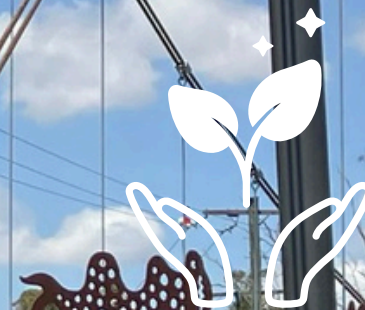
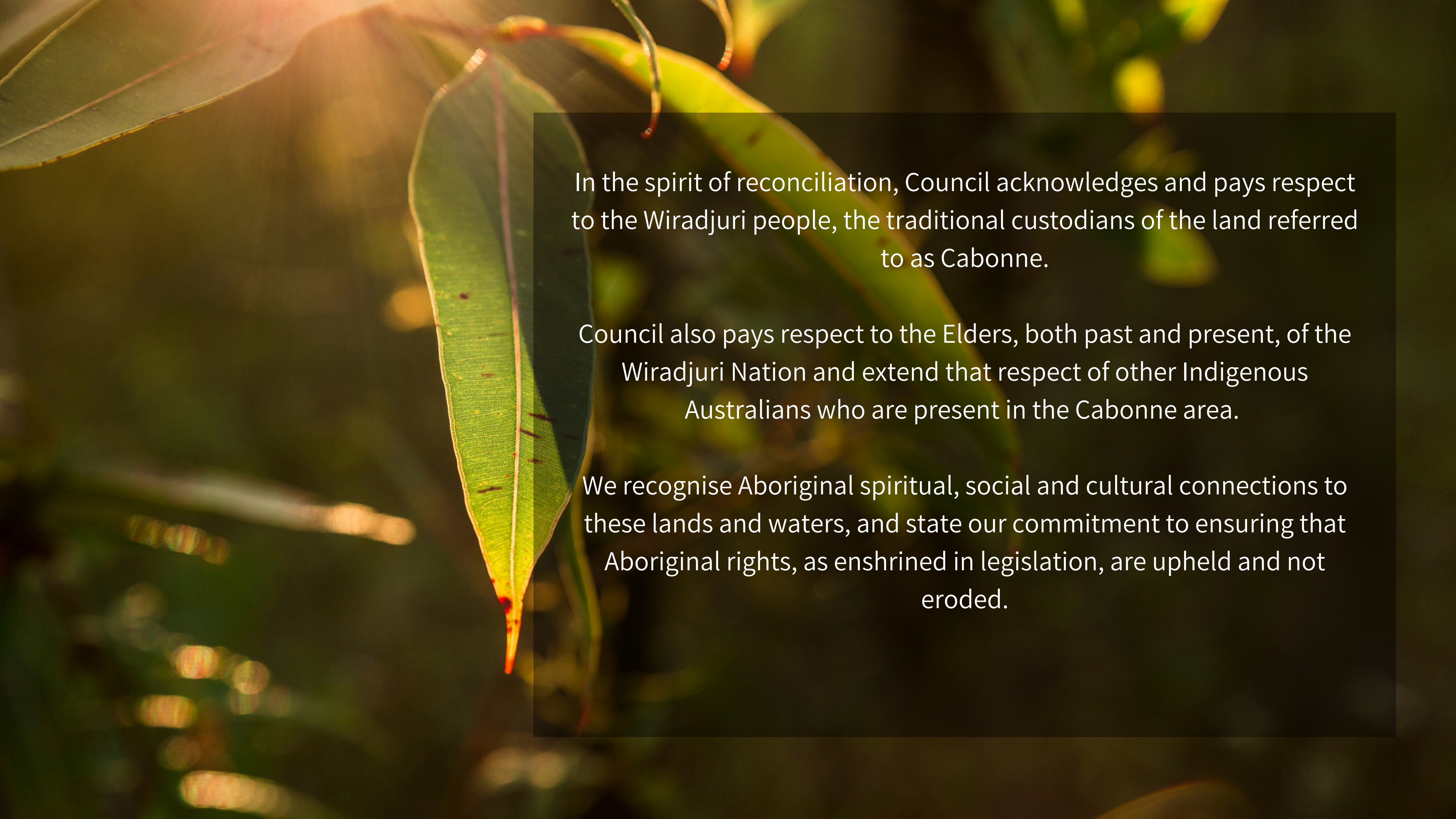


A FUTURE READY CABONNE



PLANNING TODAY FOR A STRONGER TOMORROW





In the spirit of reconciliation, Council acknowledges and pays respect to the Wiradjuri people, the traditional custodians of the land referred to as Cabonne.

Council also pays respect to the Elders, both past and present, of the Wiradjuri Nation and extend that respect of other Indigenous Australians who are present in the Cabonne area.

We recognise Aboriginal spiritual, social and cultural connections to these lands and waters, and state our commitment to ensuring that Aboriginal rights, as enshrined in legislation, are upheld and not eroded.



2024-28 CABONNE COUNCILLORS



CABONNE COMMUNITY PLAN

COMMUNITY STRATEGIC PLAN 2025-2035



Australia's Food Basket
CABONNE COUNCIL

01

Leadership

Cabonne's local LEADERS – both elected and community leaders – are unified, focused and work together for the betterment of our region.

03

Community

Cabonne COMMUNITIES are connected to each other, connected to quality services, and connected in wanting to better our Cabonne region.

05

Environment

Cabonne residents value and want to improve our natural and built ENVIRONMENT.

02

Infrastructure

Cabonne's urban and transport INFRASTRUCTURE is safe and reliable whilst also being connective, responsive, and relevant.

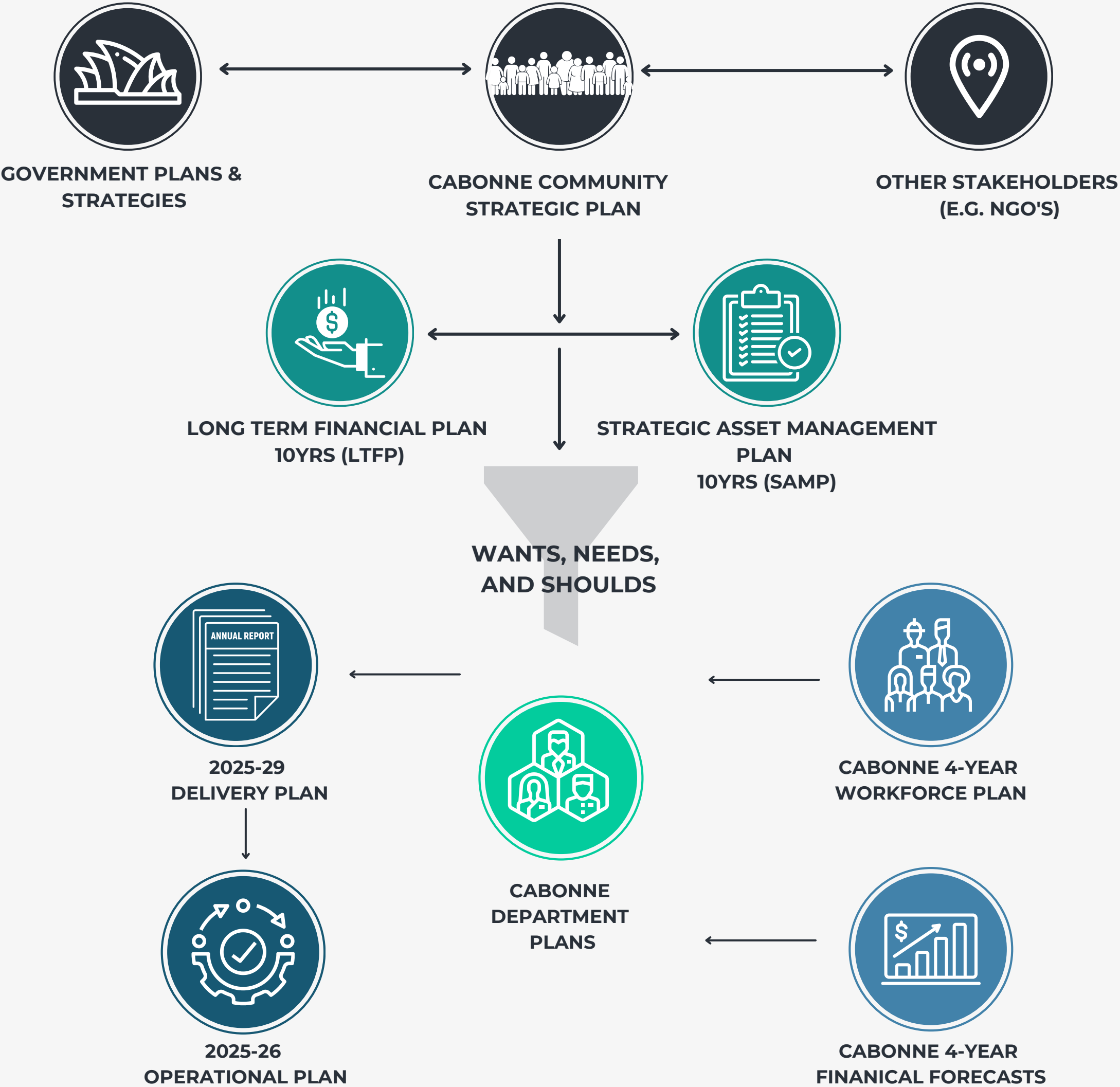
04

Economy

Cabonne has a thriving, sustainable, and adaptive ECONOMY that builds on our community's strengths.



Integrated Planning & Reporting (IP&R) Framework



THE WHY?

THE WHAT & THE HOW?



Canowindra



WHAT HAVE WE BEEN DOING?



PROJECTS DELIVERED

- **Town Signage**
 - \$472k
 - Resources for Regions
- **Unsupervised Pools Program**
 - \$120k
- **Molong Floodplain Risk Management Plan and Study Adopted**
 - \$192k
- **Box Walls and Storage**
 - \$1million
 - Disaster Recovery Funding
 - Office of Local Government
- **Canowindra Town Centre and River Precinct Activation Project**
 - \$2.1million
 - Resources for Regions and Building Better Regions Fund
- **Cabonne Pools Aesthetic Improvements**
 - \$2.88million
 - Resources for Regions
- **Completion of the Disaster Recovery Funding Arrangements on Cabonne's Road Network**
 - \$13million in road pavement repairs
 - \$6.4million in bridge replacement and repairs (currently underway)
- **Development of Bluebell Estate, Canowindra**
 - \$1.09million





ROAD UPGRADES

- **State Road Maintenance**

- Mitchell Highway (Molong, 50km to 50km signs)
- Peabody Road (Molong to Cudal)
- Packham Drive (Molong to Manildra)
- Escort Way/Henry Parkes Way intersection (Monument)
- Escort Way (Henry Parkes Way to Eugowra)
- Canowindra Road (Canowindra to Cudal)

- **Regional Road Heavy Patching**

- Nangar Road

- **Roads to Recovery (RTR)**

- Red Lane, Moorbel
- Wicks Street, Canowindra
- Rice Street, Canowindra
- Quarry Road, Moorbel
- Nanami Lane, Canowindra
- Newcombe Street, Canowindra
- Cahill Road, Canowindra

- **Regional Emergency Road Repair Fund (RERRF)**

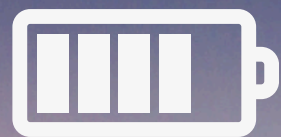
- Belubula Way Rehabilitation
- Belubula Way Causeway Repairs
- Warraderry Way
- Nangar Road
- Cargo Road
- Moorbel Drive
- Settlement Bridge Road
- Wenz Lane
- Nanami Lane

- **Regional Transport Resilience Fund**

- Canomodine Lane Bridge Replacement

- **Essential Public Asset Reconstruction Works**

- Nyrang Creek Bridge Replacement



RENEWABLE
ENERGY
GENERATION



ELECTRIFY CABONNE

Eugowra R4R - Mid Scale Solar

Project value

- \$5.5 m
- Approx. 4280 solar panels
- Covering 1.5 ha
- Design allows for a stage 2 of another 1.5 ha
- Will generate enough power to offset councils usage
- Sale of remaining - being 50% to increase total return on investment
- Assist emissions and compliance expectations.

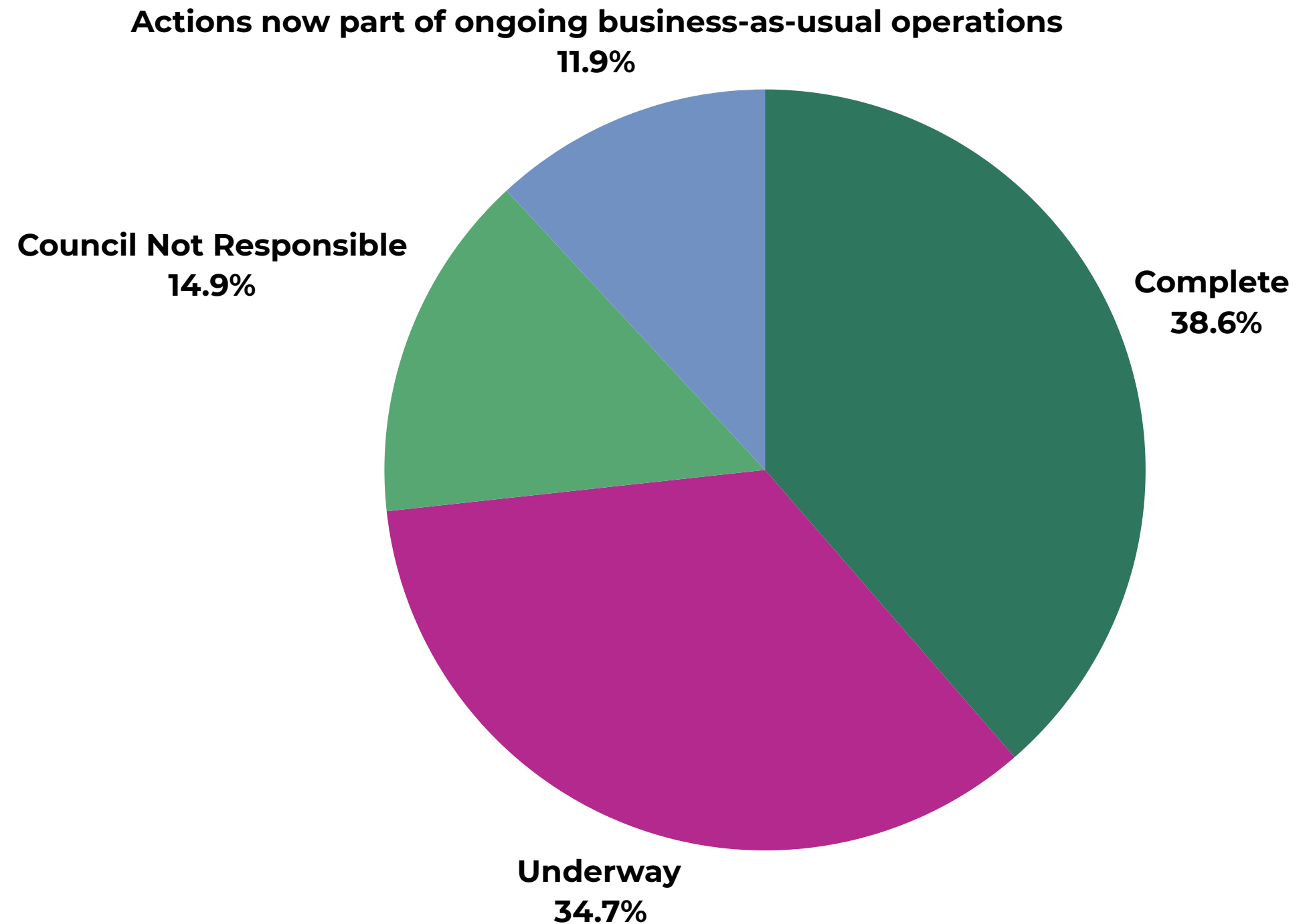
Project Timeline

- Works commencing December 2025
- Project due for completion mid-2026

DISASTER RECOVERY

- There are **101** key projects and activities outlined across the 5 priorities.
 - **39** - completed.
 - **35** - currently underway.
 - **0** - not yet commenced.
 - **15** - not actions that Council is responsible for; Council remains committed to supporting these.
 - **12** - Actions now part of ongoing business-as-usual operations

Data: June 2025 Progress Report





HOUSING

KEY CHALLENGES

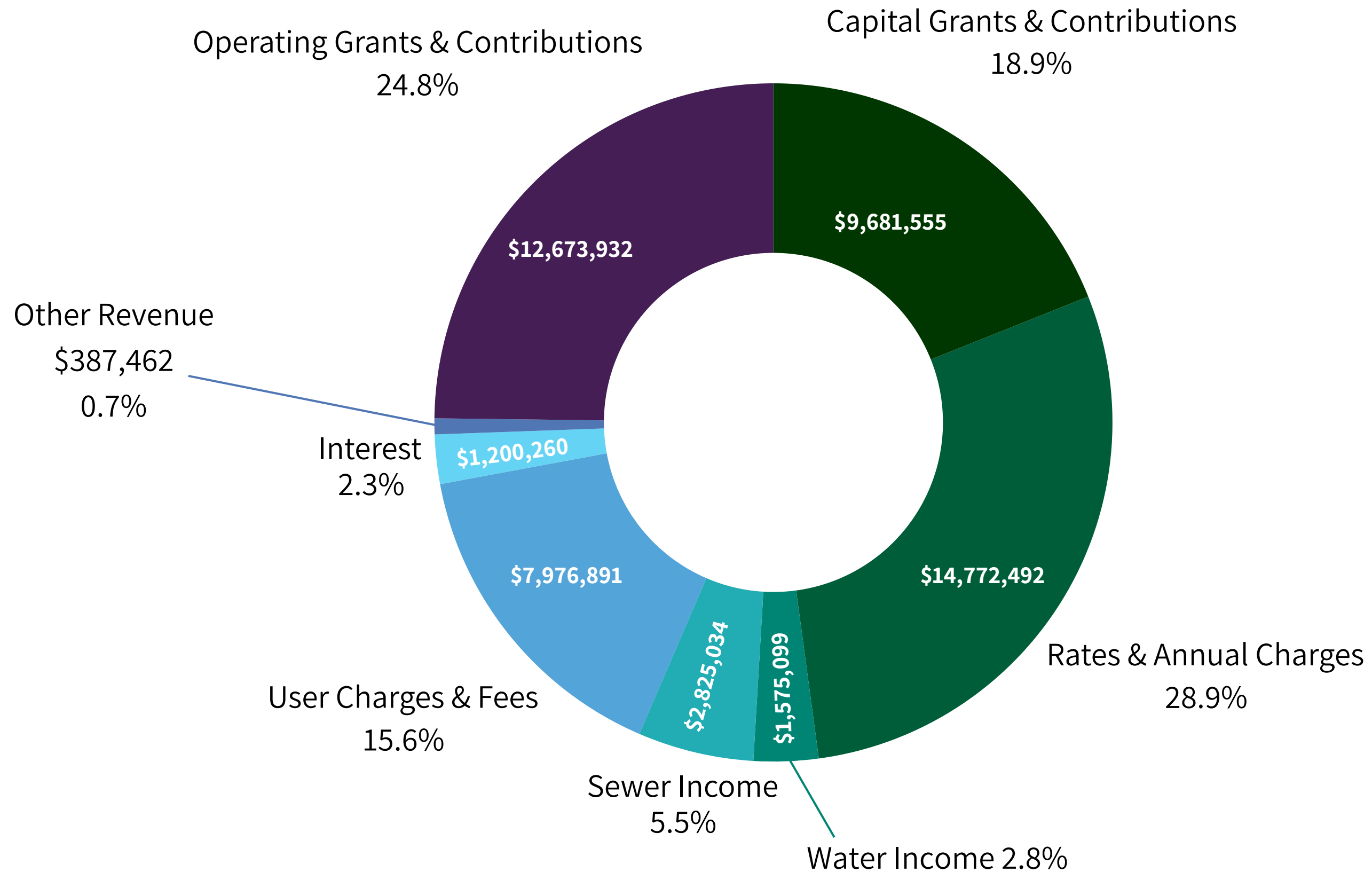
- “Flood-resistant” land options are limited, particularly around Eugowra and Molong.
- Government investment

IN PROGRESS

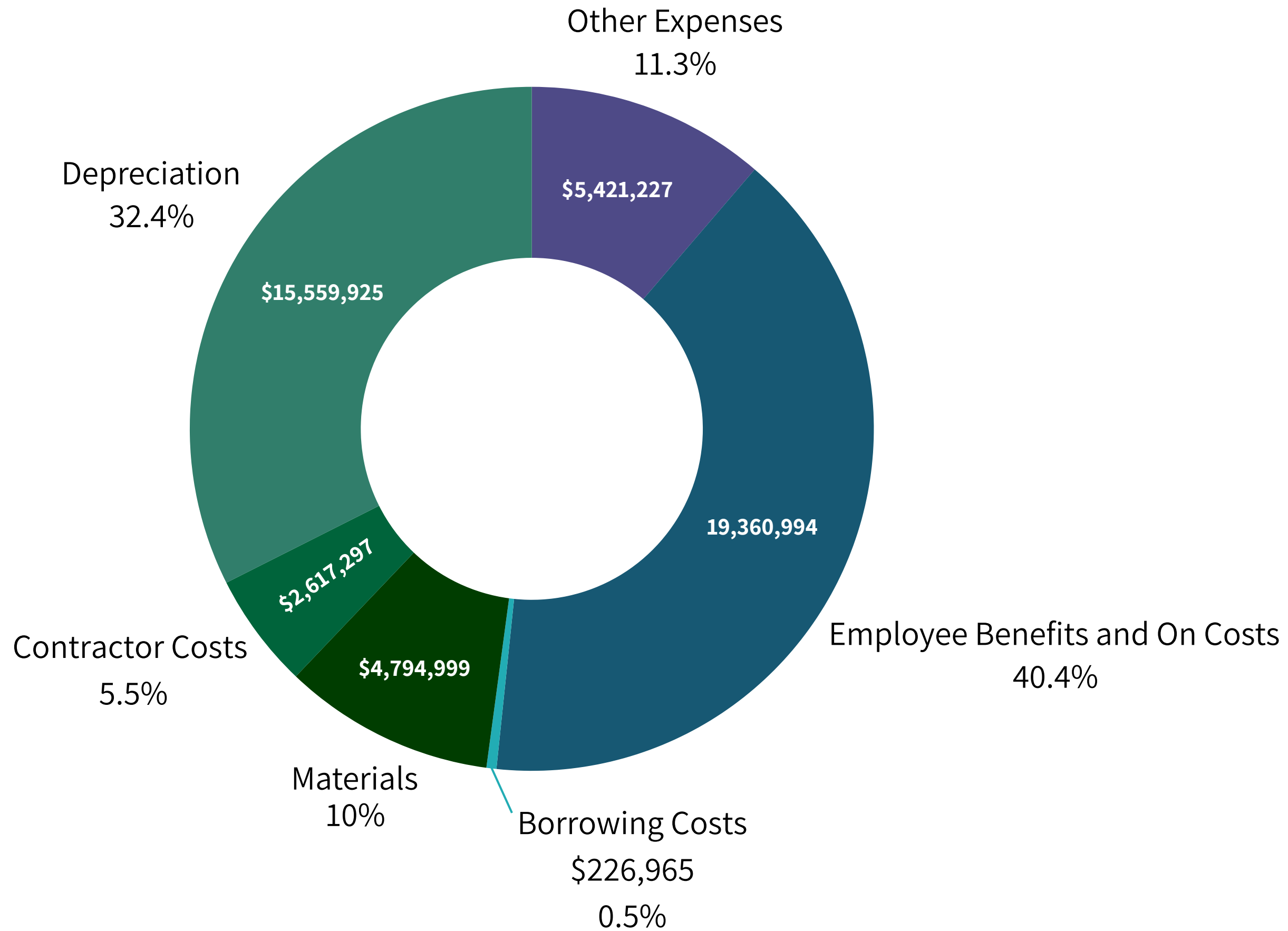
- Housing Cabonne Strategy
- Funding announcement - Regional Development & Community Investment Program \$2 million
 - Enabling infrastructure to support flood-resilient housing development
 - Land development - resilient and affordable, housing opportunities
- Growth Strategy (including developer contributions for roads, water and sewer)
- East Molong Residential Development - planning proposal (600 lots)
- Bluebell Estate (Canowindra)

CABONNE'S FINANCIAL SUSTAINABILITY

2025/26 TOTAL CONSOLIDATED BUDGET INCOME - \$51.1M

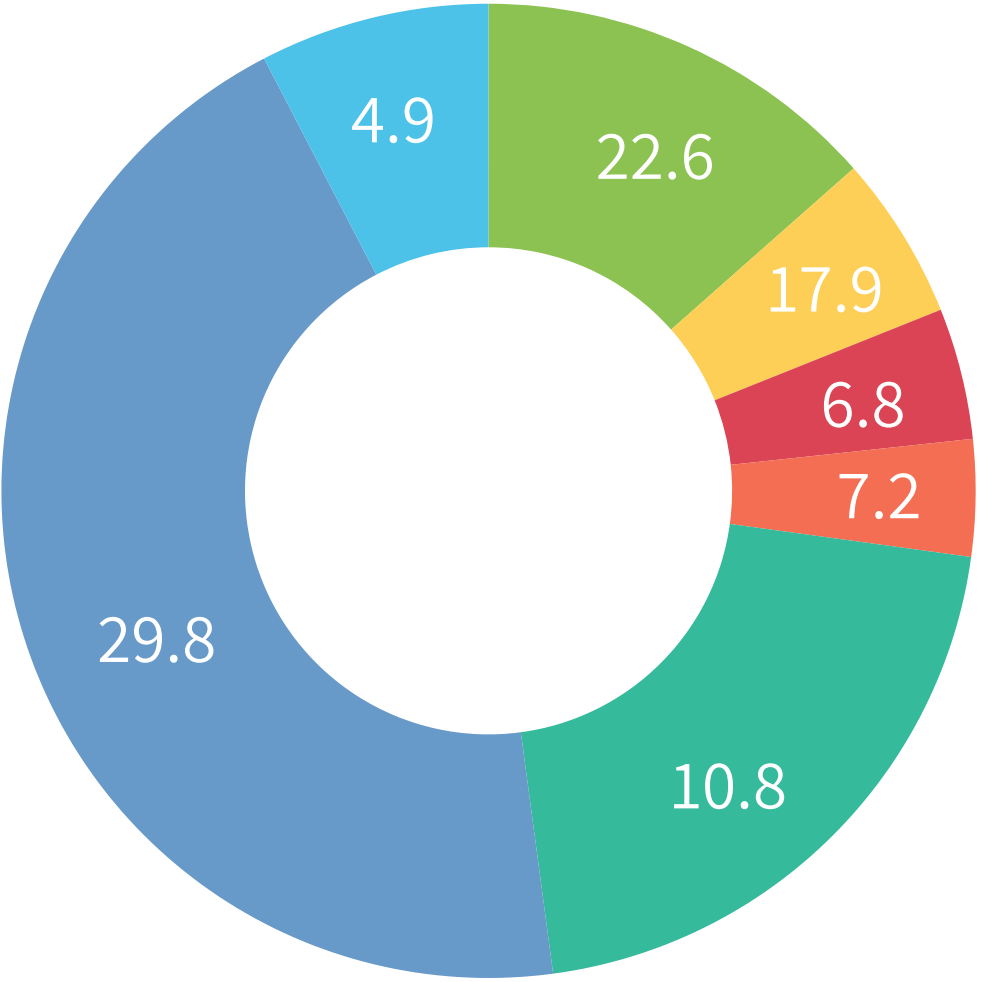


2025/26 TOTAL BUDGET CONSOLIDATED EXPENSES - \$47.9M

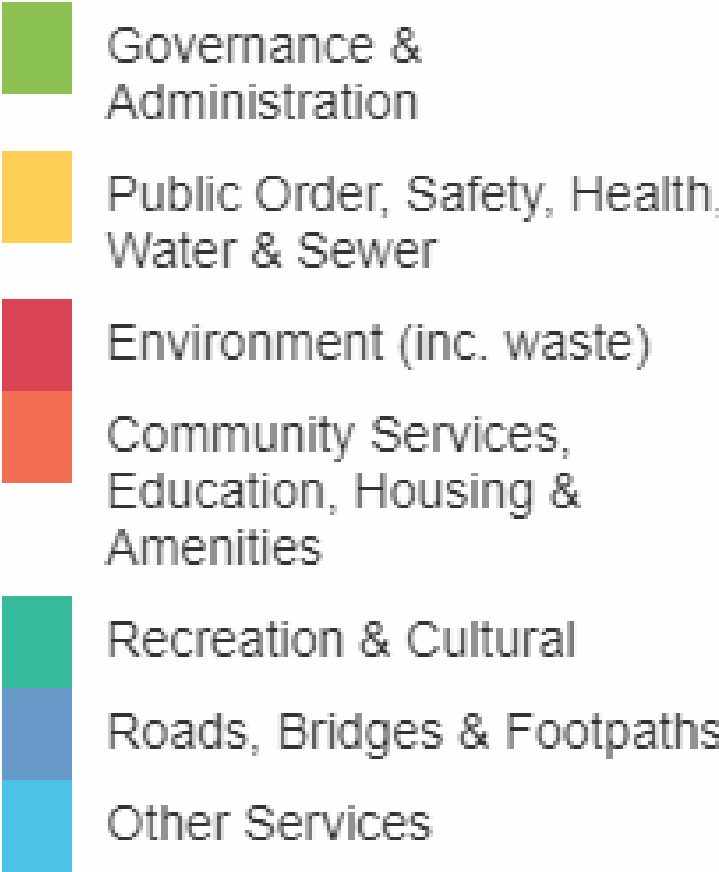
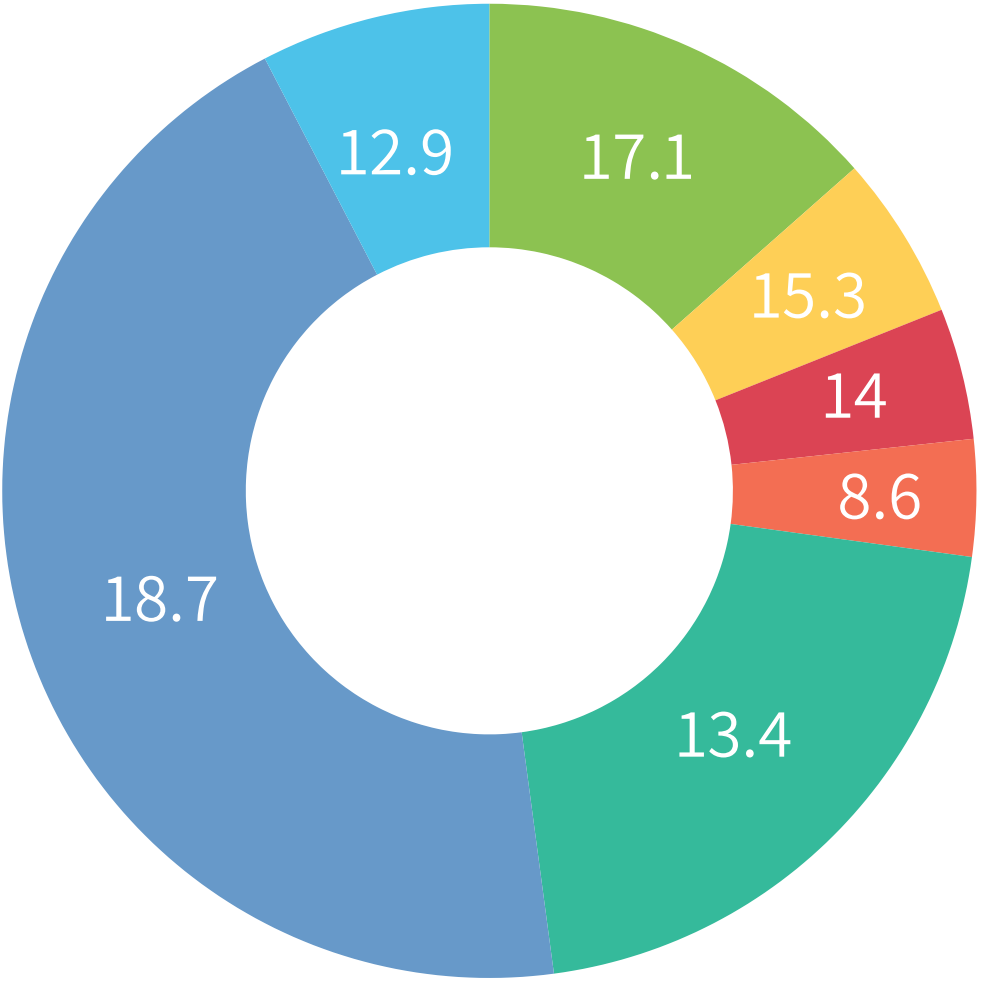


EXPENDITURE BY SERVICES - 2023/24

CABONNE %



NSW AVERAGE %



Group 11 Councils include: 23/24 data

Bellingen, Cootamundra-Gundagai, Cowra, Federation, Greater Hume, Gunnedah, Hilltops, Inverell, Leeton, Moree Plains, Muswellbrook, Nabucca, Narrabri, Snowy Valleys, Upper Hunter, Yass Valley.
<https://www.olg.nsw.gov.au/public/about-councils/comparative-council-information/your-council-report/>

COUNCIL FUNDING SIMPLIFIED



Council's finances are made up of different funding sources, each with specific rules about how the money can be used:

Operational Funding (wages)

This covers the day-to-day running of Council - things like staff wages, services, and maintenance. It comes from rates, fees, charges, and untied grants.

Capital Funding (inheritance)

This includes grants that are tied to specific projects or infrastructure, such as roads, buildings, or playgrounds. These funds can't be used for general operations or wages.

Restricted Reserves (superannuation)

These are funds set aside for specific purposes - either internally by Council or externally by the State Government. They can only be used with approval and for designated projects, not for everyday expenses.

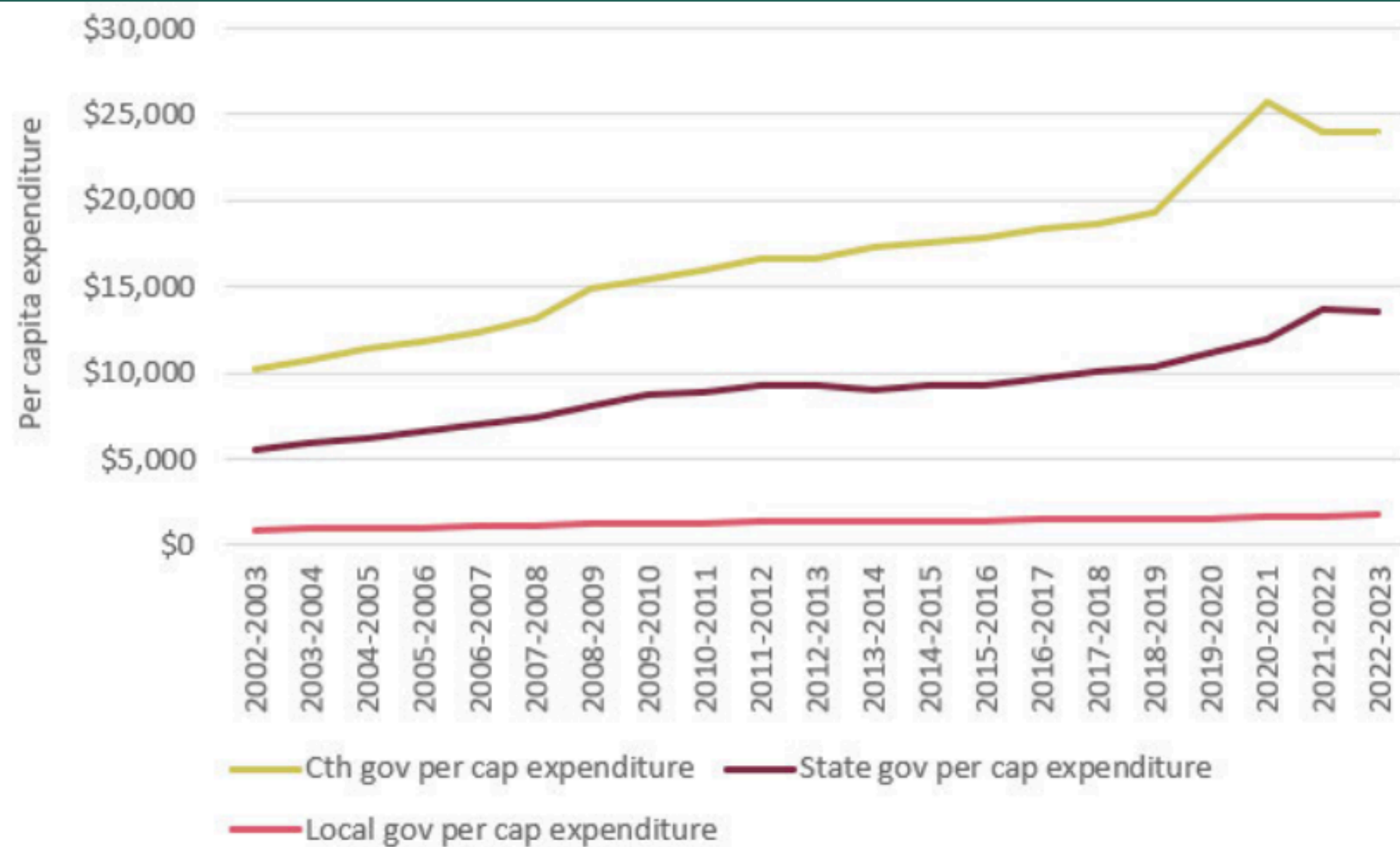


Figure 1. Federal, state and local government expenditure per capita 2002-03 to 2022-23.

COST SHIFTING ONTO LOCAL GOVERNMENT

Despite growing responsibilities and community expectations, local government spending has not kept pace with state and federal governments.

Key takeaways:

Commonwealth Government (yellow line):

Shows the highest and fastest-growing per capita spending, with a noticeable spike around 2019–20, likely due to COVID-19 stimulus measures.

State Government (maroon line):

Also shows a steady increase in spending, but at a slower rate than the Commonwealth.

Local Government (red line):

Remains relatively flat, indicating that local councils' per capita spending has barely increased over the past 20 years.

STATE AND FEDERAL GOVERNMENT GRANT FUNDING

\$8.9M
RESOURCES
FOR REGIONS



 **\$2.6M**
STRONGER COUNTRY
COMMUNITIES FUND

\$3.3M
BUILDING BETTER REGIONS FUND



- Since 2019, Council has successfully secured over \$14.8 million in NSW and Federal Government funding to deliver vital infrastructure and community projects across Cabonne.
- These programs have been instrumental in supporting everything from road upgrades and public amenities to community halls and recreational spaces.
- However, these funding streams have now been discontinued, leaving councils like ours, without access to critical financial support for future infrastructure needs.

OPERATING RESULT BEFORE CAPITAL GRANTS - GENERAL FUND

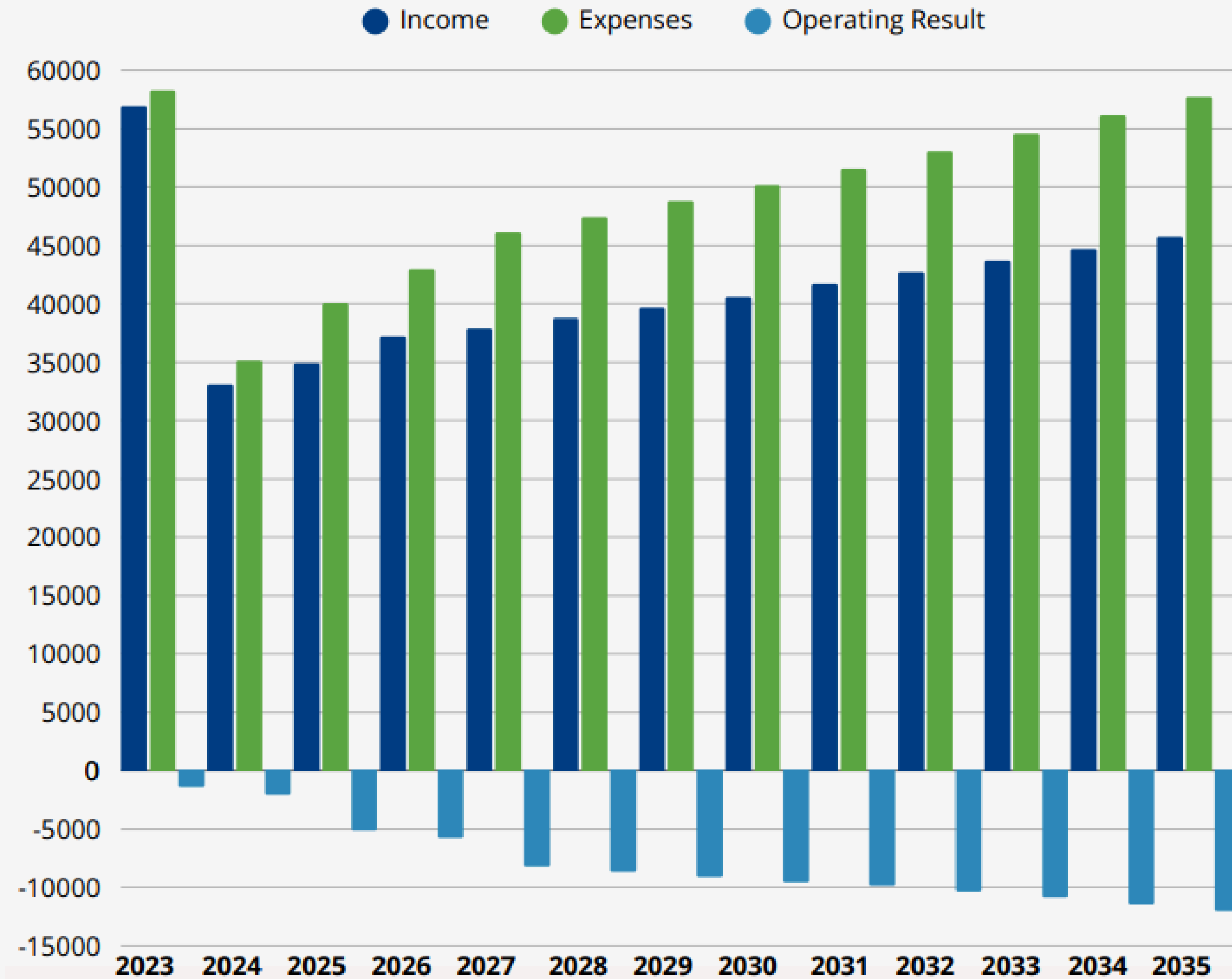


Figure 4: trends in income, expenses and operating result in general fund.

COST SHIFTING

- **LGNNSW shows cost shifting reached \$1.5 billion in 2023/24 up 10% from two years ago. That's around \$497 per ratepayer.**
- **For Cabonne Council, nearly two-thirds of the average residential rate now goes toward covering State-imposed costs instead of local infrastructure.**



rates & charges notice

po box 17, molong nsw 2866
account enquiries • (02) 6392 3280
ph • (02) 6392 3200 **fax** • (02) 6392 3260
web • www.cabonne.nsw.gov.au
email • council@cabonne.nsw.gov.au
abn • 41 992 919 200

2025/2026



Notice is given that the below mentioned rates & charges have been made & levied on the land described hereunder by virtue of S546 of the Local Government Act 1993.

Brad Byrnes
General Manager

Council offices at Molong and Cudal are open Monday to Friday 9.00am - 4.15pm for receipt of payments.

3003813-SEM-003096-XXXXXX-00000

UNDERSTANDING YOUR RATES



00000-

CITIZEN J
123 SMITH ST
MOLONG NSW 2866

property location & description

123 SMITH ST MOLONG NSW 2866
L 1 DP 123456

area
1000 SqM

particulars of rates & charges

12 RESIDENTIAL - 12 (Min)	154000 @ 0.196090	551.80
S01 DOMESTIC WASTE MANAGEMENT	1 @ \$465.20	465.20
S34 STORMWATER LEVY MOLONG RES	1 @ \$25.00	25.00

assessment number

A12345

issue date

23/07/2025

DUE DATE

31/08/2025

valuation amount

\$154,000

valuation base date

1/07/2022

rating category

Residential

payment in full

total due 31/08/25

\$ 1,042.00

payment by instalments

first due 31/08/25

\$ 262.00

second due 30/11/25

Rates:

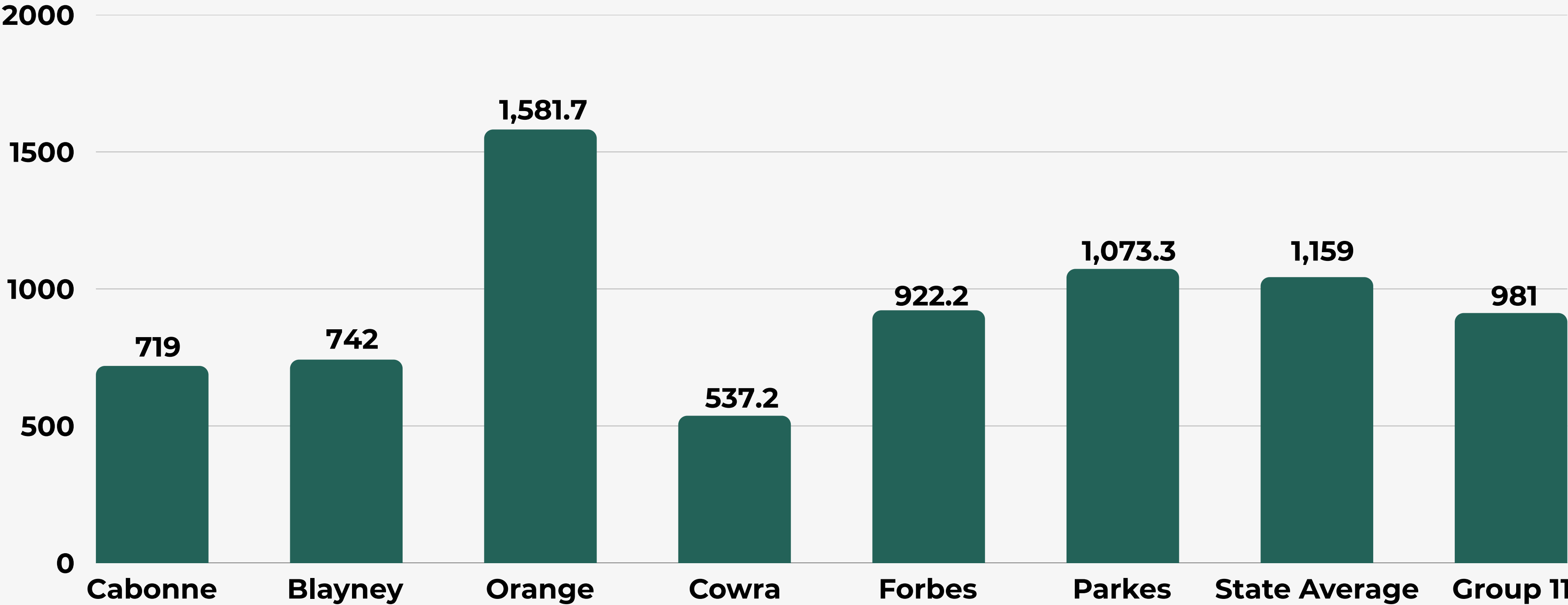
Depending on your Rating Category, your rates will appear here. For residential properties, you will see a variable amount with a rate in the dollar, and a minimum amount. The highlighted line is **your rates only**. The other figures are charges.

Charges:

Relevant to your property, charges may include domestic waste and stormwater.

HOW WE COMPARE TO OUR NEIGHBOURS & STATE

AVERAGE RESIDENTIAL ORDINARY RATES



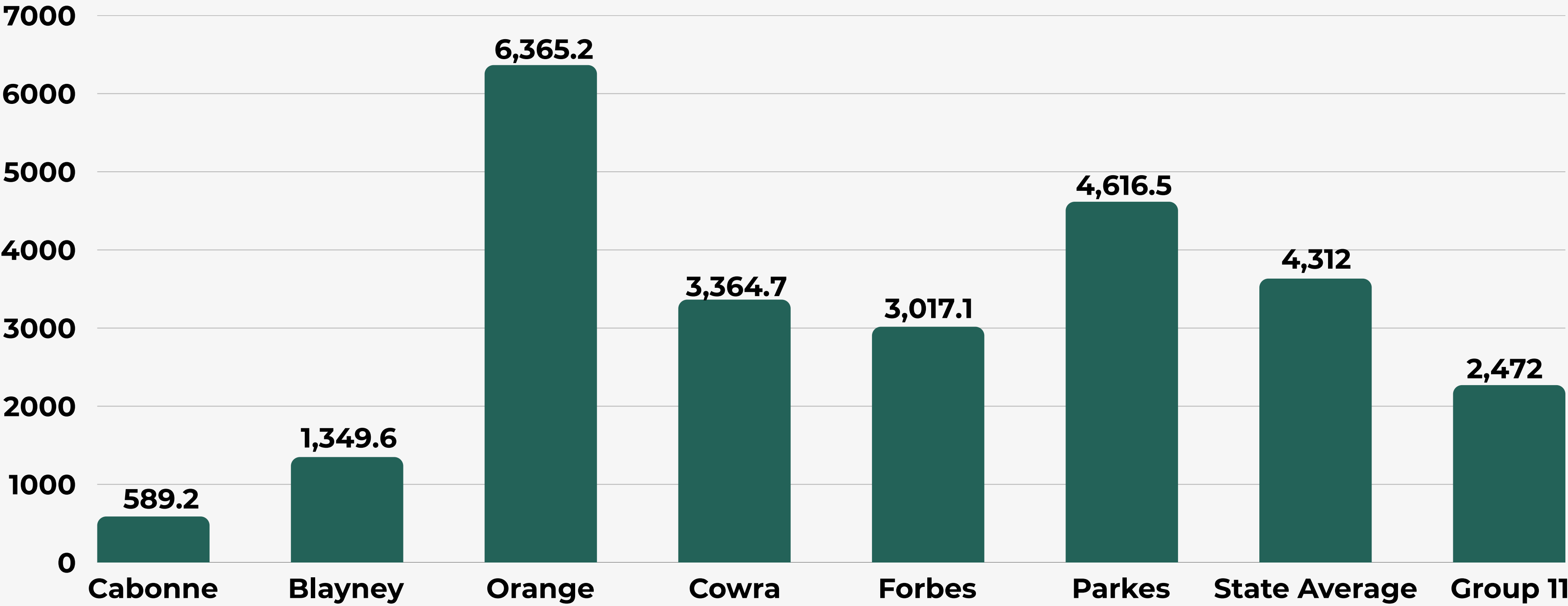
Group 11 Councils include: 23/24 data

Bellingen, Cootamundra-Gundagai, Cowra, Federation, Greater Hume, Gunnedah, Hilltops, Inverell, Leeton, Moree Plains, Muswellbrook, Nabucca, Narrabri, Snowy Valleys, Upper Hunter, Yass Valley.

<https://www.olg.nsw.gov.au/public/about-councils/comparative-council-information/your-council-report/>

HOW WE COMPARE TO OUR NEIGHBOURS & STATE

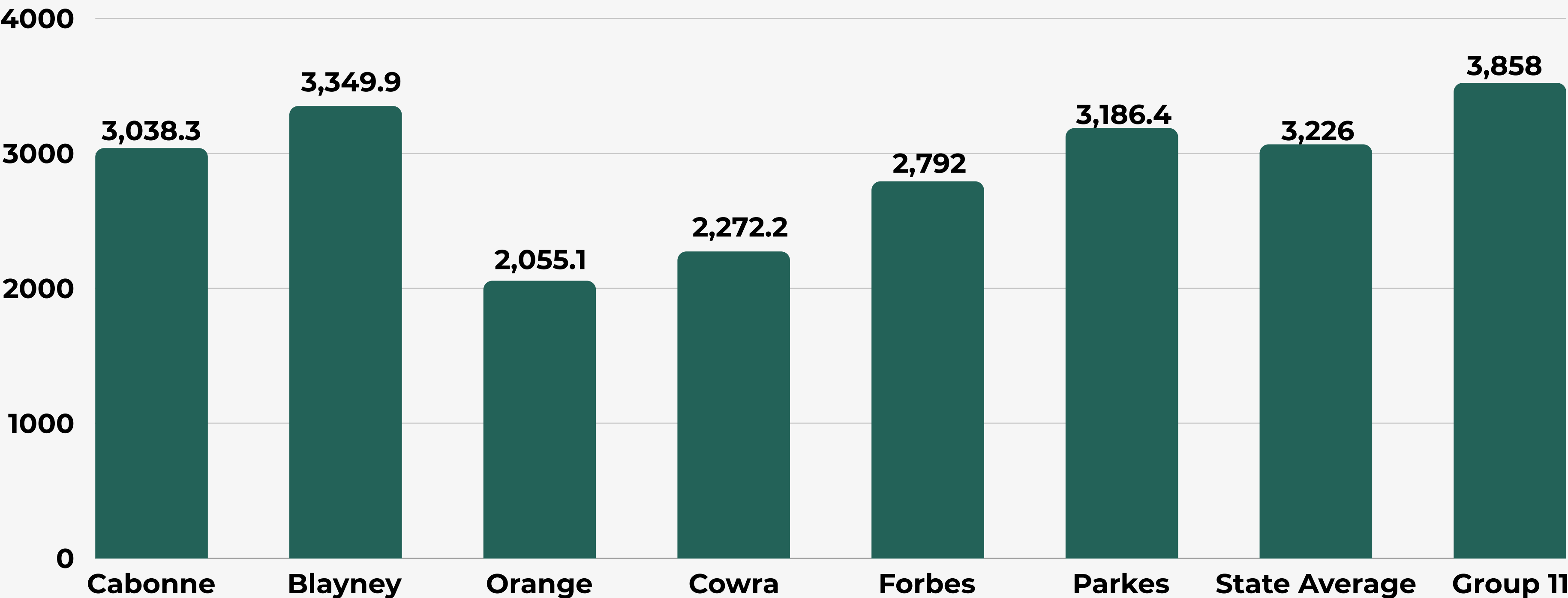
AVERAGE BUSINESS ORDINARY RATES



Group 11 Councils include: 23/24 data
Bellingen, Cootamundra-Gundagai, Cowra, Federation, Greater Hume, Gunnedah, Hilltops, Inverell, Leeton, Moree Plains, Muswellbrook, Nabucca, Narrabri, Snowy Valleys, Upper Hunter, Yass Valley.
<https://www.olg.nsw.gov.au/public/about-councils/comparative-council-information/your-council-report/>

HOW WE COMPARE TO OUR NEIGHBOURS & STATE

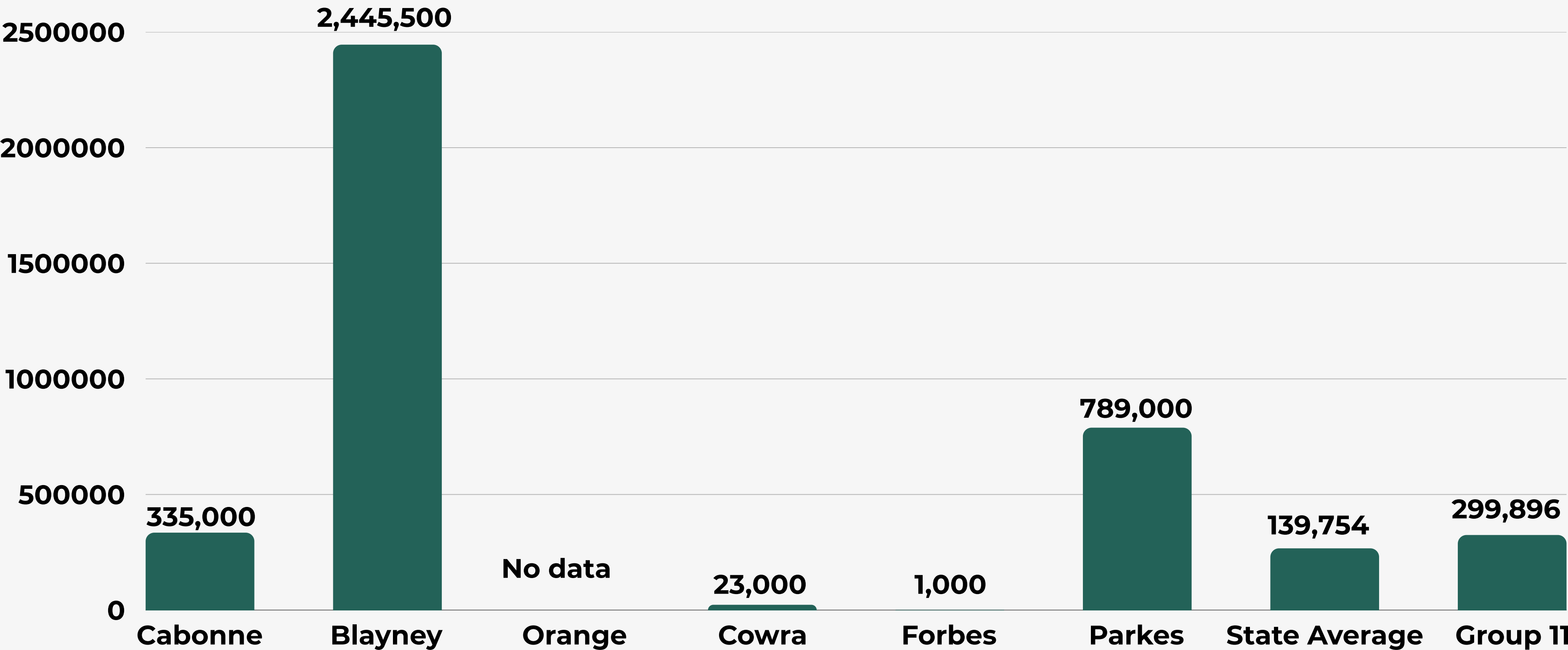
AVERAGE FARMLAND ORDINARY RATES



Group 11 Councils include: 23/24 data
Bellingen, Cootamundra-Gundagai, Cowra, Federation, Greater Hume, Gunnedah, Hilltops, Inverell, Leeton, Moree Plains, Muswellbrook, Nabucca, Narrabri, Snowy Valleys, Upper Hunter, Yass Valley.
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HOW WE COMPARE TO OUR NEIGHBOURS & STATE

AVERAGE MINING ORDINARY RATES



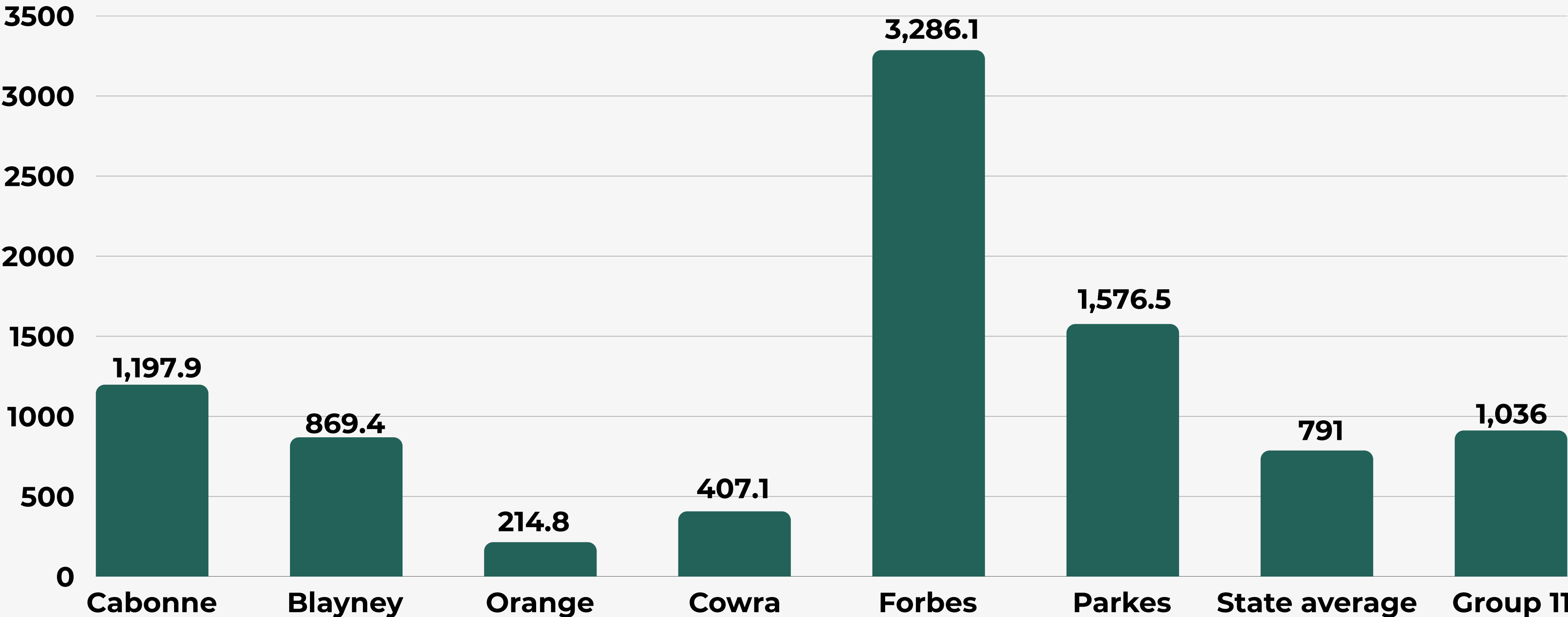
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HOW WE COMPARE TO OUR NEIGHBOURS & STATE

ROADS, BRIDGES & FOOTPATH EXPENDITURE PER CAPITA (\$)



Group 11 Councils include: 23/24 data
Bellingen, Cootamundra-Gundagai, Cowra, Federation, Greater Hume, Gunnedah, Hilltops, Inverell, Leeton, Moree Plains, Muswellbrook, Nabucca, Narrabri, Snowy Valleys, Upper Hunter, Yass Valley.
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COUNCIL GRANT FUNDING

Village Enhancement Fund (VEF)

Provides annual funding to peak community organisations for creating village plans and prioritising projects that benefit council assets or public good.

Canowindra

- Annual allocation: \$19,530
- Amount spent to date: \$43,759
- Amount remaining: \$59,599

Projects Approved around Cabonne

- BBQ facility for Mullion Creek
- Cudal Community Centre floor refurbishment
- New swing at Cumnock Park
- Ground-mounted lighting on the Molong Village Green
- Canowindra Town Clock
- Main street flags for Eugowra and mural repairs
- Replacement of village playground fencing, Cargo
- Yeoval Masterplan
- Fencing at Montana Park, Manildra
- Community BBQ facility for Nashdale

COUNCIL GRANT FUNDING



- **Event Assistance Program and Sponsorship Fund (Now Event Sponsorship Fund)**

- \$40,360 EAP allocation per year
 - Canowindra Yard Dog Trials
 - Canowindra 12-hour Dance
 - Canowindra Show Esky Ball
- \$56,994 Sponsorship per year
 - Australian National Field Days
 - Canowindra International Balloon Festival
 - Molong Village Markets

- **356 Donations**

- \$9,101 allocation per year
 - Canowindra Uniting Church - Connections Centre - Digital Safety for Parents
 - Cabonne Schools - NAIDOC initiatives

- **Cabonne Communities Assistance Program (CCAP)**

- \$68,421 allocation per year
 - Canowindra Garden Club - park improvements
 - Canowindra Bowling Club new fence
 - CWA Canowindra - Centenary Park Bench

WHAT HAVE WE DONE TO MONITOR/REDUCE COSTS?



OUR ACHIEVEMENTS

- Service Review Framework - **69%** of service review recommendations completed to date
- Unsupervised Pools - **\$175,000** cost saving
- Review of Age of Fishes Museum Operating Model - **\$19,000** cost savings per FY (6% of total AOF operating budget)
- Digital enhancements - driven by Digital Strategy (e.g., Payroll, Reflect, VendorPanel, Bookable, online DA portal)
- Improved resource allocation (fleet) - efficiency and accountability for resource allocation
- Internal systems and processes reviewed regularly
- Workforce Profile Reviews

WHAT ARE WE DOING TO MONITOR/REDUCE COSTS?

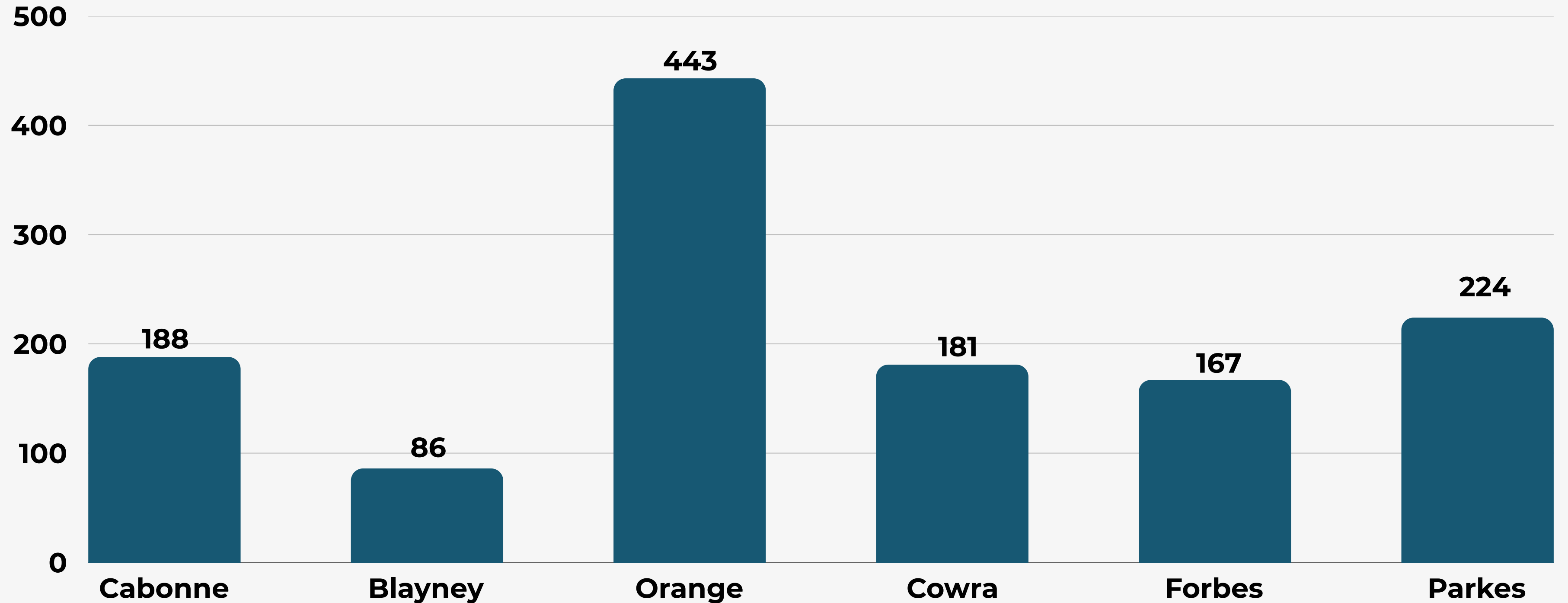


PROJECTS UNDERWAY

- Customer Responsiveness Review
- Service Standards for parks and sportsgrounds
- 2025/26 Service Review Program - Transport Maintenance and Depots and Stores Management
- Review of Operational budgets
- Workforce Profile Reviews
- Field Service truck - increase responsiveness to breakdowns
- Comprehensive Spending Review
- Continuous Improvement Strategy
- Towards 2030 Plan
- Review of the Long-Term Financial Plan and Strategic Asset Management Plan

HOW WE COMPARE TO OUR NEIGHBOURS

FULL-TIME EQUIVALENT STAFF



Group 11 Councils include: 23/24 data

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A scenic landscape view framed by the branches of trees in the foreground. The view shows a wide, open field with patches of green and brown, a small pond, and distant hills under a blue sky with light clouds. The text "WHAT'S PLANNED?" is overlaid in the center in a bold, white, sans-serif font.

WHAT'S PLANNED?



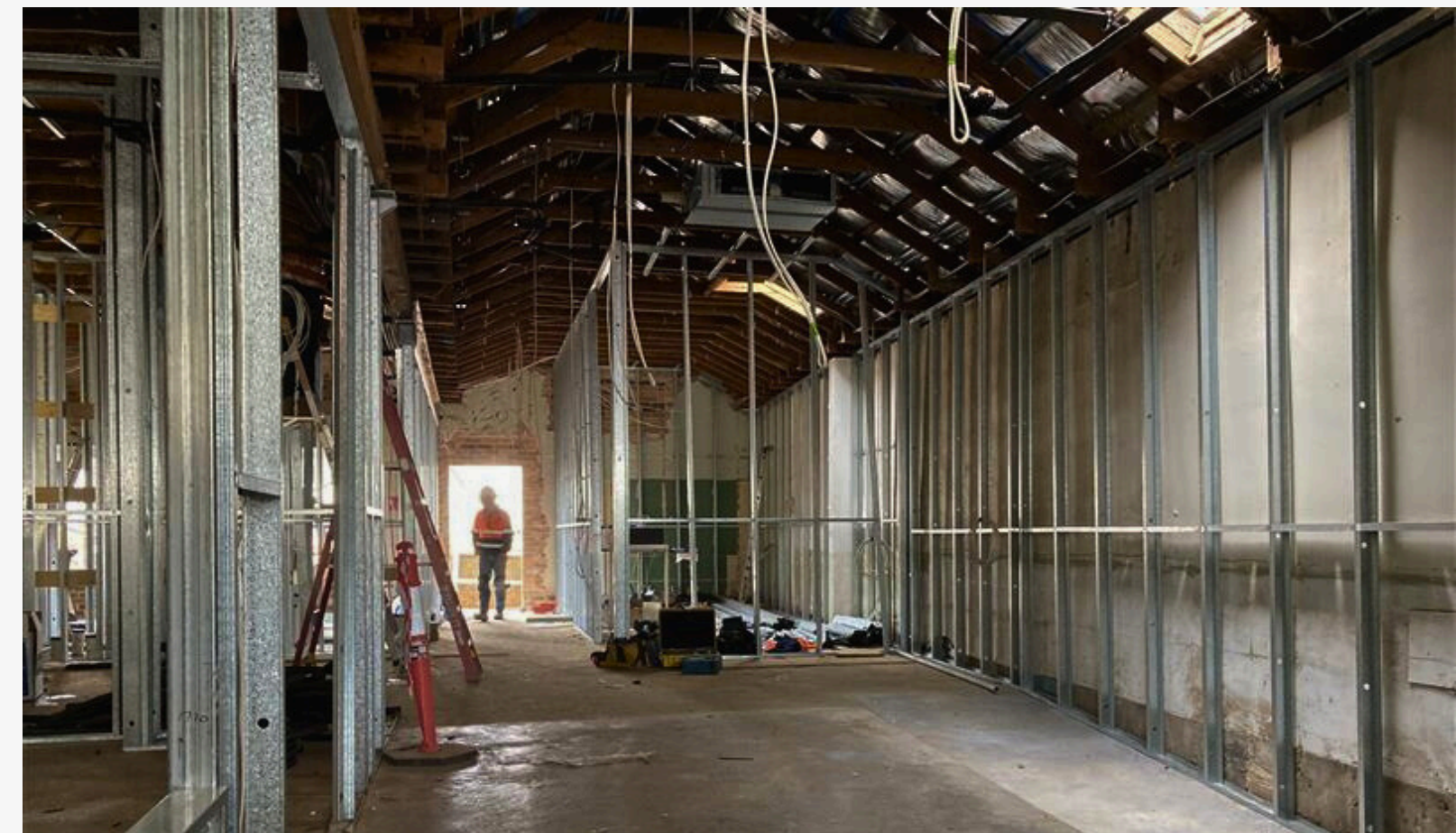
SERVICE REVIEW PROGRAM

IN PROGRESS	
2025/26	Financial Services Customer Services Transport Maintenance and Construction

PLANNED	
2025/26	Depots and Stores Management
2026/27	Bulding and Facilities Water Services
2027/28	Biosecurity - Weeds Transport Capital
2028/29	Swimming Pools Recruitment Selection and Onboarding

PLANNED PROJECTS FOR 25/26

- Peak Hill Road Upgrade
- Belubula Way Rehabilitation and Causeways
- Cabin construction at Canowindra Caravan Park
- Baghdad Bridge upgrade, Cargo
- Relocation Molong Hockey Field
- Cabonne Home Support (CHS) and Library Refurbishment
- Eugowra Solar Farm
- Road Safety Strategic Plan
- Launch CabonneSMS
- Canowindra and Eugowra Flood Study



CANOWINDRA TOWN IMPROVEMENT FUND

Survey Results

- 191 responses
- 2021 census - 2,830 population
- 6.75% of population responded



1

**Belubula
Riverwalk
upgrade**



2

**Renewal of
Blue Jacket
Lookoout**



3

**Footpath link
from CBD to new
Hospital**



4

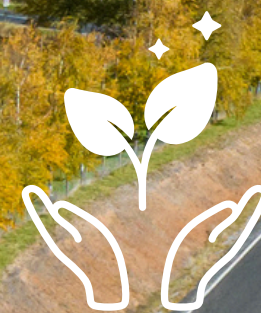
**Age of Fishes
Museum
Refurbishment**



5

**Footpath link
from CBD to
Bluebell Estate**

A FUTURE READY CABONNE



OVER TO YOU



STAY INFORMED AND STAY CONNECTED

MONTHLY RESIDENTIAL E-NEWS
CABONNE CATCHUP



CABONNESMS
URGENT COMMUNICATIONS
ONLY



QUARTERLY BUSINESS E-NEWS
CABONNE COLLECTIVE

