5,639,668	5,729,903
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-		-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000		-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	36,262,000	44,441,533	36,530,198	38,381,716	38,821,926	39,637,302	40,470,387	41,321,578	42,191,278	43,079,895	43,987,855	44,915,581
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,700,000	11,791,036	12,808,247	13,000,373	13,195,374	13,393,299	13,594,201	13,798,125	14,005,087	14,215,166	14,428,387	14,644,800
Borrowing Costs	16,000	25,698	26,134	26,552	26,977	27,409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	4,479,000	7,085,460	11,477,796	7,789,929	7,700,646	7,823,856	7,949,047	8,076,220	8,205,443	8,336,738	8,470,129	8,605,659
Depreciation & Amortisation	9,421,000	9,222,451	9,568,634	9,616,479	9,664,563	9,712,892	9,761,460	9,810,266	9,859,315	9,908,615	9,958,159	10,007,948
Impairment of investments			-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,526,000	4,337,920	4,311,864	4,380,852	4,450,940	4,522,154	4,594,512	4,668,025	4,742,718	4,818,604	4,895,712	4,974,047
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	29,142,000	32,462,565	38,192,675	34,814,185	35,038,500	35,479,610	35,927,068	36,380,930	36,841,310	37,308,330	37,782,062	38,262,604
Operating Result from Continuing Operations	7,120,000	11,978,968	(1,662,477)	3,567,531	3,783,426	4,157,692	4,543,319	4,940,648	5,349,968	5,771,565	6,205,793	6,652,977
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-		-	-	•	-	-	-	-	-	-	-
Net Operating Result for the Year	7,120,000	11,978,968	(1,662,477)	3,567,531	3,783,426	4,157,692	4,543,319	4,940,648	5,349,968	5,771,565	6,205,793	6,652,977
Net Operating Result before Grants and Contributions provided for Capital Purposes	(381,000)	776,832	(4,885,835)	(1,836,901)	(1,343,905)	(1,051,676)	(749,399)	(436,753)	(113,471)	220,711	566,125	923,074

10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Years				
Scenario: General Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,235,000	2,000,000	2,000,000	2,000,000	2,259,561	2,825,305	3,581,135	4,535,448	5,726,732	7,163,917	7,500,000	7,500,000
Investments	38,500,000	30,353,986	25,088,444	24,422,827	24,422,827	24,422,827	24,422,827	24,422,827	24,422,827	24,422,827	25,777,651	27,732,555
Receivables	4,111,000	2,913,822	2,701,061	2,912,684	2,963,268	3,023,665	3,086,531	3,152,012	3,220,408	3,291,811	3,366,307	3,443,990
Inventories	973,000	1,106,836	1,475,713	1,165,999	1,158,501	1,168,848	1,179,362	1,190,042	1,200,895	1,211,921	1,223,124	1,234,506
Other	104,000	108,214	149,575	115,294	115,112	116,954	118,825	120,726	122,658	124,620	126,615	128,640
Non-current assets classified as "held for sale" Total Current Assets	44.022.000	20, 402,050	31,414,794	30,616,804	30,919,269	24 557 500	32,388,681	33,421,056	34,693,520	36,215,097	37,993,696	40,039,691
Total Current Assets	44,923,000	36,482,858	31,414,794	30,616,604	30,919,269	31,557,599	32,300,001	33,421,056	34,093,320	36,215,097	37,993,090	40,039,691
Non-Current Assets												
Investments	161,000	31,634	26,147	25,453	25,453	25,453	25,453	25,453	25,453	25,453	26,865	28,902
Receivables	1,056,000	1,144,139	1,160,052	1,172,979	1,186,460	1,200,283	1,214,458	1,228,992	1,243,896	1,259,179	1,274,850	1,290,920
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	491,774,000	512,420,443	516,865,829	520,383,443	523,839,785	527,388,767	531,135,530	535,083,297	539,205,343	543,504,993	547,985,630	552,650,699
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	518,174,000	538,856,432	543,312,243	546,842,090	550,311,913	553,874,718	557,635,655	561,597,957	565,734,907	570,049,840	574,547,560	579,230,736
TOTAL ASSETS	563,097,000	575,339,289	574,727,037	577,458,893	581,231,181	585,432,317	590,024,336	595,019,012	600,428,427	606,264,937	612,541,256	619,270,427
LIABILITIES												
Current Liabilities												
Bank Overdraft				-	-	-	-	-	-	-	-	-
Payables	3,398,000	3,731,932	4,814,221	3,978,764	3,988,221	4,048,016	4,108,759	4,170,454	4,233,127	4,296,789	4,361,457	4,427,144
Income received in advance	297,000	232,380	234,284	264,020	269,300	274,686	280,179	285,783	291,499	297,329	303,275	309,341
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	3,655,000	3,666,609	3,606,609	3,550,209	3,497,463	3,448,426	3,403,153	3,361,701	3,324,127	3,290,489	3,260,846	3,235,258
Liabilities associated with assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,350,000	7,630,920	8,655,114	7,792,992	7,754,984	7,771,128	7,792,091	7,817,938	7,848,753	7,884,607	7,925,578	7,971,742
Non-Current Liabilities												
Payables	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Income received in advance	-	1-1,000	14,000	1-1,000	14,000	14,000		14,000	14,000	1-1,000	14,000	1-1,000
Borrowings				_	_	_	_	-	_	_	_	_
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	_	-	-	-	-	-
Total Non-Current Liabilities	1,689,000	1,671,401	1.697.432	1.723.879	1.750.749	1.778.049	1.805.786	1.833.967	1,862,599	1.891.689	1.921.245	1,951,274
TOTAL LIABILITIES	9,039,000	9,302,321	10,352,546	9,516,871	9,505,733	9,549,177	9,597,877	9,651,905	9,711,352	9,776,297	9,846,823	9,923,017
Net Assets	554,058,000	566,036,968	564,374,491	567,942,022	571,725,448	575,883,140	580,426,459	585,367,107	590,717,075	596,488,640	602,694,433	609,347,410
EQUITY												
Retained Earnings	318,252,000	330,230,968	328,568,491	332,136,022	335,919,448	340,077,140	344,620,459	349,561,107	354,911,075	360,682,640	366,888,433	373,541,410
izeranien Farmings	235.645.000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235.645.000
Povaluation Posonyos		233,043,000	233,043,000	233,043,000								,
Revaluation Reserves	,	161 000	161 000	161 000	161 000	161 000	161 000		161 000	161 000	161 000	
Other Reserves	161,000	161,000	161,000	161,000	161,000 571 725 448	161,000 575,883,140	161,000	161,000 585 367 107	161,000 590 717 075	161,000	161,000	161,000
	,	161,000 566,036,968	161,000 564,374,491	161,000 567,942,022	161,000 571,725,448	161,000 575,883,140	161,000 580,426,459	161,000 585,367,107	161,000 590,717,075	161,000 596,488,640	161,000 602,694,433	609,347,410

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Years				
Scenario: General Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges	-	12,145,901	12,339,166	12,653,362	12,972,529	13,299,797	13,635,374	13,979,472	14,332,309	14,694,107	15,065,095	15,445,508
User Charges & Fees Interest & Investment Revenue Received		7,014,348 1,075,031	7,056,088 497,130	7,998,309 475,663	8,157,195 480,218	8,320,335 483,917	8,486,740 489,849	8,656,475 495,776	8,829,607 501,531	9,006,201 507,333	9,186,323 513,181	9,370,048 519,073
Grants & Contributions		23,779,166	16,008,385	16,497,932	16,449,956	16,754,373	17,068,627	17,388,831	17,715,101	18,047,549	18,386,304	18,731,476
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other Payments:		1,171,507	528,181	261,638	403,244	410,046	418,249	426,613	435,145	443,849	452,730	461,789
Employee Benefits & On-Costs		(11,689,405)	(12,841,698)	(13,050,824)	(13,242,082)	(13,436,208)	(13,633,254)	(13,833,263)	(14,036,253)	(14,242,300)	(14,451,428)	(14,663,687)
Materials & Contracts	-	(7,109,358)	(10,837,014)	(8,283,427)	(7,689,526)	(7,782,588)	(7,907,123)	(8,033,636)	(8,162,183)	(8,292,793)	(8,425,488)	(8,560,312)
Borrowing Costs Bonds & Deposits Refunded		(3,102)	(103)	(105)	(107)	(109)	(111)	(113)	(115)	(117)	(119)	(121)
Other		(4,325,571)	(4,307,144)	(4,384,764)	(4,450,961)	(4,521,944)	(4,594,298)	(4,667,808)	(4,742,498)	(4,818,380)	(4,895,484)	(4,973,816)
Net Cash provided (or used in) Operating Activities	-	22,058,515	8,442,990	12,167,782	13,080,466	13,527,618	13,964,053	14,412,346	14,872,645	15,345,450	15,831,114	16,329,958
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities	-	8,275,379	5,271,030	666,311	-	-	-	-	-	-	-	-
Sale of Investment Property				-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment		1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:		-		-	-	-	-	-	-	-	-	-
Purchase of Investment Securities			_	-	_	-	-	-	-	-	(1,356,236)	(1,956,941)
Purchase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(30,915,608)	(14,317,020)	(13,839,093)	(13,308,935)	(13,521,874)	(13,738,223)	(13,958,033)	(14,181,361)	(14,408,265)	(14,638,796)	(14,873,017)
Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
		(04,000,545)	(0.440.000)	(10.107.700)	(40,000,005)	(10.001.071)	(40,000,000)	(10, 150, 000)	(40.004.004)	(40,000,005)	(45, 405, 000)	(40,000,050)
Net Cash provided (or used in) Investing Activities		(21,293,515)	(8,442,990)	(12,167,782)	(12,820,905)	(12,961,874)	(13,208,223)	(13,458,033)	(13,681,361)	(13,908,265)	(15,495,032)	(16,329,958)
Cash Flows from Financing Activities												
Receipts:												
Other Financing Activity Receipts Payments:				-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-		-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments			-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-		-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	765,000	(0)	0	259,561	565,744	755,830	954,313	1,191,284	1,437,185	336,083	(0)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,235,000	2,000,000	2,000,000	2,000,000	2,259,561	2,825,305	3,581,135	4,535,448	5,726,732	7,163,917	7,500,000
Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,259,561	2,825,305	3,581,135	4,535,448	5,726,732	7,163,917	7,500,000	7,500,000
Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,259,561	2,825,305	3,581,135	4,535,448	5,726,732	7,163,917	7,500,000	7,500,000
Investments - end of the year	38,661,000	30,385,621	25,114,591	24,448,280	24,448,280	24,448,280	24,448,280	24,448,280	24,448,280	24,448,280	25,804,516	27,761,457
Cash, Cash Equivalents & Investments - end of the year	39,896,000	32,385,621	27,114,591	26,448,280	26,707,841	27,273,585	28,029,416	28,983,729	30,175,013	31,612,198	33,304,516	35,261,457
Representing:												
- External Restrictions	11,436,689	10,828,397	9,743,990	10,129,295	10,514,600	10,899,905	11,285,210	11,670,515	12,055,820	12,441,125	12,826,430	13,211,735
- Internal Restricitons - Unrestricted	26,676,048 1,783,263	16,534,896 5,022,328	12,612,711 4,757,890	11,810,307 4,508,678	11,921,240 4,272,001	12,032,173 4,341,507	12,143,106 4,601,100	12,254,039 5,059,175	12,464,972 5,654,221	12,675,905 6,495,168	12,886,838 7,591,248	13,097,771 8,951,951
	39,896,000	32,385,621	27,114,591	26,448,280	26,707,841	27,273,585	28,029,416	28,983,729	30,175,013	31,612,198	33,304,516	35,261,457

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	V				
Scenario: Water Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario. Water i unu base case	2010/19	2019/20	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	*	*	<u> </u>	<u> </u>	*	<u> </u>	*	<u> </u>	<u> </u>	<u> </u>	*	_
Revenue:												
Rates & Annual Charges	513,000	492,069	500,436	510,445	520,654	531,067	541,688	552,520	563,569	574,839	586,337	598,064
User Charges & Fees	856,000	758,721	771,533	786,963	802,702	818,755	835,130	851,833	868,868	886,246	903,971	922,051
Interest & Investment Revenue	68,000	57,854	58,837	59,721	60,618	61,528	62,451	63,387	64,338	65,304	66,283	67,277
Other Revenues	4,000	7,083	7,203	7,348	7,495	7,645	7,798	7,953	8,112	8,274	8,440	8,609
Grants & Contributions provided for Operating Purposes	6,000	90,000	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	7,393,000	1,387,161	1,437,365	43,043	43,732	44,432	45,143	45,865	46,599	47,345	48,103	48,873
Other Income:												
Net gains from the disposal of assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed		-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities Total Income from Continuing Operations	8,840,000	2,792,888	2,775,374	1,407,520	1,435,201	1,463,427	1,492,210	1,521,558	1,551,486	1,582,008	1,613,134	1,644,874
Total income from Continuing Operations	8,840,000	2,792,000	2,115,514	1,407,520	1,435,201	1,403,421	1,492,210	1,521,556	1,551,460	1,562,006	1,613,134	1,044,074
Expenses from Continuing Operations												
Employee Benefits & On-Costs	342,000	420,499	515,625	523,362	531,214	539,183	547,271	555,478	563,812	572,269	580,853	589,565
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	319,000	674,472	598,002	607,235	616,950	626,819	636,848	647,038	657,390	667,909	678,595	689,454
Depreciation & Amortisation	648,000	540,252	649,152	652,398	655,661	658,939	662,234	665,544	668,872	672,216	675,577	678,954
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables		-	-	-	-	-	-	-	-	-	-	-
Other Expenses	119,000	97,258	100,105	99,474	101,065	102,681	104,326	105,994	107,689	109,412	111,163	112,941
Interest & Investment Losses		-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE		-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities Total Expenses from Continuing Operations	1,428,000	1,732,481	1,862,884	1,882,469	1,904,890	1,927,622	1,950,679	1,974,054	1,997,763	2,021,806	2,046,188	2,070,914
Total Expenses from Continuing Operations	1,420,000	1,732,401	1,002,004	1,002,409	1,904,690	1,927,022	1,930,079	1,974,034	1,997,703	2,021,000	2,040,100	2,070,914
Operating Result from Continuing Operations	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Discontinued Operations - Profit/(Loss)	_		_	_	_	_	_	_	_	_	-	_
Net Profit/(Loss) from Discontinued Operations												 -
` ,												
Net Operating Result for the Year	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Not Operating Popult before Create and Contributions are side of fee												
Net Operating Result before Grants and Contributions provided for Capital Purposes	19,000	(326,754)	(524,875)	(517 002)	(513,421)	(508,627)	(503,612)	(498,361)	(492,876)	(487,143)	(481,157)	(474,913)
оаркан пирозез	19,000	(320,734)	(324,673)	(517,992)	(313,421)	(300,027)	(303,012)	(490,301)	(492,070)	(407,143)	(401,137)	(474,513)

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: Water Fund Base Case	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
100570	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Investments	- FCC 000	707.025	700.054	- EC1 47E	- E70.67E	- -	- 	- 607 624	- 640.754	-	-	-
Receivables Inventories	566,000	787,035	789,251	561,475	572,675	584,098	595,750	607,631	619,751	632,114	644,725	657,588
Other		3,830	3,465	3,507	3,563	3,620	3,678	3,737	3,797	3,858	3,919	3,982
Non-current assets classified as "held for sale"		3,030	3,403	3,307	3,303	3,020	3,076	3,737	3,797	3,030	3,919	3,902
Total Current Assets	5,132,000	5,963,548	5,527,928	5,216,956	4,910,805	4,605,543	4,301,304	3,998,207	3,696,390	3,396,003	3,097,186	2,800,095
10.00.000.000.000.000.000.000.000.000.0	0,102,000	0,000,010	0,021,020	0,210,000	1,010,000	1,000,010	1,001,001	0,000,207	0,000,000	0,000,000	0,007,100	2,000,000
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	69,000	78,466	79,793	81,389	83,017	84,677	86,370	88,098	89,860	91,657	93,490	95,360
Inventories		-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	35,927,000	37,322,220	38,550,818	38,399,054	38,252,037	38,109,880	37,972,697	37,840,606	37,713,722	37,592,166	37,476,060	37,365,527
Investments Accounted for using the equity method			-	-	-	-	-	-	-	-	-	-
Investment Property			-	-	-	-	-	-	-	-	-	-
Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other			<u> </u>	<u> </u>		<u> </u>	<u>-</u>	<u>-</u>	<u> </u>	<u>-</u>	-	
Total Non-Current Assets	35,996,000	37,400,686	38,630,611	38,480,443	38,335,054	38,194,557	38,059,067	37,928,704	37,803,582	37,683,823	37,569,550	37,460,887
TOTAL ASSETS	41,128,000	43,364,233	44,158,539	43,697,399	43,245,859	42,800,100	42,360,371	41,926,910	41,499,972	41,079,825	40,666,736	40,260,982
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities Payables Income received in advance Borrowings Provisions	63,000 	1,238,826 - - - - 1,238,826	1,120,642 - - - - - 1,120,642	1,134,451 - - - - 1,134,451 - - -	1,152,600 - - - - 1,152,600	1,171,036 - - - - 1,171,036	1,189,776 - - - - 1,189,776	1,208,811 - - - 1,208,811	1,228,150 - - - - 1,228,150	1,247,801 - - - - 1,247,801	1,267,766 - - - - 1,267,766	1,288,052
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities			-	<u> </u>	<u> </u>	<u> </u>	<u> </u>	-	<u> </u>	<u> </u>	<u> </u>	
TOTAL LIABILITIES	63,000 41,065,000	1,238,826	1,120,642	1,134,451 42,562,948	1,152,600	1,171,036	1,189,776	1,208,811	1,228,150	1,247,801	1,267,766	1,288,052
Net Assets	41,065,000	42,125,407	43,037,897	42,302,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest	25,260,000 15,805,000 - 41,065,000	26,320,407 15,805,000 - 42,125,407	27,232,897 15,805,000 - 43,037,897	26,757,948 15,805,000 - 42,562,948	26,288,259 15,805,000 - 42,093,259	25,824,064 15,805,000 - 41,629,064	25,365,595 15,805,000 - 41,170,595	24,913,099 15,805,000 - 40,718,099	24,466,822 15,805,000 - 40,271,822	24,027,024 15,805,000 - 39,832,024	23,593,970 15,805,000 - 39,398,970	23,167,930 15,805,000 - 38,972,930
Minority Equity Interest								-				
Total Equity	41,065,000	42,125,407	43,037,897	42,562,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930

10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: Water Fund Base Case	2018/19	2019/20	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities	4	*	Ψ	Ψ	*	Ψ	Ψ	Ψ	*	Ψ	Ψ	Ψ
Receipts:												
Rates & Annual Charges	-	459,052	499,398	509,204	519,388	529,776	540,371	551,177	562,199	573,442	584,911	596,610
User Charges & Fees Interest & Investment Revenue Received		640,287 57,854	766,342 58,837	780,711 59,721	796,325 60,618	812,250 61,528	828,495 62,451	845,065 63,387	861,965 64,338	879,204 65,304	896,789 66,283	914,725 67,277
Grants & Contributions		1,292,339	1,444,176	281,687	43,614	44,312	45,021	45,741	46,473	47,217	47,973	48,741
Bonds & Deposits Received	-	-	-	-	-		-	-	-	-	-	-
Other		112,855	3,078	2,378	2,428	2,477	2,527	2,579	2,629	2,681	2,733	2,788
Payments: Employee Benefits & On-Costs		(420,499)	(515,625)	(523,362)	(531,214)	(539,183)	(547,271)	(555,478)	(563,812)	(572,269)	(580,853)	(589,565)
Materials & Contracts		497,525	(715,821)	(593,469)	(598,857)	(608,440)	(618,166)	(628,062)	(638,111)	(648,318)	(658,692)	(669,231)
Borrowing Costs		-	(1.10,02.1)	(000,100)	(000,001)	(000,110)	(0.0,.00)	(020,002)	(000,111)	(0.0,0.0)	(000,002)	(000,201)
Bonds & Deposits Refunded	-											
Other	-	(97,258)	(100,105)	(99,474)	(101,065)	(102,681)	(104,326)	(105,994)	(107,689)	(109,412)	(111,163)	(112,941)
Net Cash provided (or used in) Operating Activities	-	2,542,155	1,440,280	417,395	191,237	200,040	209,102	218,416	227,992	237,849	247,981	258,404
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities Other Investing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:		•	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-		-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-		-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
Purchase of Real Estate Assets Other Investing Activity Payments			-	-	-	-	-		-		-	
Net Cash provided (or used in) Investing Activities		(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
Cash Flows from Financing Activities		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	() - , - ,	(****,***)	(****,	(= = , = ,	(= = = = =)	(****, ***)	(- ,,	(,,	(,	(, ,
Receipts:												
Proceeds from Borrowings & Advances			-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-		-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments: Repayment of Finance Lease Liabilities			_	_	_	_	_	_		_	_	_
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities			-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		606,683	(437,470)	(83,239)	(317,407)	(316,742)	(315,949)	(315,037)	(313,996)	(312,811)	(311,490)	(310,017)
plus: Cash, Cash Equivalents & Investments - beginning of year		4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541
Cash & Cash Equivalents - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Cash & Cash Equivalents - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Investments - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2.448.541	2,138,525
Cash, Cash Equivalents & Investments - end of the year	4,500,000	5,172,003	4,735,213	4,031,974	4,334,367	4,017,023	3,701,076	3,300,038	3,012,043	2,100,032	2,440,341	2,130,323
Representing:												
- External Restrictions	-		-	-	-	-	-	-	-	-	-	-
- Internal Restrictions - Unrestricted	4,566,000	5.172.683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Omounded	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,136,525

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030 INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Voore				
Scenario: Sewer Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
occitatio. Octroi i una base dase	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	*	*	<u> </u>	Ψ	_							
Revenue:												
Rates & Annual Charges	2,083,000	1,864,383	1,896,077	1,933,824	1,972,322	2,011,584	2,051,627	2,092,466	2,134,117	2,176,595	2,219,918	2,264,102
User Charges & Fees	85,000	208,770	211,922	216,160	220,484	224,893	229,391	233,979	238,659	243,432	248,300	253,266
Interest & Investment Revenue	76,000	78,735	80,074	81,275	82,494	83,731	84,987	86,262	87,556	88,870	90,203	91,556
Other Revenues	7,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	77,000	119,532	29,110	29,692	30,286	30,892	31,509	32,140	32,782	33,438	34,107	34,789
Grants & Contributions provided for Capital Purposes	21,000	94,889	96,502	98,046	99,615	101,209	102,828	104,473	106,145	107,843	109,569	111,322
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				<u> </u>								
Total Income from Continuing Operations	2,349,000	2,366,309	2,313,685	2,358,998	2,405,200	2,452,309	2,500,343	2,549,320	2,599,259	2,650,178	2,702,097	2,755,035
Expenses from Continuing Operations												
Employee Benefits & On-Costs	433,000	448,221	428,666	435,096	441,623	448,247	454,971	461,795	468,722	475,753	482,890	490,133
Borrowing Costs	119,000	107,568	93,956	85,878	39,987	-	-	-	-	-	-	-
Materials & Contracts	521,000	801,291	860,646	874,417	888,407	902,622	917,064	931,737	946,644	961,791	977,179	992,814
Depreciation & Amortisation	904,000	1,000,228	921,190	925,796	930,425	935,077	939,752	944,451	949,173	953,919	958,689	963,482
Impairment of investments		-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables		-	-	-	-	-	-	-	-	-	-	-
Other Expenses	398,000	285,777	387,081	393,274	399,566	405,959	412,455	419,054	425,759	432,571	439,492	446,524
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE		-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	2,375,000	2,643,084	2,691,539	2,714,460	2,700,008	2,691,905	2,724,242	2,757,037	2,790,299	2,824,034	2,858,250	2,892,953
Operating Result from Continuing Operations	(26,000)	(276,775)	(377,854)	(355,463)	(294,809)	(239,596)	(223,899)	(207,717)	(191,040)	(173,857)	(156,153)	(137,919)
Discontinued Operations - Profit/(Loss)		_	_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(26,000)	(276,775)	(377,854)	(355,463)	(294,809)	(239,596)	(223,899)	(207,717)	(191,040)	(173,857)	(156,153)	(137,919)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(47,000)	(371,664)	(474,356)	(453,509)	(394,423)	(340,805)	(326,727)	(312,190)	(297,185)	(281,700)	(265,722)	(249,240)

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected					
Scenario: Sewer Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Investments			-	-	-	-	-	-	-	-	-	-
Receivables	955,000	1,397,914	1,419,172	1,447,548	1,476,492	1,506,014	1,536,126	1,566,840	1,598,168	1,630,123	1,662,716	1,695,961
Inventories			-	-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"									-	4 450 704	4.504.500	4.074.405
Total Current Assets	3,460,000	3,487,335	3,778,836	3,799,397	2,621,161	2,899,508	3,191,534	3,497,639	3,818,231	4,153,731	4,504,568	4,871,185
Non-Current Assets												
Investments				_	_	_	-	_	_	_	_	_
Receivables	172,000	240,071	243,695	248,569	253,541	258,611	263,784	269,059	274,440	279,929	285,528	291,238
Inventories				· -	-	-	· -	-	-	-		-
Infrastructure, Property, Plant & Equipment	40,572,000	40,006,779	39,202,714	38,676,918	38,152,893	37,630,718	37,110,475	36,592,245	36,076,112	35,562,162	35,050,481	34,541,160
Investments Accounted for using the equity method	-		-	-	-	-	-	-	-	-	-	-
Investment Property			-	-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	<u>-</u>
Total Non-Current Assets	40,744,000	40,246,849	39,446,409	38,925,487	38,406,434	37,889,330	37,374,258	36,861,304	36,350,552	35,842,091	35,336,009	34,832,398
TOTAL ASSETS	44,204,000	43,734,185	43,225,245	42,724,884	41,027,595	40,788,838	40,565,793	40,358,943	40,168,783	39,995,822	39,840,578	39,703,583
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables	18,000	44,307	50,855	51,668	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Income received in advance	10,000	44,307	50,055	31,000	32,493	33,333	34,100	33,033	33,930	30,031	37,741	30,004
Borrowings	219,000	137,634	145,712	1,403,308	_	_	_	_	_	_	_	_
Provisions	210,000	-	- 140,712	-	_	_	_	_	_	_	_	_
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_		_	_	_
Total Current Liabilities	237,000	181,940	196,567	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
1000 000 000	201,000	101,010	100,007	1,101,010	02,100	00,000	0.,.00	00,000	00,000	00,001	0.,	00,00 :
Non-Current Liabilities												
Payables			-	-	-	-	-	-	-	-	-	-
Income received in advance	-		-	-	-	-	-	-	-	-	-	-
Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Provisions			-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method			-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	1,687,000	1,549,019	1,403,308	<u> </u>	<u> </u>	<u> </u>	<u> </u>			<u> </u>	-	
TOTAL LIABILITIES	1,924,000	1,730,960	1,599,874	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Net Assets	42,280,000	42,003,225	41,625,371	41,269,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	39,938,990	39,782,837	39,644,918
EQUITY												
Retained Earnings	24,780,000	24,503,225	24,125,371	23,769,908	23,475,099	23,235,503	23,011,604	22,803,887	22,612,847	22,438,990	22,282,837	22,144,918
Revaluation Reserves	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000
Other Reserves	17,300,000	17,300,000	- 17,300,000	- 17,300,000	- 17,300,000	- 17,300,000	- 17,300,000	- 17,300,000	17,300,000	- 17,300,000	- 17,300,000	17,300,000
Council Equity Interest	42,280,000	42,003,225	41,625,371	41,269,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	39,938,990	39,782,837	39,644,918
Minority Equity Interest				- 1,200,000		-	-	-		-	-	-
Total Equity	42,280,000	42,003,225	41,625,371	41,269,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	39,938,990	39,782,837	39,644,918
	_			-	-	-	-	_	_	-	-	

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Voors				
Scenario: Sewer Fund Base Case	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts: Rates & Annual Charges		1,858,639	1,894,722	1,932,210	1,970,675	2,009,905	2,049,914	2,090,719	2,132,335	2,174,779	2,218,065	2,262,212
User Charges & Fees		(240,077)	198,909	198,663	202,636	206,689	210,823	215,039	219,340	223,727	228,202	232,766
Interest & Investment Revenue Received	-	78,735	80,074	81,275	82,494	83,731	84,987	86,262	87,556	88,870	90,203	91,556
Grants & Contributions	-	214,421	125,612	127,738	129,901	132,100	134,337	136,613	138,927	141,281	143,675	146,111
Bonds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
Other Payments:		(56,394)	(10,515)	(14,138)	(14,421)	(14,709)	(15,003)	(15,304)	(15,610)	(15,922)	(16,240)	(16,565)
Employee Benefits & On-Costs		(448,221)	(428,666)	(435,096)	(441,623)	(448,247)	(454,971)	(461,795)	(468,722)	(475,753)	(482,890)	(490,133)
Materials & Contracts		(774,984)	(854,098)	(873,603)	(887,581)	(901,782)	(916,210)	(930,870)	(945,764)	(960,896)	(976,270)	(991,890)
Borrowing Costs	-	(107,568)	(93,956)	(85,878)	(39,987)	-	-	-	-	-	-	` -
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(285,777)	(387,081)	(393,274)	(399,566)	(405,959)	(412,455)	(419,054)	(425,759)	(432,571)	(439,492)	(446,524)
Net Cash provided (or used in) Operating Activities	-	238,774	525,001	537,897	602,528	661,728	681,423	701,611	722,304	743,514	765,253	787,532
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:		-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities			_	_	_	_	_	_	_	_	_	_
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(435,007)	(117,125)	(400,000)	(406,400)	(412,902)	(419,509)	(426,221)	(433,040)	(439,969)	(447,009)	(454,161)
Purchase of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
Other investing Activity Fayments		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(435,007)	(117,125)	(400,000)	(406,400)	(412,902)	(419,509)	(426,221)	(433,040)	(439,969)	(447,009)	(454,161)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances Other Financing Activity Receipts			-	_	-	-	_	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(415,579)	270,243	(7,815)	(1,207,179)	248,825	261,914	275,390	289,264	303,545	318,244	333,371
plus: Cash, Cash Equivalents & Investments - beginning of year		2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852
	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Cash & Cash Equivalents - end of the year	2,505,000	2,069,421	2,339,663	2,351,649	1,144,009	1,393,495	1,655,409	1,930,799	2,220,063	2,523,606	2,641,632	3,175,223
Cash & Cash Equivalents - end of the year	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restricitons					<u>-</u>				_		-	-
- Unrestricted	2,505,000 2,505,000	2,089,421 2,089,421	2,359,663 2,359,663	2,351,849 2,351,849	1,144,669 1,144,669	1,393,495 1,393,495	1,655,409 1,655,409	1,930,799 1,930,799	2,220,063 2,220,063	2,523,608 2,523,608	2,841,852 2,841,852	3,175,223 3,175,223
	2,303,000	2,009,421	2,339,003	2,331,049	1,144,009	1,393,493	1,000,409	1,930,799	2,220,003	2,023,000	2,041,032	3,173,223

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
Scenario: Consolidated Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	s	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	,	·	,	•	*	•	•	•	•	*	•	
Revenue:												
Rates & Annual Charges	14,282,000	14,334,083	14,750,829	15,110,162	15,478,354	15,855,624	16,242,199	16,638,311	17,044,200	17,460,107	17,886,286	18,322,989
User Charges & Fees	7,329,000	7,900,478	8,039,377	4,275,001	4,360,501	4,447,706	4,536,658	4,627,392	4,719,941	4,814,343	4,910,627	5,008,839
Interest & Investment Revenue	1,220,000	1,150,276	611,594	620,770	630,081	639,532	649,124	658,861	668,744	678,777	688,959	699,293
Other Revenues	426,000	495,264	433,252	441,917	450,754	459,770	468,964	478,342	487,909	497,669	507,625	517,777
Grants & Contributions provided for Operating Purposes	8,680,000	12,736,443	12,726,980	11,129,702	11,352,296	11,579,340	11,810,927	12,047,145	12,288,087	12,533,845	12,784,525	13,040,216
Grants & Contributions provided for Capital Purposes	14,915,000	12,684,186	4,757,225	5,545,521	5,270,678	5,355,009	5,440,689	5,527,739	5,616,183	5,706,042	5,797,340	5,890,098
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000	-	-	-	-	-	-	-	-	-	-	
Total Income from Continuing Operations	47,451,000	49,600,730	41,619,257	37,423,074	37,842,663	38,636,981	39,448,562	40,277,790	41,125,064	41,990,783	42,875,362	43,779,212
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,475,000	12,659,756	13,752,538	12,687,645	12,877,957	13,071,122	13,267,192	13,466,208	13,668,193	13,873,218	14,081,311	14,292,517
Borrowing Costs	135,000	133,266	120.090	112.430	66,964	27.409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	5,319,000	8,561,223	12,936,444	6,784,819	6,679,454	6,786,324	6,894,914	7,005,221	7,117,307	7,231,193	7,346,894	7,464,455
Depreciation & Amortisation	10,973,000	10,762,931	11,138,976	11,194,673	11,250,649	11,306,908	11,363,446	11,420,261	11,477,360	11,534,750	11,592,425	11,650,384
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables			_	_	_	_	-	_	_	_	_	-
Other Expenses	5,043,000	4,720,955	4,799,050	4,873,600	4,951,571	5,030,794	5,111,293	5,193,073	5,276,166	5,360,587	5,446,367	5,533,512
Interest & Investment Losses			-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets			_	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-		-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	32,945,000	36,838,130	42,747,098	35,653,166	35,826,595	36,222,557	36,664,693	37,113,057	37,567,774	38,028,955	38,496,672	38,971,018
Operating Result from Continuing Operations	14,506,000	12,762,600	(1,127,841)	1,769,907	2,016,067	2,414,424	2,783,869	3,164,733	3,557,290	3,961,827	4,378,690	4,808,193
Discontinued Operations - Profit/(Loss)	_		_	_	_	-	_	_	_	_	_	-
Net Profit/(Loss) from Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	14,506,000	12,762,600	(1,127,841)	1,769,907	2,016,067	2,414,424	2,783,869	3,164,733	3,557,290	3,961,827	4,378,690	4,808,193
Net Operating Result before Grants and Contributions provided for Capital Purposes	(409,000)	78,414	(5,885,066)	(3,775,614)	(3,254,610)	(2,940,585)	(2,656,820)	(2,363,006)	(2,058,893)	(1,744,215)	(1,418,650)	(1,081,904)

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Years				
Scenario: Consolidated Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS				<u> </u>	·	·	·	·	<u> </u>	·	<u> </u>	<u> </u>
Current Assets												
Cash & Cash Equivalents	8,306,000	9,262,103	9,094,876	9,003,823	7,479,236	7,411,320	7,357,284	7,317,637	7,347,031	7,597,589	8,078,020	8,797,291
Investments	38,500,000	30,353,986	25,088,444	23,835,321	23,102,372	22,645,881	22,342,145	22,198,601	22,198,601	22,198,601	22,198,601	22,198,601
Receivables	5,632,000	5,098,771	4,909,485	3,975,489	4,047,024	4,121,832	4,199,326	4,279,600	4,362,962	4,449,503	4,539,314	4,632,486
Inventories	973,000	1,106,836	1,475,713	957,156	946,316	953,269	960,333	967,509	974,801	982,210	989,737	997,385
Other	104,000	112,044	153,040	95,244	94,741	96,257	97,797	99,362	100,952	102,567	104,208	105,876
Non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Current Assets	53,515,000	45,933,741	40,721,559	37,867,032	35,669,690	35,228,559	34,956,886	34,862,709	34,984,346	35,330,470	35,909,880	36,731,638
Non-Current Assets												
Investments	161,000	31,634	26,147	24,841	24,077	23,601	23,285	23,135	23,135	23,135	23,135	23,135
Receivables	1,297,000	1,462,676	1,483,541	1,504,264	1,524,370	1,544,951	1,566,019	1,587,585	1,609,661	1,632,259	1,655,392	1,679,072
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	568,273,000	589,749,442	594,619,361	597,459,415	600,244,715	603,129,365	606,218,702	609,516,148	612,995,177	616,659,321	620,512,171	624,557,386
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property			-	-	· · ·	· · ·	-	· · ·	-	-	-	-
Intangible Assets	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Non-current assets classified as "held for sale"			· -	-	· -	· -	-	· -	-	-	· -	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	594,914,000	616,503,966	621,389,263	624,248,734	627,053,377	629,958,133	633,068,220	636,387,082	639,888,187	643,574,929	647,450,913	651,519,808
TOTAL ASSETS	648,429,000	662,437,707	662,110,822	662,115,766	662,723,067	665,186,691	668,025,107	671,249,791	674,872,533	678,905,399	683,360,793	688,251,446
LIABILITIES												
Current Liabilities												
Bank Overdraft	2 470 000	E 04E 00E	F 00F 740	4 54 4 64 4	4 522 740	4 604 340	4 670 077	4 744 707	4 042 640	4 000 040	4 000 040	- - 020 472
Payables	3,479,000	5,015,065 232,380	5,985,719	4,514,644	4,532,740	4,601,310	4,670,977 123,164	4,741,737 125,627	4,813,619	4,886,642	4,960,819 133,317	5,036,172 135,983
Income received in advance	297,000		234,284	116,060	118,381	120,749	123,104	120,027	128,140	130,703	133,317	135,963
Borrowings Provisions	219,000 3,655,000	137,634 3,666,609	145,712 3,606,609	1,403,308	2 407 462	3,448,426	2 402 452	2 204 704	3,324,127	3,290,489	3,260,846	2 225 250
	3,035,000	3,000,009	3,000,009	3,550,209	3,497,463	3,440,420	3,403,153	3,361,701	3,324,127	3,290,469	3,200,040	3,235,258
Liabilities associated with assets classified as "held for sale"	7.050,000	0.054.007	0.070.000	0.504.004	0 4 40 505	0.470.405	0.407.004	0.000.005	0.005.005	0.207.022	0.054.000	0.407.442
Total Current Liabilities	7,650,000	9,051,687	9,972,323	9,584,221	8,148,585	8,170,485	8,197,294	8,229,065	8,265,885	8,307,833	8,354,982	8,407,413
Non-Current Liabilities												
Payables	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Income received in advance	-	-		-	-	-	-	-	-	-	-	-
Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	-	-		-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-			-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	3,376,000	3,220,420	3,100,740	1,723,879	1,750,749	1,778,049	1,805,786	1,833,967	1,862,599	1,891,689	1,921,245	1,951,274
TOTAL LIABILITIES	11,026,000	12,272,108	13,073,063	11,308,100	9,899,334	9,948,534	10,003,080	10,063,032	10,128,485	10,199,522	10,276,227	10,358,687
Net Assets	637,403,000	650,165,600	649,037,759	650,807,666	652,823,733	655,238,157	658,022,026	661,186,759	664,744,049	668,705,876	673,084,566	677,892,759
EQUITY												
Retained Earnings	368,292,000	381,054,600	379,926,759	381,696,666	383,712,733	386,127,157	388,911,026	392,075,759	395,633,049	399,594,876	403,973,566	408,781,759
Revaluation Reserves	268.950.000	268.950.000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000
	161,000	161,000	161,000	161.000	161,000	161.000	161,000	161.000	161,000	161,000	161.000	161,000
Council Equity Interest	637,403,000	650,165,600	649,037,759	650,807,666	652,823,733	655,238,157	658,022,026	661,186,759	664,744,049	668,705,876	673,084,566	677,892,759
Minority Equity Interest	-	-	-					-		-	-	-
Total Equity	637,403,000	650,165,600	649,037,759	650,807,666	652,823,733	655,238,157	658,022,026	661,186,759	664,744,049	668,705,876	673,084,566	677,892,759
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Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected					
Scenario: Consolidated Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Cash Flows from Operating Activities	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Receipts:												
Rates & Annual Charges	14,085,000	14,463,592	14,733,286	15,094,775	15,462,592	15,839,478	16,225,659	16,621,368	17,026,843	17,442,327	17,868,072	18,304,330
User Charges & Fees	8,964,000	7,414,557	8,021,339	4,246,143	4,336,364	4,423,088	4,511,547	4,601,778	4,693,815	4,787,694	4,883,446	4,981,114
Interest & Investment Revenue Received Grants & Contributions	1,217,000 26,277,000	1,211,620 25,285,926	636,041 17,578,173	627,759 16,907,357	623,819 16,623,471	636,634 16,930,785	644,966 17,247,986	653,380 17,571,185	661,664 17,900,502	670,037 18,236,048	678,496 18,577,952	687,042 18,926,328
Bonds & Deposits Received	20,211,000	-	-	-	10,023,471	-	-	-	-	-	-	-
Other	426,000	1,227,968	520,744	1,042,090	407,096	413,974	422,257	430,703	439,315	448,101	457,065	466,212
Payments:	(44.004.000)	(10 === 10=)	(40 =0= 000)	(10 =00 00=)	(10.00= 100)	(10.11.100)	(10.000.717)	(10 =01 000)	(10.000.015)	(10.000.015)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(
Employee Benefits & On-Costs Materials & Contracts	(11,804,000) (9,477,000)	(12,558,125) (7,386,818)	(13,785,989) (12,406,933)	(12,768,635) (7,648,350)	(12,925,123) (6,655,532)	(13,114,496) (6,732,052)	(13,306,717) (6,839,769)	(13,501,826) (6,949,208)	(13,699,845) (7,060,404)	(13,900,845) (7,173,382)	(14,104,853) (7,288,166)	(14,311,913) (7,404,794)
Borrowing Costs	(137,000)	(110,670)	(94,059)	(85,983)	(40,094)	(109)	(111)	(113)	(1,000,404)	(1,170,002)	(119)	(121)
Bonds & Deposits Refunded	(197,000)			-	-	· -		-	· -		` -	` -
Other	(6,596,000)	(4,708,607)	(4,794,330)	(4,880,200)	(4,951,635)	(5,030,628)	(5,111,124)	(5,192,901)	(5,275,991)	(5,360,410)	(5,446,187)	(5,533,329)
Net Cash provided (or used in) Operating Activities	22,758,000	24,839,444	10,408,272	12,534,956	12,880,958	13,366,674	13,794,695	14,234,366	14,685,783	15,149,452	15,625,707	16,114,870
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	91,750,000	8,275,379	5,271,030	1,254,429	733,713	456,967	304,052	143,694	-	-	-	-
Sale of Investment Property Sale of Real Estate Assets	89,000	- 1	-	-	-	-	-	-	-	-	-	-
Sale of Near Estate Assets Sale of Infrastructure, Property, Plant & Equipment	668,000	1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Sale of non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments: Purchase of Investment Securities	(90,750,000)			_	_	_	_		_		_	_
Purchase of Investment Property	(30,730,000)			-	-	-	-	-	-	-	_	-
Purchase of Infrastructure, Property, Plant & Equipment	(21,888,000)	(33,286,087)	(16,311,895)	(14,739,727)	(14,223,979)	(14,451,558)	(14,682,783)	(14,917,707)	(15,156,389)	(15,398,894)	(15,645,276)	(15,895,599)
Purchase of Real Estate Assets			-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets Other Investing Activity Payments				-	-	-	-	-	-	-	-	-
calci arrodalig / carriy r cymonic												
Net Cash provided (or used in) Investing Activities	(20,048,000)	(23,663,993)	(10,437,865)	(12,480,298)	(13,002,236)	(13,434,591)	(13,848,731)	(14,274,013)	(14,656,389)	(14,898,894)	(15,145,276)	(15,395,599)
Cash Flows from Financing Activities												
Receipts: Proceeds from Borrowings & Advances				_	_	_	_	_	_	_	_	_
Other Financing Activity Receipts	-		-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances Other Financing Activity Payments	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Other I manding Activity Fayments	•	1		-	-	-	_	_	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	2,502,000	956,103	(167,227)	(91,054)	(1,524,586)	(67,917)	(54,035)	(39,647)	29,393	250,558	480,431	719,271
plus: Cash, Cash Equivalents & Investments - beginning of year	5,804,000	8,306,000	9,262,103	9,094,876	9,003,823	7,479,236	7,411,320	7,357,284	7,317,637	7,347,031	7,597,589	8,078,020
Cash & Cash Equivalents - end of the year	8,306,000	9,262,103	9,094,876	9,003,823	7,479,236	7,411,320	7,357,284	7,317,637	7,347,031	7,597,589	8,078,020	8,797,291
Cash & Cash Equivalents - end of the year	8,306,000	9,262,103	9,094,876	9,003,823	7,479,236	7,411,320	7,357,284	7,317,637	7,347,031	7,597,589	8,078,020	8,797,291
Investments - end of the year	38,661,000	30,385,621	25,114,591	23,860,162	23,126,449	22,669,482	22,365,430	22,221,736	22,221,736	22,221,736	22,221,736	22,221,736
Cash, Cash Equivalents & Investments - end of the year	46,967,000	39,647,724	34,209,467	32,863,984	30,605,685	30,080,801	29,722,714	29,539,373	29,568,767	29,819,325	30,299,756	31,019,027
Representing:												
- External Restrictions	18,507,689	18,090,500	16,838,866	17,133,118	15,993,836	16,311,225	16,642,494	16,988,152	17,348,725	17,724,764	18,116,823	18,525,483
- Internal Restrictions	26,676,048	16,534,896	12,612,711	11,810,307	11,921,240	12,032,173	12,143,106	12,254,039	12,464,972	12,675,905	12,886,838	13,097,771
- Unrestricted	1,783,263 46,967,000	5,022,328 39,647,724	4,757,890 34,209,467	3,920,560 32,863,984	2,690,609 30,605,685	1,737,404 30,080,801	937,114 29,722,714	297,182 29,539,373	(244,931) 29,568,767	(581,345) 29,819,325	(703,906) 30,299,756	(604,227) 31,019,027
	40,307,000	00,041,124	U-7,203,701	0±,000,00 1	00,000,000	00,000,001	20,122,117	20,000,010	20,000,101	20,010,020	00,200,100	01,013,021

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	l Years				
Scenario: General Fund Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	11,686,000	11,977,631	12,354,316	12,665,893	12,985,378	13,312,973	13,648,884	13,993,325	14,346,514	14,708,673	15,080,031	15,460,823
User Charges & Fees	6,388,000	6,932,987	7,055,922	3,271,878	3,337,315	3,404,058	3,472,137	3,541,580	3,612,414	3,684,665	3,758,356	3,833,522
Interest & Investment Revenue	1,076,000	1,013,687	472,683	479,774	486,969	494,273	501,686	509,212	516,850	524,603	532,473	540,460
Other Revenues	415,000	488,181	426,049	434,569	443,259	452,125	461,166	470,389	479,797	489,395	499,185	509,168
Grants & Contributions provided for Operating Purposes	8,597,000	12,526,911	12,697,870	11,100,010	11,322,010	11,548,448	11,779,418	12,015,005	12,255,305	12,500,407	12,750,418	13,005,427
Grants & Contributions provided for Capital Purposes	7,501,000	11,202,136	3,223,358	5,404,432	5,127,331	5,209,368	5,292,718	5,377,401	5,463,439	5,550,854	5,639,668	5,729,903
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000	<u>-</u>		<u> </u>	<u> </u>							
Total Income from Continuing Operations	36,262,000	44,441,533	36,530,198	33,656,556	34,002,262	34,721,245	35,456,009	36,206,912	36,974,319	37,758,597	38,560,131	39,379,303
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,700,000	11,791,036	12,808,247	11,729,187	11,905,120	12,083,692	12,264,950	12,448,935	12,635,659	12,825,196	13,017,568	13,212,819
Borrowing Costs	16,000	25,698	26,134	26,552	26,977	27,409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	4,479,000	7,085,460	11,477,796	5,303,167	5,174,097	5,256,883	5,341,002	5,426,446	5,513,273	5,601,493	5,691,120	5,782,187
Depreciation & Amortisation	9,421,000	9,222,451	9,568,634	9,616,479	9,664,563	9,712,892	9,761,460	9,810,266	9,859,315	9,908,615	9,958,159	10,007,948
Impairment of investments	· · · -		· · ·	· · ·	· · ·	· · ·	-	· · ·	-	-	· · · -	· · ·
Impairment of receivables			_	-	-	-	-	-	-	-	_	-
Other Expenses	4,526,000	4,337,920	4,311,864	4,380,852	4,450,940	4,522,154	4,594,512	4,668,025	4,742,718	4,818,604	4,895,712	4,974,047
Interest & Investment Losses		-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	29,142,000	32,462,565	38,192,675	31,056,237	31,221,697	31,603,030	31,989,772	32,381,966	32,779,712	33,183,115	33,592,234	34,007,151
Operating Result from Continuing Operations	7,120,000	11,978,968	(1,662,477)	2,600,319	2,780,565	3,118,215	3,466,237	3,824,946	4,194,607	4,575,482	4,967,897	5,372,152
Discontinued Operations - Profit/(Loss)	_		_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	 : -		-				-					
·	7.400.000	44.070.000	(4 000 477)	0.000.040	0.700.505	0.440.045	2 400 007	2 2024 242	4404007	4 575 400	4 007 007	F 070 4F0
Net Operating Result for the Year	7,120,000	11,978,968	(1,662,477)	2,600,319	2,780,565	3,118,215	3,466,237	3,824,946	4,194,607	4,575,482	4,967,897	5,372,152
Net Operating Result before Grants and Contributions provided for Capital Purposes	(381,000)	776,832	(4,885,835)	(2,804,113)	(2,346,766)	(2,091,153)	(1,826,481)	(1,552,455)	(1,268,832)	(975,372)	(671,771)	(357,751)

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
<u> </u>												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year	0000104	0004/00	0000100	0000104	Projecte		222212	222702	2222122	0000/00
Scenario: General Fund Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
ASSETS	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets												
Cash & Cash Equivalents	1,235,000	2.000.000	2.000.000	2.000.000	2.000.000	2.000.000	2,000,000	2,000,000	2,054,125	2,313,949	2,787,626	3.483.543
Investments	38,500,000	30,353,986	25,088,444	23,835,321	23,102,372	22,645,881	22,342,145	22,198,601	22,198,601	22,198,601	22,198,601	22,198,601
Receivables	4,111,000	2,913,822	2,701,061	1,966,466	1,997,858	2,031,721	2,067,451	2,105,129	2,145,043	2,187,267	2,231,873	2,278,936
Inventories	973,000	1,106,836	1,475,713	957,156	946,316	953,269	960,333	967,509	974,801	982,210	989,737	997,385
Other	104,000	108,214	149,575	91,737	91,178	92,637	94,119	95,625	97,155	98,710	100,289	101,894
Non-current assets classified as "held for sale"		· -	· -	-	· -	-	· -	-	· -	-	-	-
Total Current Assets	44,923,000	36,482,858	31,414,794	28,850,679	28,137,724	27,723,507	27,464,048	27,366,863	27,469,725	27,780,736	28,308,126	29,060,359
Non-Current Assets												
Investments	161,000	31,634	26,147	24,841	24,077	23,601	23,285	23,135	23,135	23,135	23,135	23,135
Receivables	1,056,000	1,144,139	1,160,052	1,174,305	1,187,813	1,201,663	1,215,865	1,230,428	1,245,361	1,260,673	1,276,374	1,292,474
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	491,774,000	512,420,443	516,865,829	520,383,443	523,839,785	527,388,767	531,135,530	535,083,297	539,205,343	543,504,993	547,985,630	552,650,699
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property				-	-	-	-	-	-	-	-	-
Intangible Assets Non-current assets classified as "held for sale"	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Other	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000
Total Non-Current Assets	518,174,000	538,856,432	543,312,243	546,842,804	550,311,889	553,874,246	557,634,894	561,597,075	565,734,053	570,049,016	574,545,354	579,226,523
TOTAL ASSETS	563,097,000	575,339,289	574,727,037	575,693,483	578,449,614	581,597,753	585,098,943	588,963,938	593,203,778	597,829,752	602,853,479	608,286,882
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LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-		-	-	-	-	-	-	-	-	-
Payables	3,398,000	3,731,932	4,814,221	3,328,524	3,327,645	3,376,939	3,427,013	3,477,870	3,529,532	3,582,009	3,635,313	3,689,455
Income received in advance	297,000	232,380	234,284	116,060	118,381	120,749	123,164	125,627	128,140	130,703	133,317	135,983
Borrowings				-				-	<u>-</u>			
Provisions	3,655,000	3,666,609	3,606,609	3,550,209	3,497,463	3,448,426	3,403,153	3,361,701	3,324,127	3,290,489	3,260,846	3,235,258
Liabilities associated with assets classified as "held for sale"			-		-			-				
Total Current Liabilities	7,350,000	7,630,920	8,655,114	6,994,794	6,943,489	6,946,114	6,953,329	6,965,198	6,981,799	7,003,200	7,029,475	7,060,696
Non-Current Liabilities												
Payables	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-		-	-	-	-	-	-	-	-	-	-
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	-			-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	4 000 000	4 074 404	4 007 400	4 700 070	1 750 710	4 770 040	4 005 700	4 000 007	4 000 500	-		
Total Non-Current Liabilities TOTAL LIABILITIES	1,689,000 9,039,000	1,671,401 9.302.321	1,697,432 10,352,546	1,723,879 8,718,673	1,750,749 8,694,239	1,778,049 8,724,163	1,805,786 8,759,116	1,833,967 8,799,165	1,862,599 8,844,398	1,891,689 8.894.890	1,921,245 8,950,720	1,951,274 9.011.971
Net Assets	554.058.000	566,036,968	564.374.491	566,974,810	569,755,375	572,873,590	576,339,827	580,164,773	584,359,380	588.934.862	593,902,759	599,274,911
	33.,333,300	300,000,000	30.,0, 101	- 30,0,010	- 30,. 00,010	, -, -, -, -	- , 0,000,021	-50,.0.,.10		- 50,00 .,002		-30,2,011
EQUITY												
Retained Earnings	318,252,000	330,230,968	328,568,491	331,168,810	333,949,375	337,067,590	340,533,827	344,358,773	348,553,380	353,128,862	358,096,759	363,468,911
Revaluation Reserves	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000
Other Reserves	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000	161,000
Council Equity Interest	554,058,000	566,036,968	564,374,491	566,974,810	569,755,375	572,873,590	576,339,827	580,164,773	584,359,380	588,934,862	593,902,759	599,274,911
Minority Equity Interest Total Equity	554.058.000	566,036,968	564.374.491	566,974,810	569,755,375	572,873,590	576,339,827	580,164,773	584.359.380	588,934,862	593,902,759	599,274,911
rotal Equity	334,030,000	300,030,300	307,377,731	330,317,010	555,755,575	312,013,330	010,000,021	550,104,175	557,555,560	030,337,002	030,302,133	555,217,511

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND	Actuals	O					Day to store	1				
Scenario: General Fund Scenario 1	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Occidend. General i una occidend i	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities	,	,	·			· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·			<u>.</u>
Receipts:												
Rates & Annual Charges	-	12,145,901 7,014,348	12,339,166	12,653,362	12,972,529 3,337,403	13,299,797 3,404,148	13,635,374	13,979,472 3,541,674	14,332,309	14,694,107	15,065,095	15,445,508 3,833,623
User Charges & Fees Interest & Investment Revenue Received		1,075,031	7,056,088 497,130	3,266,769 486,763	480,707	3,404,148 491,375	3,472,229 497,528	503,731	3,612,510 509,769	3,684,763 515,863	3,758,455 522,010	528,209
Grants & Contributions		23,779,166	16,008,385	16,497,932	16,449,956	16,754,373	17,068,627	17,388,831	17,715,101	18,047,549	18,386,304	18,731,476
Bonds & Deposits Received	-		-	-	-	-	-	-	-	-	-	-
Other	-	1,171,507	528,181	1,053,850	419,088	426,207	434,734	443,427	452,296	461,342	470,573	479,989
Payments: Employee Benefits & On-Costs		(11,689,405)	(12,841,698)	(11,810,177)	(11,952,286)	(12,127,066)	(12,304,475)	(12,484,552)	(12,667,311)	(12,852,823)	(13,041,110)	(13.232.215)
Materials & Contracts		(7,109,358)	(10,837,014)	(6,181,278)	(5,169,094)	(5,221,830)	(5,305,392)	(5,390,277)	(5,476,529)	(5,564,168)	(5,653,204)	(5,743,672)
Borrowing Costs		(3,102)	(103)	(105)	(107)	(109)	(111)	(113)	(115)	(117)	(119)	(121)
Bonds & Deposits Refunded	-	-	· -	` <u>-</u>		` <u>-</u>	-	· -	` -	· -		· -
Other	-	(4,325,571)	(4,307,144)	(4,387,452)	(4,451,004)	(4,521,988)	(4,594,343)	(4,667,853)	(4,742,543)	(4,818,427)	(4,895,532)	(4,973,864)
Net Cash provided (or used in) Operating Activities	-	22,058,515	8,442,990	11,579,664	12,087,192	12,504,907	12,904,171	13,314,339	13,735,486	14,168,089	14,612,473	15,068,934
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	8,275,379	5,271,030	1,254,429	733,713	456,967	304,052	143,694	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Sale of Disposal Groups	-	1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Distributions Received from Joint Ventures & Associates				-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts				_	_	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	(00.045.000)	-	- (40.000.000)	- (40,000,005)	(40 =04 0=4)	(40 700 000)	(40.050.000)	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(30,915,608)	(14,317,020)	(13,839,093)	(13,308,935)	(13,521,874)	(13,738,223)	(13,958,033)	(14,181,361)	(14,408,265)	(14,638,796)	(14,873,017)
Other Investing Activity Payments					-	-	- -	-	-	-	-	- -
Net Cash provided (or used in) Investing Activities	-	(21,293,515)	(8,442,990)	(11,579,664)	(12,087,192)	(12,504,907)	(12,904,171)	(13,314,339)	(13,681,361)	(13,908,265)	(14,138,796)	(14,373,017)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances Other Financing Activity Receipts					-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-			-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-		-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		765,000	(0)	0	-	(0)	(0)	0	54,125	259,824	473,677	695,917
plus: Cash, Cash Equivalents & Investments - beginning of year		1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,054,125	2,313,949	2,787,626
Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,054,125	2,313,949	2,787,626	3,483,543
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Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,054,125	2,313,949	2,787,626	3,483,543
Investments - end of the year	38,661,000	30,385,621	25,114,591	23,860,162	23,126,449	22,669,482	22,365,430	22,221,736	22,221,736	22,221,736	22,221,736	22,221,736
Cash, Cash Equivalents & Investments - end of the year	39,896,000	32,385,621	27,114,591	25,860,162	25,126,449	24,669,482	24,365,430	24,221,736	24,275,861	24,535,685	25,009,362	25,705,279
Representing:												
- External Restrictions	11,436,689	10,828,397	9,743,990	10,129,295	10,514,600	10,899,905	11,285,210	11,670,515	12,055,820	12,441,125	12,826,430	13,211,735
- Internal Restricitons	26,676,048	16,534,896	12,612,711	11,810,307	11,921,240	12,032,173	12,143,106	12,254,039	12,464,972	12,675,905	12,886,838	13,097,771
- Unrestricted	1,783,263	5,022,328	4,757,890	3,920,560	2,690,609	1,737,404	937,114	297,182	(244,931)	(581,345)	(703,906)	(604,227)
	39,896,000	32,385,621	27,114,591	25,860,162	25,126,449	24,669,482	24,365,430	24,221,736	24,275,861	24,535,685	25,009,362	25,705,279

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: Water Fund Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												<u> </u>
Revenue:												
Rates & Annual Charges	513,000	492,069	500,436	510,445	520,654	531,067	541,688	552,520	563,569	574,839	586,337	598,064
User Charges & Fees	856,000	758,721	771,533	786,963	802,702	818,755	835,130	851,833	868,868	886,246	903,971	922,051
Interest & Investment Revenue	68,000	57,854	58,837	59,721	60,618	61,528	62,451	63,387	64,338	65,304	66,283	67,277
Other Revenues	4,000	7,083	7,203	7,348	7,495	7,645	7,798	7,953	8,112	8,274	8,440	8,609
Grants & Contributions provided for Operating Purposes	6,000	90,000	-	-	-	-		-	-	-	-	-
Grants & Contributions provided for Capital Purposes	7,393,000	1,387,161	1,437,365	43,043	43,732	44,432	45,143	45,865	46,599	47,345	48,103	48,873
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			_	_	_	_	_	_	_	_	_	_
Total Income from Continuing Operations	8,840,000	2,792,888	2,775,374	1,407,520	1,435,201	1,463,427	1,492,210	1,521,558	1,551,486	1,582,008	1,613,134	1,644,874
Total instance from Community Operations	5,5 .5,555	2,: 02,000	_,,	.,,	.,.00,20.	.,,	.,,	.,02.,000	.,00.,.00	1,002,000	.,0.0,.0.	.,
Expenses from Continuing Operations												
Employee Benefits & On-Costs	342,000	420,499	515,625	523,362	531,214	539,183	547,271	555,478	563,812	572,269	580,853	589,565
Borrowing Costs			-	-	-	-	-	-	-	-	-	-
Materials & Contracts	319,000	674,472	598,002	607,235	616,950	626,819	636,848	647,038	657,390	667,909	678,595	689,454
Depreciation & Amortisation	648,000	540,252	649,152	652,398	655,661	658,939	662,234	665,544	668,872	672,216	675,577	678,954
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	119,000	97,258	100,105	99,474	101,065	102,681	104,326	105,994	107,689	109,412	111,163	112,941
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities Total Expenses from Continuing Operations	1,428,000	1,732,481	1,862,884	1,882,469	1,904,890	1,927,622	1,950,679	1,974,054	1,997,763	2,021,806	2,046,188	2,070,914
Total Expenses from Continuing Operations	1,420,000	1,732,461	1,002,004	1,002,409	1,904,690	1,927,022	1,950,679	1,974,054	1,997,763	2,021,000	2,046,166	2,070,914
Operating Result from Continuing Operations	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations		—— <u> </u>			<u> </u>	-		-		-		-
Net i Tono(2003) Itoni Discontinued Operations			-	-	-	-	-	-	-	-	-	_
Net Operating Result for the Year	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Net Operating Result before Grants and Contributions provided for Capital Purposes	19,000	(326,754)	(524,875)	(517,992)	(513,421)	(508,627)	(503,612)	(498,361)	(492,876)	(487,143)	(481,157)	(474,913)

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: Water Fund Scenario 1	Actuals 2018/19	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected 2024/25 \$	1 Years 2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS	,	Ť	Ť	· ·	•	•	•	· · ·	· ·	· ·		<u> </u>
Current Assets												
Cash & Cash Equivalents	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Investments	-	-	-	-	-	-	-	-	-	-,,	_, ,	-,,
Receivables	566,000	787,035	789,251	561,475	572,675	584,098	595,750	607,631	619,751	632,114	644,725	657,588
Inventories	-	- ,	_	-	-	-	-	-	-	-	-	-
Other		3,830	3,465	3,507	3,563	3,620	3,678	3,737	3,797	3,858	3,919	3,982
Non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,132,000	5,963,548	5,527,928	5,216,956	4,910,805	4,605,543	4,301,304	3,998,207	3,696,390	3,396,003	3,097,186	2,800,095
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	69,000	78,466	79,793	81,389	83,017	84,677	86,370	88,098	89,860	91,657	93,490	95,360
Inventories		-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	35,927,000	37,322,220	38,550,818	38,399,054	38,252,037	38,109,880	37,972,697	37,840,606	37,713,722	37,592,166	37,476,060	37,365,527
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-		-	-	-	-	-	-	-	-	-	-
Intangible Assets	-		-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-		-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	
Total Non-Current Assets	35,996,000	37,400,686	38,630,611	38,480,443	38,335,054	38,194,557	38,059,067	37,928,704	37,803,582	37,683,823	37,569,550	37,460,887
TOTAL ASSETS	41,128,000	43,364,233	44,158,539	43,697,399	43,245,859	42,800,100	42,360,371	41,926,910	41,499,972	41,079,825	40,666,736	40,260,982
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Borrowings Provisions Liabilities associated with assets classified as "held for sale" Total Current Liabilities	63,000 - - - - - 63,000	1,238,826 - - - - - 1,238,826	1,120,642 - - - - 1,120,642	1,134,451 - - - - 1,134,451	1,152,600	1,171,036 - - - - 1,171,036	1,189,776 - - - 1,189,776	1,208,811 - - - - 1,208,811	1,228,150 - - - - 1,228,150	1,247,801 - - - - - 1,247,801	1,267,766 - - - - 1,267,766	1,288,052 - - - - 1,288,052
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance		-	-	-	-	-	-	-	-	-	-	-
Borrowings	-		-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	
Total Non-Current Liabilities TOTAL LIABILITIES	63,000	1,238,826	- 4 400 040	- 4 404 454	- 4 450 000	- 4 474 000	- 4 400 770	4 000 044	1,228,150	4 047 004	-	4 000 050
Net Assets	41,065,000	42,125,407	1,120,642 43,037,897	1,134,451 42,562,948	1,152,600 42,093,259	1,171,036 41,629,064	1,189,776 41,170,595	1,208,811 40,718,099	40,271,822	1,247,801 39,832,024	1,267,766 39,398,970	1,288,052 38,972,930
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest	25,260,000 15,805,000 - 41,065,000	26,320,407 15,805,000 - 42,125,407	27,232,897 15,805,000 - 43,037,897	26,757,948 15,805,000 - 42,562,948	26,288,259 15,805,000 - 42,093,259	25,824,064 15,805,000 - 41,629,064	25,365,595 15,805,000 - 41,170,595	24,913,099 15,805,000 - 40,718,099	24,466,822 15,805,000 - 40,271,822	24,027,024 15,805,000 - 39,832,024	23,593,970 15,805,000 - 39,398,970	23,167,930 15,805,000 - 38,972,930
Minority Equity Interest	- 1,000,000		-0,007,007		.2,000,200	- 1,020,004		-		-	-	-
Total Equity	41,065,000	42,125,407	43,037,897	42,562,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930

10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: Water Fund Scenario 1	2018/19 \$	2019/20	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30
Cash Flows from Operating Activities	4	4	- P	•	4	Đ.	- P	- P	a a	Đ.	a a	
Receipts:												
Rates & Annual Charges	-	459,052	499,398	509,204	519,388	529,776	540,371	551,177	562,199	573,442	584,911	596,610
User Charges & Fees	-	640,287	766,342	780,711	796,325	812,250	828,495	845,065	861,965	879,204	896,789	914,725
Interest & Investment Revenue Received		57,854	58,837	59,721	60,618	61,528	62,451	63,387	64,338	65,304	66,283	67,277
Grants & Contributions	-	1,292,339	1,444,176	281,687	43,614	44,312	45,021	45,741	46,473	47,217	47,973	48,741
Bonds & Deposits Received		-	- 0.70	- 0.070		- 477			-	-		
Other Payments:		112,855	3,078	2,378	2,428	2,477	2,527	2,579	2,629	2,681	2,733	2,788
Employee Benefits & On-Costs		(420,499)	(515,625)	(523,362)	(531,214)	(539,183)	(547,271)	(555,478)	(563,812)	(572,269)	(580,853)	(589,565)
Materials & Contracts		497,525	(715,821)	(593,469)	(598,857)	(608,440)	(618,166)	(628,062)	(638,111)	(648,318)	(658,692)	(669,231)
Borrowing Costs			(110,021)	(000,400)	(000,007)	(000,440)	(010,100)	(020,002)	(000,111)	(040,010)	(000,002)	(000,201)
Bonds & Deposits Refunded			_	_	_	_	-	-	-	_	_	-
Other	-	(97,258)	(100,105)	(99,474)	(101,065)	(102,681)	(104,326)	(105,994)	(107,689)	(109,412)	(111,163)	(112,941)
Net Cash provided (or used in) Operating Activities		2,542,155	1,440,280	417,395	191,237	200,040	209,102	218,416	227,992	237,849	247,981	258,404
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-		-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-		-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property		(4.005.470)	(4.077.750)	(500.004)	(500.044)	(540 700)	(505.054)	(500,450)	(544.000)	(550,000)	(550, 474)	(500,404)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities		(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
, , , , , ,		(1,955,472)	(1,077,750)	(300,034)	(300,044)	(310,702)	(323,031)	(555,455)	(341,300)	(330,000)	(555,471)	(300,421)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-		-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances												
Other Financing Activity Payments			_				_					
Otter i manufig Activity i ayments			_									
Net Cash Flow provided (used in) Financing Activities			-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		606,683	(437,470)	(83,239)	(317,407)	(316,742)	(315,949)	(315,037)	(313,996)	(312,811)	(311,490)	(310,017)
plus: Cash, Cash Equivalents & Investments - beginning of year		4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541
Cash & Cash Equivalents - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Cash & Cash Equivalents - end of the year Investments - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Cash, Cash Equivalents & Investments - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Representing:										· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
- External Restrictions			_	_	_							
- Internal Restrictions			[-	-	-	-	-	-	-	-	-
	4 = 00 000	5.172.683	4,735,213	4.651.974	4.334.567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2.448.541	2,138,525
- Unrestricted	4,566,000	5.172.083										

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Voare				
Scenario: Sewer Fund Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Cochano. Control i and Cochano i	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	·	*	*	<u> </u>	<u> </u>	*	<u> </u>	*	<u> </u>	<u> </u>	*	<u> </u>
Revenue:												
Rates & Annual Charges	2,083,000	1,864,383	1,896,077	1,933,824	1,972,322	2,011,584	2,051,627	2,092,466	2,134,117	2,176,595	2,219,918	2,264,102
User Charges & Fees	85,000	208,770	211,922	216,160	220,484	224,893	229,391	233,979	238,659	243,432	248,300	253,266
Interest & Investment Revenue	76,000	78,735	80,074	81,275	82,494	83,731	84,987	86,262	87,556	88,870	90,203	91,556
Other Revenues	7,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	77,000	119,532	29,110	29,692	30,286	30,892	31,509	32,140	32,782	33,438	34,107	34,789
Grants & Contributions provided for Capital Purposes	21,000	94,889	96,502	98,046	99,615	101,209	102,828	104,473	106,145	107,843	109,569	111,322
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities				<u> </u>								
Total Income from Continuing Operations	2,349,000	2,366,309	2,313,685	2,358,998	2,405,200	2,452,309	2,500,343	2,549,320	2,599,259	2,650,178	2,702,097	2,755,035
Expenses from Continuing Operations												
Employee Benefits & On-Costs	433,000	448,221	428,666	435,096	441,623	448,247	454,971	461,795	468,722	475,753	482,890	490,133
Borrowing Costs	119,000	107,568	93,956	85,878	39,987	-	-	-	-	-	-	-
Materials & Contracts	521,000	801,291	860,646	874,417	888,407	902,622	917,064	931,737	946,644	961,791	977,179	992,814
Depreciation & Amortisation	904,000	1,000,228	921,190	925,796	930,425	935,077	939,752	944,451	949,173	953,919	958,689	963,482
Impairment of investments		-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables		-	-	-	-	-	-	-	-	-	-	-
Other Expenses	398,000	285,777	387,081	393,274	399,566	405,959	412,455	419,054	425,759	432,571	439,492	446,524
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets		-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE		-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	2,375,000	2,643,084	2,691,539	2,714,460	2,700,008	2,691,905	2,724,242	2,757,037	2,790,299	2,824,034	2,858,250	2,892,953
Operating Result from Continuing Operations	(26,000)	(276,775)	(377,854)	(355,463)	(294,809)	(239,596)	(223,899)	(207,717)	(191,040)	(173,857)	(156,153)	(137,919)
Discontinued Operations - Profit/(Loss)			_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(26,000)	(276,775)	(377,854)	(355,463)	(294,809)	(239,596)	(223,899)	(207,717)	(191,040)	(173,857)	(156,153)	(137,919)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(47,000)	(371,664)	(474,356)	(453,509)	(394,423)	(340,805)	(326,727)	(312,190)	(297,185)	(281,700)	(265,722)	(249,240)

Marian from Face Part Section Se	Cabonne Council												
Control Cont	10 Year Financial Plan for the Years ending 30 June 2030												
Control Cont			Current Year					•					
Name	Scenario: Sewer Fund Scenario 1	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Care Cash A Cash Equateres		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Revokulents	ASSETS												
New Normalian	Current Assets												
Received	Cash & Cash Equivalents	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Properties	Investments	-	-	-	-	-	-	-	-	-	-	-	-
Part	Receivables	955,000	1,397,914	1,419,172	1,447,548	1,476,492	1,506,014	1,536,126	1,566,840	1,598,168	1,630,123	1,662,716	1,695,961
Total Current Assets classified as "ired for sale" S. S. S. S. S. S. S. S	Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Assets 172,000	Non-current assets classified as "held for sale"		-		-	-	-	-	-	-	-	-	-
Investments 17,200	Total Current Assets	3,460,000	3,487,335	3,778,836	3,799,397	2,621,161	2,899,508	3,191,534	3,497,639	3,818,231	4,153,731	4,504,568	4,871,185
Receivables 172,000 240,071 243,695 245,591 258,541 268,761 263,784 269,059 274,440 279,929 285,528 291,738	Non-Current Assets												
Investmost Course	Investments	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Penta & Equipment 40,072,000 40,006,779 39,202,714 38,676,918 38,152,883 37,630,718 37,110,475 36,592,245 36,076,112 35,562,162 35,050,418 40,5411,160 Investmenta Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Property in Recognization for using the equily method investment Recognization for using the equily method in R	Receivables	172,000	240,071	243,695	248,569	253,541	258,611	263,784	269,059	274,440	279,929	285,528	291,238
Intersement Accounted for using the equally method intersement Property 1	Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	Infrastructure, Property, Plant & Equipment	40,572,000	40,006,779	39,202,714	38,676,918	38,152,893	37,630,718	37,110,475	36,592,245	36,076,112	35,562,162	35,050,481	34,541,160
Paraglie Assets Paraglie A	Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current Assets Classified as "held for sale" 40,744,000 40,744,000 40,744,000 40,744,000 40,744,000 40,744,000 40,744,000 40,744,000 40,744,000 40,734,185 42,724,884 41,027,595 40,788,838 40,565,793 40,586,943 40,168,783 39,595,822 39,840,578 39,703,583 39,7	Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Charle C	Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Mon-Current Asserts Mon-Current Liabilities Mon-Current Liabilitie	Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
California Cal	Other	-	-	-	-	-	-	-	-	-	-	-	-
Current Liabilities	Total Non-Current Assets	40,744,000	40,246,849	39,446,409	38,925,487	38,406,434	37,889,330	37,374,258	36,861,304	36,350,552	35,842,091	35,336,009	34,832,398
Current Liabilities Sank Overdard	TOTAL ASSETS	44,204,000	43,734,185	43,225,245	42,724,884	41,027,595	40,788,838	40,565,793	40,358,943	40,168,783	39,995,822	39,840,578	39,703,583
Current Liabilities Sank Overdard 18,000 44,307 50,855 51,668 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,664 16,000 6	I IADII ITIES												
Bank Overdraft													
Payables 18,000 44,307 50,855 51,688 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,684 16,000 137,634 145,712 1,403,308 1,403,308	· · · · · · · · · · · · · · · · · · ·												
Income received in advance 219,000 137,634 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,712 1,403,308 145,476 1		40,000	44.007	-	-		-		-	-	-	-	-
Description		18,000	44,307	50,855	51,668	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Provisions		040.000	407.004	445.740	4 400 000	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale" 701	· · · · · · · · · · · · · · · · · · ·	219,000	137,634	145,712	1,403,308	-	-	-	-	-	-	-	-
Non-Current Liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities			- 101 010	100.507	- 4 454 070		-		-	-	-		
Payables	Total Current Liabilities	237,000	181,940	196,567	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Income received in advance	Non-Current Liabilities												
Borrowings 1,687,000 1,549,019 1,403,308	Payables		-		-	-	-	-	-	-	-	-	-
Provisions	Income received in advance		-		-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method Company Co	Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets 1,687,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 1,599,874 1,454,976 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,664 1,625,371 1,41,269,908 1,599,874 1,454,976 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,664 1,625,371 1,626,908 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,730,900 1,750,00	Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale" Total Non-Current Liabilities TOTAL LIABILITIES Net Assets 1,687,000 1,730,960 42,280,000 Net Assets 1,687,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 42,280,000 1,730,960 1,599,874 1,454,976 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,664 41,625,371 41,269,908 40,735,503 40,511,604 40,303,887 40,112,847 39,938,990 39,782,837 39,644,918 Revaluation Reserves Other Reserves Council Equity Interest Minority Equity Interest 42,280,000 42,003,225 41,625,371 41,269,908 40,975,099 40,735,503 40,511,604 40,303,887 40,112,847 39,938,990 40,735,000 40,012,847 40,112,847 39,938,990 39,782,837 39,644,918 40,975,090	Investments Accounted for using the equity method		-		-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES 1,924,000 1,730,960 1,599,874 1,454,976 52,495 53,335 54,188 55,055 55,936 56,831 57,741 58,664			-		-	-	-	-	-	-	-	-	-
Net Assets 42,280,000 42,003,225 41,625,371 41,269,908 40,975,099 40,735,503 40,511,604 40,303,887 40,112,847 39,938,990 39,782,837 39,644,918 EQUITY Retained Earnings 24,780,000 24,503,225 24,125,371 23,769,908 23,475,099 23,235,503 23,011,604 22,803,887 22,612,847 22,438,990 22,282,837 22,144,918 Revaluation Reserves 17,500,000 </td <td>Total Non-Current Liabilities</td> <td>1,687,000</td> <td>1,549,019</td> <td>1,403,308</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Total Non-Current Liabilities	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
EQUITY Retained Earnings Revaluation Reserves Other Reserves Council Equity Interest Minority Equity Interest 42,280,000 42,503,225 42,125,371 23,769,908 23,475,099 23,235,503 23,011,604 22,803,887 22,612,847 22,438,990 22,282,837 22,144,918 22,438,900 22,282,837 22,144,918 22,612,847 22,438,900 22,828,837 22,144,918 22,838,87 22,612,847 22,438,900 23,612,847 24,918	TOTAL LIABILITIES	1,924,000	1,730,960	1,599,874	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Retained Earnings 24,780,000 24,503,225 24,125,371 23,769,908 23,475,099 23,235,503 23,011,604 22,803,887 22,612,847 22,438,990 22,282,837 22,144,918 24,000 20 20 20 20 20 20 20 20 20 20 20 20	Net Assets	42,280,000	42,003,225	41,625,371	41,269,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	39,938,990	39,782,837	39,644,918
Retained Earnings 24,780,000 24,503,225 24,125,371 23,769,908 23,475,099 23,235,503 23,011,604 22,803,887 22,612,847 22,438,990 22,282,837 22,144,918 24,000 20 20 20 20 20 20 20 20 20 20 20 20	FOLITY												
Revaluation Reserves 17,500,000 1		24 700 000	24 502 225	24 105 274	22 760 000	22 475 000	22 225 502	22 044 604	22 002 007	22 642 047	22 429 000	22 202 027	22 144 040
Other Reserves -	· · · · · · · · · · · · · · · · · · ·												
Council Equity Interest 42,280,000 42,003,225 41,625,371 41,269,908 40,975,099 40,735,503 40,511,604 40,303,887 40,112,847 39,938,990 39,782,837 39,644,918 Minority Equity Interest		17,500,000	17,500,000	17,500,000	17,000,000	17,500,000	17,000,000	17,500,000	17,500,000	17,500,000	17,000,000	17,500,000	17,500,000
Minority Equity Interest		42 200 000	42,002,225	44 605 074	44 260 000	40.075.000	40 725 500	40 E44 CO4	40 202 007	40 440 047	20.020.000	20 702 027	20 644 049
		42,280,000	42,003,225	41,025,371	41,209,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	<i>ა</i> 9,938,990	J9,76∠,8J/	J9,044,918
		42,280,000	42,003,225	41,625,371	41,269,908	40,975,099	40,735,503	40,511,604	40,303,887	40,112,847	39,938,990	39,782,837	39,644,918

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030	A -41-	O					Danis start	V				
CASH FLOW STATEMENT - SEWER FUND Scenario: Sewer Fund Scenario 1	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	rears 2025/26	2026/27	2027/28	2028/29	2029/30
occitatio. Sewer I and Section 1	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities	·	· ·	·	*	-	<u> </u>	· · · · · · · · · · · · · · · · · · ·	*	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	<u> </u>	<u>-</u>
Receipts:												
Rates & Annual Charges	-	1,858,639	1,894,722	1,932,210	1,970,675	2,009,905	2,049,914	2,090,719	2,132,335	2,174,779	2,218,065	2,262,212
User Charges & Fees Interest & Investment Revenue Received		(240,077) 78,735	198,909 80,074	198,663 81,275	202,636 82,494	206,689 83,731	210,823 84,987	215,039 86,262	219,340 87,556	223,727 88,870	228,202 90,203	232,766 91,556
Grants & Contributions		214,421	125,612	127,738	129,901	132,100	134,337	136,613	138,927	141,281	143,675	146,111
Bonds & Deposits Received	-	· -	-	-	-	-	-	-	-	-	-	-
Other	-	(56,394)	(10,515)	(14,138)	(14,421)	(14,709)	(15,003)	(15,304)	(15,610)	(15,922)	(16,240)	(16,565)
Payments:		(440,004)	(400,000)	(405.000)	(444,000)	(440.047)	(454.074)	(404 705)	(400 700)	(475.750)	(400,000)	(400,400)
Employee Benefits & On-Costs Materials & Contracts		(448,221) (774,984)	(428,666) (854,098)	(435,096) (873,603)	(441,623) (887,581)	(448,247) (901,782)	(454,971) (916,210)	(461,795) (930,870)	(468,722) (945,764)	(475,753) (960,896)	(482,890) (976,270)	(490,133) (991,890)
Borrowing Costs	_	(107,568)	(93,956)	(85,878)	(39,987)	(001,702)	(010,210)	(000,070)	(040,704)	(000,000)	(070,270)	(001,000)
Bonds & Deposits Refunded	-			-	-	-	-	-	-	-	-	-
Other		(285,777)	(387,081)	(393,274)	(399,566)	(405,959)	(412,455)	(419,054)	(425,759)	(432,571)	(439,492)	(446,524)
Net Cash provided (or used in) Operating Activities	-	238,774	525,001	537,897	602,528	661,728	681,423	701,611	722,304	743,514	765,253	787,532
Cash Flows from Investing Activities												
Receipts: Sale of Investment Securities												
Other Investing Activity Receipts Payments:			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	(425.007)	(447.405)	(400,000)	(400, 400)	(442,002)	(440 500)	(426.224)	(422.040)	(420,000)	(447,000)	(454.464)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets		(435,007)	(117,125)	(400,000)	(406,400)	(412,902)	(419,509)	(426,221)	(433,040)	(439,969)	(447,009)	(454,161)
Other Investing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(435,007)	(117,125)	(400,000)	(406,400)	(412,902)	(419,509)	(426,221)	(433,040)	(439,969)	(447,009)	(454,161)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances Other Financing Activity Receipts			-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents		(415,579)	270,243	(7,815)	(1,207,179)	248,825	261,914	275,390	289,264	303,545	318,244	333,371
plus: Cash, Cash Equivalents & Investments - beginning of year		2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852
Cash & Cash Equivalents - end of the year	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
,	,,,,,,,	,,,,,	,,	, ,-	, ,	,,	,,	,,	, .,	,,	,- ,	-, -,
Cash & Cash Equivalents - end of the year	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Investments - end of the year			-	-	-	-	-	-	-	-	-	
Cash, Cash Equivalents & Investments - end of the year	2,505,000	2,089,421	2,359,663	2,351,849	1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852	3,175,223
Representing:												
- External Restrictions		-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	2,505,000	2,089,421	2,359,663	- 2,351,849	1 144 660	1.393.495	- 1,655,409	1.930.799	2.220.063	2,523,608	- 2,841,852	3,175,223
- Unrestricted	2,505,000	2,089,421	2,359,663 2,359,663	2,351,849	1,144,669 1,144,669	1,393,495	1,655,409	1,930,799	2,220,063	2,523,608	2,841,852 2,841,852	3,175,223
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Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Years				
Scenario: Consolidated Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations			·	•		·		·			·	
Revenue:												
Rates & Annual Charges	14,282,000	14,334,083	14,750,829	14,831,460	14,913,703	14,997,590	15,083,155	15,170,430	15,259,452	15,350,253	15,442,874	15,537,345
User Charges & Fees	7,329,000	7,900,478	8,039,377	9,000,161	9,180,165	9,363,763	9,551,036	9,742,058	9,936,900	10,135,641	10,338,351	10,545,117
Interest & Investment Revenue	1,220,000	1,150,276	611,594	620,770	630,081	639,532	649,124	658,861	668,744	678,777	688,959	699,293
Other Revenues	426,000	495,264	433,252	441,917	450,754	459,770	468,964	478,342	487,909	497,669	507,625	517,777
Grants & Contributions provided for Operating Purposes	8,680,000	12,736,443	12,726,980	8,489,561	8,659,352	8,832,537	9,009,188	9,189,370	9,373,156	9,560,615	9,751,830	9,946,866
Grants & Contributions provided for Capital Purposes	14,915,000	12,684,186	4,757,225	5,545,521	5,270,678	5,355,009	5,440,689	5,527,739	5,616,183	5,706,042	5,797,340	5,890,098
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	47,451,000	49,600,730	41,619,257	39,229,390	39,404,732	39,948,201	40,502,157	41,066,800	41,642,344	42,228,996	42,826,978	43,436,496
Expenses from Continuing Operations												
Employee Benefits & On-Costs	11,475,000	12,659,756	13,752,538	13,958,831	14,168,211	14,380,729	14,596,443	14,815,398	15,037,621	15,263,188	15,492,130	15,724,498
Borrowing Costs	135,000	133,266	120.090	112.430	66,964	27.409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	5,319,000	8,561,223	12,936,444	9,271,581	9,206,003	9,353,297	9,502,959	9,654,995	9,809,477	9,966,438	10,125,903	10,287,927
Depreciation & Amortisation	10,973,000	10,762,931	11,138,976	11,194,673	11,250,649	11,306,908	11,363,446	11,420,261	11,477,360	11,534,750	11,592,425	11,650,384
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables			_	_	_	_	_	_	_	_	_	-
Other Expenses	5,043,000	4,720,955	4,799,050	4,873,600	4,951,571	5,030,794	5,111,293	5,193,073	5,276,166	5,360,587	5,446,367	5,533,512
Interest & Investment Losses	-		-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets			_	_	_	_	-	_	_	_	_	_
Revaluation decrement/impairment of IPPE			_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties			_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities			_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	32,945,000	36,838,130	42,747,098	39,411,114	39,643,398	40,099,137	40,601,989	41,112,021	41,629,372	42,154,170	42,686,500	43,226,471
Operating Result from Continuing Operations	14,506,000	12,762,600	(1,127,841)	(181,724)	(238,666)	(150,936)	(99,832)	(45,221)	12,971	74,826	140,478	210,024
Discontinued Operations - Profit/(Loss)	_		_	_	_	_	_	_	_	_	_	_
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	14,506,000	12,762,600	(1,127,841)	(181,724)	(238,666)	(150,936)	(99,832)	(45,221)	12,971	74,826	140,478	210,024
Net Operating Result before Grants and Contributions provided for Capital Purposes	(409,000)	78,414	(5,885,066)	(5,727,245)	(5,509,344)	(5,505,945)	(5,540,521)	(5,572,960)	(5,603,211)	(5,631,216)	(5,656,861)	(5,680,074)

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projecte	d Voore				
Scenario: Consolidated Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Scenario: Consolidated Scenario 2	2016/19	2019/20	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2020/2/ \$	2021128 \$	2020/29 \$	2029/30 \$
ASSETS	2	2	•	2	Þ	- P	a a	a a	•	•	a a	<u> </u>
Current Assets												
Cash & Cash Equivalents	8,306,000	9,262,103	9,094,876	9,004,547	7,481,461	7,415,840	7,364,917	7,329,221	7,309,299	7,305,725	5,696,038	1,835,613
Investments	38,500,000	30.353.986	25,088,444	21,582,447	18,626,725	15.632.420	12,474,635	9,152,899	5,696,574	2,105,267	5,090,030	1,035,015
Receivables	5,632,000	5,098,771	4,909,485	4,857,311	4,919,446	4,989,280	5,059,698	5,130,789	5,202,807	5,275,786	5,349,761	5,449,806
Inventories	973,000	1,106,836	1,475,713	1,165,999	1,158,501	1,168,848	1,179,362	1,190,042	1,200,895	1,211,921	1,223,124	1,234,506
Other	104,000	112,044	153,040	118,801	118,675	120,574	122,503	124,463	126,455	128,478	130,534	132,623
Non-current assets classified as "held for sale"	- 104,000	112,044	100,040	- 110,001	-	120,014	122,000	12-1,100	120,400	120,470	100,004	102,020
Total Current Assets	53,515,000	45,933,741	40,721,559	36,729,105	32,304,808	29,326,962	26,201,116	22,927,414	19,536,029	16,027,177	12,399,456	8,652,547
Non-Current Assets												
Investments	161.000	31.634	26,147	22,493	19,413	16,292	13,001	9,539	5,937	2,194	-	-
Receivables	1,297,000	1,462,676	1,483,541	1,491,106	1,499,047	1,507,147	1,515,409	1,523,836	1,532,432	1,541,200	1,550,143	1,559,265
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	568,273,000	589,749,442	594,619,361	597,459,415	600,244,715	603,129,365	606,218,702	609,516,148	612,995,177	616,659,321	620,512,171	624,557,386
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000	282,000
Total Non-Current Assets	594,914,000	616,503,966	621,389,263	624,233,228	627,023,389	629,913,019	633,007,326	636,309,737	639,793,760	643,462,929	647,322,529	651,376,865
TOTAL ASSETS	648,429,000	662,437,707	662,110,822	660,962,333	659,328,197	659,239,981	659,208,442	659,237,152	659,329,789	659,490,106	659,721,985	660,029,412
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-		-	-	-	-	-	-	-	-	-
Payables	3,479,000	5,015,065	5,985,719	5,164,883	5,193,316	5,272,387	5,352,723	5,434,321	5,517,213	5,601,422	5,686,963	5,773,860
Income received in advance	297,000	232,380	234,284	264,020	269,300	274,686	280,179	285,783	291,499	297,329	303,275	309,341
Borrowings	219,000	137,634	145,712	1,403,308	-	-	-	-	-	-	-	-
Provisions	3,655,000	3,666,609	3,606,609	3,550,209	3,497,463	3,448,426	3,403,153	3,361,701	3,324,127	3,290,489	3,260,846	3,235,258
Liabilities associated with assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	
Total Current Liabilities	7,650,000	9,051,687	9,972,323	10,382,419	8,960,079	8,995,499	9,036,056	9,081,805	9,132,839	9,189,240	9,251,085	9,318,459
Non-Current Liabilities												
Payables	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	-	-		-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-			-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	3,376,000	3,220,420	3,100,740	1,723,879	1,750,749	1,778,049	1,805,786	1,833,967	1,862,599	1,891,689	1,921,245	1,951,274
TOTAL LIABILITIES Net Assets	11,026,000 637,403,000	12,272,108 650,165,600	13,073,063 649,037,759	12,106,298 648,856,035	10,710,828 648,617,369	10,773,548 648,466,432	10,841,842 648,366,600	10,915,772 648,321,379	10,995,438 648,334,351	11,080,929 648,409,177	11,172,330 648,549,655	11,269,733 648,759,679
EQUITY												
Retained Earnings	368,292,000	381,054,600	379,926,759	379,745,035	379,506,369	379,355,432	379,255,600	379,210,379	379,223,351	379,298,177	379,438,655	379,648,679
Revaluation Reserves	268,950,000	268.950.000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268,950,000	268.950.000
NEVALUATION NESELVES	161.000	161.000	161.000	268,950,000 161,000	268,950,000 161.000	268,950,000 161.000	268,950,000 161.000	268,950,000 161.000	268,950,000 161.000	161.000	268,950,000 161,000	161,000
Council Equity Interest	637,403,000	650,165,600	649,037,759	648,856,035	648,617,369	648,466,432	648,366,600	648,321,379	648,334,351	648,409,177	648,549,655	648,759,679
Minority Equity Interest	037,403,000	000,100,000	049,037,739	040,000,030	040,017,309	040,400,432	040,000,000	040,321,379	U40,334,35 I	040,409,177	040,048,033	040,739,079

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED	Actuals	Current Year					Projected	l Vooro				
Scenario: Consolidated Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Coolidate. Consolidated Coolidate 2	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities	· ·			•	•	•	•	•	·	*	•	<u>`</u>
Receipts:	44.00=.000	44 400 500	4.4 =00.000				45.070.740	45 405 000			45 400 070	45 500 440
Rates & Annual Charges User Charges & Fees	14,085,000 8,964,000	14,463,592 7,414,557	14,733,286 8,021,339	14,827,280 8,977,683	14,909,440 9,156,156	14,993,242 9,339,275	15,078,719 9,526,058	15,165,906 9,716,579	15,254,837 9,910,912	15,345,546 10,109,133	15,438,072 10,311,314	15,532,448 10,517,539
Interest & Investment Revenue Received	1,217,000	1,211,620	636,041	643,076	651,791	660,554	671,370	682,282	693,126	704,123	715,272	701,530
Grants & Contributions	26,277,000	25,285,926	17,578,173	14,296,687	13,931,116	14,184,583	14,446,860	14,714,036	14,986,209	15,263,468	15,545,921	15,833,655
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	426,000	1,227,968	520,744	259,009	391,434	398,000	405,963	414,083	422,362	430,809	439,428	448,222
Payments: Employee Benefits & On-Costs	(11,804,000)	(12,558,125)	(13,785,989)	(14,009,283)	(14,214,919)	(14,423,638)	(14,635,496)	(14,850,537)	(15,068,787)	(15,290,322)	(15,515,171)	(15.743.385)
Materials & Contracts	(9,477,000)	(7,386,818)	(12,406,933)	(9,750,499)	(9,175,963)	(9,292,810)	(9,441,500)	(9,592,568)	(9,746,058)	(9,902,007)	(10,060,450)	(10,221,434)
Borrowing Costs	(137,000)	(110,670)	(94,059)	(85,983)	(40,094)	(109)	(111)	(113)	(115)	(117)	(119)	(121)
Bonds & Deposits Refunded	(197,000)	(4.700.007)	(4.704.220)	(4.077.540)	(4.054.500)	(F 020 F04)	(F 444 070)	(F 400 0FC)	(F 07F 04F)	(F 200 202)	(F 440 440)	(F F22 204)
Other	(6,596,000)	(4,708,607)	(4,794,330)	(4,877,512)	(4,951,592)	(5,030,584)	(5,111,079)	(5,192,856)	(5,275,945)	(5,360,363)	(5,446,140)	(5,533,281)
Net Cash provided (or used in) Operating Activities	22,758,000	24,839,444	10,408,272	10,280,458	10,657,368	10,828,512	10,940,784	11,056,812	11,176,541	11,300,271	11,428,128	11,535,173
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities	91,750,000	8,275,379	5,271,030	3,509,651	2,958,803	2,997,426	3,161,076	3,325,198	3,459,927	3,595,050	2,107,461	<u>-</u>
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	89,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	668,000	1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Sale of non-current assets classified as "held for sale" Other Investing Activity Receipts				_	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(90,750,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	(04 000 000)	(00,000,007)	- (40.044.005)	- (4.4.700.707)	(4.4.000.070)	- (4.4.454.550)	(4.4.000.700)	(4.4.047.707)	(45.450.000)	(45,000,004)	(45.045.070)	(45.005.500)
Purchase of Infrastructure, Property, Plant & Equipment Purchase of Real Estate Assets	(21,888,000)	(33,286,087)	(16,311,895)	(14,739,727)	(14,223,979)	(14,451,558)	(14,682,783)	(14,917,707)	(15,156,389)	(15,398,894)	(15,645,276)	(15,895,599)
Other Investing Activity Payments	-	-		-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(20,048,000)	(23,663,993)	(10,437,865)	(10,225,076)	(10,777,146)	(10,894,133)	(10,991,707)	(11,092,509)	(11,196,463)	(11,303,845)	(13,037,814)	(15,395,599)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	_	_	-	_
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(208,000)	(219,347)	(137,634)	(145,712)	(1,403,308)							
Net Increase/(Decrease) in Cash & Cash Equivalents	2,502,000	956,103	(167,227)	(90,329)	(1,523,086)	(65,621)	(50,923)	(35,697)	(19,922)	(3,574)	(1,609,687)	(3,860,425)
plus: Cash, Cash Equivalents & Investments - beginning of year	5,804,000	8,306,000	9,262,103	9,094,876	9,004,547	7,481,461	7,415,840	7,364,917	7,329,221	7,309,299	7,305,725	5,696,038
	8,306,000	9,262,103	9,094,876	9,004,547	7,481,461			7,329,221	7,309,299		5,696,038	1,835,613
Cash & Cash Equivalents - end of the year	8,306,000	9,262,103	9,094,876	9,004,547	7,481,461	7,415,840	7,364,917	7,329,221	7,309,299	7,305,725	5,696,038	1,835,613
Cook 9 Cook Favirelants and of the	0.000.000	0.000.400	0.004.070	0.004.547	7.404.404	7.445.046	7.004.047	7 200 004	7.000.000	7 205 705	E 000 000	4.005.040
Cash & Cash Equivalents - end of the year Investments - end of the year	8,306,000 38,661,000	9,262,103 30,385,621	9,094,876 25,114,591	9,004,547 21,604,940	7,481,461 18,646,137	7,415,840 15,648,712	7,364,917 12,487,636	7,329,221 9,162,438	7,309,299 5,702,511	7,305,725 2,107,461	5,696,038	1,835,613
Cash, Cash Equivalents & Investments - end of the year	46,967,000	39,647,724	34,209,467	30,609,487	26,127,598	23,064,552	19,852,553	16,491,659	13,011,810	9,413,186	5,696,038	1,835,613
Representing:												
- External Restrictions	18,507,689	18,090,500	16,838,866	17,133,842	15,996,061	16,315,745	16,650,127	16,999,736	17,365,119	17,746,850	18,145,506	18,561,690
- Internal Restrictions	26,676,048	16,534,896	12,612,711	11,810,307	11,921,240	12,032,173	12,143,106	12,254,039	12,464,972	12,675,905	12,886,838	13,097,771
- Unrestricted	1,783,263	5,022,328	4,757,890	1,665,338	(1,789,703)	(5,283,366)	(8,940,680)	(12,762,116)	(16,818,281)	(21,009,569)	(25,336,305)	(29,823,848)
	46,967,000	39,647,724	34,209,467	30,609,487	26,127,598	23,064,552	19,852,553	16,491,659	13,011,810	9,413,186	5,696,038	1,835,613

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Years				
Scenario: General Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	11,686,000	11,977,631	12,354,316	12,386,434	12,419,194	12,452,609	12,486,692	12,521,458	12,556,919	12,593,089	12,629,983	12,667,614
User Charges & Fees	6,388,000	6,932,987	7,055,922	7,997,038	8,156,979	8,320,115	8,486,515	8,656,246	8,829,373	9,005,963	9,186,080	9,369,800
Interest & Investment Revenue	1,076,000	1,013,687	472,683	479,774	486,969	494,273	501,686	509,212	516,850	524,603	532,473	540,460
Other Revenues	415,000	488,181	426,049	434,569	443,259	452,125	461,166	470,389	479,797	489,395	499,185	509,168
Grants & Contributions provided for Operating Purposes	8,597,000	12,526,911	12,697,870	8,459,869	8,629,066	8,801,645	8,977,679	9,157,230	9,340,374	9,527,177	9,717,723	9,912,077
Grants & Contributions provided for Capital Purposes	7,501,000	11,202,136	3,223,358	5,404,432	5,127,331	5,209,368	5,292,718	5,377,401	5,463,439	5,550,854	5,639,668	5,729,903
Other Income:												
Net gains from the disposal of assets	242,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	357,000	<u>-</u>			<u> </u>		<u> </u>					
Total Income from Continuing Operations	36,262,000	44,441,533	36,530,198	35,462,116	35,562,798	36,030,135	36,506,456	36,991,936	37,486,752	37,991,081	38,505,112	39,029,022
Expenses from Continuing Operations												
Employee Benefits & On-Costs	10,700,000	11,791,036	12,808,247	13,000,373	13,195,374	13,393,299	13,594,201	13,798,125	14,005,087	14,215,166	14,428,387	14,644,800
Borrowing Costs	16,000	25,698	26,134	26,552	26,977	27,409	27,848	28,294	28,747	29,207	29,675	30,150
Materials & Contracts	4,479,000	7,085,460	11,477,796	7,789,929	7,700,646	7,823,856	7,949,047	8,076,220	8,205,443	8,336,738	8,470,129	8,605,659
Depreciation & Amortisation	9,421,000	9,222,451	9,568,634	9,616,479	9,664,563	9,712,892	9,761,460	9,810,266	9,859,315	9,908,615	9,958,159	10,007,948
Impairment of investments	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,	-	-	-	-,-,-,	-	-	-	-	-	-
Impairment of receivables			_	_	_	_	_	_	_	_	_	-
Other Expenses	4,526,000	4,337,920	4,311,864	4,380,852	4,450,940	4,522,154	4,594,512	4,668,025	4,742,718	4,818,604	4.895.712	4.974.047
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE			-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties		-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities		-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	29,142,000	32,462,565	38,192,675	34,814,185	35,038,500	35,479,610	35,927,068	36,380,930	36,841,310	37,308,330	37,782,062	38,262,604
Operating Result from Continuing Operations	7,120,000	11,978,968	(1,662,477)	647,931	524,298	550,525	579,388	611,006	645,442	682,751	723,050	766,418
Discontinued Operations - Profit//Leas												
Discontinued Operations - Profit/(Loss)			-	-		<u> </u>	<u> </u>	<u> </u>		<u> </u>		
Net Profit/(Loss) from Discontinued Operations	1		_	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,120,000	11,978,968	(1,662,477)	647,931	524,298	550,525	579,388	611,006	645,442	682,751	723,050	766,418
Net Operating Result before Grants and Contributions provided for Capital Purposes	(381,000)	776,832	(4,885,835)	(4,756,501)	(4,603,033)	(4,658,843)	(4,713,330)	(4,766,395)	(4,817,997)	(4,868,103)	(4,916,618)	(4,963,485)

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - GENERAL FUND	Actuals	Current Year					Projecte	d Vaara				
Scenario: General Fund Scenario 2			2020/21	0004/00	2022/23	2023/24	2024/25	u rears 2025/26	0000/07	0007/00	0000/00	0000/00
Scenario: General Fund Scenario 2	2018/19	2019/20		2021/22					2026/27	2027/28	2028/29	2029/30
ASSETS	\$	\$	\$	•	\$	\$	\$	\$	\$	\$	•	\$
Current Assets												
Cash & Cash Equivalents	1,235,000	2.000.000	2,000,000	2.000.000	2.000.000	2.000.000	2,000,000	2,000,000	2,000,000	2,000,000	376,963	
Investments	38,500,000	30,353,986	25,088,444	21,582,447	18,626,725	15,632,420	12,474,635	9,152,899	5,696,574	2,105,267	370,903	_
Receivables	4,111,000	2,913,822	2,701,061	2,848,255	2,870,214	2,899,068	2,927,688	2,956,147	2,984,680	3,013,304	3,042,035	3,095,933
Inventories	973,000	1,106,836	1,475,713	1,165,999	1,158,501	1,168,848	1,179,362	1,190,042	1,200,895	1,211,921	1,223,124	1,234,506
Other	104,000	108,214	149,575	115,294	115,112	116,954	118,825	120,726	122,658	124,620	126,615	128,640
Non-current assets classified as "held for sale"	-	-	_	-	- ,	-	-	-	-	-	-	-
Total Current Assets	44,923,000	36,482,858	31,414,794	27,711,995	24,770,551	21,817,290	18,700,510	15,419,815	12,004,807	8,455,113	4,768,736	4,459,079
Non-Current Assets												
Investments	161,000	31,634	26,147	22,493	19,413	16,292	13,001	9,539	5,937	2,194	-	-
Receivables	1,056,000	1,144,139	1,160,052	1,161,148	1,162,490	1,163,859	1,165,255	1,166,679	1,168,132	1,169,614	1,171,125	1,172,667
Inventories	41,000	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215	118,215
Infrastructure, Property, Plant & Equipment	491,774,000	512,420,443	516,865,829	520,383,443	523,839,785	527,388,767	531,135,530	535,083,297	539,205,343	543,504,993	547,985,630	552,650,699
Investments Accounted for using the equity method	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000	24,761,000
Investment Property Intangible Assets	99,000	99,000	99,000	99.000	99,000	99,000	99,000	99,000	99.000	99,000	99,000	99,000
Non-current assets classified as "held for sale"	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000	99,000
Other	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000	282.000
Total Non-Current Assets	518,174,000	538,856,432	543,312,243	546,827,298	550,281,902	553,829,132	557,574,000	561,519,730	565,639,626	569,937,015	574,416,970	579,083,580
TOTAL ASSETS	563,097,000	575,339,289	574,727,037	574,539,293	575,052,453	575,646,422	576,274,510	576,939,544	577,644,433	578,392,129	579,185,705	583,542,659
LIABILITIES												
Current Liabilities												
Bank Overdraft				_	_	_	_	_	_	_	_	3,514,342
Payables	3,398,000	3,731,932	4,814,221	3,978,764	3,988,221	4,048,016	4,108,759	4,170,454	4,233,127	4,296,789	4,361,457	4,427,144
Income received in advance	297,000	232,380	234,284	264,020	269,300	274,686	280,179	285,783	291,499	297,329	303,275	309,341
Borrowings	- ,,,,,,,	-		-	-	-	-	-	-	-	-	-
Provisions	3,655,000	3,666,609	3,606,609	3,550,209	3,497,463	3,448,426	3,403,153	3,361,701	3,324,127	3,290,489	3,260,846	3,235,258
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,350,000	7,630,920	8,655,114	7,792,992	7,754,984	7,771,128	7,792,091	7,817,938	7,848,753	7,884,607	7,925,578	11,486,085
Non-Current Liabilities												
Payables	58,000	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805	14,805
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	1,631,000	1,656,596	1,682,627	1,709,074	1,735,944	1,763,244	1,790,981	1,819,162	1,847,794	1,876,884	1,906,440	1,936,469
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	4 000 000	1 071 101	4 007 400	4 700 070	4 750 740	4 770 040	1 005 700	4 000 007	1 000 500		1 001 015	1 051 071
Total Non-Current Liabilities TOTAL LIABILITIES	1,689,000 9,039,000	1,671,401 9.302,321	1,697,432 10,352,546	1,723,879 9,516,871	1,750,749 9,505,733	1,778,049 9.549.177	1,805,786 9.597.877	1,833,967 9,651,905	1,862,599 9,711,352	1,891,689 9,776,297	1,921,245 9.846.823	1,951,274 13,437,359
Net Assets	554,058,000	566,036,968	564,374,491	565,022,422	565,546,720	566,097,245	566,676,633	567,287,639	567,933,081	568,615,832	569,338,882	570,105,300
FOURTY												
EQUITY	040.050.005	000 000 005	200 500 45	000 040 455	000 740 765	000 004 0 :-	000 070 000	004 404 000	000 407 00 :	000 000 0	000 500 000	004 000 000
Retained Earnings	318,252,000	330,230,968	328,568,491	329,216,422	329,740,720	330,291,245	330,870,633	331,481,639	332,127,081	332,809,832	333,532,882	334,299,300
Revaluation Reserves	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000	235,645,000
Other Reserves Council Equity Interest	161,000 554,058,000	161,000 566,036,968	161,000 564,374,491	161,000 565,022,422	161,000 565,546,720	161,000 566,097,245	161,000 566,676,633	161,000 567,287,639	161,000 567,933,081	161,000 568,615,832	161,000 569,338,882	161,000 570,105,300
Minority Equity Interest	554,056,000	300,030,900	504,574,491	303,022,422	JUJ,J40,72U -	245, 180,000 -	J00,070,033 -	- 102, 102	1 00,668, 106 -	200,010,032	- 208,330,002	370,105,300
Total Equity	554.058.000	566,036,968	564.374.491	565.022.422	565,546,720	566,097,245	566,676,633	567,287,639	567,933,081	568,615,832	569,338,882	570,105,300

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL FUND	Actuals	Current Year					Projected	d Vooro				
Scenario: General Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities					·		·	· · · · · · · · · · · · · · · · · · ·	·	·		
Receipts:												
Rates & Annual Charges		12,145,901 7,014,348	12,339,166	12,385,142	12,417,876 8,157,195	12,451,265 8,320,335	12,485,321	12,520,060	12,555,493	12,591,634	12,628,499	12,666,101 9,370,048
User Charges & Fees Interest & Investment Revenue Received		1,075,031	7,056,088 497,130	7,998,309 502,080	508,679	5,320,335 515,295	8,486,740 523,932	8,656,475 532,633	8,829,607 541,231	9,006,201 549,949	9,186,323 558,786	9,370,048 542,698
Grants & Contributions		23,779,166	16,008,385	13,887,262	13,757,602	14,008,171	14,267,502	14,531,681	14,800,808	15,074,970	15,354,273	15,638,803
Bonds & Deposits Received	-		-	-	-	-	-	-	-	-	-	-
Other		1,171,507	528,181	270,769	403,427	410,232	418,439	426,807	435,343	444,050	452,935	461,999
Payments:		(44,000,405)	(40.044.000)	(42.050.024)	(40.040.000)	(13,436,208)	(13,633,254)	(13,833,263)	(4.4.000.050)	(14,242,300)	(14.451.428)	(14,663,687)
Employee Benefits & On-Costs Materials & Contracts		(11,689,405) (7,109,358)	(12,841,698) (10,837,014)	(13,050,824) (8,283,427)	(13,242,082) (7,689,526)	(7,782,588)	(7,907,123)	(8,033,636)	(14,036,253) (8,162,183)	(8,292,793)	(8,425,488)	(8,560,312)
Borrowing Costs		(3,102)	(103)	(105)	(107)	(109)	(111)	(113)	(115)	(0,232,733)	(119)	(121)
Bonds & Deposits Refunded	-	-	-	-	-	-	` -	-	-	` -′	-	` -′
Other	-	(4,325,571)	(4,307,144)	(4,384,764)	(4,450,961)	(4,521,944)	(4,594,298)	(4,667,808)	(4,742,498)	(4,818,380)	(4,895,484)	(4,973,816)
Not Cook avaided (as used in) Onth- A-th-tt		22.052.545	0.440.000	0.204.446	0.000.400	0.004.440	40.047.447	40 400 005	10.001.101	40.242.245	40.400.007	10 101 710
Net Cash provided (or used in) Operating Activities		22,058,515	8,442,990	9,324,442	9,862,102	9,964,448	10,047,147	10,132,835	10,221,434	10,313,215	10,408,297	10,481,712
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	8,275,379	5,271,030	3,509,651	2,958,803	2,997,426	3,161,076	3,325,198	3,459,927	3,595,050	2,107,461	-
Sale of Investment Property			-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	- 4 040 744	-	4 005 000	400.000	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment Sale of non-current assets classified as "held for sale"		1,346,714	603,000	1,005,000	488,030	560,000	530,000	500,000	500,000	500,000	500,000	500,000
Other Investing Activity Receipts				-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities		-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(30,915,608)	(14,317,020)	(13,839,093)	(13,308,935)	(13,521,874)	(13,738,223)	(13,958,033)	(14,181,361)	(14,408,265)	(14,638,796)	(14,873,017)
Purchase of Real Estate Assets				-	-	-	-	-	-	-	-	-
Other Investing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(21,293,515)	(8,442,990)	(9,324,442)	(9,862,102)	(9,964,448)	(10,047,147)	(10,132,835)	(10,221,434)	(10,313,215)	(12,031,335)	(14,373,017)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-		-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances												
Other Financing Activity Payments				-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-		-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	765,000	(0)	0	0	0	0	-	0	(0)	(1,623,037)	(3,891,305)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	376,963
Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	376,963	(3,514,342)
Cash & Cash Equivalents - end of the year	1,235,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	376,963	(3,514,342)
Investments - end of the year	38,661,000	30,385,621	25,114,591	21,604,940	18,646,137	15,648,712	12,487,636	9,162,438	5,702,511	2,107,461	-	(0.544.040)
Cash, Cash Equivalents & Investments - end of the year	39,896,000	32,385,621	27,114,591	23,604,940	20,646,137	17,648,712	14,487,636	11,162,438	7,702,511	4,107,461	376,963	(3,514,342)
Representing:												
- External Restrictions	11,436,689	10,828,397	9,743,990	10,129,295	10,514,600	10,899,905	11,285,210	11,670,515	12,055,820	12,441,125	12,826,430	13,211,735
- Internal Restricitons	26,676,048	16,534,896	12,612,711	11,810,307	11,921,240	12,032,173	12,143,106	12,254,039	12,464,972	12,675,905	12,886,838	13,097,771
- Unrestricted	1,783,263	5,022,328	4,757,890	1,665,338	(1,789,703)	(5,283,366)	(8,940,680)	(12,762,116)	(16,818,281)	(21,009,569)	(25,336,305)	(29,823,848)
	39,896,000	32,385,621	27,114,591	23,604,940	20,646,137	17,648,712	14,487,636	11,162,438	7,702,511	4,107,461	376,963	(3,514,342)

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: Water Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	513,000	492,069	500,436	510,445	520,654	531,067	541,688	552,520	563,569	574,839	586,337	598,064
User Charges & Fees	856,000	758,721	771,533	786,963	802,702	818,755	835,130	851,833	868,868	886,246	903,971	922,051
Interest & Investment Revenue	68,000	57,854	58,837	59,721	60,618	61,528	62,451	63,387	64,338	65,304	66,283	67,277
Other Revenues	4,000	7,083	7,203	7,348	7,495	7,645	7,798	7,953	8,112	8,274	8,440	8,609
Grants & Contributions provided for Operating Purposes	6,000	90,000	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	7,393,000	1,387,161	1,437,365	43,043	43,732	44,432	45,143	45,865	46,599	47,345	48,103	48,873
Other Income:												
Net gains from the disposal of assets		-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties		-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities								<u> </u>				
Total Income from Continuing Operations	8,840,000	2,792,888	2,775,374	1,407,520	1,435,201	1,463,427	1,492,210	1,521,558	1,551,486	1,582,008	1,613,134	1,644,874
Expenses from Continuing Operations												
Employee Benefits & On-Costs	342,000	420,499	515,625	523,362	531,214	539,183	547,271	555,478	563,812	572,269	580,853	589,565
Borrowing Costs			· -	-	-	-	-	-	-	-	· -	· -
Materials & Contracts	319,000	674,472	598,002	607,235	616,950	626,819	636,848	647,038	657,390	667,909	678,595	689,454
Depreciation & Amortisation	648,000	540,252	649,152	652,398	655,661	658,939	662,234	665,544	668,872	672,216	675,577	678,954
Impairment of investments		-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	119,000	97,258	100,105	99,474	101,065	102,681	104,326	105,994	107,689	109,412	111,163	112,941
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	
Total Expenses from Continuing Operations	1,428,000	1,732,481	1,862,884	1,882,469	1,904,890	1,927,622	1,950,679	1,974,054	1,997,763	2,021,806	2,046,188	2,070,914
Operating Result from Continuing Operations	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	7,412,000	1,060,407	912,490	(474,949)	(469,689)	(464,195)	(458,469)	(452,496)	(446,277)	(439,798)	(433,054)	(426,040)
Net Operating Result before Grants and Contributions provided for Capital Purposes	19,000	(326,754)	(524,875)	(517,992)	(513,421)	(508,627)	(503,612)	(498,361)	(492,876)	(487,143)	(481,157)	(474,913)

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030 BALANCE SHEET - WATER FUND Scenario: Water Fund Scenario 2	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected 2024/25	l Years 2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Investments				-	-	-	-	-	.	-	- · · · - · -	-
Receivables	566,000	787,035	789,251	561,475	572,675	584,098	595,750	607,631	619,751	632,114	644,725	657,588
Inventories	-	0.000	0.405		2.500		- 0.070	0.707	0.707	- 0.050	- 0.040	
Other	-	3,830	3,465	3,507	3,563	3,620	3,678	3,737	3,797	3,858	3,919	3,982
Non-current assets classified as "held for sale" Total Current Assets	5,132,000	5,963,548	5,527,928	5,216,956	4,910,805	4,605,543	4,301,304	3,998,207	3,696,390	3,396,003	3,097,186	2,800,095
Total Current Assets	5,132,000	5,963,546	5,527,926	5,216,956	4,910,605	4,005,543	4,301,304	3,996,207	3,090,390	3,390,003	3,097,100	2,800,095
Non-Current Assets												
Investments				-	-	-	-	-	-	-	-	-
Receivables	69,000	78,466	79,793	81,389	83,017	84,677	86,370	88,098	89,860	91,657	93,490	95,360
Inventories	-		-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	35,927,000	37,322,220	38,550,818	38,399,054	38,252,037	38,109,880	37,972,697	37,840,606	37,713,722	37,592,166	37,476,060	37,365,527
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other												
Total Non-Current Assets	35,996,000	37,400,686	38,630,611	38,480,443	38,335,054	38,194,557	38,059,067	37,928,704	37,803,582	37,683,823	37,569,550	37,460,887
TOTAL ASSETS	41,128,000	43,364,233	44,158,539	43,697,399	43,245,859	42,800,100	42,360,371	41,926,910	41,499,972	41,079,825	40,666,736	40,260,982
LIABILITIES												
Current Liabilities												
Bank Overdraft				_	_	_	_	_	_	-	_	_
Payables	63,000	1,238,826	1,120,642	1,134,451	1,152,600	1,171,036	1,189,776	1,208,811	1,228,150	1,247,801	1,267,766	1,288,052
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-		-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"				-	-	-	-	-	-	-	-	
Total Current Liabilities	63,000	1,238,826	1,120,642	1,134,451	1,152,600	1,171,036	1,189,776	1,208,811	1,228,150	1,247,801	1,267,766	1,288,052
Non-Current Liabilities												
Payables	-		-	-	-	-	-	-	-	-	-	-
Income received in advance Borrowings	-		-	-	-	-	-	-	-	-	-	-
Provisions				-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				_	_	_	_	_	_	_		_
Liabilities associated with assets classified as "held for sale"				_	_	_	_	_	_	_	_	_
Total Non-Current Liabilities				-	_	_	-	-	-	-	-	
TOTAL LIABILITIES	63,000	1,238,826	1,120,642	1,134,451	1,152,600	1,171,036	1,189,776	1,208,811	1,228,150	1,247,801	1,267,766	1,288,052
Net Assets	41,065,000	42,125,407	43,037,897	42,562,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930
EQUITY												
Retained Earnings	25,260,000	26,320,407	27,232,897	26,757,948	26,288,259	25,824,064	25,365,595	24,913,099	24,466,822	24,027,024	23,593,970	23,167,930
Revaluation Reserves	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000	15,805,000
Other Reserves	44.005.000	40.405.407	- 40.007.007	-	40.000.050	- 44 000 004	- 44 470 505	- 40.740.000	40.074.000			
Council Equity Interest	41,065,000	42,125,407	43,037,897	42,562,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930
Minority Equity Interest Total Equity	41,065,000	42,125,407	43,037,897	42,562,948	42,093,259	41,629,064	41,170,595	40,718,099	40,271,822	39,832,024	39,398,970	38,972,930
· =-qy	,555,550	12,120,101	.0,00.,001	,00_,0 70	.=,000,=00	,020,004	,,	.0,1 .0,000		-0,000,00	-0,000,0.0	-5,5.2,550

Cabonne Council 10 Year Financial Plan for the Years ending 30 June 2030												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: Water Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:		450.050	400 200	500.004	540 200	500 770	E40 074	554 477	500 400	570 440	504.044	500.040
Rates & Annual Charges User Charges & Fees		459,052 640,287	499,398 766,342	509,204 780,711	519,388 796,325	529,776 812,250	540,371 828,495	551,177 845,065	562,199 861,965	573,442 879,204	584,911 896,789	596,610 914,725
Interest & Investment Revenue Received		57.854	58,837	59,721	60,618	61,528	62,451	63,387	64,338	65,304	66,283	67,277
Grants & Contributions		1,292,339	1,444,176	281,687	43,614	44,312	45,021	45,741	46,473	47,217	47,973	48,741
Bonds & Deposits Received		-	-	-	-		0,02	-	-			-
Other		112,855	3,078	2,378	2,428	2,477	2,527	2,579	2,629	2,681	2,733	2,788
Payments:												
Employee Benefits & On-Costs	-	(420,499)	(515,625)	(523,362)	(531,214)	(539,183)	(547,271)	(555,478)	(563,812)	(572,269)	(580,853)	(589,565)
Materials & Contracts	-	497,525	(715,821)	(593,469)	(598,857)	(608,440)	(618,166)	(628,062)	(638,111)	(648,318)	(658,692)	(669,231)
Borrowing Costs Bonds & Deposits Refunded	•	-		-	-	-	-	-	-	-	-	-
Other		(97,258)	(100,105)	(99,474)	(101,065)	(102,681)	(104,326)	(105,994)	(107,689)	(109,412)	(111,163)	(112,941)
		(01,200)	(100,100)	(00,111)	(101,000)	(102,001)	(101,020)	(100,001)	(101,000)	(100,112)	(111,100)	(1.12,011)
Net Cash provided (or used in) Operating Activities	-	2,542,155	1,440,280	417,395	191,237	200,040	209,102	218,416	227,992	237,849	247,981	258,404
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-			-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts Payments:	- 1	-		-	-	-	-	-	-	-	-	-
Purchase of Investment Securities			_	_	_	_	_	_	_	_	_	_
Purchase of Investment Property				-	-	_	-	-	-	_	-	_
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
Purchase of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,935,472)	(1,877,750)	(500,634)	(508,644)	(516,782)	(525,051)	(533,453)	(541,988)	(550,660)	(559,471)	(568,421)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments: Repayment of Borrowings & Advances												
Other Financing Activity Payments					-	-	-	-	-	-	-	
Other I mancing Activity I ayments			_	_	_	_	_	_	_	_	_	_
Net Cash Flow provided (used in) Financing Activities	-	-		-	=	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	606,683	(437,470)	(83,239)	(317,407)	(316,742)	(315,949)	(315,037)	(313,996)	(312,811)	(311,490)	(310,017)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541
Cash & Cash Equivalents - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Cash & Cash Equivalents - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
Investments - end of the year	-,500,000	5,172,005	-,755,215		,55-,567		-	-	-	2,700,002	2,440,541	2,100,020
Cash, Cash Equivalents & Investments - end of the year	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
-												
Representing:												
- External Restrictions - Internal Restrictions	- 1	-		-	-	-	-	-	-	-	-	-
- Internal Restrictions - Unrestricted	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
5.11504110404	4,566,000	5,172,683	4,735,213	4,651,974	4,334,567	4,017,825	3,701,876	3,386,838	3,072,843	2,760,032	2,448,541	2,138,525
	,===,==3	-,,	,,	,,	,,	,,	-,,	-,	-,,	,,	, -,	,,

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
INCOME STATEMENT - SEWER FUND	Actuals	Current Year					Projected	Years				
Scenario: Sewer Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations		· ·	·	,	,	,	•	,	•	*	·	
Revenue:												
Rates & Annual Charges	2,083,000	1,864,383	1,896,077	1,934,581	1,973,855	2,013,914	2,054,775	2,096,452	2,138,964	2,182,325	2,226,554	2,271,667
User Charges & Fees	85,000	208,770	211,922	216,160	220,484	224,893	229,391	233,979	238,659	243,432	248,300	253,266
Interest & Investment Revenue	76,000	78,735	80,074	81,275	82,494	83,731	84,987	86,262	87,556	88,870	90,203	91,556
Other Revenues	7,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	77,000	119,532	29,110	29,692	30,286	30,892	31,509	32,140	32,782	33,438	34,107	34,789
Grants & Contributions provided for Capital Purposes	21,000	94,889	96,502	98,046	99,615	101,209	102,828	104,473	106,145	107,843	109,569	111,322
Other Income:												
Net gains from the disposal of assets	-		-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,349,000	2,366,309	2,313,685	2,359,754	2,406,733	2,454,639	2,503,491	2,553,306	2,604,106	2,655,907	2,708,732	2,762,600
Expenses from Continuing Operations												
Employee Benefits & On-Costs	433,000	448,221	428,666	435,096	441,623	448,247	454,971	461,795	468,722	475,753	482,890	490,133
Borrowing Costs	119,000	107,568	93,956	85,878	39,987		-	-	· -	-	-	-
Materials & Contracts	521,000	801,291	860,646	874,417	888,407	902,622	917,064	931,737	946,644	961,791	977,179	992,814
Depreciation & Amortisation	904,000	1,000,228	921,190	925,796	930,425	935,077	939,752	944,451	949,173	953,919	958,689	963,482
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	398,000	285,777	387,081	393,274	399,566	405,959	412,455	419,054	425,759	432,571	439,492	446,524
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,375,000	2,643,084	2,691,539	2,714,460	2,700,008	2,691,905	2,724,242	2,757,037	2,790,299	2,824,034	2,858,250	2,892,953
Operating Result from Continuing Operations	(26,000)	(276,775)	(377,854)	(354,706)	(293,275)	(237,266)	(220,751)	(203,731)	(186,194)	(168,127)	(149,518)	(130,354)
Discontinued Operations - Profit/(Loss)	_		_	-	-	-	-	-	_	-	_	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(26,000)	(276,775)	(377,854)	(354,706)	(293,275)	(237,266)	(220,751)	(203,731)	(186,194)	(168,127)	(149,518)	(130,354)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(47,000)	(371,664)	(474,356)	(452,752)	(392,890)	(338,475)	(323,579)	(308,204)	(292,338)	(275,970)	(259,086)	(241,676)

Cabonne Council												
10 Year Financial Plan for the Years ending 30 June 2030												
BALANCE SHEET - SEWER FUND	Actuals	Current Year					Projected					
Scenario: Sewer Fund Scenario 2	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,505,000	2,089,421	2,359,663	2,352,573	1,146,894	1,398,015	1,663,042	1,942,382	2,236,456	2,545,693	2,870,534	3,211,430
Investments			-	-	-	-	-	-	-	-	-	-
Receivables	955,000	1,397,914	1,419,172	1,447,581	1,476,557	1,506,113	1,536,260	1,567,011	1,598,376	1,630,368	1,663,000	1,696,285
Inventories			-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		0.407.005							-	- 1170 001	4 500 504	
Total Current Assets	3,460,000	3,487,335	3,778,836	3,800,154	2,623,451	2,904,129	3,199,302	3,509,393	3,834,832	4,176,061	4,533,534	4,907,715
Non-Current Assets												
Investments	_		_	_	_	ē	-	_	_	_	_	_
Receivables	172,000	240,071	243,695	248,569	253,541	258,611	263,784	269,059	274,440	279,929	285,528	291,238
Inventories	-	240,071	2-10,000	240,000	200,041	200,011	200,704	200,000	-	-	-	201,200
Infrastructure, Property, Plant & Equipment	40,572,000	40,006,779	39,202,714	38,676,918	38,152,893	37,630,718	37,110,475	36,592,245	36,076,112	35,562,162	35,050,481	34,541,160
Investments Accounted for using the equity method	.0,0.2,000	-	-	-	-	-	-	-	-	-	-	-
Investment Property			_	_	_	_	_	_	_	_	_	_
Intangible Assets			_	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	40,744,000	40,246,849	39,446,409	38,925,487	38,406,434	37,889,330	37,374,258	36,861,304	36,350,552	35,842,091	35,336,009	34,832,398
TOTAL ASSETS	44,204,000	43,734,185	43,225,245	42,725,641	41,029,885	40,793,458	40,573,561	40,370,697	40,185,384	40,018,152	39,869,543	39,740,113
LIABILITIES												
Current Liabilities												
Bank Overdraft												
Payables	18,000	44,307	50,855	51,668	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Income received in advance	040.000	407.004	445.740	4 400 000	-	-	-	-	-	-	-	-
Borrowings Provisions	219,000	137,634	145,712	1,403,308	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	237,000	181,940	196,567	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Total Cultent Liabilities	257,000	101,940	190,307	1,454,970	32,493	33,333	34,100	33,033	33,330	30,031	37,741	30,004
Non-Current Liabilities												
Payables			_	_	_	_	_	_	_	_	_	_
Income received in advance			_	_	-	-	-	-	_	-	-	_
Borrowings	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
Provisions	-		-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method			-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	
Total Non-Current Liabilities	1,687,000	1,549,019	1,403,308	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	1,924,000	1,730,960	1,599,874	1,454,976	52,495	53,335	54,188	55,055	55,936	56,831	57,741	58,664
Net Assets	42,280,000	42,003,225	41,625,371	41,270,665	40,977,390	40,740,123	40,519,372	40,315,641	40,129,448	39,961,321	39,811,803	39,681,449
FOURTY												
EQUITY												
Retained Earnings	24,780,000	24,503,225	24,125,371	23,770,665	23,477,390	23,240,123	23,019,372	22,815,641	22,629,448	22,461,321	22,311,803	22,181,449
Revaluation Reserves	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000	17,500,000
Other Reserves	42 290 000	42 002 22F	41 62E 274	41 270 665	40.077.200	40.740.122	40 E10 272	40 245 644	40 120 140	20.061.224	20 911 902	20 691 440
Council Equity Interest Minority Equity Interest	42,280,000	42,003,225	41,625,371	41,270,665	40,977,390	40,740,123	40,519,372	40,315,641	40,129,448	39,961,321	39,811,803	39,681,449
Total Equity	42,280,000	42,003,225	41,625,371	41,270,665	40,977,390	40,740,123	40,519,372	40,315,641	40,129,448	39,961,321	39,811,803	39,681,449
17	,200,000	,,	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	,,	,	, • , • . •	,0,0	,,	,,,	,,

Actuals Carter New Scenario Carter New	Cabonne Council												
Second Service From Generals 2 2001/19 2010/19 2	10 Year Financial Plan for the Years ending 30 June 2030	Anturala	Current Veer					Designated	Vaara				
Same				2020/21	2021/22	2022/23	2023/24	-		2026/27	2027/28	2028/29	2029/30
Cash Power From Operating Activities Cash Court Cas	Coolidato. Contra i and Coolidato 2												\$
East-16 Annual Charges	Cash Flows from Operating Activities	,		•	*	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	*	*	•	· · · · · · · · · · · · · · · · · · ·	· · · · · ·	
Lose Charges & Force CAMBETT 198.909 198.663 202.008 210.003 210.003 210.003 220.004 220.003 2	Receipts:												
Interest & Investment Reverser Revers		-											2,269,737
Cartin Science -	· ·	-	· · · · · ·			,							
Books A Disposite Reciration		-		,									
Cheer			214,421	125,012	127,730	129,901	132,100	134,337	130,013	130,927		143,075	140,111
Payments:			(56.394)	(10.515)	(14.138)	(14.421)	(14.709)	(15.003)	(15.304)	(15.610)		(16.240)	(16,565)
Materials & Corements 1774 984 1684-6986 1677-808 1687-8			(33,55.)	(10,010)	(11,122)	(· · · , · · = · /	(1.1,1.22)	(10,000)	(10,001)	(10,010)	(10,022)	(10,210)	(10,000)
Space 107,568 38,950 38,95	Employee Benefits & On-Costs	-	(448,221)	(428,666)	(435,096)	(441,623)	(448,247)	(454,971)	(461,795)	(468,722)	(475,753)	(482,890)	(490,133)
Bons & Deposits Refunded Corused in Operating Activities Cash Flows from Investing Activities Receiptes: Sile of Investment Securities Sile of Investment S		-			(873,603)		(901,782)	(916,210)	(930,870)	(945,764)	(960,896)	(976,270)	(991,890)
Cash Flows from Financing Activities Cash Flows of the September Cash Flows from Financing Activities Cash Flows from Financing	3	-	(107,568)	(93,956)	(85,878)	(39,987)	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities Cash Flows from Investing Activities Receipties Siles of Investment Property Other Investing Activities Purchased of Investment Sociation Purchased of Investment Property (435,007) (117,125) (400,000) (406,400) (412,802) (419,509) (406,221) (433,640) (439,969) (447,009) (454,107) (454,107) (454,107) (456,107) (470,009) (456,407) (412,802) (419,509) (406,221) (433,640) (439,969) (447,009) (454,107) (456,107) (456,107) (470,009) (-	(005 777)	(007.004)	(000.074)	(000 500)	(405.050)	(440.455)	(440.054)	(405.750)	(400.574)	(400,400)	(440.504)
Cash Flows from Investing Activities Recipies: Size of Investment Sourifies Size of Investment Property Purchase of Investment	Other		(285,777)	(387,081)	(393,274)	(399,566)	(405,959)	(412,455)	(419,054)	(425,759)	(432,571)	(439,492)	(446,524)
Recipits Sale of Investment Property Sale of Investment Sale of Inve	Net Cash provided (or used in) Operating Activities	-	238,774	525,001	538,621	604,028	664,024	684,535	705,561	727,114	749,206	771,850	795,057
Receipts: Sake of Investment Recurriles Sake of Investment Property One Investing Activity Receipts Payments Uncleased Property Purchase of Recipital Estate Assets Other Investing Activities Receipts: Proceeds from Brownings & Advances Other Financing Activities Receipts: Proceeds from Brownings & Advances Other Financing Activities Receipts: R	Cash Flows from Investing Activities												
Sale of Investment Property Unchase of Investment Securities Payments: Purchase of Investment Property Purchase of Investment	-												
Other investings Activity Receipts Payments: Purchase of investment Securities Purchase of investment Securities Purchase of investment Property Purchase of	Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Payments: Purchase of Investment Property Purchase of Investment Securities Purchase of Investment Property Purchase Office Property Purchase of Investment Property Purchase Office Property Purchase O		-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Recurring Purchase of Investment Property Purchase of Investment Proper	, ,	-		-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property Purchase of Investment Property Purchase of Investment Property Purchase of Real Estate Assets Purchase of Real Estate Asse	•												
Puchase of Infrastructure, Property, Plant & Equipment Puchase of Real Estate Assets Cher Investing Activity Payments Net Cash provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts: Proceeds from Borrowings & Advances Other Financing Activities Repayment of Borrowings & Advances Other Financing Activities Repayment of Borrowings & Advances Other Financing Activities Repayment of Borrowings & Advances Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Repayment of Borrowings & Advances Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities Net Cash Flow Brownings & Advances Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities (19,347) (137,634) (145,712) (1,403,308) Net Increase(Decrease) in Cash & Cash Equivalents & (415,579) 270,243 (7,090) (1,205,679) 251,121 265,027 279,340 294,074 309,237 324,841 340,866 plus: Cash, Cash Equivalents & Loss Equivalents & Lo		-		-	-	-	-	-	-	-	-	-	-
Purchase of Real Estate Assets Other Investing Activities Recalpts: Proceeds from Borrowings & Advances Other Financing Activities (219,347) (137,634) (145,712) (1,403,308) Net Cash Flow provided (used in) Financing Activities Recapture of the year Recapture of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash Restrictions	' '		(435,007)	(117 125)	(400,000)	(406 400)	(412 902)	(419 509)	(426 221)	(433 040)	(439 969)	(447 009)	(454 161)
Other Investing Activity Payments Not Cash provided (or used in) Investing Activities Cash Flows from Financing Activities Receipts: Proceeds from Borrowings & Advances Other Financing Activity Regulators of State Equivalents - end of the year Cash Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash Restrictions (435,007) (117,125) (400,000) (406,400) (412,902) (419,509) (426,221) (433,040) (433,040) (433,969) (447,009) (447,009) (447,009) (447,009) (454,161 (433,040) (447,009) (448,101 (403,008) (406,400) (412,902) (419,509) (419,509) (426,221) (433,040) (433,040) (433,040) (433,040) (447,009) (448,109) (448,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449,109) (449			(400,007)	(117,123)	(400,000)	(400,400)	(412,302)	(413,303)	(420,221)	(400,040)	(400,000)	(447,003)	(434,101)
Cash Flows from Financing Activities Receipts: Proceeds from Borrowings & Advances Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Other Financing Activity Receipts Payments Repayment of Borrowings & Advances Other Financing Activity Receipts Payments Net Cash Flow provided (used in) Financing Activities (219,347) (137,634) (145,712) (1,403,308) Net Increase/(Decrease) in Cash & Cash Equivalents (415,679) 270,243 (7,090) (1,205,679) 251,121 265,027 279,340 294,074 309,237 324,841 340,896 plus: Cash, Cash Equivalents & Investments - beginning of year Cash & Cash Equivalents & Investments - beginning of year Cash & Cash Equivalents - end of the year Description of the year De		-	-	-	-	-	-	-	-	-	-	-	-
Cash Flows from Financing Activities Receipts: Proceeds from Borrowings & Advances Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Other Financing Activity Receipts Payments Repayment of Borrowings & Advances Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities (219,347) (137,634) (145,712) (1,403,308) Net Increase/(Decrease) in Cash & Cash Equivalents (415,579) 270,243 (7,090) (1,205,679) 251,121 265,027 279,340 294,074 309,237 324,841 340,896 plus: Cash, Cash Equivalents & Investments - beginning of year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Location Cash & Cash Equ													
Receipts: Proceeds from Borrowings & Advances Cother Financing Activity Receipts Caphage	Net Cash provided (or used in) Investing Activities		(435,007)	(117,125)	(400,000)	(406,400)	(412,902)	(419,509)	(426,221)	(433,040)	(439,969)	(447,009)	(454,161)
Receipts:	Cash Flows from Financing Activities												
Proceeds from Borrowings & Advances Other Financing Activity Receipts Payments: Repayment of Borrowings & Advances Other Financing Activity Payments Net Cash Flow provided (used in) Financing Activities - (219,347) (137,634) (145,712) (1,403,308)	-												
Class Cash Cash Equivalents - end of the year Cash Cash Cash Equivalents - end of the year Cash Cash Cash Cash Equivalents - end of the year Cash Cash Equivalents - end of the year Cash Cash Equivalents - end of the year Cash Cash Equivalents Cash Cash Cash Cash Equivalents Cash Cash Equivalents Cash Cash Cash Equivalents Cash	•			-	_	-	-	-	-	_	-	-	-
Repayment of Borrowings & Advances Other Financing Activity Payments - (219,347) (137,634) (145,712) (1,403,308)		-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities Net Increase/(Decrease) in Cash & Cash Equivalents - (219,347) Net Increase/(Decrease) in Cash & Cash Equivalents - (415,579) Plus: Cash, Cash Equivalents & Investments - beginning of year Cash & Cash Equivalents - end of the year Investments - end of the year Cash & Cash Equivalents & Investments - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash, Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash, Cash Equivalents -	•												
Net Cash Flow provided (used in) Financing Activities - (219,347) (137,634) (145,712) (1,403,308)		-	(219,347)	(137,634)	(145,712)	(1,403,308)	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents - (415,579) 270,243 (7,090) (1,205,679) 251,121 265,027 279,340 294,074 309,237 324,841 340,896 plus: Cash, Cash Equivalents & Investments - beginning of year - 2,505,000 2,089,421 2,359,663 2,352,573 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 - Cash & Cash Equivalents - end of the year	Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents - (415,579) 270,243 (7,090) (1,205,679) 251,121 265,027 279,340 294,074 309,237 324,841 340,896 plus: Cash, Cash Equivalents & Investments - beginning of year - 2,505,000 2,089,421 2,359,663 2,352,573 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 - Cash & Cash Equivalents - end of the year	Net Cash Flow provided (used in) Financing Activities		(219 347)	(137 634)	(145 712)	(1.403.308)							
plus: Cash, Cash Equivalents & Investments - beginning of year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash, Cash Equivalents & Investments - end of the year Cas	Not Gusti Flow provided (asset in) Financing Activities		(210,041)	(101,004)	(140,112)	(1,400,000)							
Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Cash & Cash Equivalents - end of the year Investments - end of the year Cash, Cash Equivalents & Investments -	Net Increase/(Decrease) in Cash & Cash Equivalents	-	(415,579)	270,243	(7,090)	(1,205,679)	251,121	265,027	279,340	294,074	309,237	324,841	340,896
Cash & Cash Equivalents - end of the year 2,505,000 2,089,421 2,359,663 2,352,573 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430 1,146,894 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 1,146,894 1,14	plus: Cash, Cash Equivalents & Investments - beginning of year	-	2,505,000	2,089,421	2,359,663	2,352,573	1,146,894	1,398,015	1,663,042	1,942,382	2,236,456	2,545,693	2,870,534
Investments - end of the year	Cash & Cash Equivalents - end of the year	2,505,000	2,089,421	2,359,663	2,352,573	1,146,894	1,398,015	1,663,042	1,942,382	2,236,456	2,545,693	2,870,534	3,211,430
Investments - end of the year	,	,,,,,,,,		,,	, , .	, -,	,,	,,	, , , , ,	,,	,,	,,	, ,
Investments - end of the year	Cash & Cash Equivalents - end of the year	2,505.000	2.089.421	2,359,663	2.352.573	1.146.894	1,398.015	1,663.042	1.942.382	2,236.456	2,545.693	2,870.534	3,211.430
Representing: - External Restrictions	Investments - end of the year	-		-	-	-	-	-	-	-	-	-	
- External Restrictions	Cash, Cash Equivalents & Investments - end of the year	2,505,000	2,089,421	2,359,663	2,352,573	1,146,894	1,398,015	1,663,042	1,942,382	2,236,456	2,545,693	2,870,534	3,211,430
- External Restrictions	Representing:												
	•			-	_	-	-	_	-	-	-	-	-
			-	-	-	-	-	-	-	-	-	-	-
	- Unrestricted												3,211,430
2,505,000 2,089,421 2,359,663 2,352,573 1,146,894 1,398,015 1,663,042 1,942,382 2,236,456 2,545,693 2,870,534 3,211,430		2,505,000	2,089,421	2,359,663	2,352,573	1,146,894	1,398,015	1,663,042	1,942,382	2,236,456	2,545,693	2,870,534	3,211,430